

CITY OF VAUGHAN

2019 City Operating Budget

Property Tax Based Budget Fiscal Position as of December 31, 2019

CITY OF VAUGHAN 2019 City Operating Budget Fiscal Position as of December 31, 2019

REVENUE / EXPENDITURE SUMMARY

| 2019 | 2019 YTD | | VARIANCE | |
|------------------|---|---|--|--|
| ANNUAL BUDGET | BUDGET | ACTUAL | FAV. / (U \$ | NFAV.) % |
| | | | | |
| 200,661,820 | 200,661,820 | 200,512,692 | (149,128) | -0.1% |
| 3,200,000 | 3,200,000 | 3,895,864 | 695,864 | 21.7% |
| 2,580,000 | 2,580,000 | 2,743,608 | 163,608 | 6.3% |
| 18,947,635 | 18,947,635 | 10,630,087 | (8,317,548) | -43.9% |
| 62,074,197 | 62,074,197 | 59,486,906 | (2,587,291) | -4.2% |
| 22,869,735 | 22,869,735 | 31,655,137 | 8,785,402 | 38.4% |
| 310,333,387 | 310,333,387 | 308,924,295 | (1,409,092) | -0.5% |
| | | | | |
| 274,820,230 | 274,820,230 | 270,416,758 | 4,403,472 | 1.6% |
| 13,283,622 | 13,283,622 | 22,438,973 | (9,155,351) | -68.9% |
| 10,023,360 | 10,023,360 | 7,372,169 | 2,651,191 | 26.5% |
| 4,056,546 | 4,056,546 | 546,765 | 3,509,781 | 86.5% |
| 8,149,629 | 8,149,629 | 8,149,629 | - | 0.0% |
| 310,333,387 | 310,333,387 | 308,924,295 | 1,409,092 | 0.5% |
| - | - | - | - | |
| | ANNUAL BUDGET 200,661,820 3,200,000 2,580,000 18,947,635 62,074,197 22,869,735 310,333,387 274,820,230 13,283,622 10,023,360 4,056,546 8,149,629 | 2019 BUDGET ANNUAL BUDGET BUDGET 200,661,820 200,661,820 3,200,000 3,200,000 2,580,000 2,580,000 2,580,000 2,580,000 18,947,635 18,947,635 62,074,197 62,074,197 22,869,735 22,869,735 310,333,387 310,333,387 310,333,387 274,820,230 13,283,622 13,283,622 10,023,360 10,023,360 4,056,546 4,056,546 8,149,629 8,149,629 | 2019 BUDGET ACTUAL 200,661,820 200,661,820 200,512,692 3,200,000 3,200,000 3,895,864 2,580,000 2,580,000 2,743,608 18,947,635 18,947,635 10,630,087 62,074,197 62,074,197 59,486,906 22,869,735 22,869,735 31,655,137 310,333,387 310,333,387 308,924,295 274,820,230 274,820,230 270,416,758 13,283,622 13,283,622 22,438,973 10,023,360 10,023,360 7,372,169 4,056,546 4,056,546 546,765 8,149,629 8,149,629 8,149,629 | 2019 BUDGET ACTUAL FAV. / (U 200,661,820 200,661,820 200,512,692 (149,128) 3,200,000 3,200,000 3,895,864 695,864 2,580,000 2,580,000 2,743,608 163,608 18,947,635 18,947,635 10,630,087 (8,317,548) 62,074,197 62,074,197 59,486,906 (2,587,291) 22,869,735 22,869,735 31,655,137 8,785,402 310,333,387 310,333,387 308,924,295 (1,409,092) 274,820,230 274,820,230 270,416,758 4,403,472 13,283,622 13,283,622 22,438,973 (9,155,351) 10,023,360 10,023,360 7,372,169 2,651,191 4,056,546 4,056,546 546,765 3,509,781 8,149,629 8,149,629 8,149,629 - |

CITY OF VAUGHAN 2019 City Operating Budget Fiscal Position as of December 31, 2019 December 31, 2019

REVENUE BY MAJOR SOURCE

| TAXATION Tax Levy Supplementals | 2019 ANNUAL BUDGET | 2019 \ | | VARIANCE | |
|--|-----------------------------|---------------------------|---------------------------|--------------------------|------------------|
| Tax Levy | | BUDGET | ACTUAL | FAV. / (UNFA | V.) |
| | | | | \$ | 70 |
| | 200,661,820 3,200,000 | 200,661,820 3,200,000 | 200,512,692 3,895,864 | (149,128) 695,864 | -0.1% 21.7% |
| GRANT | 145 200 | 145 200 | 189.819 | 44 640 | 30.7% |
| Library Grant | 145,200 | 145,200 | 169,619 | 44,619 | 30.7% |
| PAYMENT IN LIEU / OTHER Payment In Lieu / Other | 2,580,000 | 2,580,000 | 2,743,608 | 163,608 | 6.3% |
| RESERVES AND OTHER TRANSFERS | | | | | |
| Engineering Reserve CIL Recreation Land Reserve | 8,034,313 1,352,000 | 8,034,313 1,352,000 | 4,386,382 1,352,000 | (3,647,931) | -45.4% 0.0% |
| Administrative Recovery from Capital | 1,500,000 | 1,500,000 | 2,369,670 | 869,670 | 58.0% |
| Building Standards Service Continuity Reserve | 5,503,371 | 5,503,371 | 373,216 | (5,130,155) | -93.2% |
| Tax Rate Stabilization Reserve | 1,922,131 | 1,922,131 | 1,437,472 | (484,659) | -25.2% |
| Innovation Reserve | 490,620 | 490,620 | 521,528 | 30,908 | 6.3% |
| TOTAL RESERVES | 18,802,435 | 18,802,435 | 10,440,268 | (8,362,167) | -44.5% |
| FEES/SERVICE CHARGES | | | | | |
| ECONOMIC & CULTURE DEVELOPMENT | 521,094 | 521,094 | 70,419 | (450,675) | -86.5% |
| OFFICE OF TRANSFORMATION & STRATEGY | 410,725 | 410,725 | 283,320 | (127,405) | -31.0% |
| Deputy City Manager Corporate Services & Chief Financial Officer | - | - | - | - | 0.00% |
| Financial Planning & Development Finance | 447,619 | 447,619 | 264,692 | (182,927) | -40.9% |
| Financial Services | 1,158,769 | 1,158,769 | 1,465,599 | 306,830 | 26.5% |
| Office of the Chief Human Resources Officer Office of the Chief Information Officer | 265,443 | 265,443 | 69 150,184 | 69 | 0.00% -43.4% |
| Procurement Services | 58,200 | 58,200 | 121,836 | (115,259) 63,636 | 109.3% |
| TOTAL DEPUTY CITY MANAGER CORPORATE SERVICES & CHIEF FINANCIAL OFFICER | 1,930,031 | 1,930,031 | 2,002,381 | 72,350 | 3.7% |
| Deputy City Manager Administrative Services & City Solicitor | - | - | - | - | 0.00% |
| Legal Services | 708,712 | 708,712 | 42,856 | (665,856) | -94.0% |
| Office of the City Clerk TOTAL ADMINISTRATIVE SERVICES & CITY SOLICITOR | 1,585,374 2,294,086 | 1,585,374 2,294,086 | 1,082,471 1,125,328 | (502,903) (1,168,758) | -31.7% -50.9% |
| | | | | | |
| Recreation Services Community Development & Events | 19,444,631 780.000 | 19,444,631 780.000 | 19,750,145 975,797 | 305,514 195,797 | 1.6% 25.1% |
| Fire and Rescue Service | 1,035,981 | 1,035,981 | 886,630 | (149,351) | -14.4% |
| By-Law, Compliance, Licensing and Permits | 5,345,393 | 5,345,393 | 5,779,096 | 433,703 | 8.1% |
| TOTAL DEPUTY CITY MANAGER COMMUNITY SERVICES | 26,606,005 | 26,606,005 | 27,391,667 | 785,662 | 3.0% |
| Deputy City Manager Infrastructure Development | - | - | - | - | 0.00% |
| Infrastructure Delivery | 1,492,318 | 1,492,318 | 1,020,447 | (471,871) | -31.6% |
| Infrastructure Planning and Corporate Asset Management | 2,192,179 | 2,192,179 | 1,480,684 | (711,495) | -32.5% |
| Parks Delivery | 371,912 | 371,912 | 376,112 | 4,200 | 1.1% |
| Real Estate Facilities Management | 142,381 587,207 | 142,381 587,207 | 30,195 722,029 | (112,186) 134,822 | -78.8% 23.0% |
| TOTAL DEPUTY CITY MANAGER INFRASTRUCTURE DEVELOPMENT | 4,785,997 | 4,785,997 | 3,629,467 | (1,156,530) | -24.2% |
| Deputy City Manager Planning & Growth Mgmt | | | 40,483 | 40,483 | 0.00% |
| Development Planning | 9,841,692 | 9,841,692 | 40,483 8,867,639 | 40,483 (974,053) | -9.9% |
| Development Engineering | 530,579 | 530,579 | 588,606 | 58,027 | 10.9% |
| Policy Planning & Environmental Sustainability | 924,016 | 924,016 | 454,889 | (469,127) | -50.8% |
| Parks Planning | - | - | - | | 0.00% |
| Building Standards - Licenses/Permits | 9,653,715 | 9,653,715 | 10,689,449 | 1,035,734 | 10.7% |
| - Plumbing Permits - Service Charges | 810,128 882,034 | 810,128 882,034 | 775,835 740,179 | (34,293) | -4.2% -16.1% |
| Vaughan Metropolitan Centre Program | 121,112 | 121,112 | 3,176 | (141,855) (117,936) | -10.1% |
| TOTAL DEPUTY CITY MANAGER PLANNING & GROWTH MANAGEMENT | 22,763,276 | 22,763,276 | 22,160,257 | (603,019) | -97.4% |
| Deputy City Manager Public Works | | - | 363 | 363 | 0.0% |
| Environmental Services | 1,534,917 | 1,534,917 | 1,560,228 | 25,311 | 1.6% |
| Fleet Management | | - | | - | 0.0% |
| Parks, Forestry & Horticulture Operations TOTAL DEPUTY CITY MANAGER PUBLIC WORKS | 794,568 2,329,485 | 794,568 2,329,485 | 819,219 2,379,809 | 24,651 50,324 | 3.1% 2.2% |
| VAUGHAN PUBLIC LIBRARIES | 433,500 | 433,500 | 444,258 | 10,758 | 2.5% |
| TOTAL FEES / SERVICE CHARGES | 62,074,197 | 62,074,197 | 59,486,906 | (2,587,293) | -4.2% |
| TOTAL PEES SERVICE CHARGES | | 22,869,735 | | | -4.2% |
| I UTAL CORFORATE REVENUES | 22,869,735 310,333,387 | 22,869,735 310,333,387 | 31,655,137 308,924,295 | 8,785,402 | -0.5% |
| TOTAL REVENUE | 310 333 387 | 310.333.387 | 308,924,295 | (1,409,092) | -0.5% |

CITY OF VAUGHAN 2019 City Operating Budget

December 31, 2019

DEPARTMENTAL EXPENDITURES BY MAJOR CATEGORY

| | 2019 | 2019 YTD | | VARIANCE | | |
|---|------------------|-------------|-------------|--------------------|-------------|--|
| | ANNUAL BUDGET | BUDGET | ACTUAL | FAV. / (UNF/ \$ | NFAV.) % | |
| COUNCIL | 1,765,373 | 1,765,373 | 1,612,818 | 152,555 | 8.6% | |
| OFFICE OF THE INTEGRITY COMMISSIONER | 512,630 | 512,630 | 477,900 | 34,730 | 6.8% | |
| INTERNAL AUDIT | 721,005 | 721,005 | 684,760 | 36,245 | 5.0% | |
| CITY MANAGER | 1,104,453 | 1,104,453 | 554,487 | 549,966 | 49.8% | |
| CORPORATE & STRATEGIC COMMUNICATIONS | 2,194,941 | 2,194,941 | 2,430,561 | (235,620) | -10.7% | |
| ECONOMIC & CULTURAL DEVELOPMENT | 2,542,912 | 2,542,912 | 2,224,247 | 318,665 | 12.5% | |
| OFFICE OF TRANSFORMATION & STRATEGY | 2,074,287 | 2,074,287 | 1,350,302 | 723,985 | 34.9% | |
| Office of the Chief Financial Officer/City Treasurer | 534,422 | 534,422 | 557,171 | (22,749) | -4.3% | |
| Financial Services | 4,671,401 | 4,671,401 | 4,573,552 | 97,849 | 2.1% | |
| Financial Planning & Development Finance | 3,746,787 | 3,746,787 | 3,695,369 | 51,418 | 1.4% | |
| Office of the Chief Human Resources Officer | 3,555,959 | 3,555,959 | 3,858,299 | (302,340) | -8.5% | |
| Office of the Chief Information Officer | 13,213,940 | 13,213,940 | 12,560,178 | 653,762 | 4.9% | |
| | 2,600,513 | 2,600,513 | 2,348,106 | 252,407 | 9.7% | |
| TOTAL DEPUTY CITY MANAGER CORPORATE SERVICES & CHIEF FINANCIAL OFFICE | 28,323,022 | 28,323,022 | 27,592,675 | 730,347 | 2.6% | |
| Denuty City Manager Administrative Convises 8 City Calinitan | 424 640 | 404 640 | 254 400 | 77.004 | 100/ | |
| Deputy City Manager Administrative Services & City Solicitor | 431,640 | 431,640 | 354,406 | 77,234 | 18% | |
| Legal Services | 3,774,893 | 3,774,893 | 3,801,474 | (26,581) | -0.7% | |
| Office of the City Clerk | 11,795,039 | 11,795,039 | 11,417,426 | 377,613 | 3.2% | |
| TOTAL ADMINISTRATIVE SERVICES & CITY SOLICITOR | 16,001,572 | 16,001,572 | 15,573,306 | 428,266 | 2.7% | |
| Office of Density City Menoper Community Services | 622.670 | 630 670 | 602 640 | 20.020 | 4 00/ | |
| Office of Deputy City Manager Community Services | 632,670 | 632,670 | 603,640 | 29,030 | 4.6% | |
| Community Grants & Advisory Committees | 45,590 | 45,590 | 39,540 | 6,050 | 13.3% | |
| Access Vaughan | 1,402,200 | 1,402,200 | 1,317,201 | 84,999 | 6.1% | |
| Recreation Services | 29,486,249 | 29,486,249 | 29,581,644 | (95,395) | -0.3% | |
| Community Development & Events | 1,875,257 | 1,875,257 | 2,116,336 | (241,079) | -12.9% | |
| Fire and Rescue Service | 51,472,420 | 51,472,420 | 52,747,391 | (1,274,971) | -2.5% | |
| Emergency Planning | 228,003 | 228,003 | 200,482 | 27,521 | 12.1% | |
| By-Law, Compliance, Licensing & Permits | 8,034,926 | 8,034,926 | 7,752,571 | 282,355 | 3.5% | |
| TOTAL DEPUTY CITY MANAGER COMMUNITY SERVICES | 93,177,315 | 93,177,315 | 94,358,804 | (1,181,489) | -1.3% | |
| Deputy City Manager Infrastructure Development | 589,276 | 589,276 | 576,702 | 12,574 | 2.1% | |
| Infrastructure Delivery | 3,607,779 | 3,607,779 | 3,393,148 | 214,631 | 5.9% | |
| | | | | | | |
| Infrastructure Planning and Corporate Asset Management | 3,071,593 | 3,071,593 | 2,417,860 | 653,733 | 21.3% | |
| Parks Delivery | 2,375,625 | 2,375,625 | 2,525,941 | (150,316) | -6.3% | |
| Real Estate | 581,512 | 581,512 | 570,304 | 11,208 | 1.9% | |
| Facilities Management | 14,246,370 | 14,246,370 | 14,573,537 | (327,167) | -2.3% | |
| TOTAL DEPUTY CITY MANAGER INFRASTRUCTURE DEVELOPMENT | 24,472,155 | 24,472,155 | 24,057,492 | 414,663 | 1.7% | |
| Office of Deputy City Manager Planning & Growth Management | 877,768 | 877,768 | 788,955 | 88,813 | 10.1% | |
| Development Planning | 5,992,496 | 5,992,496 | 5,386,741 | 605,755 | 10.1% | |
| Development Engineering | 5,710,724 | 5,710,724 | 4,864,435 | 846,289 | 14.8% | |
| Policy Planning & Environmental Sustainability | 2,884,248 | 2,884,248 | 2,547,539 | 336,709 | 11.7% | |
| Parks Planning | 2,004,240 | 2,004,240 | 2,047,000 | - | 0.00% | |
| Building Standards | 10,674,680 | 10,674,680 | 9,134,090 | 1,540,590 | 14.4% | |
| Vaughan Metropolitan Centre Program | 466,648 | 466,648 | 739,771 | (273,123) | -58.5% | |
| TOTAL DEPUTY CITY MANAGER PLANNING & GROWTH MANAGEMENT | 26,606,564 | 26,606,564 | 23,461,531 | 3,145,033 | 11.8% | |
| | ,, | ,, | ,, | -,, | | |
| Office of Deputy City Manager Public Works | 601,525 | 601,525 | 777,857 | (176,332) | -29.3% | |
| Transportation & Fleet Management Services | 3,284,963 | 3,284,963 | 3,603,054 | (318,091) | -9.7% | |
| Environmental Services | 11,247,280 | 11,247,280 | 10,814,293 | 432,987 | 3.8% | |
| Parks, Forestry & Horticulture Operations | 40,680,313 | 40,680,313 | 41,288,647 | (608,334) | -1.5% | |
| TOTAL DEPUTY CITY MANAGER PUBLIC WORKS | 55,814,081 | 55,814,081 | 56,483,852 | (669,771) | -1.2% | |
| | | | | | | |
| VAUGHAN PUBLIC LIBRARIES | 19,509,920 | 19,509,920 | 19,554,025 | (44,105) | -0.2% | |
| TOTAL DEPARTMENTAL EXPENDITURES | 274,820,230 | 274,820,230 | 270,416,758 | 4,403,472 | 1.6% | |
| RESERVE CONTRIBUTIONS & CORP. EXP. | 13,283,622 | 13,283,622 | 22,438,973 | (9,155,351) | -68.9% | |
| LONG TERM DEBT | 10,023,360 | 10,023,360 | 7,372,169 | 2,651,191 | 26.5% | |
| CONTINGENCY | 4,056,546 | 4,056,546 | 546,765 | 3,509,781 | 86.5% | |
| CAPITAL FROM TAXATION | 8,149,629 | 8,149,629 | 8,149,629 | - | 0% | |
| TOTAL DEPARTMENTAL AND CORPORATE EXPENDITURES | 310,333,387 | 310,333,387 | 308,924,295 | 1,409,092 | 0.5% | |