



# **CITY OF VAUGHAN**

## **2020 City Operating Budget**

### **Property Tax Based Budget**

#### **Fiscal Position as of**

**June 30, 2020**

**CITY OF VAUGHAN**  
**2020 City Operating Budget**  
**Fiscal Position as of June 30, 2020**

**REVENUE / EXPENDITURE SUMMARY**

	2020	Q2 2020 YTD		VARIANCE	
	ANNUAL BUDGET	BUDGET	ACTUAL	FAV. / (UNFAV.) \$	%
<b>TAXATION</b>	209,880,682	182,722,158	100,761,539	(81,960,619)	-44.9%
<b>SUPPLEMENTAL TAXATION</b>	3,200,000	-	-	-	0.0%
<b>PAYMENT IN LIEU</b>	2,580,000	750,000	-	(750,000)	-100.0%
<b>RESERVES AND OTHER TRANSFERS</b>	17,359,940	8,209,118	3,312,686	(4,896,432)	-59.6%
<b>FEES AND SERVICE CHARGES</b>	63,847,378	30,752,137	25,498,506	(5,253,631)	-17.1%
<b>CORPORATE</b>	23,969,735	11,611,115	16,517,514	4,906,399	42.3%
<b>TOTAL REVENUES</b>	320,837,735	234,044,528	146,090,245	(87,954,283)	-37.6%
<b>EXPENDITURES:</b>					
<b>DEPARTMENTAL</b>	283,690,304	145,570,462	134,482,308	11,088,154	7.6%
<b>RESERVE CONTRIB. &amp; CORP. EXP.</b>	13,813,228	15,571,829	16,386,978	(815,149)	-5.2%
<b>LONG TERM DEBT</b>	10,523,420	3,264,091	3,147,948	116,143	3.6%
<b>CONTINGENCY</b>	4,800,000	(134,520)	281	(134,801)	100.2%
<b>CAPITAL FROM TAXATION</b>	7,943,313	7,943,313	7,943,313	-	0.0%
<b>TOTAL EXPENDITURES</b>	320,770,265	172,215,175	161,960,828	10,254,347	6.0%
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	67,470	61,829,353	(15,870,583)	(77,699,936)	

**CITY OF VAUGHAN**  
**2020 City Operating Budget**  
**Fiscal Position as of June 30, 2020**  
**June 30, 2020**

**REVENUE BY MAJOR SOURCE**

	2020 ANNUAL BUDGET	Q2 2020 YTD		VARIANCE	
		BUDGET	ACTUAL	FAV. / (UNFAV.) \$	%
<b>TAXATION</b>					
Tax Levy	209,880,682	182,722,158	100,761,539	(81,960,619)	-44.9%
Supplementals	3,200,000	-	-	-	0.0%
<b>GRANT</b>					
Library Grant	145,200	-	-	-	0.0%
<b>PAYMENT IN LIEU / OTHER</b>					
Payment In Lieu / Other	2,580,000	750,000	-	(750,000)	-100.0%
<b>RESERVES AND OTHER TRANSFERS</b>					
Engineering Reserve	8,447,021	4,223,508	1,954,969	(2,268,539)	-53.7%
CIL Recreation Land Reserve	1,082,000	541,000	541,000	-	0.0%
Administrative Recovery from Capital	1,500,000	750,000	(709,686)	(1,459,686)	-194.6%
Building Standards Service Continuity Reserve	5,037,807	2,518,904	1,526,403	(992,501)	-39.4%
Tax Rate Stabilization Reserve	(45,561)	-	-	-	0.0%
Innovation Reserve	351,410	175,706	-	(175,706)	-100.0%
Insurance Reserve	842,063	-	-	-	0.00%
<b>TOTAL RESERVES</b>	<b>17,214,740</b>	<b>8,209,118</b>	<b>3,312,686</b>	<b>(4,896,432)</b>	<b>-59.6%</b>
<b>FEES/SERVICE CHARGES</b>					
<b>ECONOMIC &amp; CULTURE DEVELOPMENT</b>	<b>737,537</b>	<b>543,492</b>	<b>64,731</b>	<b>(478,761)</b>	<b>-88.1%</b>
<b>OFFICE OF TRANSFORMATION &amp; STRATEGY</b>	<b>162,621</b>	<b>81,312</b>	<b>244,810</b>	<b>163,498</b>	<b>201.1%</b>
Deputy City Manager Corporate Services & Chief Financial Officer	-	-	-	-	0.00%
Financial Planning & Development Finance	506,239	253,118	139,552	(113,566)	-44.9%
Financial Services	1,205,281	621,281	475,442	(145,839)	-23.5%
Office of the Chief Human Resources Officer	-	-	47	47	0.00%
Office of the Chief Information Officer	316,263	159,924	115,317	(44,607)	-27.9%
Procurement Services	100,000	45,414	47,057	1,643	3.6%
<b>TOTAL DEPUTY CITY MANAGER CORPORATE SERVICES &amp; CHIEF FINANCIAL OFFICER</b>	<b>2,127,783</b>	<b>1,079,737</b>	<b>777,415</b>	<b>(302,322)</b>	<b>-28.0%</b>
Deputy City Manager Administrative Services & City Solicitor	100,000	-	-	-	0.00%
Legal Services	713,761	356,877	110,521	(246,356)	-69.0%
Office of the City Clerk	1,377,429	780,675	259,879	(520,796)	-66.7%
<b>TOTAL ADMINISTRATIVE SERVICES &amp; CITY SOLICITOR</b>	<b>2,191,190</b>	<b>1,137,552</b>	<b>370,400</b>	<b>(767,152)</b>	<b>-67.4%</b>
Access Vaughan	-	-	3,656	3,656	0.00%
Recreation Services	20,263,542	9,206,356	4,058,008	(5,148,348)	-55.9%
Community Development & Events	941,972	597,633	392,618	(205,015)	-34.3%
Fire and Rescue Service	1,079,440	323,863	205,630	(118,233)	-36.5%
By-Law, Compliance, Licensing and Permits	6,119,763	2,915,968	1,807,468	(1,108,500)	-38.0%
<b>TOTAL DEPUTY CITY MANAGER COMMUNITY SERVICES</b>	<b>28,404,717</b>	<b>13,043,820</b>	<b>6,467,380</b>	<b>(6,576,440)</b>	<b>-50.4%</b>
Deputy City Manager Infrastructure Development	-	-	-	-	0.00%
Infrastructure Delivery	1,151,152	575,570	404,349	(171,221)	-29.7%
Infrastructure Planning and Corporate Asset Management	2,230,623	1,115,312	887,744	(227,568)	-20.4%
Parks Delivery	217,105	108,554	110,477	1,923	1.8%
Real Estate	142,381	69,174	5,805	(63,369)	-91.6%
Facilities Management	477,975	262,947	537,832	274,885	104.5%
<b>TOTAL DEPUTY CITY MANAGER INFRASTRUCTURE DEVELOPMENT</b>	<b>4,219,236</b>	<b>2,131,557</b>	<b>1,946,207</b>	<b>(185,350)</b>	<b>-8.7%</b>
Deputy City Manager Planning & Growth Mgmt	39,842	19,922	49,046	29,124	146.2%
Development Planning	10,305,397	5,156,099	3,406,474	(1,749,625)	-33.9%
Development Engineering	520,996	252,134	106,930	(145,204)	-57.6%
Policy Planning & Environmental Sustainability	488,587	244,298	159,034	(85,264)	-34.9%
Parks Planning	223,213	111,606	31,499	(80,107)	-71.8%
Building Standards - Licenses/Permits	9,943,325	4,729,269	9,806,921	5,077,652	107.4%
- Plumbing Permits	834,432	390,206	310,510	(79,696)	-20.4%
- Service Charges	709,821	366,302	336,104	(30,198)	-8.2%
Vaughan Metropolitan Centre Program	227,676	113,838	60,058	(53,780)	-47.2%
<b>TOTAL DEPUTY CITY MANAGER PLANNING &amp; GROWTH MANAGEMENT</b>	<b>23,293,289</b>	<b>11,383,674</b>	<b>14,266,577</b>	<b>2,882,903</b>	<b>25.3%</b>
Deputy City Manager Public Works	-	-	-	-	0.0%
Environmental Services	1,589,780	801,051	733,264	(67,787)	-8.5%
Transportation & Fleet Management Services	353,566	182,278	279,712	97,434	53.5%
Parks, Forestry & Horticulture Operations	329,639	149,891	261,668	111,777	74.6%
<b>TOTAL DEPUTY CITY MANAGER PUBLIC WORKS</b>	<b>2,272,985</b>	<b>1,133,220</b>	<b>1,274,644</b>	<b>141,424</b>	<b>12.5%</b>
<b>VAUGHAN PUBLIC LIBRARIES</b>	<b>438,020</b>	<b>217,773</b>	<b>86,343</b>	<b>(131,430)</b>	<b>-60.4%</b>
<b>TOTAL FEES / SERVICE CHARGES</b>	<b>63,847,378</b>	<b>30,752,137</b>	<b>25,498,506</b>	<b>(5,253,631)</b>	<b>-17.1%</b>
<b>TOTAL CORPORATE REVENUES</b>	<b>23,969,735</b>	<b>11,611,115</b>	<b>16,517,514</b>	<b>4,906,399</b>	<b>42.3%</b>
<b>TOTAL REVENUE</b>	<b>320,837,735</b>	<b>234,044,528</b>	<b>146,090,245</b>	<b>(87,954,283)</b>	<b>-37.6%</b>

CITY OF VAUGHAN  
2020 City Operating Budget

June 30, 2020

DEPARTMENTAL EXPENDITURES BY MAJOR CATEGORY

	2020	Q2 2020 YTD		VARIANCE	
	ANNUAL BUDGET	BUDGET	ACTUAL	FAV. / (UNFAV.) \$	%
<b>COUNCIL</b>	1,819,292	936,586	757,578	179,008	19.1%
<b>OFFICE OF THE INTEGRITY COMMISSIONER</b>	517,246	259,683	174,564	85,119	32.8%
<b>INTERNAL AUDIT</b>	947,340	436,503	373,230	63,273	14.5%
<b>CITY MANAGER</b>	642,125	322,145	749,906	(427,761)	-132.8%
<b>CORPORATE &amp; STRATEGIC COMMUNICATIONS</b>	2,373,683	1,178,951	1,126,687	52,264	4.4%
<b>ECONOMIC &amp; CULTURAL DEVELOPMENT</b>	2,626,016	1,305,394	1,017,327	288,067	22.1%
<b>OFFICE OF TRANSFORMATION &amp; STRATEGY</b>	1,829,669	915,996	956,684	(40,688)	-4.4%
<i>Office of the Chief Financial Officer/City Treasurer</i>	577,775	290,700	297,106	(6,406)	-2.2%
Financial Services	4,695,033	2,675,443	1,889,284	786,159	29.4%
Financial Planning & Development Finance	3,900,516	1,968,488	1,746,733	221,755	11.3%
Office of the Chief Human Resources Officer	3,439,894	1,738,531	1,644,169	94,362	5.4%
Office of the Chief Information Officer	13,950,056	8,169,968	8,146,226	23,742	0.3%
Procurement Services	2,777,421	1,377,719	1,302,926	74,793	5.4%
<b>TOTAL DEPUTY CITY MANAGER CORPORATE SERVICES &amp; CHIEF FINANCIAL OFFICE</b>	29,340,695	16,220,849	15,026,444	1,194,405	7.4%
Deputy City Manager Administrative Services & City Solicitor	576,540	292,207	294,913	(2,706)	-1%
Legal Services	4,116,576	2,057,713	1,850,332	207,381	10.1%
Office of the City Clerk	12,677,929	8,623,155	7,464,358	1,158,797	13.4%
<b>TOTAL ADMINISTRATIVE SERVICES &amp; CITY SOLICITOR</b>	17,371,045	10,973,075	9,609,604	1,363,471	12.4%
<i>Office of Deputy City Manager Community Services</i>	638,063	332,080	179,475	152,605	46.0%
Community Grants & Advisory Committees	44,185	22,093	19,856	2,237	10.1%
Access Vaughan	1,402,121	685,041	632,404	52,637	7.7%
Recreation Services	30,686,391	13,954,672	11,079,795	2,874,877	20.6%
Community Development & Events	2,070,078	1,069,182	974,398	94,784	8.9%
Fire and Rescue Service	52,902,075	26,079,260	25,529,496	549,764	2.1%
Emergency Planning	229,346	115,042	97,192	17,850	15.5%
By-Law, Compliance, Licensing & Permits	8,735,265	4,332,170	4,012,678	319,492	7.4%
<b>TOTAL DEPUTY CITY MANAGER COMMUNITY SERVICES</b>	96,707,524	46,589,540	42,525,294	4,064,246	8.7%
Deputy City Manager Infrastructure Development	784,689	391,778	378,249	13,529	3.5%
Infrastructure Delivery	3,020,977	1,488,986	1,178,959	310,027	20.8%
Infrastructure Planning and Corporate Asset Management	3,257,059	1,646,439	1,202,739	443,700	26.9%
Parks Delivery	1,650,136	821,550	706,743	114,807	14.0%
Real Estate	738,195	368,916	367,633	1,283	0.3%
Facilities Management	14,682,873	6,546,389	6,457,900	88,489	1.4%
<b>TOTAL DEPUTY CITY MANAGER INFRASTRUCTURE DEVELOPMENT</b>	24,133,929	11,264,058	10,292,224	971,834	8.6%
<i>Office of Deputy City Manager Planning &amp; Growth Management</i>	892,898	443,280	488,767	(45,487)	-10.3%
Development Planning	6,210,915	3,094,572	2,597,762	496,810	16.1%
Development Engineering	5,131,040	2,553,424	2,169,620	383,804	15.0%
Policy Planning & Environmental Sustainability	2,947,395	1,483,584	1,242,409	241,175	16.3%
Parks Planning	1,077,400	521,731	509,856	11,875	2.3%
Building Standards	10,487,881	5,280,763	10,111,764	(4,831,001)	-91.5%
Vaughan Metropolitan Centre Program	1,956,006	970,084	976,260	(6,176)	-0.6%
<b>TOTAL DEPUTY CITY MANAGER PLANNING &amp; GROWTH MANAGEMENT</b>	28,703,535	14,347,438	18,096,439	(3,749,001)	-26.1%
<i>Office of Deputy City Manager Public Works</i>	298,158	144,586	182,943	(38,357)	-26.5%
Transportation & Fleet Management Services	29,425,093	16,709,542	13,582,594	3,126,948	18.7%
Environmental Services	11,436,581	5,652,592	4,235,485	1,417,107	25.1%
Parks, Forestry & Horticulture Operations	14,763,601	6,973,584	6,473,760	499,824	7.2%
<b>TOTAL DEPUTY CITY MANAGER PUBLIC WORKS</b>	55,923,433	29,480,304	24,474,781	5,005,523	17.0%
<b>VAUGHAN PUBLIC LIBRARIES</b>	20,754,772	11,339,940	9,301,546	2,038,394	18.0%
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>	283,690,304	145,570,462	134,482,308	11,088,154	7.6%
<b>RESERVE CONTRIBUTIONS &amp; CORP. EXP.</b>	13,813,228	15,571,829	16,386,978	(815,149)	-5.2%
<b>LONG TERM DEBT</b>	10,523,420	3,264,091	3,147,948	116,143	3.6%
<b>CONTINGENCY</b>	4,800,000	(134,520)	281	(134,801)	100.2%
<b>CAPITAL FROM TAXATION</b>	7,943,313	7,943,313	7,943,313	-	0%
<b>TOTAL DEPARTMENTAL AND CORPORATE EXPENDITURES</b>	320,770,265	172,215,175	161,960,828	10,254,347	6.0%