

Administrative Services & City Solicitor

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	1.14	0.37	(0.77)
Labour	4.61	4.21	0.40
Other Expenditures	6.30	5.37	0.93
Total Expenditures	10.91	9.58	1.33
Net	9.77	9.21	0.57

Capital Results (\$M):

Year (\$M)	Open #	Unspent \$
2020	2	0.54
2019	2	0.18
2018	1	0.02
Total	5	\$0.74

Administrative Services & City Solicitor has a favourable variance at Q2 driven mainly by:

- Lower than budgeted Insurance Premiums, Settlements, and Internal City Claims (Office of the City Clerk)
- Lower than budgeted labour expenditures as a result of vacancies (Legal Services, Office of the City Clerk)

These are partially offset by:

- Substantially reduced revenues from Committee of Adjustment applications, marriage licences and marriage ceremonies primarily attributable to the pandemic (Office of the City Clerk)
- Higher than budgeted spending in Professional Fees for complex legal issues and Local Planning Appeal Tribunal hearings that required external counsel expertise (Legal Services)
- Lower than budgeted labour cost recoveries from capital funds due to vacancies and lower than anticipated work on capital projects (Legal Services)

In Q2, the enhancement of the City's agenda management system was completed (Office of City Clerk).

Portfolio: Community Services

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	13.04	6.47	(6.58)
Labour	42.36	39.58	2.78
Other Expenditures	4.23	2.97	1.26
Total Expenditures	46.59	42.55	4.04
Net	33.55	36.06	(2.51)

Capital Results (\$M):

Year (\$M)	Open #	Unspent \$
2020	18	1.76
2019	15	2.66
2018	10	4.70
2017	7	14.72
2016	7	1.02
2006-2015	6	0.29
Total	63	\$25.16

Community Services has an unfavourable variance at Q2 driven mainly by:

- Significantly reduced revenue due to closure of community centres and the City Playhouse as a result of COVID-19 (Recreation Services)
- Decreased licensing and permit revenues due to deferral of license renewals as a result of the pandemic (By-Law & Compliance, Licensing & Permit Services)

These were partially offset by:

- Reduced expenses related to programming, events and operations, including labour and other expenses (Recreation Services)
- Lower than budgeted labour expenditures as a result of vacancies (By-Law & Compliance, Licensing & Permit Services, and Deputy City Manager, Community Services)

Work continued in Q2 on numerous capital projects including fire equipment and truck replacements, CLASS system upgrade, as well as continued enhancements to Service Vaughan Citizen Service Standards.

Portfolio: Corporate Services & Chief Financial Officer

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	1.08	0.78	(0.30)
Labour	11.63	10.67	0.95
Other Expenditures	4.61	4.35	0.25
Total Expenditures	16.24	15.03	1.21
Net	15.16	14.25	0.91

Capital Results (\$M):

Year (\$M)	Open	
	#	Unspent
2020	3	1.89
2019	6	1.66
2018	5	2.66
2017	3	0.98
2016	5	3.35
2011-2014	2	0.58
Total	24	\$11.13

Corporate Services' has a favourable variance at Q2 driven mainly by:

- Lower than budgeted labour costs as a result of vacancies
- Lower than anticipated spending on Professional Fees, Computer Hardware, and Computer software due to procurement delays from the pandemic (Office of the Chief Information Officer)

These were partially offset by:

- Higher than budgeted Professional Fees for legal and human resources' related issues (Office of the Chief Human Resources Officer),
- Lower than budgeted Taxation and Property Assessment Revenue due to extended deadlines and delays due to the pandemic
- Higher than budgeted Service Contracts for the new tax system (Office of the Chief Information Officer),

Work continued in Q2 on several large ongoing capital projects such as

- Central Computing Infrastructure, Personal Computer (PC) Assets Renewal and Audio/Visual Infrastructure renewal. (Office of the Chief Information Officer).
- New Property Tax System (Financial Services)
- Finance Software Program (Financial Planning and Development Finance)
- Finance Modernization – multiple projects (Deputy City Manager, Corporate Services, City Treasurer, and Chief Financial Officer)
- Capital spend is on track across the Portfolio

Portfolio: Infrastructure Development

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	2.13	1.95	(0.19)
Labour	7.82	6.96	0.86
Other Expenditures	3.45	3.33	0.11
Total Expenditures	11.26	10.29	0.97
Net	9.13	8.34	0.79

Capital Results (\$M):

Year (\$M)	Open #	Unspent \$
2020	34	22.18
2019	63	40.49
2018	46	31.53
2017	53	70.57
2016	31	11.55
2003-2015	97	52.19
Total	324	\$228.51

Infrastructure Development has a favourable net variance at Q2 driven mainly by lower than budgeted costs in labour as a result of vacancies in approved positions.

Work progressed on open capital projects with some of the more significant expenditures in the year related to:

- Road Rehabilitation and Watermain Replacement
- Portage Parkway Extension
- Block 11 Carrville District Park

Several projects were completed and will be closed in Infrastructure Delivery, Facilities Management and Parks Delivery. Some of the work completed are related to:

- New Vellore Village Community Library in Block 39
- Vaughan Hospital Precinct Development
- Kleinburg United Church Renovations
- Fire Station # 7 - 4 Design and Construction
- Bathurst Clark Library Renovations
- North Maple Regional Phase 1
- Block 40 Chatfield District Park

Portfolio: Planning and Growth Management

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	11.38	14.27	2.88
Labour	13.65	12.11	1.54
Other Expenditures	0.70	5.99	(5.29)
Total Expenditures	14.35	18.10	(3.75)
Net	2.97	3.83	(0.87)

Capital Results (\$M):

Year (\$M)	Open #	Unspent \$
2020	27	38.49
2019	43	60.80
2018	19	7.01
2017	9	1.87
2016	11	16.01
2003-2015	44	37.57
Total	153	\$161.76

Planning and Growth Management has a favourable revenue variance at Q2 driven mainly by:

- \$5.1M Higher than budgeted Fees in Building Standards which was partially offset by lower fees in DP and DE (\$1.8M) and lower labour recoveries (\$3.0M)

At the end of Q2, Planning and Growth management has an unfavourable expenditure variance mainly driven by:

- (\$5.7M) higher than budgeted transfer to BS reserve due to revenue surplus
- \$1.5M lower departmental labour costs than budget in BSD, DP, DE and PP&ES
- \$0.4M lower departmental miscellaneous expenses due to pandemic

Work progressed on open capital projects with some of the more significant expenditures in the year related to Zoning By-law Review, Islington Avenue Streetscape Phase I & Official Plan Review.

There was a total of 3 projects closed during this quarter.

Portfolio: Public Works

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	1.14	1.29	0.15
Labour	11.53	9.71	1.82
Other Expenditures	17.95	14.76	3.19
Total Expenditures	29.48	24.47	5.01
Net	28.34	23.19	5.16

Capital Results (\$M):

Year (\$M)	Open	
	#	Unspent
2020	27	12.04
2019	41	8.07
2018	37	44.53
2017	25	3.45
2016	5	1.04
2009-2015	26	9.04
Total	161	78.17

Public Works has a favourable variance at Q2 driven mainly by:

- Reduction in Seasonal Labour (Parks, Forestry, Horticulture) aligned to the staged Provincial Reopening plan for COVID-19; there were deferrals in some operations e.g. tree maintenance, sportsfield and park maintenance and horticulture operations
- Lower than budgeted labour costs as a result of vacant positions remaining open to accommodate lay offs in Recreation Services
- Lower than budgeted Contractor & Contractor Materials due to timing of expenses and the pandemic

These were partially offset by

- Reduction in revenues from Green and Blue bins due to closure from the pandemic. (Environmental Services)
- Higher than budgeted expenses in General Vehicle Repairs and Automotic Parts (Transportation and Fleet Management Services)

Work progressed on open capital projects with some of the more significant expenditures in the year related to:

- Maplewood Booster Pumping Station
- Stormwater Pond Cleanout
- Curb and Sidewalk Repair and Replacement
- Fence Repair & Replacement Program
- Public Works and Parks Operations Yard Expansion and Upgrade Strategy

Note: A significant portion of the unspent amount was due to delays in spending from project rescoping of the Smart Water Metering pilot program

2019 Q4 Fiscal Health Report

Vaughan Public Libraries

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	0.22	0.09	(0.13)
Labour	7.76	6.15	1.60
Other Expenditures	3.58	3.15	0.44
Total Expenditures	11.34	9.30	2.04
Net	11.12	9.22	1.91

Capital Results (\$M):

Year (\$M)	Open #	Unspent \$
2019	4	2.18
2018	1	1.04
2016	1	0.00
2014	1	0.17
Total	7	\$3.39

Vaughan Public Libraries (VPL) has a favourable variance at Q2 driven by:

- The COVID-19 pandemic related closure of Libraries, resulting in lower part-time labour costs and lower other expenses such as hydro and joint service charges (e.g. maintenance) from the City of Vaughan.

This was partially offset by:

- Lower revenues from service charges, rents and concessions, and fines that were not collected due to the COVID-19 pandemic related closure of Libraries.

Work continued in Q2 on several ongoing city-wide capital projects related to resource purchases, furniture and equipment as well as technology upgrades. Capital projects for library services at the new Vaughan Hospital and the Vaughan Metropolitan Centre were also active and ongoing.

Transformation & Strategy

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	0.08	0.24	0.16
Labour	0.86	0.88	(0.02)
Other Expenditures	0.05	0.07	(0.02)
Total Expenditures	0.92	0.96	(0.04)
Net	0.83	0.71	0.12

Capital Results (\$M):

Year (\$M)	Open #	Unspent \$
2020	3	0.54
2019	1	0.09
2017	1	0.19
2016	1	0.38
Total	6	\$1.20

Overall, favourable net expenditure variance as Q2-YTD.

Favourable variance primarily driven by higher Revenue actuals vs. budget, partially offset by higher than expected Expenditures vs. budget (i.e. non-labour expenses). Given COVID the department has been prudent in its spending and has refrained from incurring expenses at this time.

Corporate and Strategic Communications

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	-	-	-
Labour	1.12	1.07	0.05
Other Expenditures	0.06	0.05	0.01
Total Expenditures	1.18	1.13	0.05
Net	1.18	1.13	0.05

Capital Results (\$M):

Year (\$M)	Open #	Unspent \$
2018	1	0.05
2016	1	0.03
Total	2	\$0.08

The favourable variance of \$52K is mainly driven by vacancy (Coordinator, Partner Communications and Engagement) which is anticipated to be filled in August 2020.

Capital projects related to Citizen Engagement Study and Service Excellence Communications Staff Forum are pending during 2020 Q1 and Q2 due to COVID-19.

Economic and Cultural Development

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	0.54	0.07	(0.47)
Labour	1.01	0.93	0.08
Other Expenditures	0.30	0.09	0.21
Total Expenditures	1.31	1.02	0.29
Net	0.76	0.95	(0.19)

Capital Results (\$M):

Year (\$M)	Open #	Unspent \$
2020	2	1.86
2019	2	0.20
2017	1	0.03
2013	1	0.03
Total	6	\$2.12

The overall budget combines that of the Municipal Partnership Office (MPO) and Economic and Cultural Development (ECD), which are funded from the Innovation Reserve and taxation, respectively. The overall variance of \$0.19M is mainly driven by the unfavorable MPO revenue variance. The revenue variance in MPO BU is \$0.4M, which is partially overcome by favorable expenditure variance in the department's expenses of \$0.3M. ECD would be at a favorable position of \$30K with Innovation Reserve transfer which is scheduled for Q4.

ECD recognizes the multi-year revenue forecast established in 2016 for the MPO program is not reflective of market pressures and opportunities and therefore the revenue forecast is not sustainable. Consequently, in 2019/2020 ECD management initiated a business program review process in association with the Financial Planning Department, that commenced with a third party peer review of the Sponsorship/Naming Right Program. This review is expected to be completed in conjunction with the 2021 corporate business plan and budget review approval process.

Work continued in Q2 on the Smart City project and the Feasibility Study on Economic Development Opportunities in the Vaughan Healthcare Centre Precinct.

Corporate Revenues & Expenditures

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Corporate Revenue	11.61	16.35	(4.74)
Reserve & Other Transfers	8.21	3.48	4.73
Taxation (net)	183.47	100.76	82.71
Total Revenues	203.29	120.59	82.70
Corporate Expenditures	23.38	24.33	(0.95)
Long Term Debt	3.26	3.15	0.12
Total Expenditures	26.64	27.48	(0.83)
Net	(176.65)	(93.11)	(83.53)

Corporate Revenues & Expenditures ended Q2 2020 with a negative variance to budget driven mainly by:

- Lower than budgeted transfers from the Engineering and Building Standards Reserves as there was higher fee collection and their overall department expenditures were less than planned in 2020.
- Higher than budgeted Corporate Revenues, mainly attributable to higher than expected dividends received from the City's investment holding company, Vaughan Holdings Inc, and timing of investment income (at higher rates), partially offset by lower MAT revenue collection (\$1.4M)
- Taxation revenues are lower than budget mainly due to the deferral of tax billings to August 2020.
- Corporate expenditures are higher than budget as they include corporate labour gapping.
- Long-Term Debt was lower than budget due to timing of contributions to the reserve.

City Council

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	-	0.01	0.01
Labour	0.68	0.65	0.03
Other Expenditures	0.25	0.10	0.15
Total Expenditures	0.94	0.76	0.18
Net	0.94	0.76	0.18

Favourable variance is due mainly to a reduction in newsletters and other communication expenditures.

Integrity Commissioner & Lobbyist Registrar

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	-	-	-
Labour	0.17	0.16	0.01
Other Expenditures	0.09	0.02	0.07
Total Expenditures	0.26	0.17	0.09
Net	0.26	0.17	0.09

Favourable variance is due mainly to a freeze on discretionary expenditures (professional fees and technology).

Internal Audit

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	-	-	-
Labour	0.39	0.36	0.03
Other Expenditures	0.04	0.01	0.03
Total Expenditures	0.44	0.37	0.06
Net	0.44	0.37	0.06

Favourable variance is due mainly to a freeze on discretionary expenditures (professional fees and training and development).

City Manager

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	-	-	-
Labour	0.27	0.70	(0.43)
Other Expenditures	0.06	0.05	0.00
Total Expenditures	0.32	0.75	(0.43)
Net	0.32	0.75	(0.43)

Unfavourable variance is due mainly to employee separation costs not budgeted.