



**CITY OF VAUGHAN**  
**REPORT NO. 8 OF THE**  
**EFFECTIVE GOVERNANCE AND OVERSIGHT TASK FORCE**

*For consideration by the Committee of the Whole  
of the City of Vaughan  
on January 19, 2021*

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The Effective Governance and Oversight Task Force met at 5:05 p.m., on December 9, 2020.

**ELECTRONIC PARTICIPATION**

Members Present: Councillor Tony Carella, Chair  
Councillor Alan Shefman  
Peter Badali  
Mary Betty Padula  
Sam Florio  
Justin Rangooni  
Elliott Silverstein  
Vito Totino

Guest Present: Clayton Harris

Also Present: Todd Coles, City Clerk  
Kathy Kestides, Director, Transformation and Strategy  
Jim Harnum, City Manager  
Wendy Law, Deputy City Manager, Administrative Services  
& City Solicitor  
Kevin Shapiro, Internal Auditor  
Michael Genova, Director, Corporate and Strategic  
Communications  
Rose Magnifico, Council / Committee Administrator

The following items were dealt with:

**1. DISCUSSION WITH CLAYTON HARRIS, FORMER CITY MANAGER**

The Effective Governance and Oversight Task Force advises Council:

- 1) That the comments by Clayton Harris, in answer to the following 5 questions, were received:

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1. What constitutes governance and how do we define effective governance and oversight?
2. Provide three example organizations of effective governance in action.
3. How do we get there? How does an organization implement/operationalize effective governance?
4. What are the key elements or guiding principles required to operationalize effective governance?
5. Where are municipal governments falling short (or conversely, excelling) on their governance responsibilities?

**2. DISCUSSION ON THE CITY MANAGER'S BY-LAW 012-2013**

The Effective Governance and Oversight Task Force advises Council:

- 1) That the discussion regarding the City Manager's By-law was received.

**3. OUTSTANDING LIST, DATED DECEMBER 9, 2020**

The Effective Governance and Oversight Task Force advises Council:

- 1) That the comments regarding the Outstanding List, dated December 9, 2020, were received.

The outstanding list was reviewed. Councillor Carella, Chair, requested that members and staff provide their comments and recommendations regarding effective governance in writing.

**4. DISCUSSION WITH JEFFREY ABRAMS, FORMER CITY CLERK AT THE INFORMAL MEETING OF NOVEMBER 25, 2020**

The Effective Governance and Oversight Task Force advises Council:

- 1) That the comments by Jeffrey Abrams, at the informal meeting of November 25, 2020, in answer to the following 5 questions, were received:

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The meeting adjourned at 6:50 pm.

Respectfully Submitted,

Councillor Tony Carella, Chair