



CITY OF VAUGHAN

2020 City Operating Budget

Property Tax Based Budget

**Fiscal Position as of
December 31, 2020**

CITY OF VAUGHAN
2020 City Operating Budget
Fiscal Position as of December 31, 2020

REVENUE / EXPENDITURE SUMMARY

| \$M | 2020 ANNUAL BUDGET | December 31 2020 | | | |
|-------------------------------|-----------------------|--------------------|--------------------|----------------------|---------------|
| | | YTD BUDGET | YTD ACTUAL | VARIANCE FAV (UNFAV) | |
| | | | | \$ | % |
| <i>REVENUES:</i> | | | | | |
| TAXATION | 209,880,682 | 209,880,682 | 209,691,725 | (188,957) | (0.1%) |
| SUPPLEMENTAL TAXATION | 3,200,000 | 3,200,000 | 3,248,772 | 48,772 | 1.5% |
| PAYMENT IN LIEU | 2,580,000 | 2,580,000 | 2,636,576 | 56,576 | 2.2% |
| RESERVES AND OTHER TRANSFERS | 17,214,740 | 17,214,740 | 10,790,685 | (6,424,055) | (37.3%) |
| FEES AND SERVICE CHARGES | 63,898,578 | 63,898,578 | 50,563,352 | (13,335,226) | (20.9%) |
| CORPORATE | 24,063,735 | 24,063,735 | 36,630,189 | 12,566,454 | 52.2% |
| TOTAL REVENUES | 320,837,735 | 320,837,735 | 313,561,298 | (7,276,437) | (2.3%) |
| <i>EXPENDITURES:</i> | | | | | |
| DEPARTMENTAL | 283,592,809 | 283,592,809 | 268,701,489 | 14,891,320 | 5.3% |
| RESERVE CONTRIB. & CORP. EXP. | 13,978,193 | 13,978,193 | 22,593,725 | (8,615,532) | (61.6%) |
| LONG TERM DEBT | 10,523,420 | 10,523,420 | 10,523,330 | 90 | 0.0% |
| CONTINGENCY | 4,800,000 | 4,800,000 | 701,221 | 4,098,779 | 85.4% |
| CAPITAL FROM TAXATION | 7,943,313 | 7,943,313 | 7,943,313 | 0 | 0.0% |
| TOTAL EXPENDITURES | 320,837,735 | 320,837,735 | 310,463,077 | 10,374,658 | 3.2% |
| TOTAL NET | 0 | 0 | 3,098,221 | 3,098,221 | |

CITY OF VAUGHAN
2020 City Operating Budget
Fiscal Position as of December 31, 2020
December 31, 2020

REVENUE BY MAJOR SOURCE

| | 2020 ANNUAL BUDGET | Q4 2020 YTD | | VARIANCE | |
|---|--------------------------|--------------------|--------------------|-----------------------|----------------|
| | | BUDGET | ACTUAL | FAV. / (UNFAV.) \$ | % |
| TAXATION | | | | | |
| Tax Levy | 209,880,682 | 209,880,682 | 209,691,725 | (188,957) | (0.1%) |
| Supplementals | 3,200,000 | 3,200,000 | 3,248,772 | 48,772 | 1.5% |
| PAYMENT IN LIEU / OTHER | | | | | |
| Payment In Lieu / Other | 2,580,000 | 2,580,000 | 2,636,576 | 56,576 | 2.2% |
| RESERVES AND OTHER TRANSFERS | | | | | |
| Engineering Reserve | 8,447,021 | 8,447,021 | 4,216,715 | (4,230,306) | (50.1%) |
| CIL Recreation Land Reserve | 1,082,000 | 1,082,000 | 1,082,000 | - | 0.0% |
| Administrative Recovery from Capital | 1,500,000 | 1,500,000 | 2,508,441 | 1,008,441 | 67.2% |
| Building Standards Service Continuity Reserve | 5,037,807 | 5,037,807 | 2,628,838 | (2,408,969) | (47.8%) |
| Tax Rate Stabilization Reserve | (45,561) | (45,561) | 138,944 | 184,505 | (405.0%) |
| Innovation Reserve | 351,410 | 351,410 | 215,747 | (135,663) | (38.6%) |
| Insurance Reserve | 842,063 | 842,063 | - | (842,063) | (100.0%) |
| TOTAL RESERVES | 17,214,740 | 17,214,740 | 10,790,685 | (6,424,055) | (37.3%) |
| FEES/SERVICE CHARGES | | | | | |
| ECONOMIC & CULTURE DEVELOPMENT | 737,537 | 737,537 | 156,292 | (581,245) | (78.8%) |
| OFFICE OF TRANSFORMATION & STRATEGY | 162,621 | 162,621 | 468,033 | 305,412 | 187.8% |
| Deputy City Manager Corporate Services & Chief Financial Officer | | | | | |
| Financial Planning & Development Finance | 506,239 | 506,239 | 372,005 | (134,234) | (26.5%) |
| Financial Services | 1,205,281 | 1,205,281 | 1,069,100 | (136,181) | (11.3%) |
| Office of the Chief Human Resources Officer | - | - | 333 | 333 | 0.00% |
| Office of the Chief Information Officer | 316,263 | 316,263 | 273,291 | (42,972) | (13.6%) |
| Procurement Services | 100,000 | 100,000 | 213,869 | 113,869 | 113.9% |
| TOTAL DEPUTY CITY MANAGER CORPORATE SERVICES & CHIEF FINANCIAL OFFICER | 2,127,783 | 2,127,783 | 1,928,598 | (199,185) | (9.4%) |
| Deputy City Manager Administrative Services & City Solicitor | | | | | |
| Legal Services | 713,761 | 713,761 | 160,614 | (553,147) | (77.5%) |
| Office of the City Clerk | 1,377,429 | 1,377,429 | 672,575 | (704,854) | (51.2%) |
| TOTAL ADMINISTRATIVE SERVICES & CITY SOLICITOR | 2,091,190 | 2,091,190 | 833,189 | (1,258,001) | (60.2%) |
| Access Vaughan | - | - | 3,656 | 3,656 | 0.00% |
| Recreation Services | 20,263,542 | 20,263,542 | 5,952,989 | (14,310,553) | (70.6%) |
| Community Development & Events | 941,972 | 941,972 | 375,803 | (566,169) | (60.1%) |
| Fire and Rescue Service | 1,079,440 | 1,079,440 | 560,131 | (519,309) | (48.1%) |
| By-Law, Compliance, Licensing and Permits | 6,119,763 | 6,119,763 | 4,888,125 | (1,231,638) | (20.1%) |
| TOTAL DEPUTY CITY MANAGER COMMUNITY SERVICES | 28,404,717 | 28,404,717 | 11,780,703 | (16,624,014) | (58.5%) |
| Deputy City Manager Infrastructure Development | | | | | |
| Infrastructure Delivery | 1,151,152 | 1,151,152 | 735,733 | (415,419) | (36.1%) |
| Infrastructure Planning and Corporate Asset Management | 2,230,623 | 2,230,623 | 1,773,112 | (457,511) | (20.5%) |
| Parks Delivery | 217,105 | 217,105 | 220,062 | 2,957 | 1.4% |
| Real Estate | 142,381 | 142,381 | 17,805 | (124,576) | (87.5%) |
| Facilities Management | 477,975 | 477,975 | 949,229 | 471,254 | 98.6% |
| TOTAL DEPUTY CITY MANAGER INFRASTRUCTURE DEVELOPMENT | 4,219,236 | 4,219,236 | 3,695,941 | (523,295) | (12.4%) |
| Deputy City Manager Planning & Growth Mgmt | | | | | |
| Development Planning | 39,842 | 39,842 | 90,510 | 50,668 | 127.2% |
| Development Engineering | 10,305,397 | 10,305,397 | 11,182,777 | 877,380 | 8.5% |
| Policy Planning & Environmental Sustainability | 520,996 | 520,996 | 468,676 | (52,320) | (10.0%) |
| Parks Planning | 488,587 | 488,587 | 200,452 | (288,135) | (59.0%) |
| Building Standards - Licenses/Permits | 223,213 | 223,213 | 82,143 | (141,070) | (63.2%) |
| - Plumbing Permits | 9,943,325 | 9,943,325 | 14,765,090 | 4,821,765 | 48.5% |
| - Service Charges | 834,432 | 834,432 | 863,616 | 29,184 | 3.5% |
| Vaughan Metropolitan Centre Program | 709,821 | 709,821 | 648,621 | (61,200) | (8.6%) |
| TOTAL DEPUTY CITY MANAGER PLANNING & GROWTH MANAGEMENT | 23,293,289 | 23,293,289 | 28,404,392 | 5,111,103 | 21.9% |
| Deputy City Manager Public Works | | | | | |
| Environmental Services | 1,589,780 | 1,589,780 | 1,709,349 | 119,569 | 7.5% |
| Transportation & Fleet Management Services | 353,566 | 353,566 | 678,078 | 324,512 | 91.8% |
| Parks, Forestry & Horticulture Operations | 335,639 | 335,639 | 631,024 | 295,385 | 88.0% |
| TOTAL DEPUTY CITY MANAGER PUBLIC WORKS | 2,278,985 | 2,278,985 | 3,018,451 | 739,466 | 32.4% |
| VAUGHAN PUBLIC LIBRARIES | 583,220 | 583,220 | 277,753 | (305,467) | (52.4%) |
| TOTAL FEES / SERVICE CHARGES | 63,898,578 | 63,898,578 | 50,563,352 | (13,335,226) | (20.9%) |
| TOTAL CORPORATE REVENUES | 24,063,735 | 24,063,735 | 36,630,189 | 12,566,454 | 52.2% |
| TOTAL REVENUE | 320,837,735 | 320,837,735 | 313,561,298 | (7,276,437) | (2.3%) |

CITY OF VAUGHAN
2020 City Operating Budget
December 31, 2020

DEPARTMENTAL EXPENDITURES BY MAJOR CATEGORY

| | 2020 | Q4 2020 YTD | | VARIANCE | |
|---|--------------------|--------------------|--------------------|--------------------|----------------|
| | ANNUAL BUDGET | BUDGET | ACTUAL | FAV. / (UNFAV.) \$ | % |
| COUNCIL | 1,819,292 | 1,819,292 | 1,441,721 | 377,571 | 20.8% |
| OFFICE OF THE INTEGRITY COMMISSIONER | 517,246 | 517,246 | 434,018 | 83,228 | 16.1% |
| INTERNAL AUDIT | 947,340 | 947,340 | 881,133 | 66,207 | 7.0% |
| CITY MANAGER | 642,125 | 642,125 | 1,058,383 | (416,258) | (64.8%) |
| CORPORATE & STRATEGIC COMMUNICATIONS | 2,373,683 | 2,373,683 | 2,359,728 | 13,955 | 0.6% |
| ECONOMIC & CULTURAL DEVELOPMENT | 2,626,016 | 2,626,016 | 2,064,912 | 561,104 | 21.4% |
| OFFICE OF TRANSFORMATION & STRATEGY | 1,829,669 | 1,829,669 | 1,878,844 | (49,175) | (2.7%) |
| Office of the Chief Financial Officer/City Treasurer | 577,775 | 577,775 | 598,799 | (21,024) | (3.6%) |
| Financial Services | 4,695,033 | 4,695,033 | 3,719,860 | 975,173 | 20.8% |
| Financial Planning & Development Finance | 3,900,516 | 3,900,516 | 3,654,407 | 246,109 | 6.3% |
| Office of the Chief Human Resources Officer | 3,439,894 | 3,439,894 | 3,773,457 | (333,563) | (9.7%) |
| Office of the Chief Information Officer | 13,980,056 | 13,980,056 | 13,789,667 | 190,389 | 1.4% |
| Procurement Services | 2,777,421 | 2,777,421 | 2,700,839 | 76,582 | 2.8% |
| TOTAL DEPUTY CITY MANAGER CORPORATE SERVICES & CHIEF FINANCIAL OFFICER | 29,370,695 | 29,370,695 | 28,237,029 | 1,133,666 | 3.9% |
| Deputy City Manager Administrative Services & City Solicitor | 576,540 | 576,540 | 605,168 | (28,628) | (5.0%) |
| Legal Services | 3,989,081 | 3,989,081 | 4,626,663 | (637,582) | (16.0%) |
| Office of the City Clerk | 12,677,929 | 12,677,929 | 11,888,032 | 789,897 | 6.2% |
| TOTAL ADMINISTRATIVE SERVICES & CITY SOLICITOR | 17,243,550 | 17,243,550 | 17,119,864 | 123,686 | 0.7% |
| Office of Deputy City Manager Community Services | 638,063 | 638,063 | 428,453 | 209,610 | 32.9% |
| Community Grants & Advisory Committees | 44,185 | 44,185 | 39,711 | 4,474 | 10.1% |
| Access Vaughan | 1,402,121 | 1,402,121 | 1,393,715 | 8,406 | 0.6% |
| Recreation Services | 30,686,391 | 30,686,391 | 18,906,013 | 11,780,378 | 38.4% |
| Community Development & Events | 2,070,078 | 2,070,078 | 1,718,708 | 351,370 | 17.0% |
| Fire and Rescue Service | 52,902,075 | 52,902,075 | 53,970,018 | (1,067,943) | (2.0%) |
| Emergency Planning | 229,346 | 229,346 | 204,154 | 25,192 | 11.0% |
| By-Law, Compliance, Licensing & Permits | 8,735,265 | 8,735,265 | 8,537,259 | 198,006 | 2.3% |
| TOTAL DEPUTY CITY MANAGER COMMUNITY SERVICES | 96,707,524 | 96,707,524 | 85,198,030 | 11,509,494 | 11.9% |
| Deputy City Manager Infrastructure Development | 784,689 | 784,689 | 790,471 | (5,782) | (0.7%) |
| Infrastructure Delivery | 3,020,977 | 3,020,977 | 2,504,691 | 516,286 | 17.1% |
| Infrastructure Planning and Corporate Asset Management | 3,257,059 | 3,257,059 | 2,416,647 | 840,412 | 25.8% |
| Parks Delivery | 1,650,136 | 1,650,136 | 1,469,667 | 180,469 | 10.9% |
| Real Estate | 738,195 | 738,195 | 702,698 | 35,497 | 4.8% |
| Facilities Management | 14,682,873 | 14,682,873 | 16,120,809 | (1,437,936) | (9.8%) |
| TOTAL DEPUTY CITY MANAGER INFRASTRUCTURE DEVELOPMENT | 24,133,929 | 24,133,929 | 24,004,983 | 128,946 | 0.5% |
| Office of Deputy City Manager Planning & Growth Management | 892,898 | 892,898 | 1,038,105 | (145,207) | (16.3%) |
| Development Planning | 6,210,915 | 6,210,915 | 8,060,185 | (1,849,270) | (29.8%) |
| Development Engineering | 5,131,040 | 5,131,040 | 4,690,879 | 440,161 | 8.6% |
| Policy Planning & Environmental Sustainability | 2,947,395 | 2,947,395 | 2,486,340 | 461,055 | 15.6% |
| Parks Planning | 1,077,400 | 1,077,400 | 1,113,873 | (36,473) | (3.4%) |
| Building Standards | 10,487,881 | 10,487,881 | 15,454,878 | (4,966,997) | (47.4%) |
| Vaughan Metropolitan Centre Program | 1,956,006 | 1,956,006 | 2,089,097 | (133,091) | (6.8%) |
| TOTAL DEPUTY CITY MANAGER PLANNING & GROWTH MANAGEMENT | 28,703,535 | 28,703,535 | 34,933,357 | (6,229,822) | (21.7%) |
| Office of Deputy City Manager Public Works | 298,158 | 298,158 | 272,377 | 25,781 | 8.6% |
| Transportation & Fleet Management Services | 29,425,093 | 29,425,093 | 26,009,584 | 3,415,509 | 11.6% |
| Environmental Services | 11,436,581 | 11,436,581 | 10,889,992 | 546,589 | 4.8% |
| Parks, Forestry & Horticulture Operations | 14,763,601 | 14,763,601 | 15,026,079 | (262,478) | (1.8%) |
| TOTAL DEPUTY CITY MANAGER PUBLIC WORKS | 55,923,433 | 55,923,433 | 52,198,032 | 3,725,401 | 6.7% |
| VAUGHAN PUBLIC LIBRARIES | 20,754,772 | 20,754,772 | 16,891,454 | 3,863,318 | 18.6% |
| TOTAL DEPARTMENTAL EXPENDITURES | 283,592,809 | 283,592,809 | 268,701,489 | 14,891,320 | 5.3% |
| RESERVE CONTRIBUTIONS & CORP. EXP. | 13,978,193 | 13,978,193 | 22,593,725 | (8,615,532) | (61.6%) |
| LONG TERM DEBT | 10,523,420 | 10,523,420 | 10,523,330 | 90 | 0.0% |
| CONTINGENCY | 4,800,000 | 4,800,000 | 701,221 | 4,098,779 | 85.4% |
| CAPITAL FROM TAXATION | 7,943,313 | 7,943,313 | 7,943,313 | - | 0.0% |
| TOTAL DEPARTMENTAL AND CORPORATE EXPENDITURES | 320,837,735 | 320,837,735 | 310,463,077 | 10,374,658 | 3.2% |