



Communication C1.
EGOTF
Item 2
March 16, 2022

City of Vaughan Strategic Plan (2022-2026)

Background - Effective Governance and Oversight Task Force

March 16th, 2022



●●● Introduction

Project Background

PROJECT CONTEXT

The City of Vaughan has engaged StrategyCorp to support the development of its updated Strategic Plan.

- Vaughan is a fast-growing City, with unique community needs. This Strategic Plan needs to represent those needs and meet the expectations of Council and City leadership.
- The strategic planning process will engage Council, staff, the community, and stakeholders, as well as the City's Task Forces.
- We will be engaging each Task Force to gain a deeper understanding of each priority area, the work the City has done to date, and the opportunities and potential recommendations for the future.

MEETING STRUCTURE

- Our objective is to hear directly from Task Force members.
- We have included an overview of the City's Objectives and Key Activities relating to the Good Governance Strategic Priority Area in the current Strategic Plan.
- The discussion will revolve around the discussion question included in this deck.
- Please note that your input will be synthesized and remain non-attributable in any reports or presentations we may bring forward.
- If you have any additional questions or comments, please send them to Stacy Hushion shushion@strategycorp.com or Reema Bazzi at rbazzi@strategycorp.com.

Effective Governance and Oversight Task Force

The Effective Governance and Oversight Task Force has an overall mandate to make recommendations that ensure the City is at the forefront of accountability, transparency and regulatory governance.

- The City of Vaughan has a sophisticated governance structure with specialized teams for various projects.
- The OKR framework and SPOT teams ensure oversight and continuing progress towards Strategic Plan goals.
- Good Governance is a pillar of the Strategic Plan that aims to enhance service excellence in governance and fiscal responsibility.

The Task Force serves as a forum of discussion for residents, businesses, thought leaders and stakeholders as they decipher ways to improve administration and Council's decision-making processes, relationships, organizational gaps.

We are seeking the Task Force's input on the governance and oversight landscape at the City and processes such as financial management, fiscal accountability, inclusive and effective decision-making, service delivery, and efficient communication.

●●● The Current Strategic Plan

What's in the current Strategic Plan that touches on the mandate of the Task Force?

The current Strategic Plan includes nine “priorities,” which are elaborated by “objectives.”

Priorities (9)	Transportation and Mobility	City Building	Active, Safe, and Diverse Communities	Environmental Stewardship	Economic Prosperity, Investment in Social Capital	Good Governance	Citizen Experience	Operational Performance	Staff Engagement
Objectives (24)	Improve Local Road Network	Develop the Mackenzie Vaughan Hospital Precinct	Enhance Community Well-Being	Protect and Respect Our Environment	Advance Economic Opportunities	Ensure Transparency and Accountability	Commitment to Citizen Service	Leverage Data-Driven Decision-Making	Empower Staff
	Support Regional Transportation Initiatives	Develop the Vaughan Metropolitan Centre (VMC)	Enrich Our Community	Proactive Environmental Management	Attract New Investments	Commitment to Financial Stewardship and Sustainability (Demonstrate Value for Money)	Transform Services through Technology	Promote Innovation and Continuous Improvement	Develop Leadership
	Advance Active Transportation	Elevate Quality of Life Through City Planning	Maintain Safety in Our Community	Build the Low Carbon Economy and a Resilient City	Enable a Climate for Job Creation				Manage Performance

Good Governance Strategic Goal Statement: *To effectively pursue service excellence in governance and fiscal responsibility, the City will hold the public's trust through inclusive, transparent, and accountable decision-making, responsible financial management and superior service delivery and effective communication.*

Summary of Key Activities in Current Strategic Plan

The current Strategic Plan also includes the following key activities that relate to the work of the Effective Governance and Oversight Task Force.

- Develop an Enterprise Risk Management program
- Execute the Internal Audit Risk Plan
- Initiate and pilot an Enterprise Content Management System
- Develop a Long-range Fiscal Plan and Forecast
- Continue to refine Fiscal Framework policies to support financial sustainability
- Complete the Strategic Asset Management Policy and Asset Management Plans for core assets
- Generate alternative revenue sources through city-wide Sponsorship, Advertising and Grants
- Conduct Ward Boundary review
- Explore Voting Technology
- Establish an Enterprise Project and Change Management Office
- Audit Committee

●●● Discussion

Discussion Question

What are some opportunity areas that the City of Vaughan should focus on over the next several years as it relates to Good Governance and the Effective Governance and Oversight Task Force, and why?