

FINAL REPORT

PREPARED BY HEMSON FOR CITY OF VAUGHAN

RECREATION SERVICES COMPREHENSIVE USER FEE & COST RECOVERY STUDY

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1. EXECUTIVE SUMMARY

The City of Vaughan has initiated a review of its Recreation User Fee Policy and fee rates. Hemson Consulting Ltd., in partnership with Sierra Planning and Management, was retained to assist with this process. This report summarizes the review's findings and recommendations.

The review establishes the full cost of providing recreation services and identifies contributing cost factors using 2024 budget data. It also evaluates fee rate options and recommends policy adjustments. Using this information, the City can establish pricing strategies that meet its financial and strategic goals.

In Vaughan, it is the Recreation Services Department that oversees the provision of recreation programs and services across 10 community centres. These facilities include indoor pools, gymnasiums, arenas, fitness centres, squash courts, indoor bocce courts, a bowling alley, and various rooms for programs and private rentals. Additionally, the City offers summer programming at its outdoor pool and heritage facilities and manages permits for outdoor amenities such as parks, soccer fields and baseball diamonds.

A. COST SUMMARY

The total cost of providing recreation services in Vaughan is **\$50.1 million**, comprising:

- **\$25.2 million in Direct Costs**, which represents the budgeted expenditures of the Recreation Services Department; and
- **\$24.9 million in Indirect Costs**, including \$17.5 million in building and facility costs and \$7.4 million in corporate administration costs.

The budgeted recreation fee revenue for 2024 is **\$20.6 million**, covering approximately **41% of total costs**. Consequently, the City is subsidizing recreation programs and services through tax revenue by **\$29.5 million**.

B. COST RECOVERY OPTIONS

The City aims to recover 95% of direct costs (\$23.9 million of the \$25.2 million in direct costs) through recreation fees. To assess this policy, the review examined:

- the impact of recreation program pricing on service demand;
- historical and projected participation trends;

- a detailed comparison of recreation fees with municipal and private sector benchmarks; and
- feedback from online surveys and in-person engagement with recreation users, including older adult clubs, major user groups, community service organizations, and the general public.

Based on this analysis, four options for adjusting recreation fees are presented for the City's consideration.

Fee Options

Option	Parameters for Change	Impact
Option 1 – Maintain 95% Cost Recovery Target	<ul style="list-style-type: none"> • Maximum of 15% increase/decrease to fees while within benchmark range • All fee adjustments greater than +/-5% will be phased in over a rolling 3-year period • Increasing non-resident fees from 10% premium to 20% premium 	Minimal tax impact, although additional non-resident premium results in \$120,000 in additional fee revenues.
Option 2 – 90% Cost Recovery Target	<ul style="list-style-type: none"> • Maximum of 10% increase/decrease while within benchmark range • All fee adjustments greater than +/-5% will be phased in over a rolling 3-year period • Increasing non-resident fees from 10% premium to 20% premium 	\$1.3 million less fee revenue than Option 1. To be funded through taxation or other funding sources.
Option 3 – No Cost Recovery Target (Within Benchmark Range)	<ul style="list-style-type: none"> • Set fees within benchmark range • Maximum 25% increase/decrease • All fee adjustments greater than +/-5% will be phased in over a rolling 3-year period • Increasing non-resident fees from 10% premium to 20% premium 	\$1.5 million less fee revenue than Option 1. To be funded through taxation or other funding sources.

Option	Parameters for Change	Impact
Option 4 – 100% Cost Recovery Target	<ul style="list-style-type: none"> Maximum 20% increase to fees All fee adjustments greater than +/-5% will be phased in over a rolling 3-year period Increasing non-resident fees from 10% premium to 20% premium 	\$1.2 million more fee revenue than Option 1. Slightly reduced participation in camps, general programs, and fitness

Note: Under all options, the City should consider phasing in changes to fees greater than 5% over a rolling 3-year period to minimize the financial impacts to users and align with current user fee policy. Additionally, the impacts assume participation levels will remain the same.

C. PROPOSED USER FEE POLICY CHANGES

The cost analysis is based on 2024 budget data, with new fees planned for implementation in 2025. To ease the transition, fee changes exceeding plus or minus 5% should be phased in over 3 years. The City should:

- conduct a comprehensive fee review every 5 years to ensure alignment with the User Fee Policy;
- adjust user fees annually to reflect inflation, wage agreements, and rising program costs;
- monitor municipal and private sector benchmark fees to maintain market competitiveness; and
- continue to make information on fees, including the User Fee Policy and information about fee rates, accessible to the public.

The City's recreation User Fee Policy is both comprehensive and progressive, balancing cost recovery with program participation. It prioritizes affordability for key user groups while maintaining financial sustainability. It should serve as a model for other municipalities.

Moving forward, the City should continue to:

- adjust fees to respond to market conditions and participation trends on a regular basis;
- encourage participation through promotions, loyalty and rewards offerings, and other marketing programs;

- avoid increasing fees when participation has declined for two or more consecutive years; and
- apply the User Fee Policy on the basis of its benefit to the community as a whole. Where Council considers it necessary, the needs of individual residents unduly burdened as a result of implementation of the Policy—for example residents with physical disabilities or those that are economically disadvantaged—should be addressed through the Recreation Fee Assistance Program and other support programs. This principle helps to ensure that setting appropriate financial direction for the community at large is not undermined by concerns related to social equity.

The policy does not include subsidies for non-residents, adults aged 18 to 64, for-profit organizations, and activities such as for-profit tournaments, recitals, competitions, and other private events. In order to apply the policy equitably and to simplify administration, the City should implement a 20% surcharge on all non-resident fees instead of the current surcharge of \$10 per registration for all registered programs and 10% of the fee payable for all memberships.

i. Older Adult Fees

Vaughan's older adult residents express strong satisfaction with current fees. Participation in seniors programs and older adult clubs remains high and meets a growing demand for a range of services for seniors on fixed incomes, seniors living alone and with or without mobility issues, and economically challenged families who rely on older adults to bring children to recreation programs. These groups are highly sensitive to fee increases and expressed clear support for the current older adult subsidy framework.

However, the City provides higher subsidies than municipal benchmarks, and revenue shortfalls are expected to increase as the older adult population grows. It is noted too that significant numbers of seniors in Vaughan have relatively high disposable incomes—higher than residents below the age of 40.

Given the strong support from individual recreation users and user groups for robust subsidies for older adults, it is recommended that the City continue to subsidize older adult fees but move towards streamlining the subsidy offer to ensure consistency. Based on market benchmarking, the standardized older adult subsidy rate recommended is 30% and can be applied to new services that currently do not have an older adult fee, including rentals. However, it should closely monitor the revenue shortfall arising from such discounts as well as continue to promote the financial resources available to Vaughan's older adult population to pay user fees.

Additionally:

- The administrative simplicity and transparency of offering standard “across the board” seniors’ discounts on all programs and memberships would likely be of benefit to both users and City staff. A 30% flat discount is consistent with municipal benchmarks and should be considered.

ii. Potential New Fees and Subsidy Strategies

The report explores opportunities for new fees and reduced rate/discount programs in Vaughan, inspired by practices from other municipalities and building on the City’s existing subsidy policies. These insights, derived from a review of fees and subsidy policies, may guide the City in refining its approach to facility usage, promoting accessibility, and increasing revenue. While some ideas may already exist in Vaughan in different formats, others could represent new avenues worth exploring.

2. INTRODUCTION

Municipalities in Ontario offer an increasingly broad range of services to ensure residents of all ages and abilities have access to recreation activities. To help offset the costs of these services, municipalities are permitted to charge user fees. The City of Vaughan accordingly administers user fees for its various recreation programs, services, rentals, and products.

In 2015, the City conducted a comprehensive review of its recreation fee rates and policies. The fee review aimed to ensure that user fees:

- recovered 95% of the Recreation Services Department's annual operating budget expenditures;¹
- maintained accessibility and affordability of recreation programs and services to Vaughan residents;
- aligned more closely with fees charged by comparable municipalities in the Greater Toronto Area (GTA).

Since then, several key developments have shaped Recreation Services in Vaughan:

- **Rapid Growth:** The City's population has grown significantly, leading to changes in the demographics and socio-economic profiles of those using recreation services. Growth is expected to continue in the long term.
- **Competitive Landscape:** Expansion in neighbouring municipalities and the evolution of private recreation providers require the City to periodically reassess its role in providing recreation programs as well as the pricing of these programs.
- **Financial Pressures:** To sustain its approach to fund the direct cost of recreation services through user fees rather than property taxes wherever possible, the City must conduct regular fee reviews.
- **Impact of COVID-19:** The pandemic dramatically reduced recreation revenues between 2020 and 2022. While participation patterns and service demand have recovered, the impact of the pandemic on inflation has increased the cost of delivering recreation programs and services.

¹ The 95% measure excludes expenditures associated with City Playhouse, culture (now called Community Development & Planning), and events.

In light of these factors, the City has initiated a review of its recreation User Fee Policy and rates. Hemson Consulting Ltd., in partnership with Sierra Planning and Management, was retained to assist with this process. This report summarizes the review's findings and recommendations.

The review establishes the full cost of providing recreation services, and identifies the inputs that contribute to these costs, using 2024 budget data. An evaluation of fee rate options and recommended policy adjustments are also made. Using this information, the City can establish pricing strategies that meet its financial and strategic goals.

The review is based on an analysis of municipal documents, including capital and operating budgets, by-laws, staff and consultant reports, and website materials, as well as telephone, e-mail, and face-to-face interviews with more than 50 City staff and members of City Council. Consultation with major recreation user groups, older adults, and the public through in-person open houses and online surveys was also conducted. Finally, a comparative analysis of fee rates and policies in other municipalities was undertaken.

Following this introduction, the report is organized as follows:

Section 2 summarizes the legislative authority for charging recreation fees, the current fee structure, and historical revenue trends.

Section 3 presents an analysis of the costs of delivering recreation services.

Section 4 discusses the demand for recreation services, including historical and projected participation, market pricing, and stakeholder feedback.

Section 5 provides options for new fee rates and recommendations for policy changes to achieve the City's objectives.

Detailed information on fee calculations, benchmarking, and survey findings is provided in the appendices.

3. RECREATION FEES IN VAUGHAN

This section summarizes the legislative authority for collecting recreation fees in Vaughan. The way in which the City charges recreation fees, as well as the current fee structure, is also set out. Finally, historical fee revenue and participation trends are discussed.

A. RECREATION FEES AND FEE STRUCTURE

The authority for municipalities to collect recreation fees in Vaughan derives from Sections 9, 10 and 11 of the *Municipal Act* and Part XII of the Act, which specifically governs fees and charges.

i. Key Provisions Under the Municipal Act

Under Part XII of the *Municipal Act*, municipalities in Ontario can establish wide ranging user fees and penalties either for services they provide or for services provided on their behalf.

Section 391(1) of the Act stipulates that a municipality or local board may impose a fee or charge on persons: for services or activities provided or done by or on its behalf; for costs payable by it for services or activities provided or done by or on behalf of municipalities or local boards; and for the use of its property including property under control.

Fees and charges can be used to pay for service administration and enforcement costs as well as the cost of acquiring or replacing assets (Section 391(3)). They can also include capital costs associated with a deferred benefit (Section 391(2)). Services for which fees are charged can either be mandatory or discretionary (Section 391(4)).

However, Section 394(1) prohibits fees that are based on:

- a) the income of a person, however it is earned or received, except that a municipality or local board may exempt, in whole or in part, any class of persons from all or part of a fee or charge on the basis of inability to pay;
- b) the use, consumption, or purchase by a person of property other than property belonging to or under the control of the municipality or local board that passes the by-law;

- c) the use, consumption, or purchase by a person of a service other than a service provided or performed by or on behalf of or paid for by the municipality or local board that passes the by-law;
- d) the benefit received by a person from a service other than a service provided or performed by or on behalf of or paid for by the municipality or local board that passes the by-law; or
- e) the generation, exploitation, extraction, harvesting, processing, renewal, or transportation of natural resources.

Recreation fees in Vaughan are set out in the current Fees and Charges By-Law no. 224-2023 (Schedule “H” Community Services – Recreation Services Department).

ii. Recreation Fees and Service Areas in 2024

In Vaughan, the responsibility for the provision of recreation programs and services falls to the Recreation Services Department. The department offers recreation programs and services across 10 community centres, including indoor pools, gymnasiums, arenas, fitness centres, squash courts, indoor bocce courts, bowling alley, as well as numerous rooms for programs and private rentals. Summer programming is also offered at the City’s outdoor pool and heritage facilities. The Department also manages permits for the City’s outdoor amenities, like soccer fields, parks, and baseball diamonds.

The Recreation Services Department administers one budget, with budgeted expenditures in 2024 being \$25.2 million. Within the Recreation Services budget, community centres are managed as individual cost centres, with most expenditures covering wages and benefits. Central administration is based at Vaughan City Hall.

Maintenance and operation of indoor and outdoor recreation facilities are managed separately by the Facility Management Operations and the Parks, Forestry and Horticulture Operations departments. Expenditures associated with these departments are not included in the Recreation budget. However, revenues from permits for outdoor recreation amenities (e.g. soccer fields, baseball diamonds, and tennis courts) are included in the Recreation budget, except for any revenues that would otherwise be charged to permit holders for Services in Kind.

Recreation Services oversees 860 fees, by far the most of any City department. These fees can be categorized in 12 service areas, which are set out in Table 1.

Table 1 - Summary of Recreation Fees and Service Categories²

Service Area	Includes	# of Fees
Aquatics	Instructional, recreational, leadership	79
General & Indirect (3rd Party) Programs	Health & wellness (yoga, pilates), arts	285
Camps	General & specialty (arts & sports), outdoor/adventure	35
Fitness Centre*	Memberships, personal training	68
Pool & Aquafitness Memberships*	Aquafitness, pool memberships, recreational swimming	64
Other Drop In*	Youth, games room, sport	19
Other Memberships*	Youth, games room, sport, bocce	8
Arena Ice	Ice hockey, figure skating, rec skating, ice rentals	44
Arena Floor	Floor rentals	12
Room Rentals	Including multi-purpose rooms (MPR)	59
Pool Rentals	Pool rentals	22
Outdoor Facilities & Services In-Kind (SIK)	Parks, services in-kind, soccer fields, baseball diamonds, tennis courts	165
Total # of Fees		860

* Fees for non-residents have not been separated in the marked figures shown above.

Note: This list only includes “active” fees.

Fees are generally one-time payments due at registration, although they vary based on the type of service or program provided.

iii. Changes to Fees and Service Areas Since 2015

The last comprehensive review of Vaughan’s recreation fees was undertaken in 2015. Several changes have been made to the Recreation fee and budget structure that have a bearing on the analysis set out in this report.

² Aquatics, general & indirect programs, and camp service area fees are based on a “live count” in 2023, whereas all others are based on User Fee Guide (UFG) active fees.

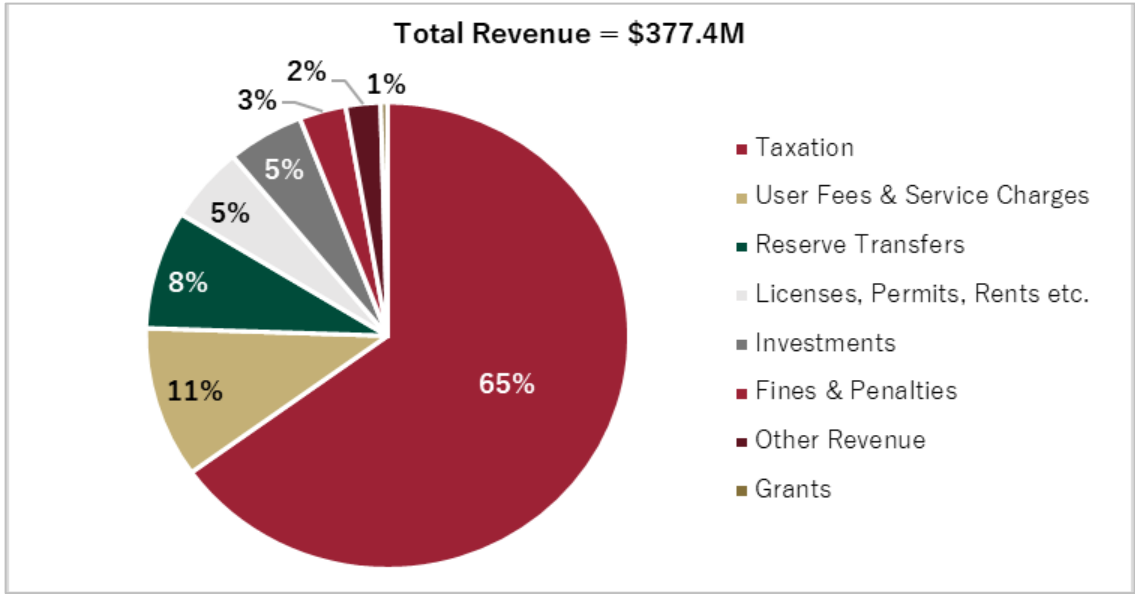
- **Service Offerings:** While the number of individual fees has remained relatively consistent with 2015, program offerings have changed to meet the needs of residents in the City.
- **Budget Growth:** The Recreation Services budgeted expenses has grown by 10% over the last 9 years to meet the increasing costs to provide services.

Of note is that a new multi-use Carrville Community Centre, located between Dufferin and Bathurst Streets near Major Mackenzie Drive, and scheduled to open in 2025, will add new play, learning, fitness, and sports programs and services. Costs for its recreation components are not included in the 2024 cost analysis, except for \$368,000 allocated for the facility in the 2024 budget.

B. HISTORICAL FEE REVENUE

The City of Vaughan offers a broad range of services with many hundreds of user fees including recreation program fees, admission fees, permit and license fees, rents, and fees from the sale of publications and other products. User fees are a significant revenue source for the City, amounting to \$39.5 million or 11% of 2024 operating budget revenues of \$377.4 million (see Figure 1). Recreation fees are the City's largest source of user fee revenue, contributing \$21.7 million (55%) of this total, which is up from 48%, or \$19.7 million in 2015.

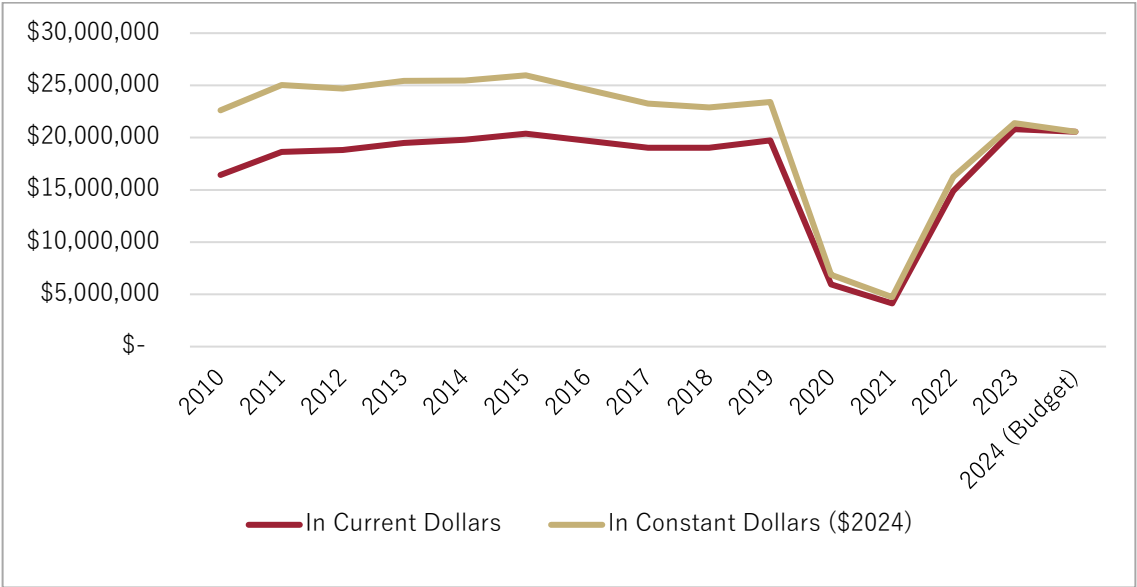
Figure 1 – City of Vaughan 2024 Budget Revenue Sources



Source: City of Vaughan, 2024 Budget Book

Figure 2 illustrates the revenue generated from recreation fees since 2010. Between 2011 and 2019, annual fee revenues were very stable, deviating no more than 5% from the historical average of \$19.4 million. However, the COVID-19 pandemic caused a sharp decline in revenues in 2020 and 2021. Contributing factors included the closure of recreation facilities, the suspension of programs due to public health guidelines, and residents’ hesitancy to return to community centres even after restrictions were lifted. The City’s recovery since the pandemic has been slow but steadily improving since 2022. For 2024, recreation revenues set a new record at \$24.5 million, surpassing inflation-adjusted pre-pandemic revenues of \$23.4 million generated in 2019.

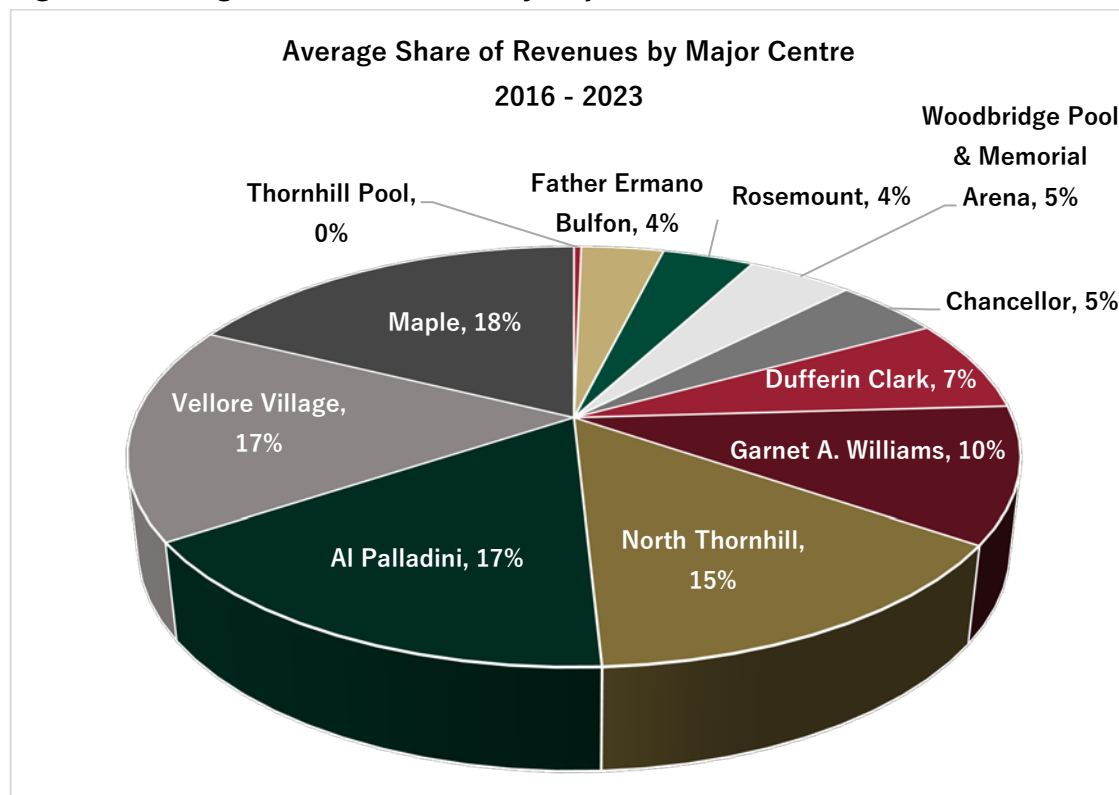
Figure 2 - Total Recreation Revenue



Source: City of Vaughan financial data.
Note: Constant dollars reflect inflationary incorporates over the period.

Figure 3 highlights the average share of annual fee revenues by community centre over the past 8 years. About 77% of total revenues are consistently generated by five major centres: Maple, Al Palladini, Vellore Village, North Thornhill, and Garnet A. Williams. This distribution remained stable, even during the pandemic years (2020-2022), despite the overall drop in revenues.

Figure 3 - Average Share of Revenues by Major Centre



Over the past 8 years, the largest single revenue source has been aquatics fees, which account for 22% of total revenues on average. This includes recreational, leadership and instructional programs, generating an average of \$3.7 million annually (\$5.0 million during pre-pandemic years). Additional significant contributors include camps (16%), fitness memberships (14%), general programs (12%), and arena hockey and figure skating (14%). The remaining 22% comes from arena floor rentals, meeting and multi-purpose room rentals, and outdoor facilities (see Figure 4).

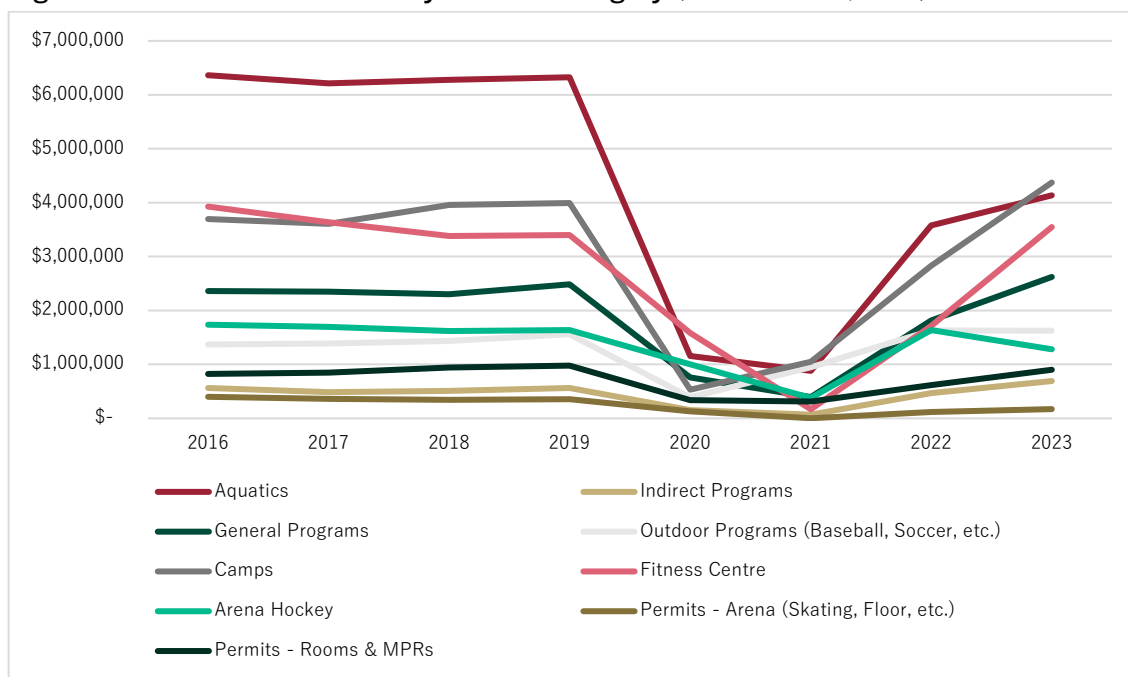
Although revenue streams for fitness, arena hockey, outdoor programs, and facility rentals, have been generally stable, some shifts in other service areas are noticeable:

- **Aquatics:** Revenue share declined from 26% pre-COVID to 22% in 2022 and 19% in 2023, suggesting reduced participation and use of the City's pools. It is noted that the pool at Garnet A. Williams was closed during this time as well, which reopened in mid-2024, which contributed to the decline in participation and revenues. Staff feedback indicates that lower-than-historical aquatics participation may also be due to pool staff shortages as a result of the pandemic.

- **Camps:** Revenue share increased during the pandemic, rising from 15% pre-2020 to 22% in 2021 and 17% in 2022. Recent camp revenue remains high, at 20% of total revenue in 2023.
- **General and Indirect Programs:** The revenue share rose from 14% pre-pandemic to 15% in 2022 and 16% in 2023.
- **Outdoor Programs:** The revenue share increased to 12% during the pandemic as residents shifted to outdoor activities but returned to pre-pandemic levels (8%) by 2023.

The upcoming opening of the Carrville Community Centre in 2025 and further service expansions are expected to influence revenue distribution in coming years. However, about three-quarters of all Recreation revenue will likely continue to be aquatics, camps, fitness, and general programs.

Figure 4 - Historical Revenues by Service Category (In Constant \$2024)



Source: Recreation Services program and financial data

i. Participation Trends

Revenue generation in each service area varies annually due to multiple external factors, such as competition, economic conditions, regulatory changes, fee structures, and the number of participants contributing to fees. The effects of COVID, combined with the City's

fee adjustment approach since 2015,³ make it challenging to accurately assess participation trends across all service areas.

To evaluate participation for this fee review, two approaches were used. First, actual participation data—available for aquatics, general and indirect programs, camps, and virtual programming—was analyzed. For service areas lacking participation data, revenue data was used as a proxy. However, revenue data offers lower accuracy and should be interpreted with caution.

Usage and participation data maintained by the City also provide valuable insights into the lingering effects of the COVID-19 pandemic on recreation trends. Unsurprisingly, the use of indoor recreation facilities and parks closely mirrored the severity of lockdown restrictions starting in March 2020. Participation plummeted during lockdowns and spiked as facilities reopened and programming restrictions were eased in late 2021 and 2022. Preliminary data for 2023 indicates a swift rebound in participation post-pandemic.

With that caveat, Table 2 below summarizes changes in participation across service areas from the City's last recreation fee review in 2015 to 2023. Participation appears to have increased in general and indirect programs, camps, room rentals, fitness centre memberships and outdoor activities in parks, especially during the pandemic. In contrast, participation in aquatics, and arena activities, including hockey, appears to have declined since 2015.

These shifts in participation have occurred in the context of a rapidly growing resident population, with the City experiencing an 8.6% increase from 2015 and 2023, equating to an average annual growth rate of slightly more than 1% per year.

³ Prior to 2015, the City increases fees by applying a uniform inflation rate annually to all fees. Fee increases since 2016 have been phased in for some fees over several years.

Table 2 - Change in Participation from 2015 to 2023

Service Area	Measure	Change in Participation	Average Annual Change
Aquatics	Participation Data	-23%	-3%
General & Indirect	Participation Data	29%	3%
Camps	Participation Data	87%	8%
Fitness Centre	Revenues	12%	1%
Outdoor Facilities & Services In-Kind (SIK)	Revenues	57%	6%
Arena Hockey & Figure Skating	Revenues	-11%	-1%
Arena Floors	Revenues	-33%	-5%
Room Rentals	Revenues	35%	4%

Source: Hemson Consulting, based on City of Vaughan financial and participation data.

Changes in participation within any service area or program are highly variable and are influenced by various factors, including the availability of facilities, the range of programs offered, and localized demand for services. These factors and their implications for fee-setting are discussed in more detail in Section 4.

C. CURRENT FEE POLICY AND PRACTICES

The City's Recreation User Fee and Pricing Policy, originally approved in 2005 and updated in 2015, aims to balance accessibility and affordability with financial sustainability. To support these objectives, programs and services are categorized as: Basic, Value-Added, and Premium. Fees for basic services are to be set at subsidized rates while those for value-added and premium services are to be charged to ensure cost recovery targets are met. Table 3 summarizes the key attributes of each category.

Table 3 - Service Categories for Fee Purposes

Category	Definition	Examples
Basic	Programs and services provided to pursue City's mandate to be a significant provider of recreation services and that promote active living and well-being among the widest cross-section of the population, particularly for target groups such as youth, seniors and others	Parks, playgrounds, splash pads, recreational skating and swimming (all ages), group swimming lessons, lifesaving programs, facilities used by children and youth (arenas, ball diamonds, etc.), youth and senior memberships, introductory & general camps for children and youth
Value-Added	Programs and services that are part of a series of more progressively advanced activities/skills within a specific recreation activity	Soccer fields used by target groups, intermediate summer or holiday camps
Premium	Programs and services that are specialty or advanced in nature, which involve access to premium facilities, or which have more limited participation by target groups	Private swimming lessons, advanced level pre-school programs, arena and sports field rentals by adults and non-residents

Currently fees are updated on a 3-year rolling schedule with the aim of funding 95% of direct costs. Recreation direct costs are interpreted as being equivalent to the total Recreation annual operating budget expenditures (excluding expenditures associated with City Playhouse, Community Development & Planning, and Events. Overall, fees are adjusted:

- to reflect inflationary pressures, using internal and external cost indices;
- to maximize program participation; and
- with reference to what other municipalities or private sector recreation providers charge so that the City remains competitive with market prices.

The policy limits changes to individual fee rates to no more than +/- 5% in any year or +/- 10% over 3 years.

Under the policy, the City is to broadly move towards funding more direct costs of services through new funding sources for programs and services including partnerships, advertising, and grants.

The policy does not include subsidies for non-residents, adults aged 18 to 64, for-profit organizations, and activities such as for-profit tournaments, recitals, competitions, and other private events. A number of specific services that are to be provided at a subsidized rate (i.e. as basic services) in order to promote health, wellness and essential life skills are identified:

- for children and youth: group swimming lessons, rental of certain arenas, sports fields and community space;
- for seniors: bocce and fitness memberships as well as recreational swimming and skating; and
- for adults: first aid programs and recreational swimming and skating.

Financial assistance is to be made available—based on means testing—to ensure affordability and access for low-income residents. In this regard, a recreation fee assistance (REC Assist) Program was approved in 2009 to provide subsidies annually.

The policy requires that major user groups be consulted on service delivery (though not necessarily fee setting). Finally, notwithstanding the 3-year fee schedule, the policy provides the City with the flexibility to introduce or terminate fees at any time. This allows the City to respond to rapid changes in demand for services, such as what occurred during and after the COVID lockdowns.

In the municipal context, Vaughan's recreation user fee policy is comprehensive and progressive. It sets a specific cost recovery target—unusual in Ontario—while seeking to maximize program participation. It directs that fees be set to give priority to specific programs and user groups and ensures that low income participants can access financial support. It also directs that fees be set with reference to municipal benchmarks.

As part of this study a full costing model has been developed that measures the impact of fee adjustments on municipal finances. The model structure and analysis of current costs is set out in the following section. The current market conditions under which new fees can be established are described in Section 4.

4. ANALYSIS OF COSTS

Among the best practices established by the Government Finance Officers Association (GFOA) are that the full cost of providing a service should be calculated when determining the basis for setting user fees. This section presents an analysis of the direct and indirect costs of delivering services required to provide Recreation services in Vaughan. The analysis is based on the City's 2024 organizational structure (pre-November 14). A fee database and fee calculation model has been developed for the analysis.

The cost analysis distinguishes direct and indirect costs of providing Recreation services. In this regard, based on the City's 2024 organizational structure:

- **Direct Costs** – These include expenses outlined in the Recreation Services Department's operating budget, excluding the Events Department, City Playhouse Theatre, and Vaughan Studios and event space. They include staff wages and benefits, as well as programming related costs such as materials, supplies and sports equipment.
- **Indirect Costs (Indoor and Outdoor Facilities)** – These include costs of operating both indoor and outdoor facilities where Recreation services are offered and are detailed in the Facility Management Operations (FM) and Parks, Forestry, and Horticulture Operations (PHFO) budgets.
- **Indirect Costs (Administration)** – These include costs incurred by corporate and administration departments that support the Recreation Services Department such as Human Resources, IT, Finance, etc.

A. DIRECT COSTS

Staff in the Recreation Services Department are responsible for providing recreation services, programs, and products. They include staff involved in the overall administration of the department, in administrative roles in specific facilities, and in the direct provision of services and programs within the facilities. The entire cost of these staff, including the resources they use, are considered to be a direct cost under the study. The distribution of costs to each service and facility has been determined based on the budget structure, supported by interviews with staff, and are set out in detail in the fee calculation model.

Table 4 summarizes the calculations of direct costs of all recreation services for each service area. The total direct cost is \$25.2 million, of which the largest component is aquatics (\$6.8 million or 27%) followed by camps (\$4.2 million or 17%), fitness (\$4.0 million

or 16%), outdoor programs (\$4.0 million or 16%), and general and indirect programs (\$3.4 million or 14%). The majority of direct costs are staff wages and benefits (81%).

Table 4 - Summary of Direct Costs (\$2024)

Service Area	Total Direct Costs
Aquatics	\$6,818,502
General & Indirect Programs*	\$3,438,054
Camps	\$4,168,147
Fitness	\$3,968,389
Outdoor Facilities	\$3,963,548
Arena Hockey	\$1,028,548
Arena Floor	\$241,960
Recreational Skating	\$75,623
Room Rentals	\$213,711
Bocce	\$522,588
Miscellaneous	\$790,041
Total	\$25,229,111

Note: All amounts include administrative costs as a proportion to each bucket.

*Includes virtual programming

B. INDIRECT COSTS

The indirect cost of providing recreation services in Vaughan include the cost of indoor and outdoor facility maintenance and operations as well as corporate administration.

i. Indirect Costs: Indoor and Outdoor Facilities

Indoor and outdoor facilities indirect costs include the operating costs of recreation facilities (including common space) and associated salaries and administration. Also included are \$2.9 million in parks maintenance costs of the outdoor facilities permitted by Recreation, including fields and diamonds.

The distribution of costs relative to space for each service area was determined by consulting with staff to understand the use of each community centre for the various programming, rental, and membership offerings. The square footage of all major community centres by area (i.e. pools, arenas, meeting rooms, fitness centres, etc.) was used to

allocate the specific indoor and outdoor facilities costs for each facility to their respective areas. The fee model accounts for the relatively higher cost of operating pool and arena space within these facilities.

To determine the indoor and outdoor facilities costs related to specific activities (for example, the pool is used for instructional, leadership and recreational swimming), further allocations were made based on hours of availability for the different programming, rentals and memberships offered by each community centre.

Table 5 summarizes indoor and outdoor facilities costs for each service area. Total indirect costs amount to \$17.5 million. Given the substantial costs of pool, arena, and park maintenance the largest components are aquatics (\$5.0 million or 29%), outdoor facilities and services in kind (\$3.1 million or 18%), and arena hockey (\$2.9 million or 17%).

Table 5 - Summary of Indoor and Outdoor Facilities Indirect Costs (\$2024)

Service Area	Total Indirect Costs (Indoor and Outdoor Facilities)
Aquatics	\$5,041,668
General & Indirect Programs	\$1,677,015
Camps	\$593,418
Fitness	\$1,597,009
Outdoor Facilities	\$3,134,630
Arena Hockey & Figure Skating	\$2,907,132
Arena Floor	\$671,275
Recreational Skating	\$212,484
Room Rentals	\$383,716
Bocce	\$1,051,841
Miscellaneous	\$217,707
Total	\$17,487,895

Note: All amounts include administrative costs as a proportion to each bucket.

ii. Corporate Administration Indirect Costs

The indirect administration cost of providing recreation services in Vaughan represents the share of costs of the City's corporate departments that can reasonably be attributed as supporting the services.

Indirect costs were estimated based on calculations of indirect costs undertaken as part of the 2015 comprehensive fee review.⁴ These costs are based on what drives the cost of the corporate departments' support of recreation activities. Shares of corporate costs were allocated to each department that provides Recreation Services based on these cost drivers. As an example, the attributable costs of financial services were allocated based on the percentage of gross department budget, whereas the attributable costs of information technology functions were allocated based on the number of computers. Using these shares of corporate costs, the cost attributable to providing Recreation Services was calculated based on the direct cost allocations previously identified.

The allocation of indirect administration costs for each service area is set out in Table 6. Total indirect costs are calculated to be \$7.4 million, of which the largest component is aquatics (\$2.1 million or 28%) followed by fitness (\$978,000 or 13%), general and indirect programs (\$895,000 or 12%), and camps (\$837,000 or 11%).

Table 6 - Summary of Corporate Admin Indirect Costs (\$2024)

Service Area	Total Indirect Costs (Admin)
Aquatics	\$2,084,696
General & Indirect Programs*	\$899,090
Camps	\$836,954
Fitness	\$978,246
Outdoor Permits (Soccer, Baseball, etc.)	\$739,326
Arena Hockey & Figure Skating	\$691,786
Arena Floor	\$160,522
Recreational Skating	\$50,641
Room Rentals	\$105,012
Bocce	\$276,742
Miscellaneous	\$525,790
Total	\$7,348,806

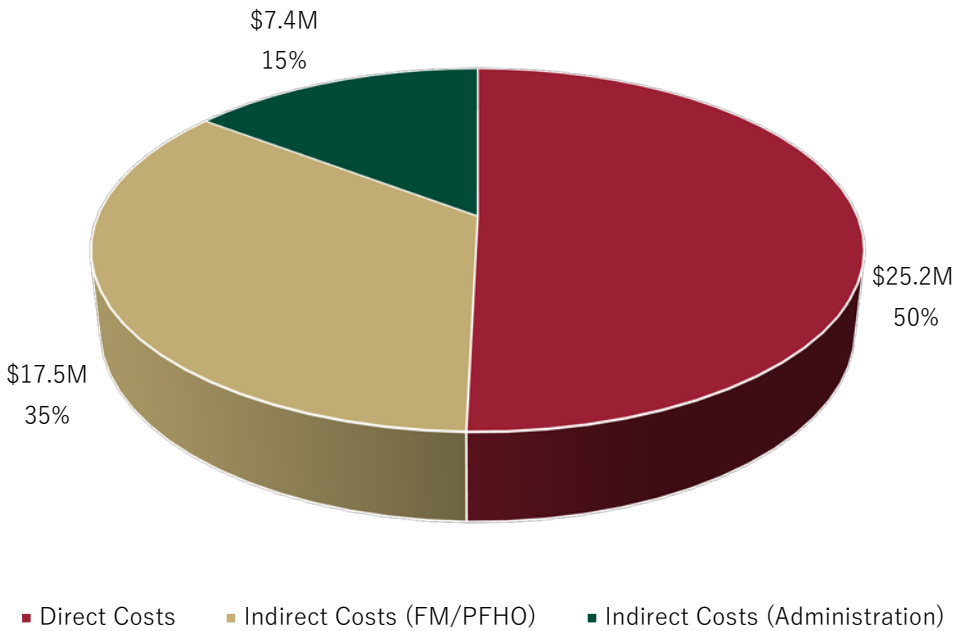
*Includes virtual programming

⁴ The City no longer maintains the indirect cost model used in 2015.

C. COST SUMMARY

A summary of the direct and indirect costs for all recreation services, amounting to \$50.1 million, is shown in Figure 5.

Figure 5 - Summary of Total Costs (\$50.1M)



The total revenue projected for 2024 is budgeted at \$20.6 million, covering approximately 41% of total costs. As a result, the City is effectively subsidizing Recreation Services through tax revenue by \$29.5 million.

The City’s cost recovery target for Recreation Services aims to recover equivalent to 95% of the direct costs of service. This amounts to \$23.9 million out of the \$25.2 million in direct costs identified in Figure 5.

Details of the direct and indirect costs for all major facilities are set out in Appendix A. Appendix B presents four fee options designed to recover a portion of direct costs, which are discussed in detail in Section 5.

D. CONSIDERATION OF 2024 BUDGET ACTUALS

Since this report was initially completed, the City has finalized its 2024 budget actuals. These updated figures show that overall cost recovery for Recreation Services—both for direct and total costs—exceeded the budget projections presented in this report.

As noted above, the 2024 budget had projected direct costs to be \$25.2 million, representing 50% of total expenses. However, the actual direct costs for 2024 were slightly higher at \$25.4 million, accounting for 48% of the total costs.

Indirect costs (including those related to Facility Management Operations and Parks, Forestry, and Horticulture Operations) had been projected to be \$17.5 million, or 35% of total budgeted expenses. Actual indirect costs were higher at \$20.2 million, representing 38% of total costs.

Indirect administrative costs were projected to be \$7.4 million (15% of the total budgeted expenses), with actual costs for 2024 slightly exceeding this amount at \$7.8 million. Despite the increase, administrative costs remained consistent at 15% of total actual costs.

Overall, while total actual costs for Recreation in 2024 reached \$53.4 million—\$3.4 million higher than projected—revenues surpassed expectations. Recreation revenues totaled \$24.5 million, nearly \$4 million more than the projected amount. As a result, the full cost recovery rate improved from a projected 41% to 46%.

These updated figures are presented for information purposes and do not alter the recommendations or conclusions provided in this report.

5. PROGRAM PRICING

The price of Recreation Services affects demand, accessibility, participation, revenues, and costs. An understanding of how services are priced in Vaughan is therefore important when considering fee rates. A strong and flexible pricing strategy will ensure users are both willing and able to pay fees and enable the goals set out in the User Fee Policy, which are financial sustainability, market competitiveness, and stable participation.

This section discusses the demand for Recreation Services in the context of historical and anticipated participation in services and programs, market prices, and the elasticity of demand. It also takes account of feedback received from stakeholders.

A. THE INFLUENCE OF PRICE ON DEMAND

In general, recreation fees are paid for by users out of discretionary income. To that extent the level of participation in recreation programs (the “demand”) is influenced by the price of programs. A good recreation pricing strategy should therefore account for the responsiveness, or “elasticity”, of the demand for a program to a change in price.

Where the City is the only supplier of program or provides a program at a much lower price than other suppliers, fee increases do not significantly affect demand/participation as users do not have a price competitive alternative. Because this is the situation for many recreation programs in Vaughan, demand is relatively inelastic. As a result, meaning fee increases will not likely negatively impact participation levels. Examples of this include swim and skating programs.

The importance that residents place on health, wellness and safety also explains why some programs are full irrespective of the fee. Children’s swimming lessons, for example, are often considered a necessity and many parents will pay whatever the City charges for instruction. An attachment to a particular aspect of the service, or the fact that the service is provided by the City, can also override sensitivity to price changes, resulting in more inelastic demand. For example, some Vaughan residents may be willing to pay a premium for their fitness memberships because they can participate in other programs at the City’s multi-use facilities.

Greater elasticity in recreation program pricing comes into play where:

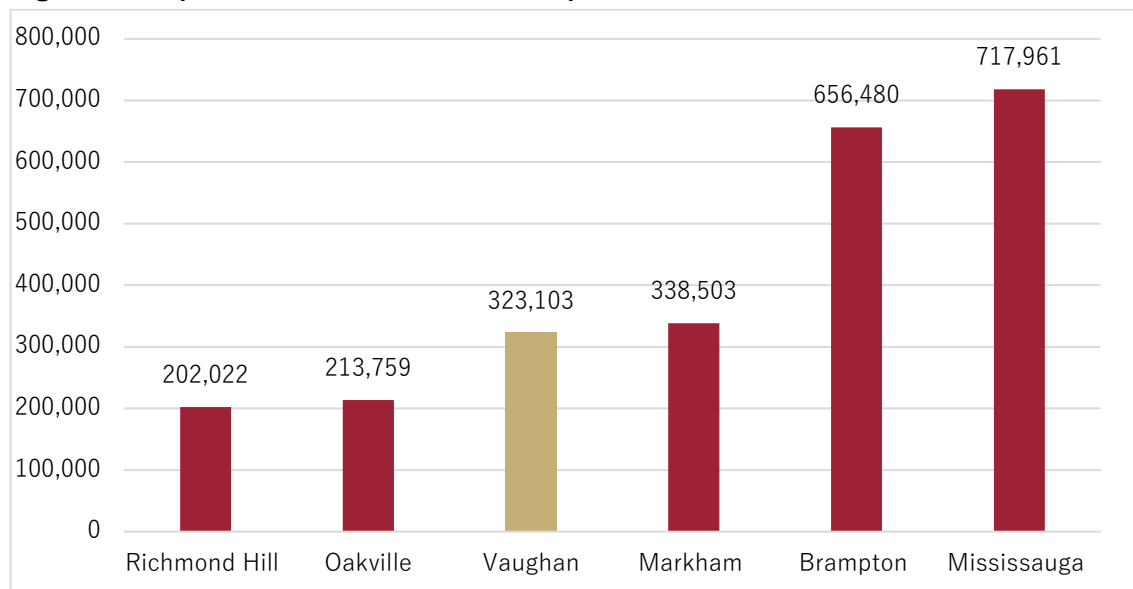
- There are readily available alternatives, either in nearby municipalities or through private fitness providers. In these situations, the City’s pricing structure must be made

with reference to the availability and pricing of the alternative. In this respect, a comparison of Vaughan's fees with municipal benchmarks is provided below and in Appendix C.

- There is no immediate competition, but full cost pricing would reduce participation because people find it too expensive or not good value. In such cases, elasticity is more significant: the higher the price the fewer the number of people willing to pay for it. Such programs are more difficult to price because, when the City is the only provider, there is no local price benchmark. Many general and indirect programs, as well as camps and “niche” sporting activities, fall into this category.

To assess the sensitivity of recreation pricing on demand, a comparative analysis with other similar-sized municipalities to Vaughan has been undertaken. The benchmarked municipalities include Mississauga and Brampton, with larger populations, Richmond Hill and Oakville, with smaller populations, and Markham, with a similar population (see Figure 6).

Figure 6 – Population of Select GTA Municipalities (2021)

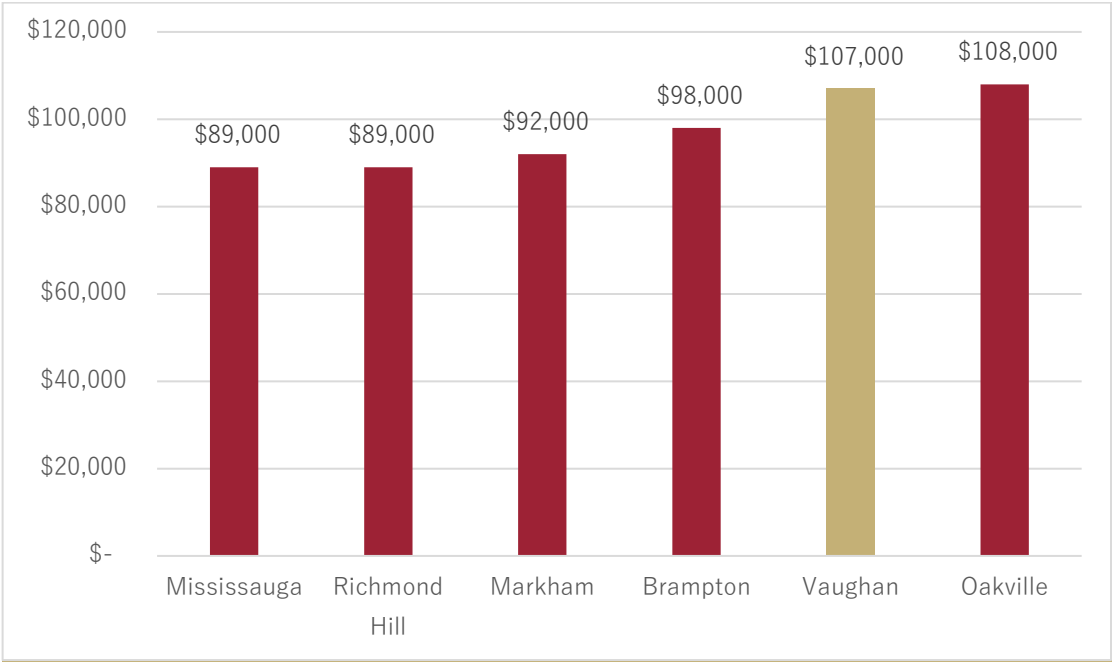


Source: Statistics Canada, 2021 Census

i. Vaughan Residents' Ability to Pay

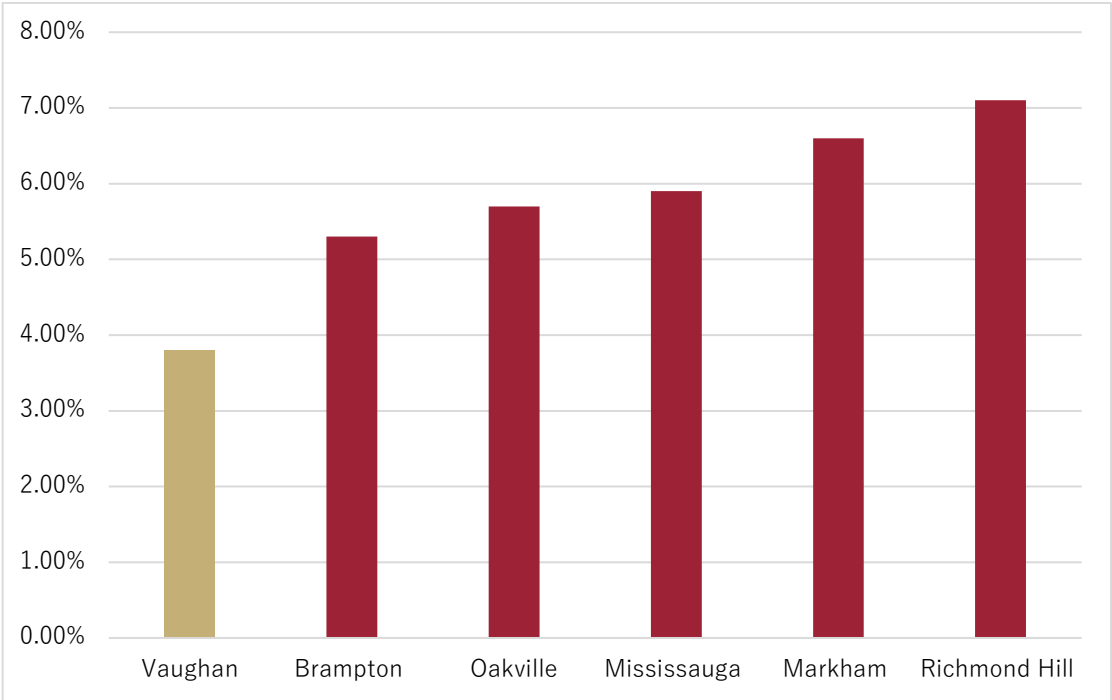
Vaughan residents generally have higher disposable incomes than those in comparable municipalities, providing them with greater capacity to spend on recreation services (see Figure 7). Additionally, Vaughan has the lowest proportion of residents with low incomes among the benchmarked municipalities (see Figure 8). As a result, the demand and participation for recreation services are likely to remain relatively unaffected by moderate increases in fees, as most residents have the financial flexibility to absorb such changes.

Figure 7 - Median After-Tax Income, 2020



Source: Statistics Canada, 2021 Census

Figure 8 - Low Income Cut-Off, %



Source: Statistics Canada, 2021 Census

That said, the provision of affordable recreational opportunities for fixed and lower-income households and individuals will remain a municipal priority. For this reason, subsidies such

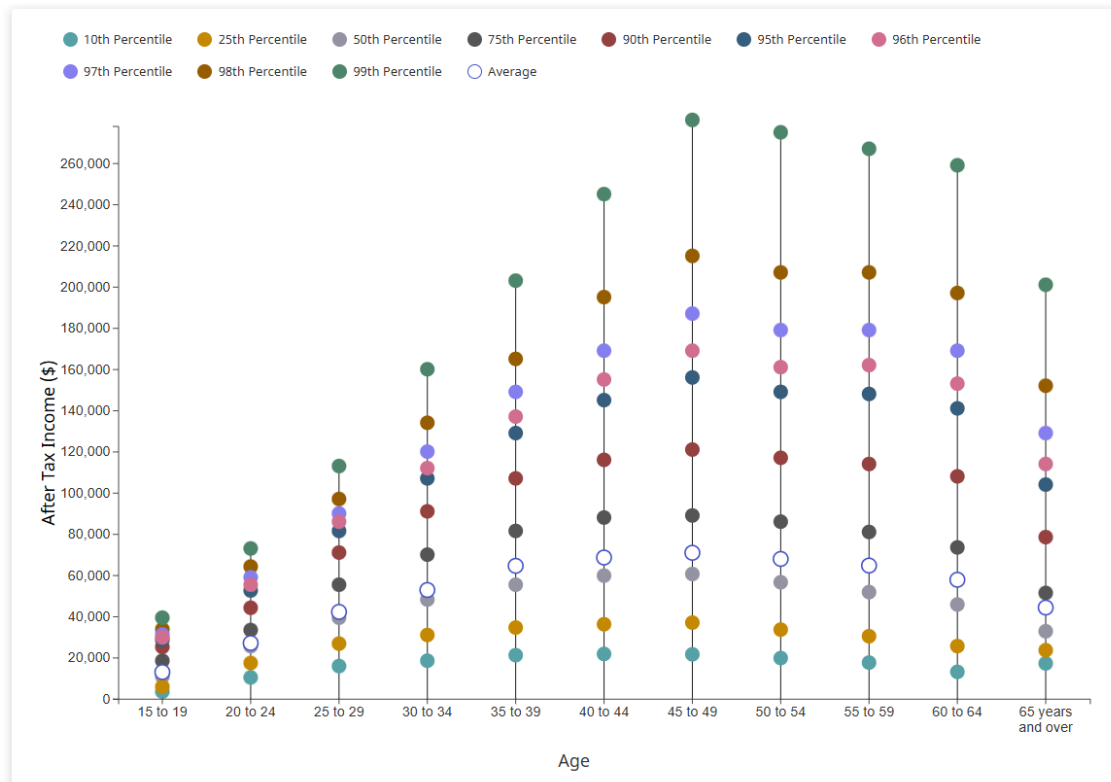
as those provided through Vaughan's Recreation Fee Assistance Program are important to ensuring access for participants with low income.

ii. Older Adult Residents' Ability to Pay

Elasticity of demand for recreation services varies across age groups, influenced significantly by income levels. Seniors, particularly those on fixed incomes, tend to be more price-sensitive. In this context, Figure 9 highlights the following trends:

- Older adults in Vaughan (65+ years old) have lower average incomes compared to working-age residents (35–65 years old). However, their spending capacity is comparable to adults aged 30–34 and substantially higher than those aged 15–30. The overall spending capacity of older adults may be expected to increase in the near future as the peak age of the relatively wealthy Baby Boom generation is now 63.
- A significant portion of older adults remains on low or fixed incomes. These residents often rely more heavily on City-provided recreation services, as they may lack financial resources and social networks to support active, healthy lifestyles. This was emphasized during the Older Adult Recreation User Fee Open House held in September 2024, where participants expressed strong support for maintaining older adult programming, fee subsidies, and avoiding property tax increases to offset recreation revenue shortfalls.

Figure 9 - City of Vaughan After-Tax Income Distribution by Age



Source: Statistics Canada, 2021 Census

In 2021, older adults aged 65+ made up 16.3% of Vaughan's population, aligning with the Region of York's share of 16.5%, as reported by the Ministry of Finance's 2024 Population Projections. These projections indicate that the older adult population in the Region will grow to 21.9% by 2031 and 24.0% by 2041, the fastest rate of growth of any age group.

As well, Vaughan receives a high percentage of new permanent resident seniors, many of which have no ability to speak English or French at the time of landing, have an education level of "high school or less", and arrive in the "family class" of immigrants.⁵

These demographic trends necessitate continued expansion of older adult programs. In response, the City has invested heavily in strategies to address the needs of older adults. The *Age-Friendly Community Action Plan* (2022) includes recommendations to diversify recreational offerings and develop intergenerational programs to enhance inclusivity and engagement.

⁵ For regional trends see population data from Citizenship and Immigration Canada and *2024 to 2027 York Region Plan to Support Seniors. Navigating Forward Together*, March 2024.

Historically, Vaughan has subsidized older adult recreation fees significantly and waived space rental fees in alignment with the Older Adult Clubs in the City of Vaughan Policy and Operating Procedures, but not for individual older adults. The benchmarking analysis reveals that these subsidies exceed those provided by other municipalities (see Appendix C). However, as the older adult population grows, the financial burden of these subsidies will increase. To address this, the City should:

- continuously monitor older adult participation in recreation programs;
- assess the revenue impact of current subsidy levels; and
- strategically plan for sustainable funding to maintain equitable access to recreation services for older adults as their demographic share increases.

Additionally, the administrative simplicity and transparency of offering standard “across the board” seniors’ discounts on all programs and memberships would likely be of benefit to both users and City staff. A 30% flat discount is consistent with municipal benchmarks and should be considered by the City.

B. MUNICIPAL PRICE BENCHMARKS

To provide an understanding of the current fee rates in Vaughan in relation to the municipal benchmarks, a comprehensive fee analysis was conducted. The detailed findings of this analysis are presented in Appendix C and summarized in Table 7 below.

In many service areas, Vaughan’s current fees exceed the municipal benchmark range. This is particularly evident for some aquatics programs, such as pool rentals, some pre-school, children, and youth programs, most camps and fitness memberships (except those for older adults), most arena hockey ice rentals, and key outdoor facilities (e.g. baseball and soccer). Community centre space rentals, both halls and meeting rooms, are particularly high, sometimes more than double the benchmark median fee.

Conversely, certain service areas fall below the benchmark range by 20% or more, including some aquatics programs, general and indirect programs, and outdoor activities (e.g. park space and tennis court rentals). Fees for aquafitness, preschool programs, and tennis court rentals in particular fall well below the benchmark range. And fees for older adult programs are consistently priced lower across all fee categories.

Table 7 - Vaughan Fees for Residents (Excluding CSOs/Groups) Compared to Municipal Benchmarks

Service Area	Specific Programs	Vaughan Programs Compared to Benchmark Average
Aquatics	Aquatics Programs	5% lower
	Aquafitness	20% lower
	Pool Rentals	15% higher
General & Indirect Programs	Older Adult Programs	70% lower
	Preschool Programs	10% lower
	Children/Youth Programs	10% higher
	Adult Programs	30% lower
Camps	Camps/School Break	5% higher
Fitness	Fitness (Older Adult)	5% higher
	Fitness (All Other)	30% higher
Arena Hockey	Arena Hockey	20% higher
Room Rentals	Meeting Rooms	215% higher
	Halls	90% higher
Outdoor Facilities & Services In Kind	Baseball	90% higher
	Soccer	20% higher
	Parks	40% lower
	Tennis Courts	60% lower

Note: The benchmark reflects an average of the different fee offerings for each program. Please note that the sample size and variability of fees differ across the program offerings.

In addition to program-specific fee comparisons, the benchmark analysis reveals that:

- Generally, Vaughan's fees are comparable to municipalities with higher fees, such as Mississauga and Oakville, while Brampton and Richmond Hill tend to have lower fees than Vaughan.
- Subsidies for Community Service Organizations (CSOs) and older adults in Vaughan are generally higher than in the other municipalities.
- Vaughan applies a lower surcharge (+10%) for non-resident and commercial users compared to other municipalities. For example, Brampton applies a surcharge of 30%, while other municipalities average +15%, depending on the program or facility type.

This suggests opportunities to revise and potentially increase non-resident/commercial rates to achieve greater balance with resident rates. Accordingly, all fee options set out in this report are based on the City increasing the surcharge from 10% to 20%.

It is noted that, in benchmarking Vaughan's fees:

- The fees for other municipalities reflect current rates, which may recover less of the service delivery costs compared to Vaughan.
- This analysis does account for potential differences in service scope and quality. It is noted that:
 - In 2022, Vaughan provided 0.33 square metres of indoor recreation space per capita, higher than Mississauga (0.23) and Brampton (0.25), but lower than Richmond Hill (0.41), Oakville (0.38) and Markham (0.36).⁶ The addition of the Carrville Community Centre will increase Vaughan's service level to 0.35 square metres per capita.
- Due to differences in program offerings service delivery models, some fees are not directly comparable. The benchmark analysis is therefore restricted to "like for like" services.

Within these limitations, the analysis shows that Vaughan's recreation fees are generally at or above the benchmark range compared to large, fast-growing suburban municipalities in the GTA. Exceptions included are some general and indirect programs, particularly those for older adult residents, where Vaughan's fees are substantially lower than the benchmark range.

C. RECREATION USER FEE POLICIES IN OTHER MUNICIPALITIES

This section summarizes the pricing strategies and cost recovery policies across the benchmarked municipalities. A detailed summary of the policy benchmarking review is provided in Appendix D.

i. Cost Recovery Policies

Vaughan's current User Fee Policy directs the City to set fees to achieve 95% recovery of direct costs of Recreation Services. A comparison of cost recovery targets across five municipalities reveals key differences in cost recovery policies. Generally:

⁶ Municipal Development Charges Background Studies.

- **Pricing Objectives and Categories:** Municipalities price programs to achieve specific priorities and social outcomes, with fee structures varying across categories of service.
- **Pricing Policies:** Some municipalities, such as Mississauga, Oakville, and Richmond Hill, have approved pricing policies in place, while others, such as Brampton and Markham, do not.
- **Cost Recovery Basis:** Mississauga and Oakville base their cost recovery targets on the full cost of service delivery, which includes direct costs, indirect costs (e.g., facility operations and maintenance, corporate overhead), and, in Mississauga's case, capital costs. Vaughan and Brampton focus on direct costs for determining cost recovery targets.
- **Non-Resident and Commercial Surcharges:** All municipalities apply surcharges for non-residents and commercial users, but methods vary. Some use a flat fee increase, while others apply a percentage increase based on adult resident fees, which serve as the baseline for calculating subsidies and surcharges.

Table 8 summarizes the cost recovery strategies of Vaughan and the five comparator municipalities.

Table 8 - Summary of Municipal Recreation Cost Recovery Approaches

Municipality	Cost Recovery Targets Description
Vaughan	95% of Direct Costs
Brampton	<p>No pricing policy. No single target is specified.</p> <p>The following cost recovery targets were stated:</p> <p>Registered programs minimum 100% of direct program labour costs</p> <p>For other types of recreation, the City does not pursue full cost recovery strategy as the City pursues the objective of providing affordable access to recreation services.</p>
Mississauga	<p>Pricing policy states that a single cost recovery target is not feasible.</p> <p>Cost recovery targets are based on full cost of service delivery including Capital Costs (excluding land value and capital maintenance costs).</p> <p>Each line of business maintains and/or incrementally increases their full cost recovery rates.</p>
Oakville	<p>Pricing policy does not set a single cost recovery target.</p> <p>Cost recovery is calculated based on full cost of service delivery - all direct and indirect costs including maintenance, operations, overhead and charges for the use of capital assets used to provide the service.</p> <p>A range of full cost recovery targets:</p> <ul style="list-style-type: none"> ▪ 50% - CORE Youth, ▪ 100% - Adult/Community, and ▪ 125% - Commercial. ▪ Admissions Service Area (e.g. skating and shinny) – No cost recovery Memberships – weighted 64% cost recovery
Richmond Hill	Pricing policy guides the City to strive for a target of 86%.
Markham	No pricing policy or cost recovery target identified.

ii. Fee Typologies

The City's recreation fee typology includes three types of programs and services: Basic Services (B), Value-Added Services (V), and Premium Services (P). These services differ based on program focus, target audiences, facility and equipment needs, potential service providers, and other key criteria. Table 9 outlines a detailed description of the three service types and their corresponding cost recovery targets.

Table 9 - Summary of Municipal Recreation Fee Typologies

	Basic Services (B)	Value-Added Services (V)	Premium Services (P)
Cost Recovery	Cost Recovery Target: 95% of Direct Costs		
General Criteria	<ul style="list-style-type: none"> • Essential for well-being • Introductory & General level • Aim to create a beginner skill set 	<ul style="list-style-type: none"> • Non-essential • Intermediate/Progressive level • Aim to further develop existing skills 	<ul style="list-style-type: none"> • Non-essential • Advanced & Specialty level • Aim to further enhance a developed skill set
Target Groups	<ul style="list-style-type: none"> • Marketed towards a wide-ranging target audience • Drop-in activities and registered programs • Mid to large sized groups 	<ul style="list-style-type: none"> • Marketed towards target audiences seeing to advance their skills • Registered programs • Mid to small sized groups • Prerequisites may be required 	<ul style="list-style-type: none"> • Marketed towards a select target audience • Registered programs • Small groups to individual • Prerequisites may be required
Facilities Required	<ul style="list-style-type: none"> • Use of basic facilities & equipment 	<ul style="list-style-type: none"> • Use of premium facilities & equipment 	<ul style="list-style-type: none"> • Use of premium / specialized facilities & equipment
Service Providers	<ul style="list-style-type: none"> • Services that are not offered by the private sector 	<ul style="list-style-type: none"> • Services can be provided by the private sector to a greater extent 	<ul style="list-style-type: none"> • Services can be provided by the private sector to a greater extent
Program Examples	<ul style="list-style-type: none"> • Recreation Skate / Swims, • Learn to Swim / Skate (groups), • General Recreation Camps, etc. 	<ul style="list-style-type: none"> • Vaughan Sports, • Intermediate Camps • Leadership Programs, etc. 	<ul style="list-style-type: none"> • Private Lessons, • Specialty Camps, etc.

Source: SPM, based on the City of Vaughan document Recreation User Fees Guide: New Program Categorization.

The five municipalities compared to Vaughan generally utilize a similar approach to distinguishing recreation programs and services by type and types of programs as the City.

- Similar to Vaughan, the compared municipalities with user fee policies (Mississauga, Oakville, Richmond Hill) identify recreation services as 3 categories from programs benefitting community well-being to programs benefiting individuals and small groups. The level of subsidization decreases from programs with larger public benefits to programs benefitting individuals.
- Oakville added the 4th category – 100% subsidized services (e.g., passive parkland).
- All municipalities implement non-resident and commercial fees or a surcharge (flat fee or % added to the Resident Adult Rate).

iii. **Fee Subsidy Policies**

To promote equitable access to recreation programs and facilities, the City provides targeted support for residents based on income and age. This assistance is guided by several key policies, programs, and initiatives detailed below:

- **Facility Allocation Policy** – This policy establishes a priority schedule for facility use based on user category, aligning fees with the User Fee Policy.

Table 10 - Facility Allocation Policy Priority Schedule

PRIORITY	USER GROUP TYPE	FEE RATE
Priority #1	Programs and business activities for City of Vaughan purposes	N/A
Priority #2	Children & Youth CSO, Heritage Village Fairs (Note: Fairs & Festivals Support Program may apply), Older Adult Clubs (Note: Operating procedures for older adult clubs fees apply), Social Service Organizations, CSOs and Emerging CSOs	CSO rate
	Adult CSO (Note: Exception for meetings where CSO rates apply)	Adult Resident rate
Priority #3	Residents (Note: resident rate is also charged to CSO groups for requests outside of their approved category)	Adults Resident rate
Priority #4	Commercial Groups	Commercial rate
Priority #5	Non-Residents	Non-resident rate

- **Community Service Organization (CSO) Corporate Policy** – This policy defines eligibility and criteria for CSO status, emphasizing fairness, equity, and transparency. It requires CSOs to be Vaughan-based, not-for-profit organizations with open membership policies (75% resident composition, or 90% for minor sports groups). Benefits for CSOs include:
 - Priority access to facilities and SIK allocations
 - Subsidized rates for meeting rooms, offices, and specific functions
 - Advisory support from City staff
 - Eligibility for programs like the Fairs & Festivals Support Program

CSO status is guided by related policies, including the Facility Allocation Policy, Older Adult Clubs in the City of Vaughan, Policy and Operating Procedures, and User Fee Policy.
- **RecAssist Program** – This policy is designed to help low-income residents access recreation programs. Eligibility is based on family income below the Low-Income Cut-offs (LICO). Benefits include non-transferable credits covering:
 - 100% of “Basic” program costs (up to \$200)

- 75% of “Value-Added” program costs
- 50% of “Premium” program costs
- **2023–2027 Multi-Year Accessibility Plan** – This plan aims to remove attitudinal, systemic, and physical barriers under AODA compliance. It promotes inclusive recreation through adaptive equipment, assistive technologies, and accessible customer service policies.
- **Age-Friendly Community Action Plan (2022)** – This plan recommends creating accessible outdoor spaces and public buildings that encourage physical activity and wellness. It advocates for expanded recreational programs, including:
 - Intergenerational activities.
 - Programs for diverse ethno-cultural groups, people with dementia, and multilingual services.
 - Outdoor and virtual programming options.
- **Additional Policies and Initiatives** – includes the:
 - Fairs and Festivals Support Program, which provides subsidies for event organizers.
 - Community Grant Policy (2014, updated in 2019), providing grants for community projects.
 - Service in Kind Policy (2008), which recommends reducing SIK fees for CSOs.

These policies collectively enhance recreation accessibility for all residents, aligning with the City’s commitment to inclusivity, affordability, and community well-being.

The municipalities compared to Vaughan demonstrate similar programs and policies for providing subsidies, with a focus on supporting specialized groups and fostering accessibility. The analysis highlights the following key points regarding user fee policies, community organization programs, and older adult policies:

- **Targeted Subsidies** – Across all municipalities, subsidies are extended to specialized groups, including seniors, children and youth, lower-income individuals or households, and individuals with special needs (accessibility). Community organizations meeting specific eligibility criteria are also supported.
- **Community Organization Policies** – Similar to Vaughan, all compared municipalities have established policies for community organizations and older adults that guide their subsidy frameworks. These policies ensure equitable access and prioritize groups aligned with municipal goals.

- **Affiliated Group Policies** – Several municipalities, such as Mississauga and Oakville, include an additional category of Affiliated Groups. These groups benefit from higher priority in facility allocation and additional incentives, strengthening their ability to serve the community effectively.
- **Discounts for Older Adults** – Many municipalities offer discounts for older adults, with eligibility beginning as early as 55 years of age. Some municipalities provide free access for residents aged 70 or 90 and above. Vaughan appears to set a higher age threshold for older adult discounts, making its policies more restrictive in comparison.

It is noted that the definition of "older adult" varies among municipalities, influencing eligibility for discounts and subsidies. The following table compares these thresholds across the municipalities:

Table 11 – Older Adult Subsidies by Municipality

City	Age	Eligible For...
Vaughan	60+	Senior Club Members
	55+	Spouses of Senior Club Members
	65+	Recreation program / membership discounts
Brampton	55+	25% discount on all programs
	70+	Free access to recreation programs and services
Markham	55+	Senior Club membership
	65+	30% discount for recreation programs / activities
Mississauga	55+	Discounted rates in recreation programs / activities
	60+	Eligible for Mississauga Seniors Centre activities
Oakville	50+	Discounted rates in recreation programs / activities
	80-89	Further discounted membership fees
	90+	Free participation in recreation programs
Richmond Hill	55+	Discounted rates in recreation programs / activities

- **Family Discounts** – Family discounts are offered by several municipalities, recognizing the cost concerns of family participation. This approach addresses feedback received during public consultations, where affordability for families was a common theme.
- **Transportation Discounts** – Mississauga and Brampton provide public transportation discounts, which, although not directly tied to recreation, significantly enhance accessibility. This is particularly beneficial for older adults who may rely on others for transportation to recreation facilities.

This analysis underscores the importance of revisiting Vaughan’s policies, particularly regarding senior age thresholds and family discounts, to align more closely with practices in peer municipalities and to enhance accessibility and affordability for residents.

D. CONSULTATION AND SURVEY RESULTS

Given the importance of understanding the factors affecting participation and the elasticity of demand for services when setting prices for recreation programs, consultation with a range of stakeholders was a key element of the study. Major user groups were consulted in person and through a survey. As well, detailed interviews with more than 50 staff who provide recreation services in Vaughan, as well as several members of Council and the Mayor, were conducted. The results of the user group survey are summarized in this section.

Working closely with municipal staff, the consulting team-initiated surveys for local user groups as well as individual users of City facilities during the summer and fall of 2024. The response rate from the surveys was unusually high, with more than 2,700 responses to the individual user survey. As it relates to the level of satisfaction with fees, considerations for acceptable price points varied between each of the two categories of users. The following provides a review of their feedback.

i. The Perspective of Individual Users

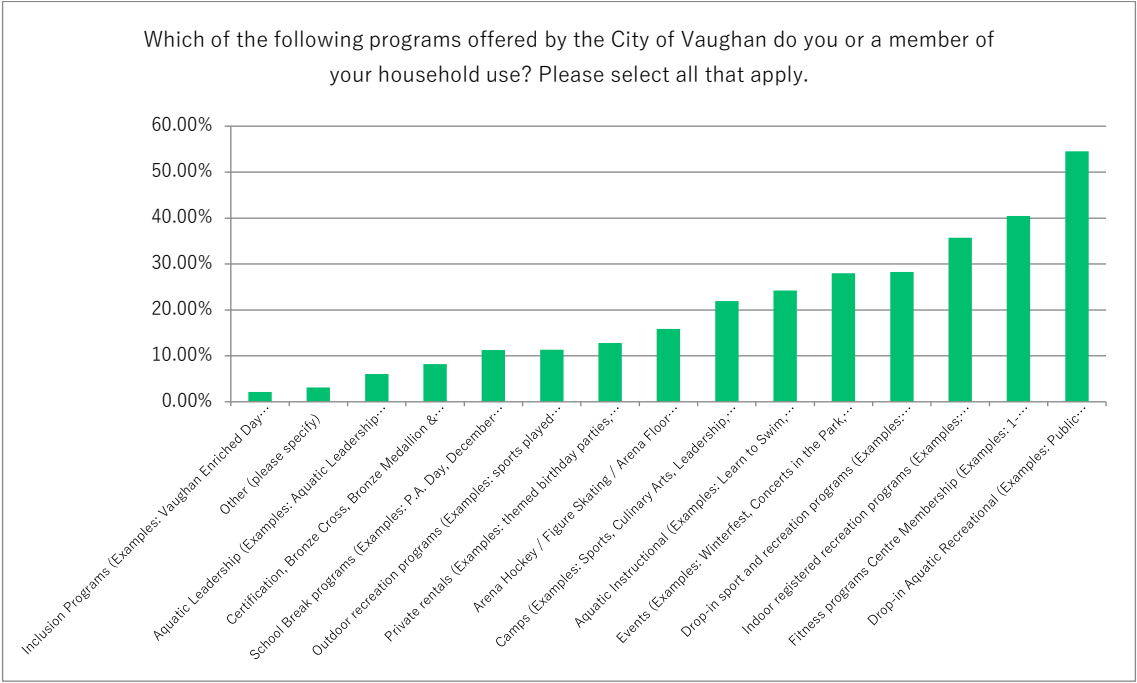
The response rate from individual users was remarkably high, with 2,705 participants. Of these, 94% were Vaughan residents, and 92% had previously paid recreation fees to the City. Respondents represented a broad spectrum of recreation services and facility users, including:

- Registered programs such as swimming lessons and camps (70%), drop-in programs (58%), City-led events like Winterfest or Concerts in the Park (33%), and organized groups or private functions renting facility space (27%);
- Facility usage, such as arenas (28%), activity rooms (28%), indoor pools (67%), outdoor pools (15%), fitness centres (47%), gyms (27%), parks (46%), and park facilities (34%).

Participants reflected a diverse range of geographic, demographic, and socio-economic groups. However, adults aged 65 and older were slightly over-represented (24%), while individuals under 35 were under-represented (12%) compared to their share of the City’s population.

Overall, the survey represents a robust and broadly representative sample of Vaughan facility users, with a significantly higher response rate than a similar survey conducted during the 2015 Fee Review.

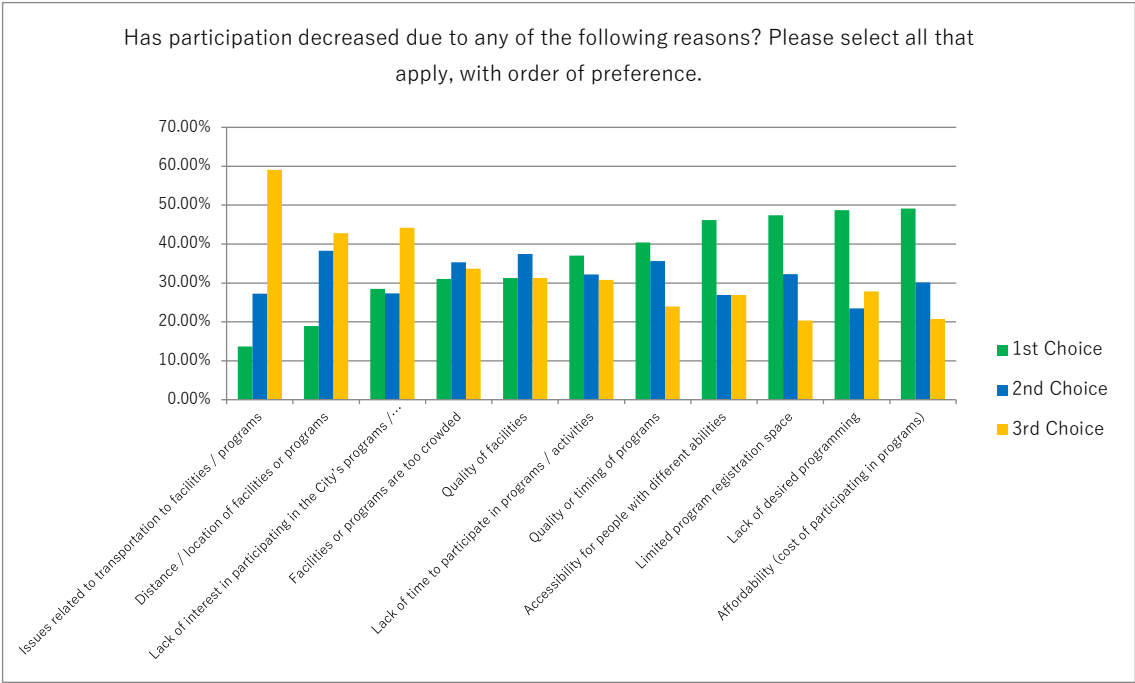
Figure 10 - Survey Results (Program Offerings)



User satisfaction with recreation services was notably high, with 78% of respondents rating the services as either excellent or good. However, participation rates varied significantly depending on the specific program or service.

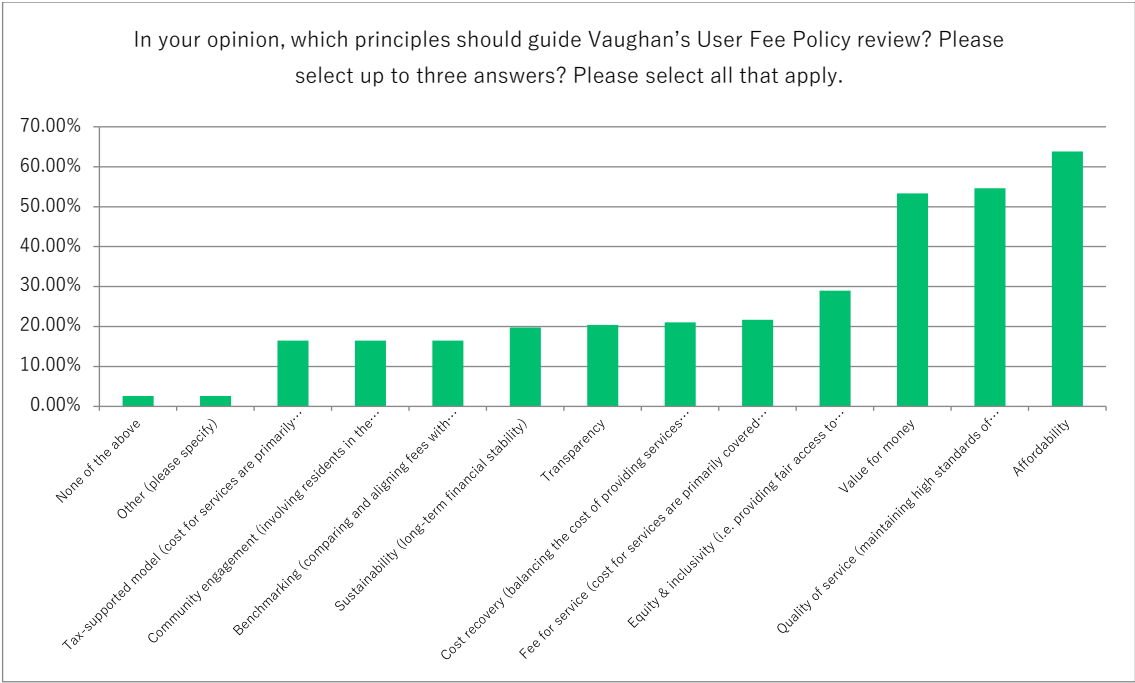
Overall, most respondents reported stable or increasing participation across programs. Notable exceptions included aquatic instruction, arena hockey, and private rentals, where the number of participants reporting a decline exceeded those indicating an increase. The drop in participation was attributed to several factors, including concerns about service quality, availability, and affordability. In this last respect, for most respondents, price was not the major contributing factor in their reduced participation.

Figure 11 - Survey Result (Participation)



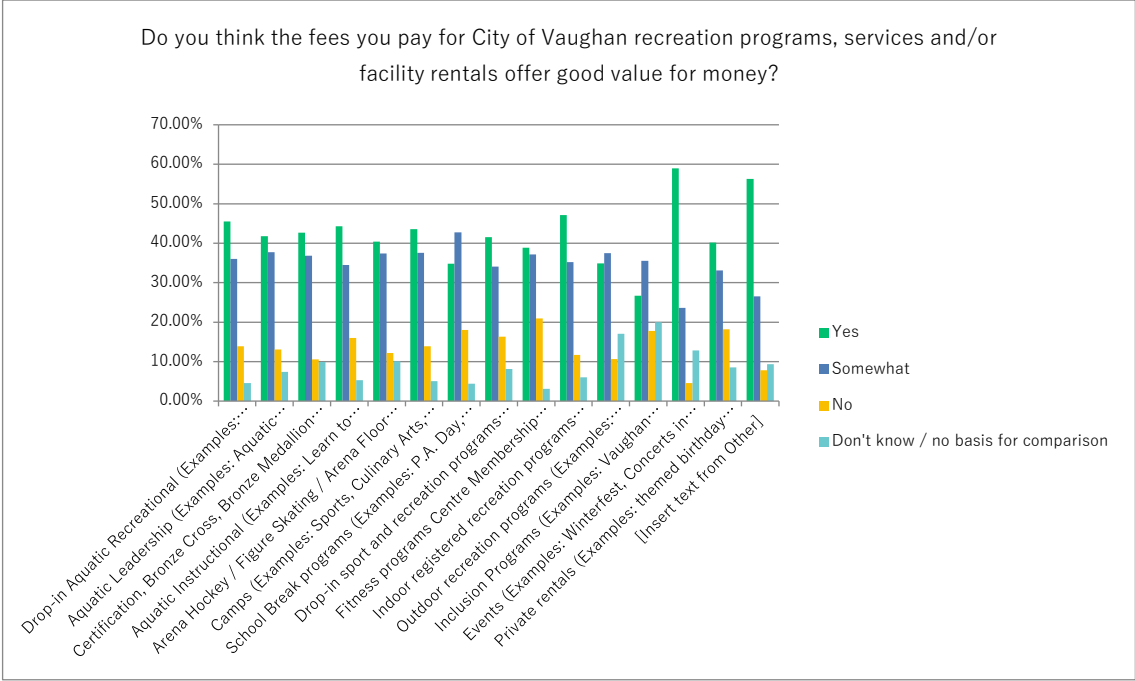
Affordability, value for money, and service quality also emerged as the top priorities for more than half of respondents when considering the guiding principles for setting recreation user fees.

Figure 12 - Survey Result (User Fee Policy)



Overall, respondents generally perceived current user fees as offering good value for money, with 43% rating them as "good" and 35% as "somewhat good." Among the 14% who felt the fees did not provide good value, most concerns centred around charges for fitness programs and drop-in aquatic activities.

Figure 13 - Survey Result (Value for Money)



Among respondents who compared Vaughan’s fees to those in other municipalities, 53% felt the fees were similar, higher, or much higher. However, a significant portion (42%) indicated they had no basis for comparison. These patterns were consistent across specific programs and services.

Figure 14 - Survey Result (Comparing Program Fees)

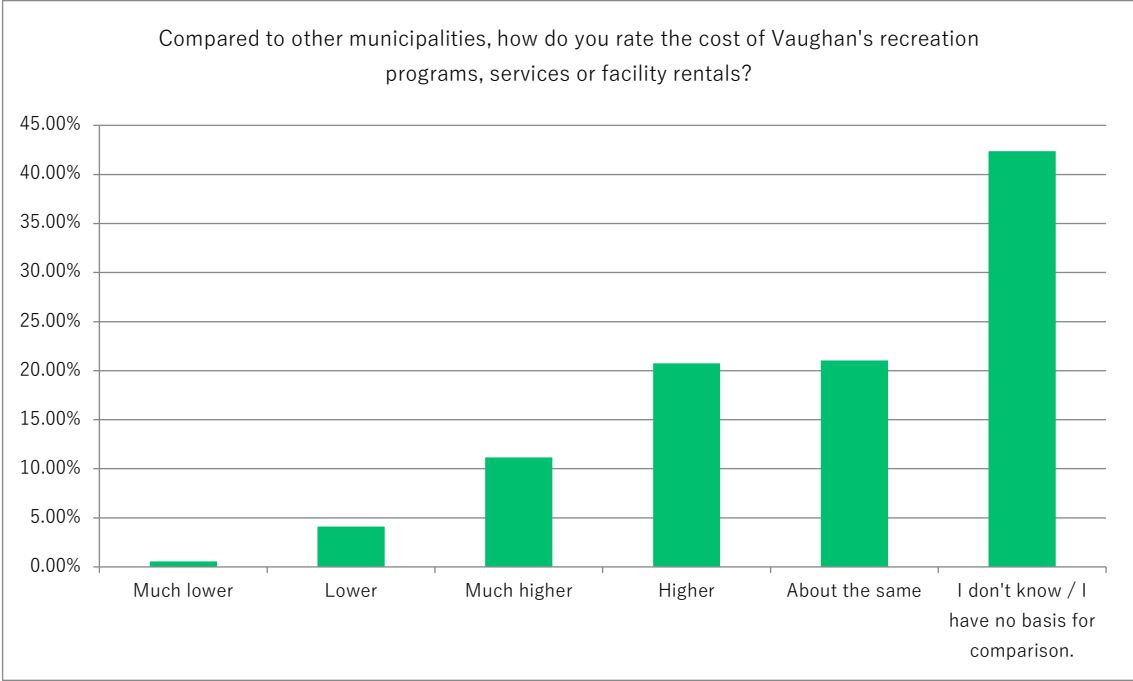
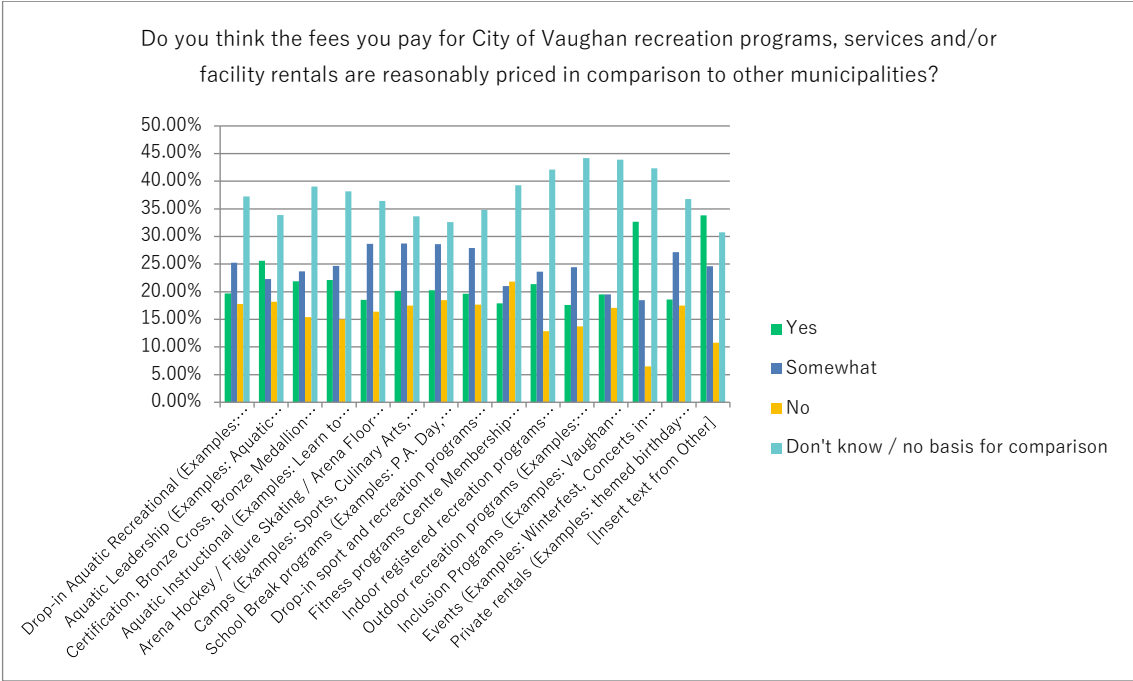


Figure 15 - Survey Result (Comparing Rental Fees)

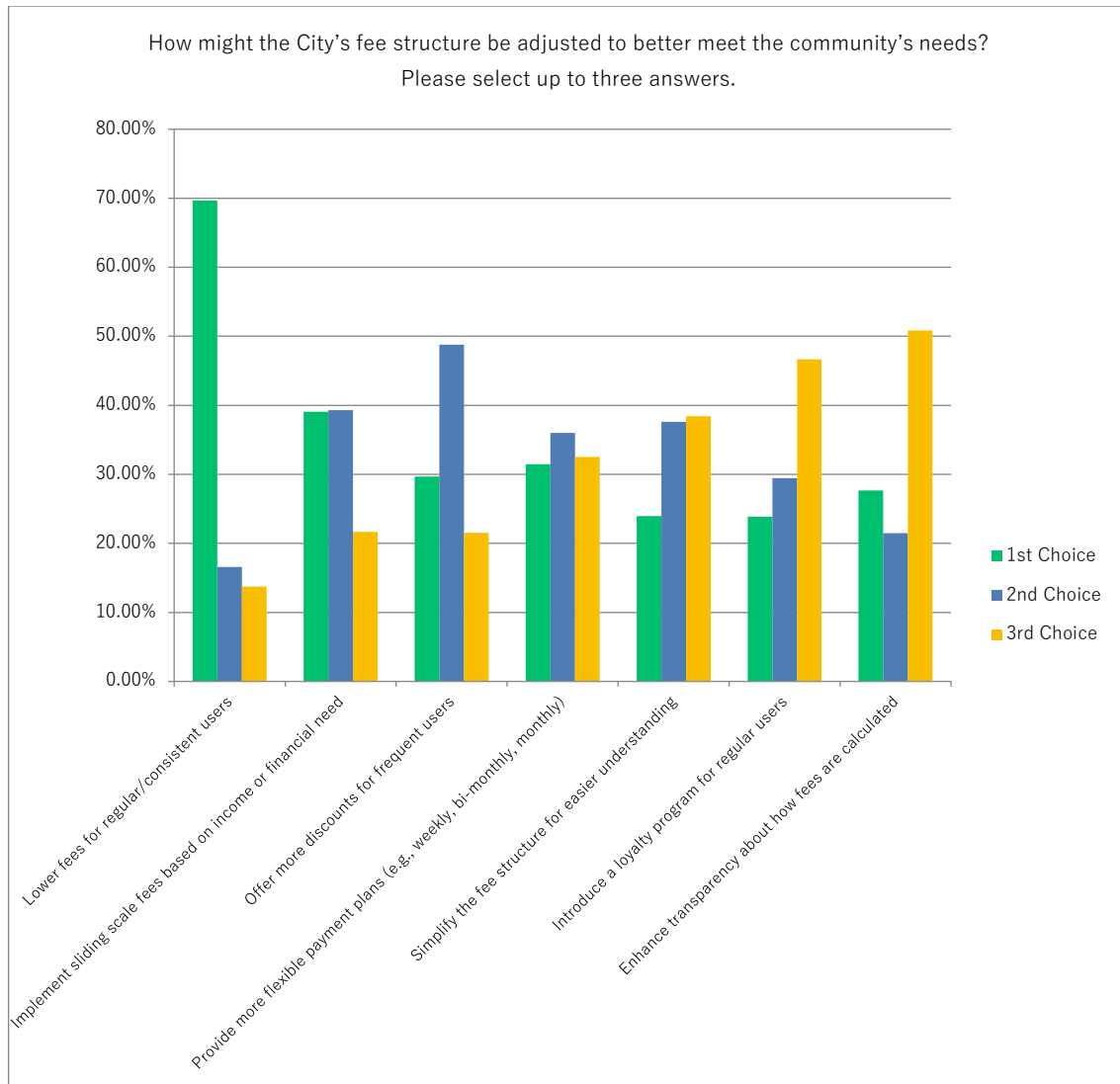


Perceptions about fees reveal a diversity of opinions regarding the City's user fee approach:

- **Fee increases vs. service levels** - Respondents were evenly divided on whether the City should increase fees to expand or maintain service levels (56%) or maintain/reduce existing fees even if it results in service cuts (44%).

- **Cost recovery approach** - Opinions were similarly mixed about the City’s current cost recovery model. While 44% supported the current balance of fee and tax funding—even if it proved insufficient to cover costs—other respondents favored alternative approaches: increasing fees (11%), reducing fees in favor of tax funding (13%), or reducing fees with support from other unspecified funding sources (31%).
- **Fee structure adjustments** - Many respondents suggested changes to the fee structure to better address community needs.

Figure 16 – Survey Result (Meeting Community Needs)



- **RecAssist program** - Although there was strong support for the RecAssist program, which provides fee subsidies to low-income residents, most respondents (81%) were unaware of its existence.

- **Subsidies for seniors and youth** - Awareness of fee subsidies for seniors and youth was high (78%), and there was overwhelming support (88%) for maintaining discounted fees for these age groups, with respondents considering them important or very important.

Overall, survey results indicate that most respondents are satisfied with the recreation fees they pay in Vaughan and feel they receive good value for money. While some concerns were raised about the quality and quantity of services and the affordability of fees, these issues do not appear to have significantly impacted participation in recreation programs. However, the diversity of opinions highlights ongoing debate about the City's cost recovery strategy and its approach to setting user fees.

ii. What We Heard From User Groups

Forty-one user groups provided their input on the City's user fees based on their experience utilizing facilities in Vaughan and offered a range of input as to the impact of fees on group operations. Participating groups were heavily represented by Community Service Organizations (CSOs) (17%) and seniors groups (49%), though non-profit/charitable organizations, sports leagues/clubs, educational institutions, and ratepayer associations also participated. All age groups were represented, including 31 organizations whose primary participants were older adults.

- Very few (10%) of the responding groups reported experiencing a decline in their memberships. Rather, 49% saw an increase in their member base with 42% reporting their numbers have remained stable.
- 48% of groups expressed a need for additional support from the City to ensure greater equity in access for participants with special needs and/or other equity-deserving groups in their programs, including: lower rental fees (16%); subsidies based on participation (53%); awareness and outreach (16%); and other support (47%).
- Almost three-quarters (74%) of groups were weekly users of City facilities or parks.

Affordability was a much more significant priority for major user groups than for respondents to the individual survey. User fees generally comprise about one-quarter of groups' annual expenditures. Overall, groups were satisfied with current fee rates, the transparency and clarity of the fee structure, and the overall value for money received. However, some concerns were expressed about the availability of fee discounts or subsidies. Three organizations rented or leased non-City facilities or facilities outside Vaughan in order to save costs.

Figure 17 - Survey Result (User Fee Policy Review)

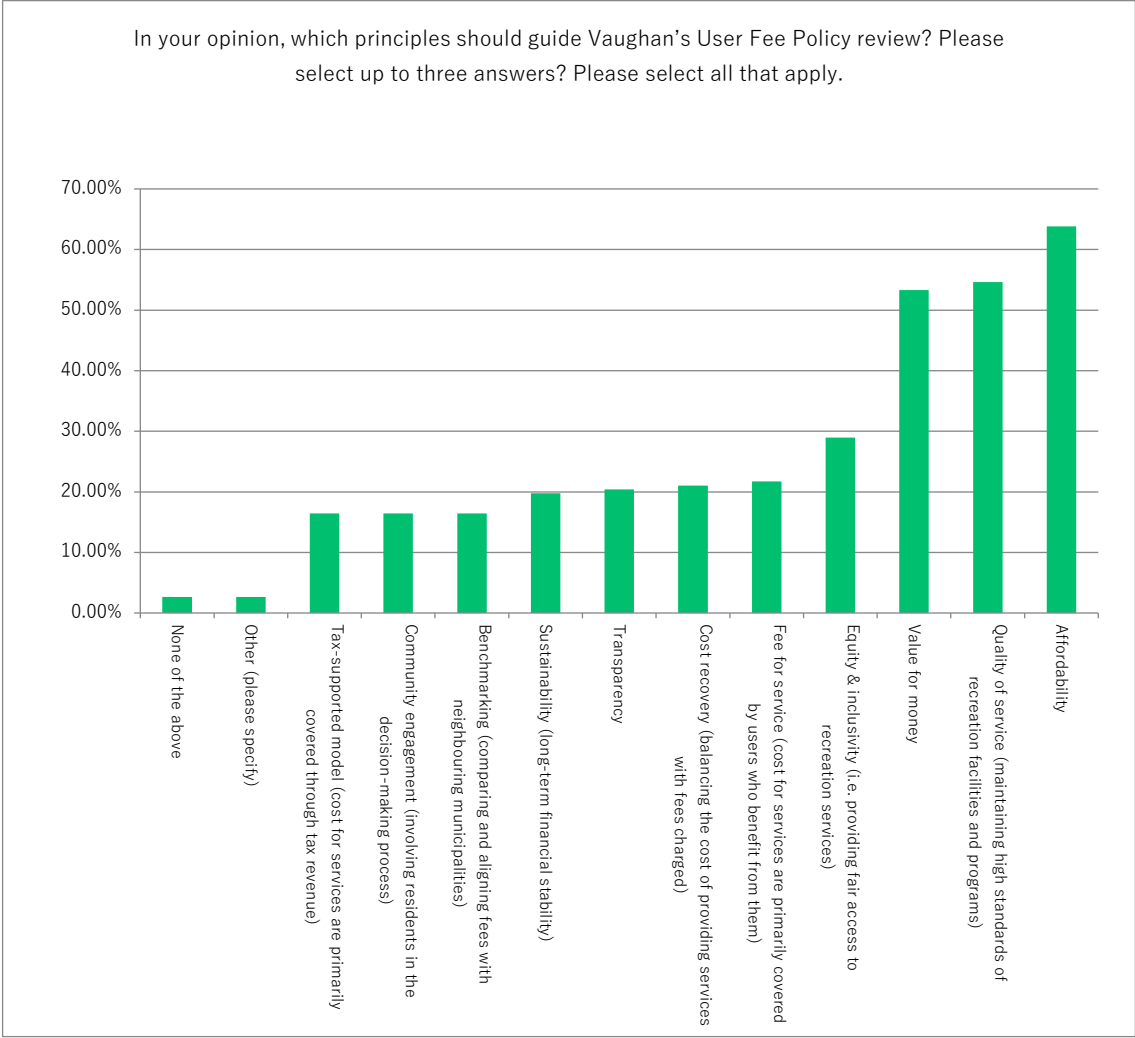
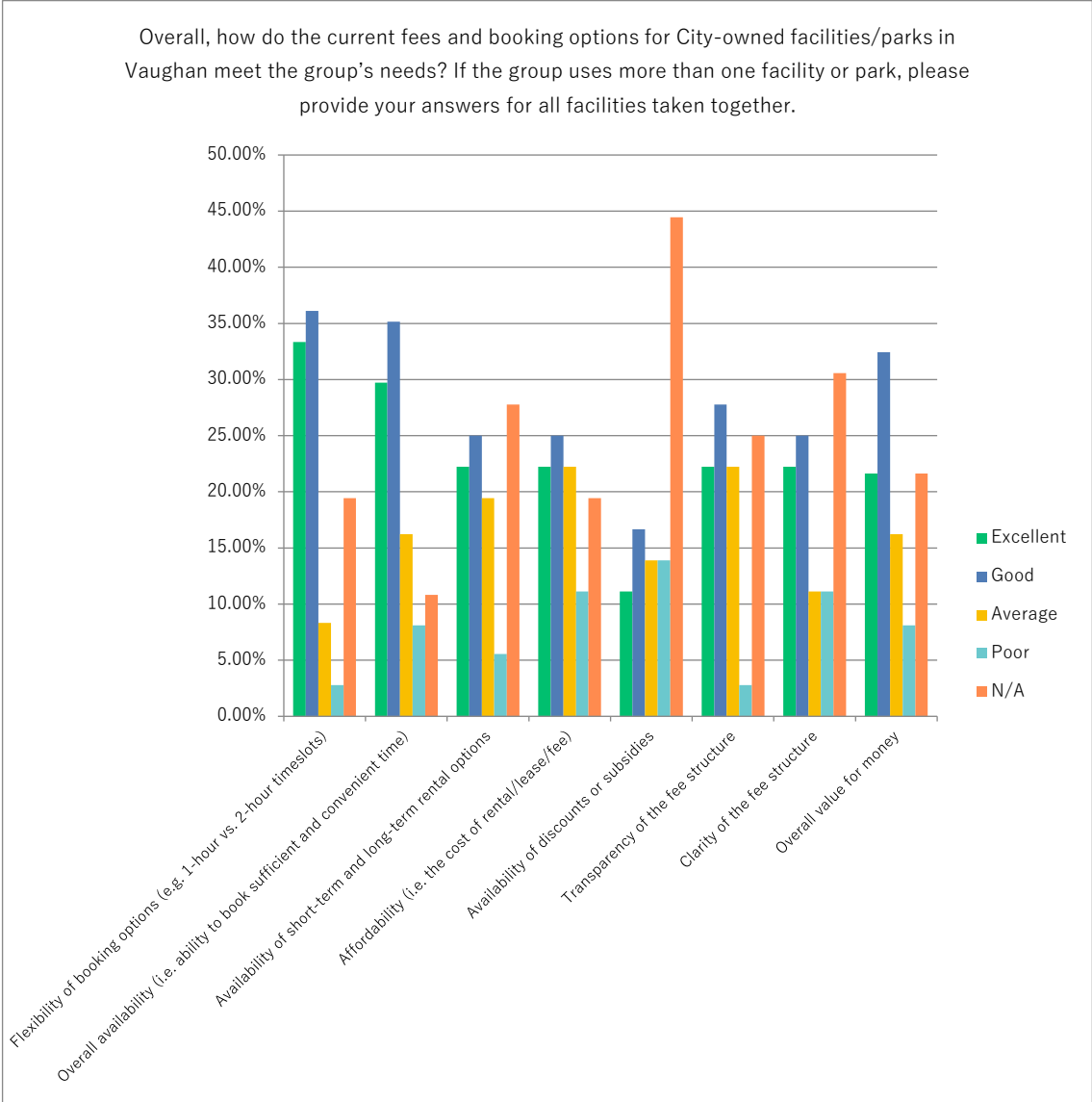


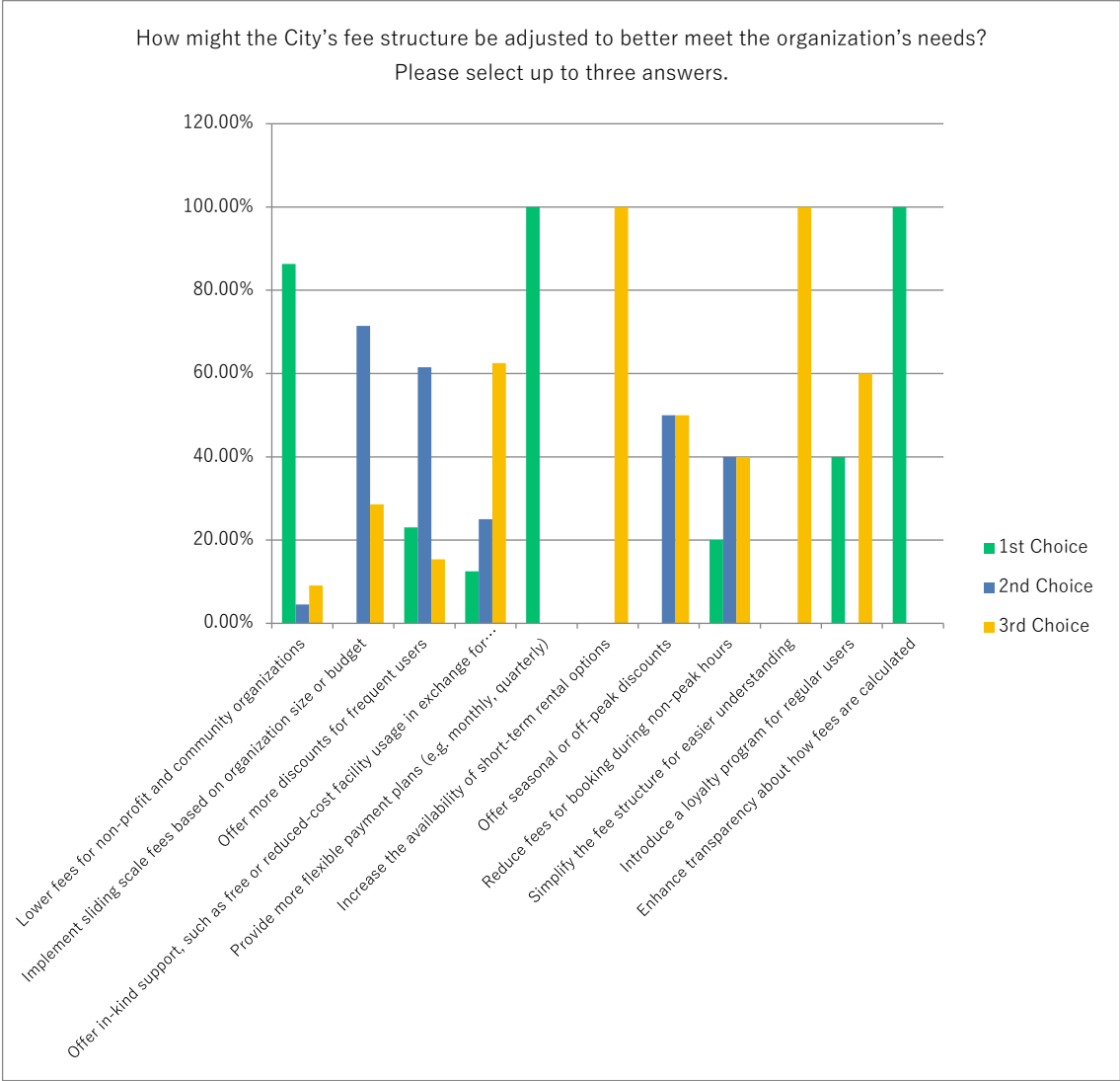
Figure 18 - Survey Result (Parks)



Among groups who compared Vaughan's fees to those in other municipalities, 39% felt the fees were reasonable/comparable or moderately reasonable/comparable, lower than for the individuals' survey. However, a significant portion (48%) indicated they had no basis for comparison. Concerns about affordability extend to opinions about facility costs: 21% of groups feel the costs to use Vaughan's facilities are higher or much higher than in other municipalities. Again, a significant portion (52%) indicated they had no basis for comparison.

As with the individuals' survey, many respondents suggested changes to the fee structure to better address community needs.

Figure 19 - Survey Result (Fee Structure)



This relatively split response reflects differing programming needs and operational (revenue-based) constraints/challenges among differing groups.

iii. Public Open Houses

On September 16, 2024, the City hosted three consultation sessions to gather feedback from older adults, major user groups, and the general public regarding recreation user fees. Key findings from these meetings are summarized below.

Major User Groups

- The City has two adult baseball leagues, the Adult Baseball League and Vaughan Slow-Pitch, representing over 1,600 members combined. Both have waitlists but are unable to expand due to limited facility availability. The leagues noted challenges related to

insufficient availability and quality of fields, limiting growth and the ability to host tournaments; City-related costs, which account for approximately 60% of their budgets; and inefficiencies caused by unused bookings by minor sport CSOs, who benefit from discounted rates. Suggested improvements include enforcing penalties for unused field bookings and upgrading facilities to tournament standards.

- The **Senior's** Badminton Group faces high annual fees. Members believe lower fees would encourage greater participation.

General Public, Including Older Adults

- **Affordability:** Recreation fees, particularly for families, aquatics programs, and seniors under 65, are considered high. Participants suggested introducing family passes or broader discounts to make activities more accessible.
- **Service Quality:** Aquatic programs were flagged for frequent cancellations and insufficient lifeguard availability. High demand for lane swimming and limited swim times have created barriers to participation.
- **Fee Sustainability:** Opinions were divided. Seniors and non-residents found current fees manageable, while families and frequent aquatic users considered them unsustainable.
- **Facility Usage and Growth:** Usage is increasing, particularly for aquatics and seniors' programs, but limited resources and overcrowding are impacting access. Gymnasiums are well-utilized, but participants noted disparities in facility availability and demand.
- **Fee Structures and Efficiency:** There is a need for greater transparency in how fees are set and how tax revenues and collected fees are redistributed. Participants suggested basing fees on facility size or quality to reflect variations in capacity and offerings. Inefficiencies in resource allocation for high-cost programs, such as swimming and hockey, were noted as areas for improvement.
- **Value for Money:** Feedback was mixed. Seniors and non-residents largely agreed that current fees provide good value, while frequent aquatic users highlighted the need for quality improvements, such as hiring additional lifeguards, offering saltwater pools, and improving pool conditions.
- **Cost Offsets and Funding Suggestions:** Participants proposed alternative funding strategies to avoid tax increases, including raising non-resident fees, engaging more volunteers, and supporting CSOs in securing external grants. Improved efficiency in

revenue allocation was also recommended to better meet demand for high-usage programs and facilities.

The consultations revealed that while Vaughan's recreation programs and facilities are valued, concerns persist about affordability, access, and quality. Addressing resource limitations, introducing more equitable fee structures, and improving transparency in revenue allocation are key opportunities to enhance user satisfaction and participation. Additionally, targeted investments in facility upgrades and program staffing, particularly for aquatics, could help meet growing demand and deliver better value for users.

6. FEE OPTIONS AND RECOMMENDATIONS

This section presents options for setting fees in light of the cost analysis and market analysis presented in Sections 3 and 4. Recommendations for implementing and updating fees are also made.

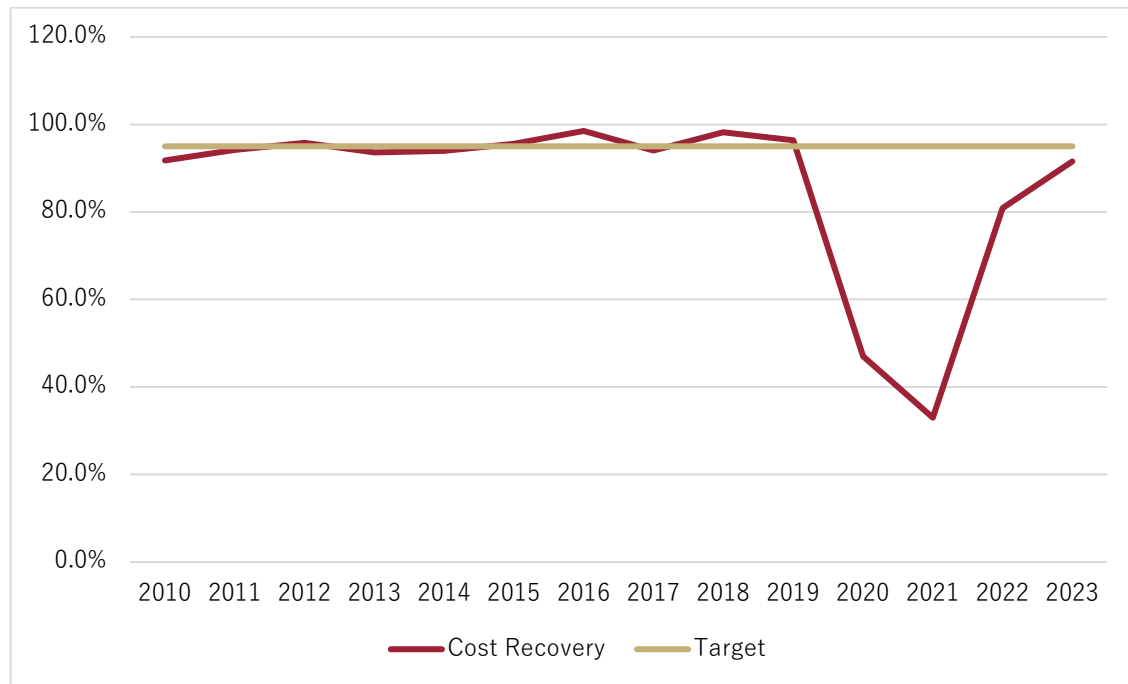
A. PRINCIPLES OF FEE SETTING

When adopting a pricing strategy for recreation services the City should consider the following—often competing—principles. Each of these principles is addressed to a varying degree in the current User Fee Policy.

Cost Recovery – Well designed user fees ensure optimal and efficient use of scarce resources and assist municipalities in reducing pressures on property tax revenues. The cost analysis reveals that the current (2024) total cost of providing recreation services is \$50.1 million. The total revenue generated in 2024 is budgeted to be \$20.6 million or 40% of total costs. The City is therefore technically subsidizing recreation services through the tax rate to the degree of \$29.5 million.

The current User Fee Policy directs the City to set fees to achieve 95% recovery of direct costs of recreation services (i.e. not including indirect costs or indoor and outdoor facilities costs). Figure 20 shows the City's performance in this regard since 2010. It shows that up until 2019 the City was generally achieving its cost recovery target. During the periods of COVID lockdown in 2020 and 2021 and gradual return to school and work, when participation in recreation activities was low, cost recovery fell dramatically, and direct costs were largely funded through taxation. Pre-COVID cost recovery levels were not achieved in 2022 and 2023 though indications are that the 95% direct cost recovery target could be met in 2024.

Figure 20 - Summary of Municipal Recreation Fee Typologies



Although comparable figures are not readily available, this performance is almost certainly among the highest of the other municipalities surveyed for the benchmarking review in Section 4. Users in Vaughan pay for recreation services to a greater degree than elsewhere in the GTA. Conversely, in other municipalities taxpayers shoulder a greater share of the cost burden (see Table 12).⁷

Table 12 - Comparison of Municipal Cost Recovery for Recreation Services (2023)

Municipality	User Fee Revenue	Operating Expenses	Cost Recovery
City of Vaughan	\$15,542,060	\$46,705,364	33%
Town of Oakville	\$12,857,301	\$41,588,689	31%
City of Markham	\$12,943,019	\$47,743,787	27%
City of Richmond Hill	\$8,729,069	\$32,248,813	27%
City of Brampton	\$22,397,718	\$87,478,648	26%
City of Mississauga	\$26,267,218	\$99,245,858	26%
Average			28%

⁷ These figures are prepared pursuant to Municipal Finance Information Return instructions and therefore do not correspond to the cost and revenue analysis set out in this report. For example, they do not include facility and park rentals, museums, and cultural services expenditures and revenues. Note also that the level of cost recovery in 2023 was considerably lower in all municipalities than in pre-pandemic years.

Competitiveness – the current User Fee Policy requires the City to set fees with reference to what other municipalities or private sector recreation providers charge so that the City remains competitive with market prices. The municipal review in Section 4 shows that for many service areas Vaughan’s current fees exceed the municipal benchmark range. Recreation services and programs Vaughan’s fees fall either within the range or higher than those charged in neighbouring municipalities. The exceptions are some aquatics programs, general and indirect programs, and outdoor activities (e.g. park space and tennis court rentals). Fees for aquafitness, preschool programs, and tennis court rentals in particular fall well below the benchmark range. And fees for older adult programs are consistently priced lower across all fee categories.

Benefits Received Principle – It is a well-established principle that when the benefits of service can be tied to specific individuals or groups of individuals they should be paid for by the users of the services. Therefore, under the benefits received principle, those who benefit from a service should be responsible for paying for it. Furthermore, the amount paid should reflect the cost of the benefits received.

Many recreation services can be thought of as mixed benefit services. Clearly there is a benefit to specific individuals and groups, and it is possible to prevent users from using services. However, there are clear public benefits to promoting participation in recreation activities. In Vaughan, these public benefits are set out in the current User Fee Policy which speaks of the City’s role in promoting health, wellness, safety, and essential life skills. Most municipalities recognize the dual public and individual benefits to recreation services and fund these services through a combination of fees and taxes.

In Vaughan there appears to be no consensus on the amount residents should pay in fees. In recent surveys, the number of residents expressing a desire to maintain existing service levels, even if it means raising taxes or user fees, was roughly equal to those who advocated no tax or fee increases, even if it meant a cut in services. Overall, the feedback from the public surveys and open houses indicated a greater willingness to increase fees over property taxes in order to maintain service levels.⁸

⁸ This is born out by the most recent *Vaughan Citizen Survey, 2022* (Committee of the Whole Report, “Results of the 2022 Citizen and Business Surveys”, 14 Feb 2023, p.17): “If maintaining service levels or adding services and facilities meant an increased cost to provide these services, the plurality of respondents (46% in 2022 versus 45% in 2018) would prefer to pay for this through a combination of both increases to user fees and increases to property taxes. Whereas 38% would prefer to pay for this only through user fees (versus 45% in 2018) and 7% would prefer to pay for this only through increases to property taxes (versus 8% in 2018).”

Ability to Pay Principle – The ability to pay principle ignores benefits considerations and instead judges the appropriate amount of a fee to be based on the degree to which a user has the ability to pay. In other words, those with higher income or wealth should pay a higher fee while those with lower income or wealth should pay a lower fee.

The current User Fee Policy speaks of ensuring that recreation services are accessible and affordable and that fee rates do not reduce participation in programs. The City provides financial assistance to users of low income to offset the cost of fees.

The cost analysis demonstrates that the City provides substantial fee subsidies to older adults and seniors. Fees for these age groups are generally well below municipal benchmarks. It is noted that these subsidies are provided with little or no reference to these groups' ability to pay.

B. FOUR OPTIONS ARE PRESENTED FOR THE CITY'S CONSIDERATION

Drawing upon the above principles, as well as the cost analysis and market analysis presented in Sections 3 and 4, the following four options for adjusting recreation fees in Vaughan are presented for consideration.

It is noted that under all options approximately 160 fees, for which cost information is unavailable, have been increased by 2% to cover the cost of inflation. These fees, which generally include administrative fees intended to offset rentals of equipment and resources (e.g. towels), represent less than 3% of total revenue.

The parameters for change under each option are summarized in the table below and described in detail in the following section.

Table 13 - Fee Options

Option	Parameters for Change	Impact
Option 1 – Maintain 95% Cost Recovery Target	<ul style="list-style-type: none"> • Maximum of 15% increase/decrease to fees while within benchmark range • All fee adjustments greater than +/-5% will be phased in over a rolling 3-year period • Increasing non-resident fees from 10% premium to 20% premium 	Minimal tax impact, although additional non-resident premium results in \$120,000 in additional fee revenues.
Option 2 – 90% Cost Recovery Target	<ul style="list-style-type: none"> • Maximum of 10% increase/decrease while within benchmark range • All fee adjustments greater than +/-5% will be phased in over a rolling 3-year period • Increasing non-resident fees from 10% premium to 20% premium 	\$1.3 million less fee revenue than Option 1. To be funded through taxation or other funding sources.
Option 3 – No Cost Recovery Target (Within Benchmark Range)	<ul style="list-style-type: none"> • Set fees within benchmark range • Maximum 25% increase/decrease • All fee adjustments greater than +/-5% will be phased in over a rolling 3-year period • Increasing non-resident fees from 10% premium to 20% premium 	\$1.5 million less fee revenue than Option 1. To be funded through taxation or other funding sources.
Option 4 – 100% Cost Recovery Target	<ul style="list-style-type: none"> • Maximum 20% increase to fees • All fee adjustments greater than +/-5% will be phased in over a rolling 3-year period • Increasing non-resident fees from 10% premium to 20% premium 	\$1.2 million more fee revenue than Option 1. Slightly reduced participation in camps, general programs, and fitness

Note: Under all options, the City should consider phasing in changes to fees greater than 5% over a rolling 3-year period to minimize the financial impacts to users and align with current user fee policy. Additionally, the impacts assume participation levels will remain the same.

i. **Option 1 – 95% Direct Cost Recovery and Move Towards Benchmark**

Option 1 maintains the current approach to setting fees to recover 95% of the Recreation Services budget's direct costs. This approach partially applies the benefits principle by ensuring individual fees approximate the cost of benefits received. The remaining 5% of direct costs and all indirect costs would continue to be funded through other revenue sources, mostly property taxes. This option aligns with the City's current policy goal of 95% direct cost recovery, which exceeds the cost recovery rates of most Ontario municipalities.

Under Option 1, fees would be adjusted to align more closely with municipal benchmarks within the surveyed municipalities and shifting participation trends. Fee changes would be phased in over 3 years and capped at a maximum 15% increase. This ensures fees are set with consideration of market rates while minimizing potential impacts on participation. The impact on accessibility and affordability is minimized by the phasing in, as well as the capping of increases over many years.

- **Highest increases (15%):** Some aquatics, general and indirect programs, and park rentals (see Table 14). Provided fee increases were phased in over a period of three years, the relative inelasticity of these fees means that participation is unlikely to be affected.
- **Unchanged fees and fee reductions:** some general programs, room rentals and baseball diamond rentals (see Table 14). These minor reductions will more closely align fees with municipal benchmarks and are unlikely to have any effect on participation levels for these programs.

Given there is no change in the current cost recovery policy, the tax impact of Option 1 is minimal. However, the surcharge on fees for non-residents would be increased from 10% to 20%, resulting in additional fee revenue, and corresponding tax savings, of approximately \$120,000, assuming participation levels remain constant. The additional surcharge may be expected to have a minimal impact on non-resident participation as it will be consistent with non-resident fees in other municipalities.

ii. **Option 2 – 90% Direct Cost Recovery and Move Towards Benchmark**

Under Option 2, fees would be adjusted to achieve 90% direct cost recovery, a target that is lower than pre-COVID levels and the current User Fee Policy target. While this represents a reduction in cost recovery, it would better align with current fee rates and cost recovery trends. Indirect costs would continue to be funded through property taxes. Despite the

reduction, the City's cost recovery rate for Recreation Services would remain among the highest in Ontario.

Fees under Option 2 would be adjusted to align more closely with benchmarks from the surveyed municipalities, where feasible. Changes would be capped at a maximum of 10% (up or down) over the three-year phase in period.

- **Highest fee increases (10%):** Adult and older adult general and indirect programs, park rentals, and tennis court rentals (see Table 14).
- **Fee reductions:** Inclusion general programs, fitness memberships (excluding older adults), arena ice and floor rentals, multipurpose room rentals, and baseball and soccer field rentals. These minor reductions will more closely align fees with municipal benchmarks and are unlikely to have any effect on participation levels for these programs.

As with Option 1, phasing in fee adjustments over three years is expected to mitigate impacts on participation, particularly given the relative inelasticity of demand for these services.

Option 2 would generate approximately \$1.3 million less in user fee revenue, requiring an equivalent increase in property tax funding after any phase-in of fees. As with Option 1, the non-resident fee surcharge would increase from 10% to 20%.

iii. **Option 3 – Fees Within Benchmark Range With No Cost Recovery Target**

Under Option 3, the current User Fee Policy cost recovery target would be waived, and all recreation fees would be set to be within the municipal benchmark range.

Option 3 achieves the City's accessibility and affordability goals for recreation users to a greater degree than Options 1 and 2 and is likely more in line with the cost recovery benchmarks of other municipalities. However, an additional \$1.5 million in property tax funding to support recreation services would be required in 2025 to implement this option.

Changes to individual fees would be capped at 25% (increase or decrease) and phased over 3 years. The highest fee increases would apply to aquafitness, adult, older adult, and preschool general and indirect programs, and tennis court rentals. The highest fee reductions would apply to fitness memberships (excluding older adult memberships), arena ice and floor rentals, bocce, and soccer and baseball diamond rentals (see Table 14).

Under Option 3, the City may expect to see an increase in participation over time for some service areas and specific programs that are price sensitive. The additional revenue arising from increased participation could result in a net financial gain for the City, particularly where unused capacity in existing facilities or programs is available. That said, given the need for ongoing monitoring of fee benchmarks, this option would require additional administrative resources to manage.

iv. **Option 4 – 100% Direct Cost Recovery**

Under Option 4, fees would be adjusted to achieve 100% direct cost recovery, a target that is higher than historical levels and the current User Fee Policy target. Indirect costs would continue to be funded through property taxes. The City's cost recovery rate for Recreation Services would be among the highest in Ontario. This approach most closely applies the benefits principle by ensuring individual fees approximate the cost of benefits received.

Fee changes would be phased in over 3 years and capped at a maximum 20% increase, with a minimum 15% increase across all fees. This ensures fees are set with consideration of market rates while minimizing potential impacts on participation. The impact on accessibility and affordability is minimized by the phasing in, as well as the capping of increases over many years. However, given the scale of the fee increases required, it is assumed that participation would decline by 1% per year across all general programs, camps, and fitness services.

- **Highest increases (20%):** Most aquatics, general, indirect, and virtual programs, fitness, bocce, and park rentals (see Table 14).
- **Lowest increases (15%):** some aquatics (pool rentals), some general programs (inclusion, youth), camps, arena ice and floor rentals, baseball diamonds, soccer fields, and community services-in-kind (see Table 14).

Option 4 results in \$1.2 million more fee revenue than the current User Fee Policy, including the increased non-resident surcharge.

The change to current fee rates for each service area as well as for more specific service categories under each option is shown in Table 14 below. Fee rates for all fees under each option are provided in Appendix B.

Under all options, the City should consider phasing in changes to fees above or below 10% to minimize the financial impacts to users.

Table 14 - Changes to Fee Rates Under Each Option

Revenue Area		Option 1	Option 2	Option 3	Option 4
Aquatics	Instructional	15%	8%	12%	20%
	Leadership	15%	8%	12%	20%
	Recreational Swimming	15%	8%	12%	20%
	Aquafitness	15%	8%	25%	20%
	Memberships	15%	8%	12%	20%
	Pool Rentals	5%	8%	0%	15%
General Programs	Adult	15%	10%	25%	20%
	Inclusion	-5%	-2%	-13%	15%
	Preschool	15%	9%	25%	20%
	Family	15%	9%	5%	20%
	Children	15%	9%	10%	20%
	Youth	15%	9%	10%	15%
	Older Adult	15%	10%	25%	20%
Indirect Programs	Adult	15%	10%	25%	20%
	Inclusion	15%	9%	10%	20%
	Children	10%	9%	10%	20%
	Youth	15%	9%	10%	20%
	Family	15%	9%	5%	20%
	Preschool	15%	9%	25%	20%
	Older Adult	15%	10%	25%	20%
Camps	Camps	13%	5%	3%	15%
Virtual Programs	Virtual	15%	5%	5%	20%
Fitness Centre	Memberships - Older Adult	5%	5%	2%	20%
	Memberships - Other	-5%	-2%	-20%	20%
	Point of Sale	15%	5%	5%	20%
	Personal Training	15%	5%	5%	20%
Arenas	Arena Hockey/Figure Skating	5%	-5%	-20%	15%
	Arena Floors	0%	-5%	-25%	15%
	Recreational Skating	10%	9%	5%	15%
Rentals	Rooms & MPR	0%	-2%	-25%	15%
Bocce	Bocce	5%	-2%	-25%	20%
Outdoor Facilities & Services In-Kind (SIK)	Parks	15%	10%	25%	20%
	Baseball Diamonds	-5%	-5%	-25%	15%
	Soccer Fields	5%	-5%	-20%	15%
	Tennis Courts	15%	10%	25%	20%
	Services In-Kind	15%	9%	5%	15%

C. IMPLEMENTATION AND FUTURE UPDATES

The cost analysis presented in this report is based on 2024 budget information with a view that new fees would be implemented in 2025. For all options, to reduce the impact of fee increases on specific users and user groups, and particularly where increases might affect participation in the short-term, the City should continue to phase-in all fee changes that exceed plus or minus 5% over 3 years.

As part of its process for updating fees it is recommended that the City:

- undertake a comprehensive fee review every five years to ensure that its fees are achieving the principles of its User Fee Policy.
- ensure that user fees are increased at the same (or greater) rate as increases in program operating costs. In keeping with municipal leading practices, this means that the City should index its fees on an annual basis to cover changing costs arising from inflation and (given that the majority of recreation costs are payroll-related) wage agreements.
- monitor current public and private sector benchmark fees for key services and programs to ensure that its policy of maintaining market competitiveness is achieved.
- continue to make information on fees, including the User Fee Policy and information about fee rates, both current and proposed, accessible to the public.

As noted in Section 2, Vaughan's recreation User Fee Policy is comprehensive and progressive. It sets a specific cost recovery target—an approach that is slowly being adopted by other municipalities—while seeking to maximize program participation. It directs that fees be set to give priority to specific programs and user groups and ensures that low income participants can access financial support. It also directs that fees be set with reference to municipal benchmarks.

Flexibility to adjust fees to ensure that participation is not affected by fees that are too high and to ensure that cost recovery targets and municipal benchmarks are achieved is inherent in the policy. As part of its annual update to fees, the City should continue to:

- strive to change, introduce and terminate fees to respond to changes in market conditions and participation on a regular basis. Changes to fees should include the fee rates as well as the basis on which fees are charged (e.g. flat rate fees versus fees based on area of space leased).

- strive to encourage participation in key areas through promotions, loyalty, and rewards offerings and other marketing programs.
- avoid increasing a fee when participation in the program or service to which the fee relates has declined for two or more consecutive years.
- apply the User Fee Policy on the basis of its benefit to the community as a whole. Where Council considers it necessary, the needs of individual residents unduly burdened as a result of implementation of the Policy—for example residents with physical disabilities or those that are economically disadvantaged—should be addressed through the Recreation Fee Assistance Program and other support programs. This principle helps to ensure that setting appropriate financial direction for the community at large is not undermined by concerns related to social equity.

The current policy does not include subsidies for non-residents. In order to apply the policy equitably and to allow for ease of administration it is recommended that the City apply a surcharge of 20% of the fee payable (as opposed to a surcharge of \$10 per registration for all registered programs and a surcharge of 10% of the fee payable for all memberships).

D. PROPOSED USER FEE POLICY CHANGES

In addition to the above conclusions and recommendations, it is proposed that City consider the following policy changes.

i. Older Adult Fees

There appears to be a high degree of satisfaction with Recreation user fees among older adult residents of Vaughan. Participation in seniors programs and older adult clubs remains high and meets a growing demand for a range of services for seniors on fixed incomes, seniors living alone and with or without mobility issues, and economically challenged families who rely on older adults to bring children to recreation programs. These groups are highly sensitive to fee increases and expressed clear support for the current older adult subsidy framework.

That said, Vaughan's older adult fee subsidies are the highest of the municipal benchmark range. Moreover, the revenue shortfall arising from such subsidies is likely to increase as seniors become a larger proportion of the population over time. It is noted too that significant numbers of seniors in Vaughan have relatively high disposable incomes—higher than residents below the age of 40.

Given the strong support from individual recreation users and user groups for robust subsidies for older adults, it is recommended that the City continue to subsidize older adult fees but move towards streamlining the subsidy offer to ensure consistency. Based on market benchmarking, the standardized older adult subsidy rate recommended is 30% and can be applied to new services that currently do not have an older adult fee, including rentals. However, it should closely monitor the revenue shortfall arising from such discounts as well as continue to promote the financial resources available to Vaughan's older adult population to pay user fees.

Additionally:

- The administrative simplicity and transparency of offering standard “across the board” seniors’ discounts on all programs and memberships would likely be of benefit to both users and City staff. A 30% flat discount is consistent with municipal benchmarks and should be considered by the City.

ii. Potential New Fees and Subsidy Strategies

This section explores opportunities for new fees and reduced rate/discount programs in Vaughan, inspired by practices from other municipalities and building on the City's existing subsidy policies. These insights, derived from a review of fees and subsidy policies, may guide the City in refining its approach to facility usage, promoting accessibility, and increasing revenue. While some ideas may already exist in Vaughan in different formats, others could represent new avenues worth exploring.

The following additional discounts and subsidies from other municipalities may offer innovative strategies for Vaughan:

- **Affiliated Groups:** Municipalities such as Mississauga, Oakville, and Richmond Hill include a category for affiliated groups eligible for benefits like discounted rates, municipal insurance programs, free rental for annual general meetings, financial grants, and other incentives.
- **Seniors Discounts:** Free access to recreation programs for residents aged 70+ (Mississauga, Brampton) and 90+ (Oakville). Discounts beginning at age 55, such as a 25% reduction for all programs (Brampton). Tiered membership discounts, such as additional reductions for seniors aged 80–89 (Oakville) (see section above for recommendations for Vaughan).

- **Youth Discounts:** The City already gives youth discounts for fitness and other memberships. These are aligned with reduced rates for youths aged 10–17 and full-time students in Mississauga. Pending the success of the standardized older adult discount rate, the City should consider applying the same approach to youth.
- **Family Discounts:** Family pricing models, as seen in Mississauga, Brampton, and Oakville, address affordability concerns for family participation in recreation activities.
- **Special Membership Discounts:** Reduced rates for children, youth, older adults, persons with disabilities, and students (Mississauga). Free month of fitness membership for annual pass holders (Mississauga).
- **Last-Minute Rental Discounts: Discounts** for un-booked rental slots, such as a 25% reduction for last-minute bookings (Oakville). In this respect, the City has just launched a program for last minute ice rentals. The City should monitor the uptake of this service and, should it be a success, continue to explore other opportunities for offering last minute rentals.
- **Volunteer Discount Programs: Discounts** of 20% or 50% on courses for volunteers who accumulate hours within the calendar year (Brampton).

Other municipalities apply a range of additional fees and surcharges, which could be examples for new or modified policies for Vaughan:

- **Administrative and Cancellation Fees:** Fees for services like cancellations, duplicate receipt printing, or refunds are already provided in Vaughan and Oakville. In Mississauga, penalties exist for late withdrawals or missed bookings, such as a 50% fee for un-canceled room reservations.
- **Non-Resident Surcharges:** Program surcharges of 30% per person per session, capped at \$100 annually (Brampton). Also, a non-resident membership surcharge for tennis, such as a 100% fee increase for tennis memberships (Brampton). As noted above, it is recommended that the City increase its non-resident surcharge from 10% to 20%.
- **Additional Labour Charges:** for large events based on maximum staff rates plus 17% (Mississauga).
- **Innovative Rental Options:** Online systems for buying/selling unused rental slots, potentially paired with last-minute rental discounts (Mississauga).

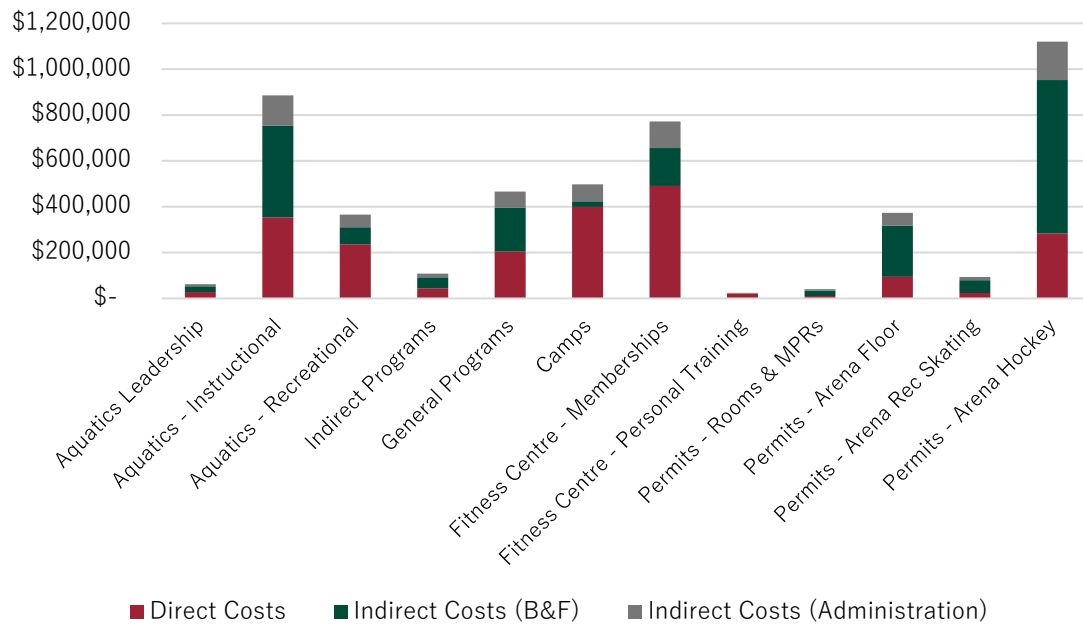
- **Membership-Related Incentives:** Exemptions from non-resident surcharges for personal training fees when combined with an annual fitness or neighborhood membership (Oakville).
- **Transportation Subsidies:** Mississauga and Brampton provide public transportation discounts, which, although not directly tied to recreation, significantly enhance accessibility. This is particularly beneficial for older adults who may rely on others for transportation to recreation facilities. Transportation costs were highlighted as a barrier to participation in the public consultations. However, for the City of Vaughan, this is more difficult to execute given the City is a lower tier municipality and York Region Transit is run and operated by York Region.

These strategies represent a blend of revenue generation and equity-focused measures, providing Vaughan with actionable ideas to improve financial sustainability while maintaining accessible recreation services.

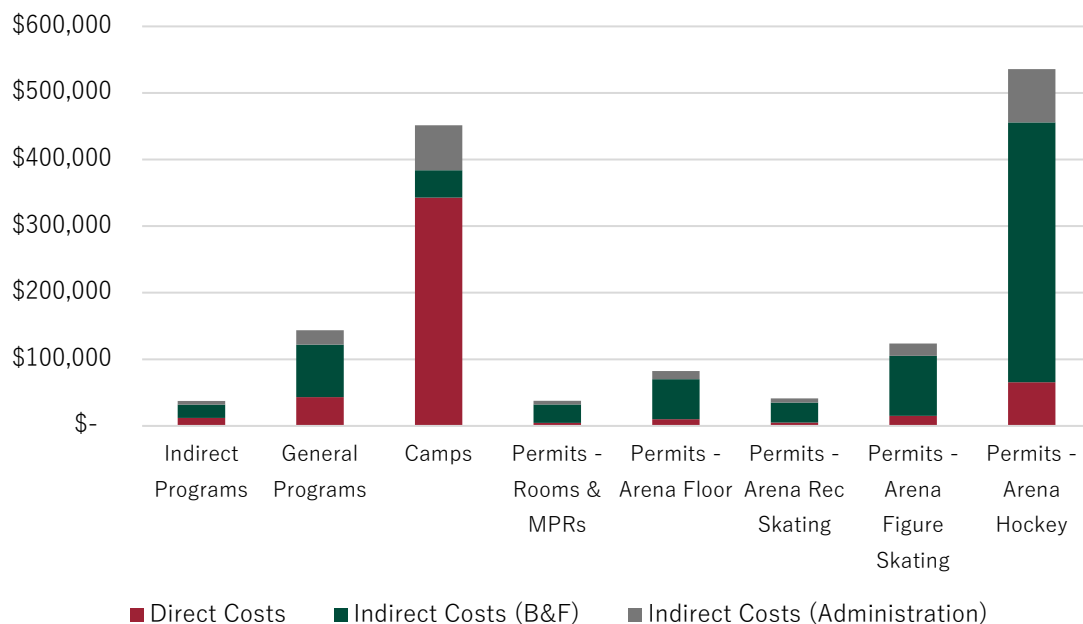
APPENDIX A

Costs by Major Center

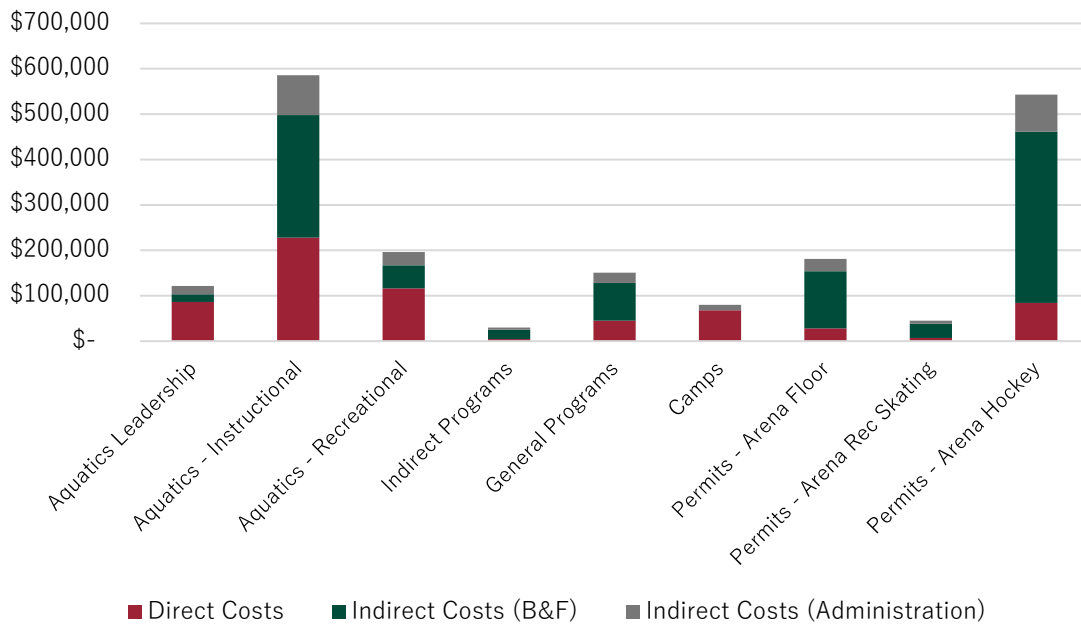
Total Costs by Service Category All Facilities



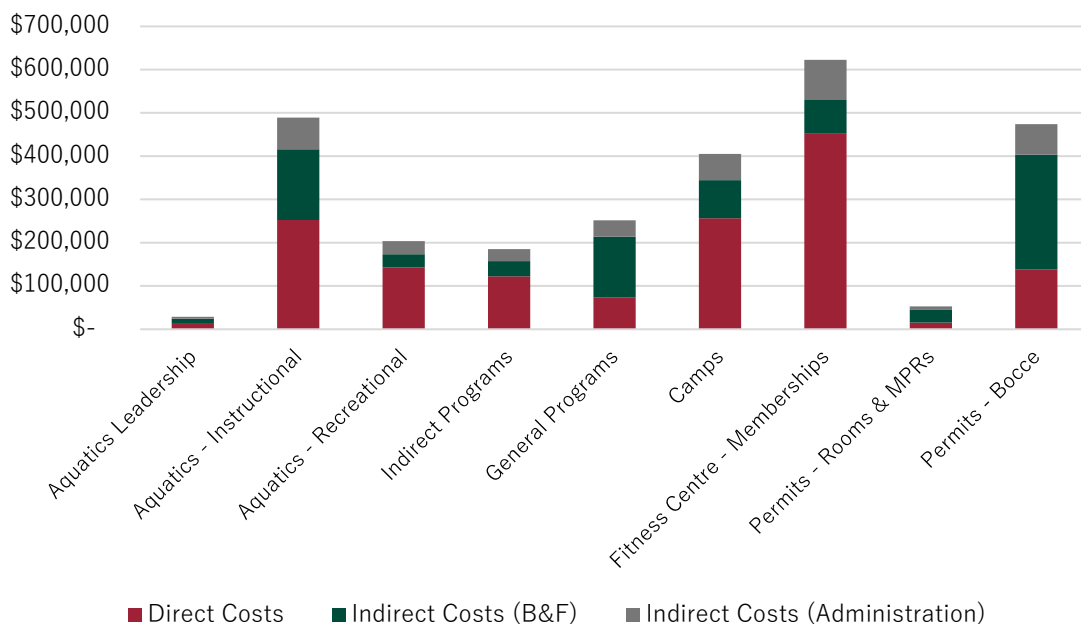
Total Costs by Service Category Rosemount Community Centre



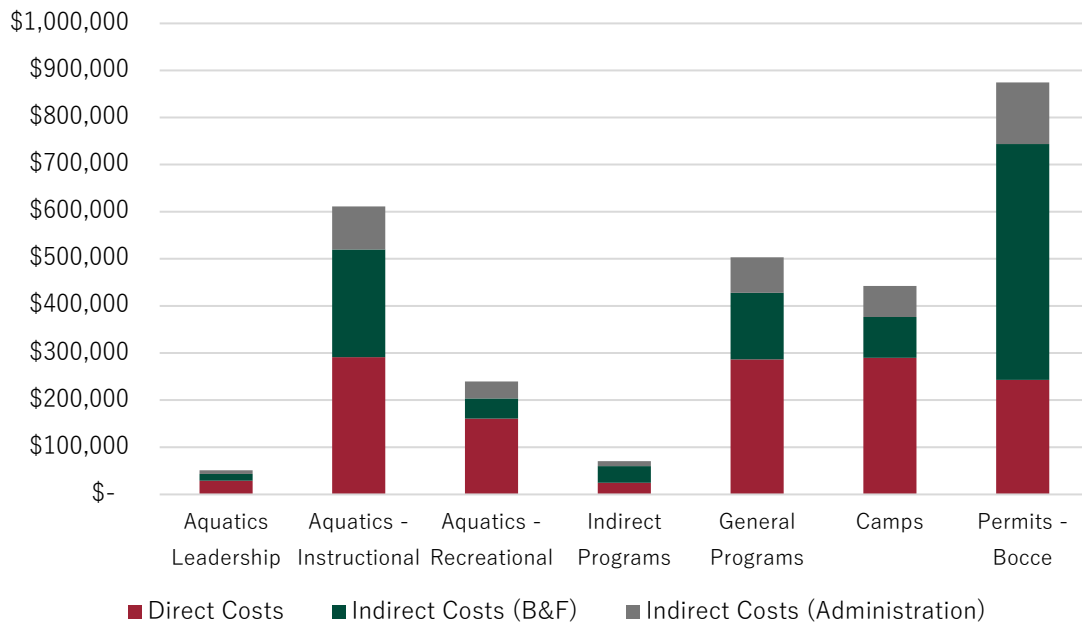
Total Costs by Service Category Woodbridge Pool & Memorial Arena



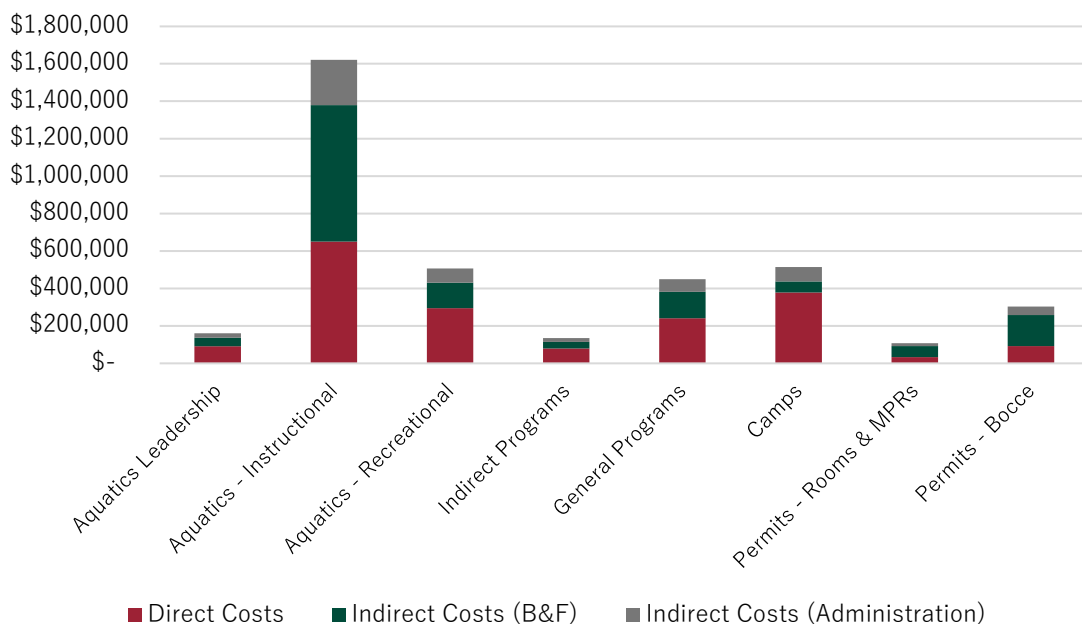
Total Costs by Service Category Father Ermano Community Centre



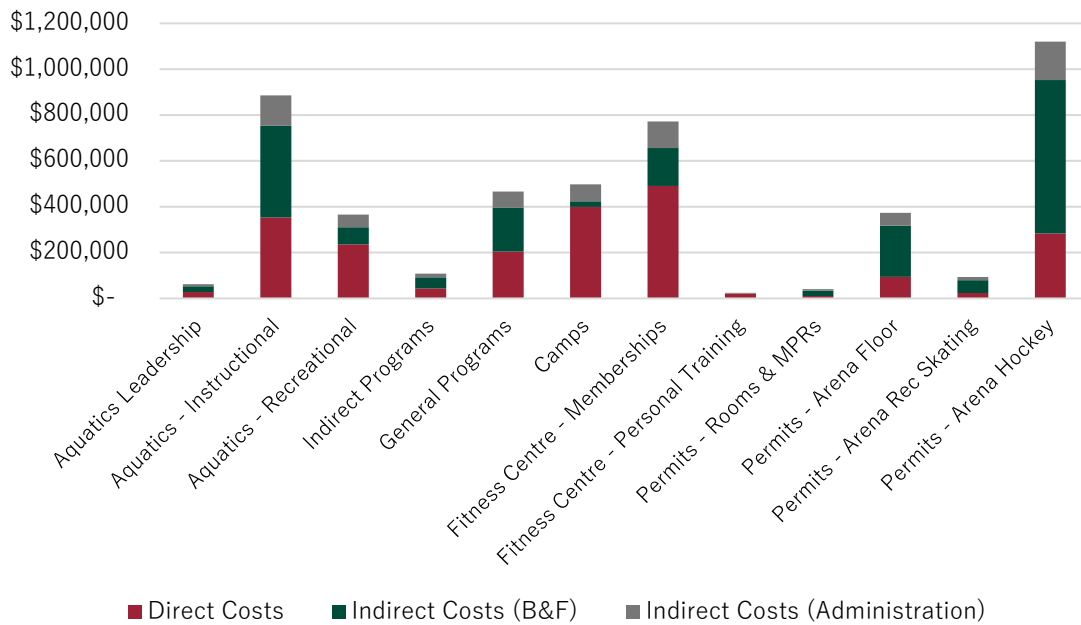
Total Costs by Service Category Chancellor Community Centre



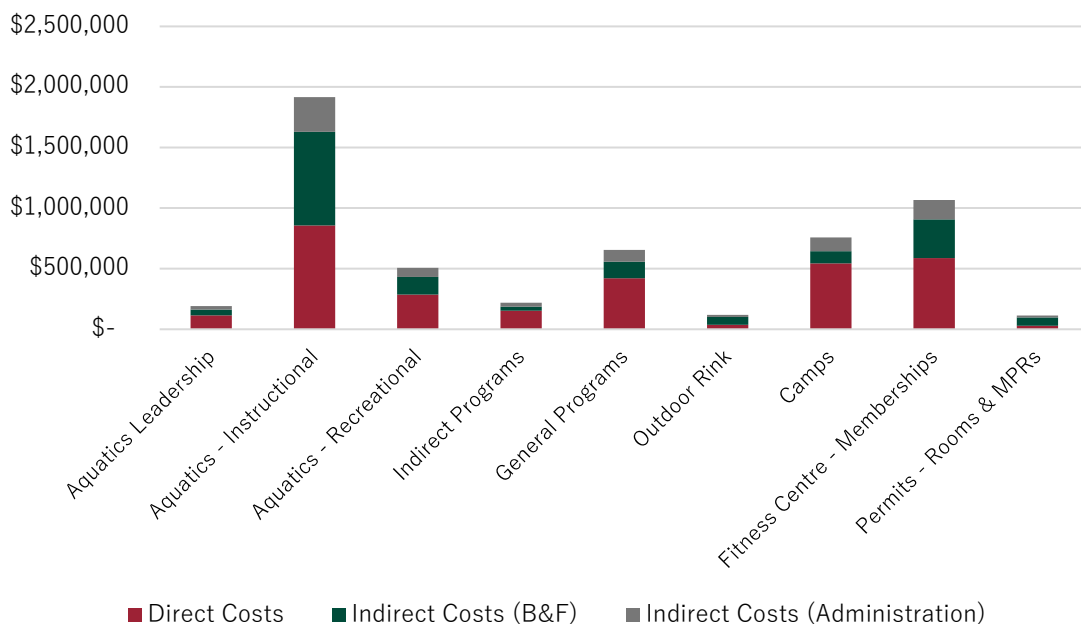
Total Costs by Service Category Dufferin Clark Community Centre

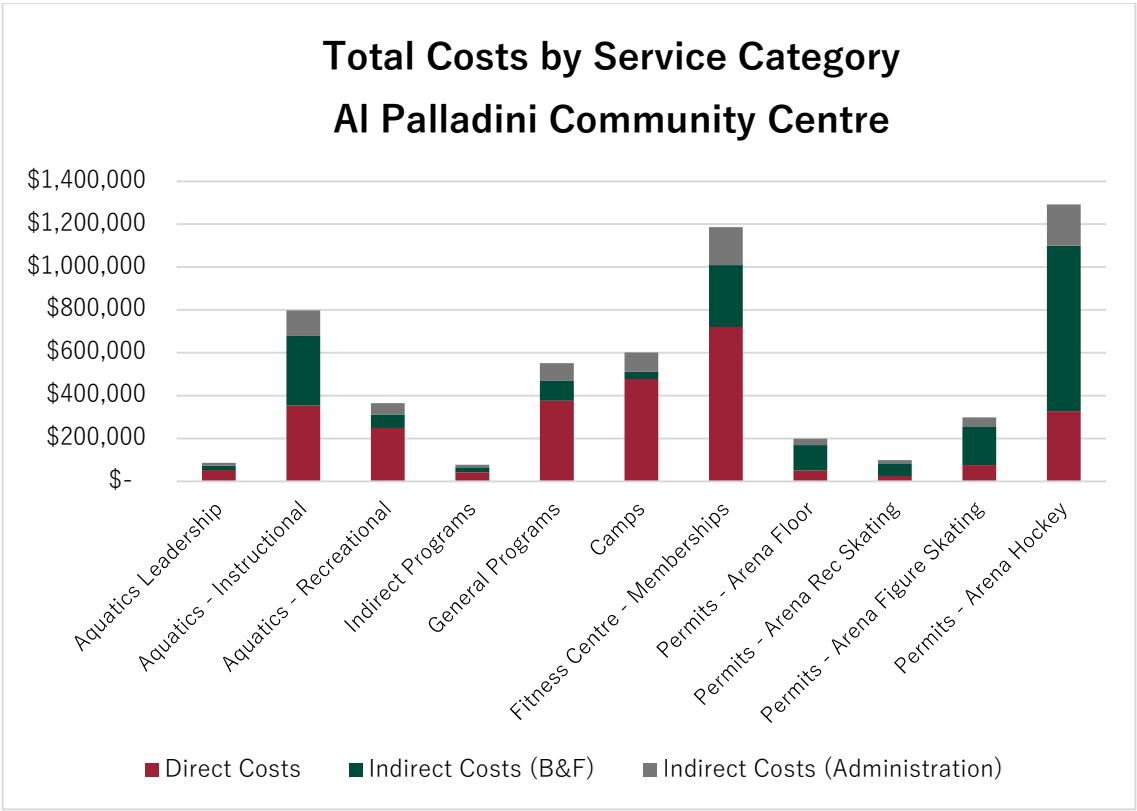
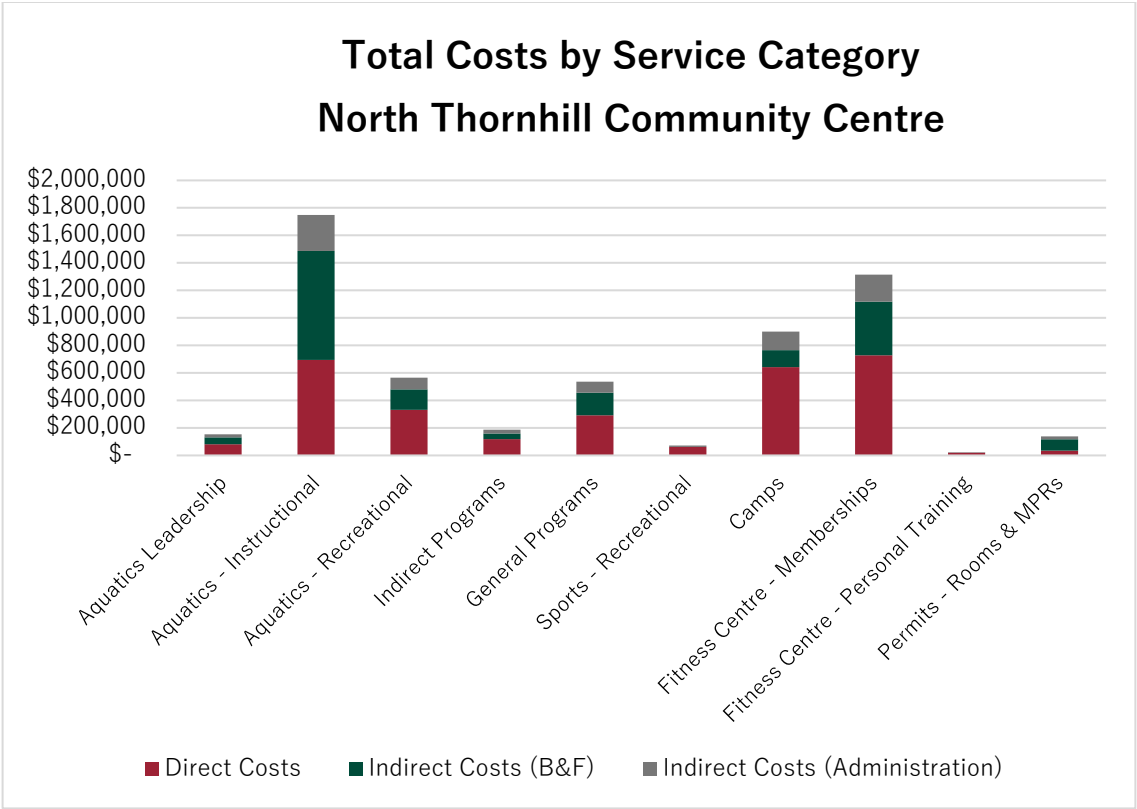


Total Costs by Service Category Garnet A. Williams Community Centre

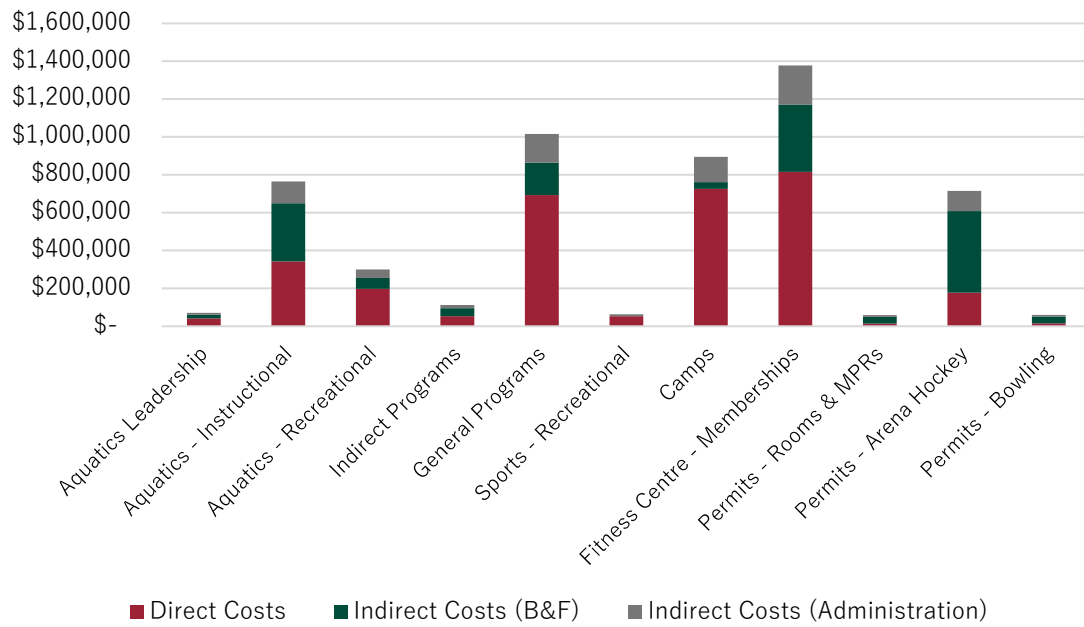


Total Costs by Service Category Vellore Village Community Centre





Total Costs by Service Category Maple Community Centre



APPENDIX B

Proposed Fees

2024 CITY OF VAUGHAN RECREATION FEE REVIEW
APPENDIX B - FEE SCHEDULES
REGISTERED AQUATICS PROGRAMS

Activity Title	Fee Category	Duration (Mins)	Number of Sessions	Current 15 Minute Fee	Calculated Fees			
					Option 1	Option 2	Option 3	Option 4
1-on-1 Swim Lessons	P	30	9	\$ 21.53	\$ 24.76	\$ 23.26	\$ 24.12	\$ 25.84
1-on-1 Swim Lessons - Girls Only	P	30	9	\$ 21.53	\$ 24.76	\$ 23.26	\$ 24.12	\$ 25.84
1-on-2 Swim Lessons: Ratio 1:2	P	30	9	\$ 12.57	\$ 14.45	\$ 13.57	\$ 14.08	\$ 15.08
1-on-3 Swim Lessons: Swimmer 1, 2, 3, 4, 5, 6 - Ratio 1:3	P	30	9	\$ 10.32	\$ 11.87	\$ 11.14	\$ 11.56	\$ 12.38
1-on-3 Swim Lessons: Teen/Adult 1	P	30	9	\$ 10.32	\$ 11.87	\$ 11.14	\$ 11.56	\$ 12.38
Adult 1, 2, 3 Swim - Ladies Only	P	45	9	\$ 4.00	\$ 4.60	\$ 4.32	\$ 4.48	\$ 4.80
Adult 1, 2, 3 Swim - Ratio 1:8	P	45	9	\$ 4.00	\$ 4.60	\$ 4.32	\$ 4.48	\$ 4.80
Fitness Swimmer I, II	B	45	10	\$ 4.81	\$ 5.53	\$ 5.20	\$ 5.39	\$ 5.78
Parent & Tot 1, 2, 3 - Ratio 1:10	B	30	9	\$ 5.60	\$ 6.44	\$ 6.05	\$ 6.27	\$ 6.72
Preschool 1 - Ratio 1:4	B	30	9	\$ 6.46	\$ 7.43	\$ 6.97	\$ 7.23	\$ 7.75
Preschool 2, 3, 4, 5 - Ratio 1:5	B	30	9	\$ 6.16	\$ 7.09	\$ 6.66	\$ 6.90	\$ 7.40
Inclusion Swim - Ratio 1:1	B	30	9	\$ 8.63	\$ 9.92	\$ 9.32	\$ 9.67	\$ 10.36
Inclusion Swim - Ratio 1:2	B	30	9	\$ 6.28	\$ 7.23	\$ 6.79	\$ 7.04	\$ 7.54
Springboard Diving: Advanced - Ratio 1:10	P	45	9	\$ 5.07	\$ 5.83	\$ 5.48	\$ 5.68	\$ 6.09
Springboard Diving: Beginner - Ratio 1:10	P	45	9	\$ 5.07	\$ 5.83	\$ 5.48	\$ 5.68	\$ 6.09
Swimmer 1, 2, 3, 4, 5, 6 - Ratio 1:6	B	45	9	\$ 3.73	\$ 4.29	\$ 4.03	\$ 4.18	\$ 4.48
Swimmer 1, 2, 3, 4, 5, 6 - Ratio 1:6 - Girls Only	B	45	9	\$ 3.73	\$ 4.29	\$ 4.03	\$ 4.18	\$ 4.48
Swimmer 10: Bronze Star - Ratio 1:12	B	60	9	\$ 3.69	\$ 4.24	\$ 3.98	\$ 4.13	\$ 4.43
Swimmer 7/8/9 - Girls Only	B	60	9	\$ 3.61	\$ 4.15	\$ 3.90	\$ 4.05	\$ 4.33
Swimmer 7/8/9 - Rookie/ Ranger/ Star Patrol	B	60	9	\$ 3.61	\$ 4.15	\$ 3.90	\$ 4.05	\$ 4.33
Synchro Beginner - Ratio 1:10	P	45	9	\$ 5.07	\$ 5.83	\$ 5.48	\$ 5.68	\$ 6.09
Teen 1, 2, 3 Swim	B	45	12	\$ 3.73	\$ 4.29	\$ 4.03	\$ 4.18	\$ 4.48
Vaughan Lifesaving Club Event	B	360	1	\$ 2.15	\$ 2.48	\$ 2.32	\$ 2.41	\$ 2.58
Vaughan Lifesaving Club Ratio 1:10	B	60	33	\$ 2.82	\$ 3.25	\$ 3.05	\$ 3.16	\$ 3.39
Vaughan Sports Lifesaving - Ratio 1:10	B	60	32	\$ 2.82	\$ 3.25	\$ 3.05	\$ 3.16	\$ 3.39
VLC Telegames Competition: 7 - 16 years (Fee per event)	B	15	1	\$ 2.43	\$ 2.80	\$ 2.63	\$ 2.73	\$ 2.92
Water Polo - Ratio 1:12	P	60	9	\$ 3.81	\$ 4.38	\$ 4.11	\$ 4.26	\$ 4.57
Aquafitness Instructor Certification	B	960	1	\$ 1.69	\$ 1.94	\$ 1.83	\$ 1.89	\$ 2.03
Aquafitness Instructor Recertification	B	540	1	\$ 1.39	\$ 1.60	\$ 1.50	\$ 1.56	\$ 1.67
Aquatic Leadership Program	P	180	36	\$ 0.51	\$ 0.59	\$ 0.55	\$ 0.57	\$ 0.61
Aquatic Staff Screening - Wet Interview	B	90	1	\$ -	\$ -	\$ -	\$ -	\$ -
Aquatic Supervisor	B	840	1	\$ 3.76	\$ 4.32	\$ 4.06	\$ 4.21	\$ 4.51
Aquatic Supervisor & SEE Auditor	B	480	2	\$ 3.81	\$ 4.38	\$ 4.11	\$ 4.27	\$ 4.57
Assistant Swim Instructor	B	60	1	\$ 33.00	\$ 37.95	\$ 35.64	\$ 36.96	\$ 39.60
Backyard Pool Safety - Safeguard	B	240	1	\$ 2.50	\$ 2.88	\$ 2.70	\$ 2.80	\$ 3.00
Bronze Cross	B	150	10	\$ 1.46	\$ 1.68	\$ 1.58	\$ 1.64	\$ 1.75
Bronze Cross (No SFA)	B	180	10	\$ 1.22	\$ 1.40	\$ 1.32	\$ 1.37	\$ 1.46
Bronze Cross Exam	B	300	1	\$ 3.80	\$ 4.37	\$ 4.10	\$ 4.26	\$ 4.56
Bronze Medallion & Emergency First Aid	B	1800	1	\$ 1.62	\$ 1.86	\$ 1.75	\$ 1.81	\$ 1.94
Bronze Medallion Exam	B	300	1	\$ 3.80	\$ 4.37	\$ 4.10	\$ 4.26	\$ 4.56
Bronze Medallion/Cross & Standard First Aid	B	3300	1	\$ 2.00	\$ 2.30	\$ 2.16	\$ 2.24	\$ 2.40
Distinction	V	270	5	\$ 1.40	\$ 1.61	\$ 1.51	\$ 1.57	\$ 1.68
Diving Instructor	B	960	1	\$ 2.78	\$ 3.20	\$ 3.00	\$ 3.11	\$ 3.34
Examiner Standards Clinic (Examiners Course)	B	420	1	\$ 2.45	\$ 2.82	\$ 2.65	\$ 2.74	\$ 2.94
Lifesaving & Swim Instructor	B	3000	1	\$ 2.03	\$ 2.33	\$ 2.19	\$ 2.27	\$ 2.44
Lifesaving Coaching Clinic: Level 1	B	630	1	\$ 2.29	\$ 2.63	\$ 2.47	\$ 2.56	\$ 2.75
Lifesaving Officials Clinic	B	120	1	\$ -	\$ -	\$ -	\$ -	\$ -
Lifesaving Trainer Course	B	840	1	\$ 3.13	\$ 3.60	\$ 3.38	\$ 3.51	\$ 3.76
LSS Standard First Aid Instructor (Staff only Registration)	B	840	1	\$ 1.37	\$ 1.58	\$ 1.48	\$ 1.53	\$ 1.64
National Lifeguard Instructor	B	840	1	\$ 3.98	\$ 4.58	\$ 4.30	\$ 4.46	\$ 4.78
National Lifeguard Recertification: Pool	B	480	1	\$ 2.35	\$ 2.70	\$ 2.54	\$ 2.63	\$ 2.82
National Lifeguard: Pool	B	3000	1	\$ 1.51	\$ 1.74	\$ 1.63	\$ 1.69	\$ 1.81
SEE Auditor	B	240	1	\$ 4.14	\$ 4.76	\$ 4.47	\$ 4.64	\$ 4.97
Standard First Aid & Advanced Instructor	B	960	1	\$ 2.23	\$ 2.56	\$ 2.41	\$ 2.50	\$ 2.68
Standard First Aid & CPR-C	B	960	1	\$ 1.53	\$ 1.76	\$ 1.65	\$ 1.71	\$ 1.84
Standard First Aid & CPR-C Recertification	B	480	1	\$ 1.79	\$ 2.06	\$ 1.93	\$ 2.00	\$ 2.15
Water Polo Instructor	B	480	1	\$ 3.48	\$ 4.00	\$ 3.76	\$ 3.90	\$ 4.18
Lifesaving Society Instructor Recertification Course	B	240	1	\$ 3.58	\$ 4.12	\$ 3.87	\$ 4.01	\$ 4.30
Aquatic Supervisor & SEE Auditor: Online Learning	B	540	2	\$ 3.59	\$ 4.13	\$ 3.88	\$ 4.02	\$ 4.31
Bronze Medallion/Cross & Standard First Aid	B	660	5	\$ 2.00	\$ 2.30	\$ 2.16	\$ 2.24	\$ 2.40

2024 CITY OF VAUGHAN RECREATION FEE REVIEW
APPENDIX B - FEE SCHEDULES
REGISTERED GENERAL PROGRAMS

Activity Title	Fee Category	User Group	Duration (Mins)	Number of Sessions	Current 15 Minute Fee	Calculated Fees			
						Option 1	Option 2	Option 3	Option 4
3-C Intensity Max	P	Adult	60	8	\$ 4.49	\$ 5.16	\$ 4.94	\$ 5.61	\$ 5.39
Active Play	B	Inclusion	60	12	\$ 2.60	\$ 2.47	\$ 2.54	\$ 2.26	\$ 2.98
Adaptive Gymnastics	V	Inclusion	60	12	\$ 4.43	\$ 4.21	\$ 4.35	\$ 3.86	\$ 5.10
Adult Health & Wellness Workshop	V	Adult	120	1	\$ 3.89	\$ 4.48	\$ 4.28	\$ 4.87	\$ 4.67
Adventure Kids	V	Preschool	150	12	\$ 2.65	\$ 3.05	\$ 2.89	\$ 3.31	\$ 3.18
Adventure Train	B	Family	90	9	\$ 2.38	\$ 2.74	\$ 2.59	\$ 2.50	\$ 2.86
Amateur Hour Painting	B	Adult	120	1	\$ 2.05	\$ 2.36	\$ 2.26	\$ 2.57	\$ 2.47
Anime Drawing	B	Children	60	12	\$ 2.70	\$ 3.11	\$ 2.95	\$ 2.97	\$ 3.24
Apple Pie Bonanza	V	Family	90	1	\$ 4.54	\$ 5.22	\$ 4.95	\$ 4.77	\$ 5.45
Archery	P	Adult	60	9	\$ 4.06	\$ 4.66	\$ 4.46	\$ 5.07	\$ 4.87
Archery	P	Children	60	6	\$ 4.06	\$ 4.66	\$ 4.42	\$ 4.46	\$ 4.87
Archery	P	Family	60	9	\$ 4.11	\$ 4.73	\$ 4.48	\$ 4.32	\$ 4.93
Archery	P	Youth	60	6	\$ 3.89	\$ 4.48	\$ 4.24	\$ 4.28	\$ 4.48
Art for Beginners	B	Older Adult	90	12	\$ 1.57	\$ 1.80	\$ 1.72	\$ 1.96	\$ 1.88
Art Zone	P	Children	60	12	\$ 4.00	\$ 4.60	\$ 4.36	\$ 4.40	\$ 4.80
Art Zone Plus	V	Youth	120	9	\$ 3.30	\$ 3.79	\$ 3.60	\$ 3.63	\$ 3.79
Arthritis Fitness	B	Older Adult	60	10	\$ 0.65	\$ 0.75	\$ 0.71	\$ 0.81	\$ 0.78
Artworx	V	Children	90	9	\$ 3.30	\$ 3.79	\$ 3.60	\$ 3.63	\$ 3.96
Baby's First Playdate	B	Family	60	6	\$ 2.54	\$ 2.92	\$ 2.77	\$ 2.67	\$ 3.05
Babysitting Basics	B	Youth	90	5	\$ 2.16	\$ 2.49	\$ 2.36	\$ 2.38	\$ 2.49
Badminton	B	Adult	120	9	\$ 1.68	\$ 1.93	\$ 1.84	\$ 2.10	\$ 2.01
Badminton	B	Family	60	11	\$ 2.60	\$ 2.98	\$ 2.83	\$ 2.73	\$ 3.11
Badminton	B	Youth	90	10	\$ 1.62	\$ 1.87	\$ 1.77	\$ 1.78	\$ 1.87
Ball Hockey	V	Children	60	12	\$ 3.51	\$ 4.04	\$ 3.83	\$ 3.87	\$ 4.22
Ballroom Dancing: Beginner	P	Older Adult	60	9	\$ 4.38	\$ 5.04	\$ 4.82	\$ 5.48	\$ 5.26
Be Mine! Valentine's Day Workshop	B	Preschool	90	1	\$ 2.33	\$ 2.67	\$ 2.53	\$ 2.91	\$ 2.79
Be Mine! Valentine's Day Workshop	B	Family	90	1	\$ 2.38	\$ 2.74	\$ 2.59	\$ 2.50	\$ 2.86
Bedazzled! DIY Jewelry Making	V	Children	60	5	\$ 3.30	\$ 3.79	\$ 3.60	\$ 3.63	\$ 3.96
Bend it Like a Pro	V	Children	60	9	\$ 3.51	\$ 4.04	\$ 3.83	\$ 3.87	\$ 4.22
Bend it Like a Pro	V	Preschool	60	9	\$ 3.51	\$ 4.04	\$ 3.83	\$ 4.39	\$ 4.22
Body Reshaping: Baby & Me	V	Family	60	12	\$ 4.00	\$ 4.60	\$ 4.36	\$ 4.20	\$ 4.80
Bravo for Broadway	V	Children	90	9	\$ 4.00	\$ 4.60	\$ 4.36	\$ 4.40	\$ 4.80
Building 2D Foam Props	P	Children	60	8	\$ 4.00	\$ 4.60	\$ 4.36	\$ 4.40	\$ 4.80
Building 3D Foam Props	P	Children	60	8	\$ 4.00	\$ 4.60	\$ 4.36	\$ 4.40	\$ 4.80
Bunny Eggcitement	B	Family	90	1	\$ 2.38	\$ 2.74	\$ 2.59	\$ 2.50	\$ 2.86
Core Conditioning	P	Adult	30	9	\$ 4.49	\$ 5.16	\$ 4.94	\$ 5.61	\$ 5.39
Catch the Gingerbread Cookie	V	Family	90	1	\$ 5.57	\$ 6.41	\$ 6.07	\$ 5.85	\$ 6.68
Chair Yoga	P	Adult	60	12	\$ 4.49	\$ 5.16	\$ 4.94	\$ 5.61	\$ 5.39
Chair Yoga	B	Older Adult	60	10	\$ 0.65	\$ 0.75	\$ 0.71	\$ 0.81	\$ 0.78
Light the (Hand Crafted) Menorah	B	Family	90	1	\$ 2.38	\$ 2.74	\$ 2.59	\$ 2.50	\$ 2.86
Chess for Children	V	Children	60	9	\$ 2.60	\$ 2.98	\$ 2.83	\$ 2.86	\$ 3.11
Circle of Friends - Social Skills	V	Inclusion	60	8	\$ 7.79	\$ 7.40	\$ 7.63	\$ 6.77	\$ 8.95
Circuit Training for Kids	V	Children	60	6	\$ 3.89	\$ 4.48	\$ 4.24	\$ 4.28	\$ 4.67
City Playhouse Academy: Broadway Bound Jr. (Ages 8-10)	P	Children	90	31	\$ 4.60	\$ 5.29	\$ 5.01	\$ 5.06	\$ 5.52
City Playhouse Academy: Broadway Bound Sr. (Ages 11-13)	P	Children	90	31	\$ 4.60	\$ 5.29	\$ 5.01	\$ 5.06	\$ 5.52
City Playhouse Academy: Musical Theatre Minis	P	Preschool	45	10	\$ 5.14	\$ 5.91	\$ 5.60	\$ 6.42	\$ 6.16
City Playhouse Academy: Musical Theatre Skill Builders	P	Children	60	10	\$ 5.14	\$ 5.91	\$ 5.60	\$ 5.65	\$ 6.16
City Playhouse Academy: Stage Stars	P	Children	60	10	\$ 5.14	\$ 5.91	\$ 5.60	\$ 5.65	\$ 6.16
City Playhouse Academy: Teen Players	P	Youth	90	35	\$ 4.60	\$ 5.29	\$ 5.01	\$ 5.06	\$ 5.29
City Playhouse Academy: Theatreworks	P	Adult	90	9	\$ 4.60	\$ 5.29	\$ 5.06	\$ 5.88	\$ 5.52
City Playhouse Academy: Triple Threat	P	Children	60	9	\$ 5.14	\$ 5.91	\$ 5.60	\$ 5.65	\$ 6.16
Come Play with Me	B	Family	60	7	\$ 2.54	\$ 2.92	\$ 2.77	\$ 2.67	\$ 3.05
Connect	B	Inclusion	300	10	\$ 2.92	\$ 2.77	\$ 2.86	\$ 2.54	\$ 3.36
Connect	B	Inclusion	120	10	\$ 2.92	\$ 2.77	\$ 2.86	\$ 2.54	\$ 3.36
Cooking Social	B	Youth	120	1	\$ 3.57	\$ 4.10	\$ 3.89	\$ 3.93	\$ 4.10
Cornhole Toss	P	Older Adult	60	8	\$ 3.57	\$ 4.10	\$ 3.93	\$ 4.46	\$ 4.28
Crafting	B	Children	120	4	\$ 2.70	\$ 3.11	\$ 2.95	\$ 2.97	\$ 3.24
Crafting	B	Children	90	9	\$ 2.70	\$ 3.11	\$ 2.95	\$ 2.97	\$ 3.24
Crafty Corner	B	Preschool	60	6	\$ 2.16	\$ 2.49	\$ 2.36	\$ 2.70	\$ 2.60
Creations in Clay	P	Children	90	8	\$ 4.00	\$ 4.60	\$ 4.36	\$ 4.40	\$ 4.80
Creations in Clay	P	Preschool	90	8	\$ 3.24	\$ 3.73	\$ 3.54	\$ 4.06	\$ 3.89
Cricket	V	Children	60	11	\$ 3.51	\$ 4.04	\$ 3.83	\$ 3.87	\$ 4.22
Cuisine for Life	V	Inclusion	120	10	\$ 4.38	\$ 4.16	\$ 4.29	\$ 3.81	\$ 5.04
Dance Fit	P	Adult	60	10	\$ 4.49	\$ 5.16	\$ 4.94	\$ 5.74	\$ 5.39
Dance Fit	B	Older Adult	60	10	\$ 0.65	\$ 0.75	\$ 0.71	\$ 0.81	\$ 0.78
Dance with Me	V	Family	45	7	\$ 4.06	\$ 4.66	\$ 4.42	\$ 4.26	\$ 4.87
Dinosaur Dig	B	Family	90	1	\$ 2.38	\$ 2.74	\$ 2.59	\$ 2.50	\$ 2.86
Discovery Club: Math	P	Inclusion	60	10	\$ 4.43	\$ 4.21	\$ 4.35	\$ 3.86	\$ 5.10
Discovery Club: Reading and Writing	P	Inclusion	60	10	\$ 4.43	\$ 4.21	\$ 4.35	\$ 3.86	\$ 5.10
Discovery Club: Science	P	Inclusion	45	10	\$ 4.43	\$ 4.21	\$ 4.35	\$ 3.86	\$ 5.10
DIY Hanukkah Making	B	Family	90	1	\$ 2.38	\$ 2.74	\$ 2.59	\$ 2.50	\$ 2.86
DIY Winter Wreath	P	Adult	120	1	\$ 4.51	\$ 5.19	\$ 4.96	\$ 5.77	\$ 5.41
Dodgeball	B	Children	60	10	\$ 2.60	\$ 2.98	\$ 2.83	\$ 2.86	\$ 3.11
Drama	B	Preschool	90	9	\$ 3.30	\$ 3.79	\$ 3.60	\$ 4.12	\$ 3.96
Drawing with Technique	P	Children	90	10	\$ 4.00	\$ 4.60	\$ 4.36	\$ 4.40	\$ 4.80
DrumFit	V	Adult	60	11	\$ 3.89	\$ 4.48	\$ 4.28	\$ 4.98	\$ 4.67
Earth Day Extravaganza	B	Family	90	1	\$ 2.38	\$ 2.74	\$ 2.59	\$ 2.50	\$ 2.86
Fall Fun	B	Family	90	4	\$ 2.38	\$ 2.74	\$ 2.59	\$ 2.50	\$ 2.86
Family Trailblazers Snowshoeing	P	Family	90	4	\$ 4.11	\$ 4.73	\$ 4.48	\$ 4.32	\$ 4.93

2024 CITY OF VAUGHAN RECREATION FEE REVIEW
APPENDIX B - FEE SCHEDULES
REGISTERED GENERAL PROGRAMS

Activity Title	Fee Category	User Group	Duration (Mins)	Number of Sessions	Current 15 Minute Fee	Calculated Fees			
						Option 1	Option 2	Option 3	Option 4
Fine Art Drawing & Painting	V	Older Adult	90	10	\$ 1.89	\$ 2.18	\$ 2.08	\$ 2.37	\$ 2.27
Fitness Foundations - Children in Motion	B	Inclusion	60	10	\$ 2.33	\$ 2.21	\$ 2.28	\$ 2.02	\$ 2.67
Fitness Older Adults	B	Older Adult	60	10	\$ 0.65	\$ 0.75	\$ 0.71	\$ 0.81	\$ 0.78
French for Kids: Beginner	B	Children	60	12	\$ 2.00	\$ 2.30	\$ 2.18	\$ 2.20	\$ 2.40
Fun Club	B	Inclusion	150	8	\$ 2.92	\$ 2.77	\$ 2.86	\$ 2.54	\$ 3.36
Fundamentals of Sports	B	Inclusion	90	10	\$ 2.38	\$ 2.26	\$ 2.33	\$ 2.07	\$ 2.74
Future Builders	V	Children	90	8	\$ 3.30	\$ 3.79	\$ 3.60	\$ 3.63	\$ 3.96
Girl Empower	V	Children	75	5	\$ 2.60	\$ 2.98	\$ 2.83	\$ 2.86	\$ 3.11
Glee Club	B	Children	60	9	\$ 2.54	\$ 2.92	\$ 2.77	\$ 2.80	\$ 3.05
Go Fly a Kite	P	Family	180	1	\$ 3.51	\$ 4.04	\$ 3.83	\$ 3.69	\$ 4.22
Gymnastics	P	Children	60	9	\$ 4.06	\$ 4.66	\$ 4.42	\$ 4.46	\$ 4.87
Gymnastics	P	Preschool	60	9	\$ 4.06	\$ 4.66	\$ 4.42	\$ 5.07	\$ 4.87
Halloween Happenings	B	Family	90	1	\$ 2.38	\$ 2.74	\$ 2.59	\$ 2.50	\$ 2.86
Have a Ball	B	Preschool	60	12	\$ 2.60	\$ 2.98	\$ 2.83	\$ 3.24	\$ 3.11
High Five- PHCD	B	Inclusion	420	1	\$ 3.36	\$ 3.20	\$ 3.30	\$ 2.93	\$ 3.87
HIIT: Group Personal Training	P	Adult	60	12	\$ 4.49	\$ 5.16	\$ 4.94	\$ 5.74	\$ 5.39
Hip Hop	V	Adult	45	12	\$ 3.51	\$ 4.04	\$ 3.87	\$ 4.50	\$ 4.22
Hip Hop	V	Youth	60	8	\$ 3.84	\$ 4.42	\$ 4.18	\$ 4.22	\$ 4.42
Holiday Baking	P	Older Adult	120	3	\$ 2.05	\$ 2.36	\$ 2.26	\$ 2.57	\$ 2.47
Holiday Stay and Play	B	Family	150	3	\$ 2.38	\$ 2.74	\$ 2.59	\$ 2.50	\$ 2.86
Home Alone Workshop	V	Children	60	4	\$ 2.60	\$ 2.98	\$ 2.83	\$ 2.86	\$ 3.11
Homework Helpers	V	Children	60	12	\$ 2.60	\$ 2.98	\$ 2.83	\$ 2.86	\$ 3.11
Homework Helpers	V	Youth	60	12	\$ 2.81	\$ 3.23	\$ 3.06	\$ 3.09	\$ 3.23
How to Sell Stuff Online	V	Adult	90	1	\$ 2.58	\$ 2.96	\$ 2.83	\$ 3.30	\$ 3.09
I Love U Dad! Father's Day Craft Workshop	B	Family	90	1	\$ 2.38	\$ 2.74	\$ 2.59	\$ 2.50	\$ 2.86
I Love U Dad! Father's Day Craft Workshop	B	Preschool	90	1	\$ 2.16	\$ 2.49	\$ 2.36	\$ 2.70	\$ 2.60
I Love U Mom! Mother's Day Craft Workshop	B	Preschool	90	1	\$ 2.16	\$ 2.49	\$ 2.36	\$ 2.70	\$ 2.60
I Love U Mom! Mother's Day Craft Workshop	B	Family	90	1	\$ 2.38	\$ 2.74	\$ 2.59	\$ 2.50	\$ 2.86
Indoor Baseball	V	Children	60	12	\$ 3.51	\$ 4.04	\$ 3.83	\$ 3.87	\$ 4.22
Inspirational Colour Journey	V	Older Adult	120	8	\$ 1.89	\$ 2.18	\$ 2.08	\$ 2.37	\$ 2.27
Interview Skills 101	B	Youth	60	3	\$ 2.16	\$ 2.49	\$ 2.36	\$ 2.38	\$ 2.49
Karate	P	Family	60	9	\$ 2.60	\$ 2.98	\$ 2.83	\$ 2.73	\$ 3.11
Karate Club Levels 1, 2, 3	P	Children	90	9	\$ 2.22	\$ 2.55	\$ 2.42	\$ 2.44	\$ 2.66
Karate For Beginners	V	Children	60	8	\$ 3.73	\$ 4.29	\$ 4.07	\$ 4.10	\$ 4.48
Kickboxing & Meditation	P	Adult	60	9	\$ 4.49	\$ 5.16	\$ 4.94	\$ 5.74	\$ 5.39
Kiddy Karate: Level 1	P	Preschool	45	9	\$ 5.35	\$ 6.16	\$ 5.84	\$ 6.69	\$ 6.42
Kiddy Karate: Level 2	P	Preschool	45	9	\$ 5.35	\$ 6.16	\$ 5.84	\$ 6.69	\$ 6.42
Kids in the Kitchen	P	Children	90	6	\$ 5.46	\$ 6.28	\$ 5.95	\$ 6.01	\$ 6.55
Kids in the Kitchen: 1 Day Baking Workshop	P	Children	90	1	\$ 5.46	\$ 6.28	\$ 5.95	\$ 6.01	\$ 6.55
Kids in the Kitchen: Baking Basics	P	Children	90	4	\$ 5.46	\$ 6.28	\$ 5.95	\$ 6.01	\$ 6.55
Deck the Gingerbread House	V	Children	120	1	\$ 4.53	\$ 5.21	\$ 4.94	\$ 4.99	\$ 5.44
Kids in the Kitchen: Holiday Baking Workshop	P	Children	90	1	\$ 5.46	\$ 6.28	\$ 5.95	\$ 6.01	\$ 6.55
Kids in the Kitchen: Spooky Cupcake Creations	P	Children	90	1	\$ 5.46	\$ 6.28	\$ 5.95	\$ 6.01	\$ 6.55
Kids in the Kitchen: Valentine's Baking Workshop	P	Children	90	1	\$ 5.46	\$ 6.28	\$ 5.95	\$ 6.01	\$ 6.55
Kinderdance	V	Preschool	30	9	\$ 4.00	\$ 4.60	\$ 4.36	\$ 5.00	\$ 4.80
Kindergym: Family	V	Family	45	9	\$ 4.00	\$ 4.60	\$ 4.36	\$ 4.20	\$ 4.80
Learn to Play Hockey: Advanced	B	Children	45	9	\$ 6.49	\$ 7.46	\$ 7.07	\$ 7.14	\$ 7.79
Learn to Play Hockey: Beginner	B	Family	90	10	\$ 6.60	\$ 7.59	\$ 7.19	\$ 6.93	\$ 7.92
Learn to Play Hockey: Beginner	B	Children	45	9	\$ 6.49	\$ 7.46	\$ 7.07	\$ 7.14	\$ 7.79
Learn to Play Hockey: Beginner	B	Preschool	45	9	\$ 6.49	\$ 7.46	\$ 7.07	\$ 8.11	\$ 7.79
Learn to Play Hockey: Intermediate	B	Children	45	9	\$ 6.49	\$ 7.46	\$ 7.07	\$ 7.14	\$ 7.79
Learn to Play Pickleball	V	Older Adult	60	7	\$ 0.65	\$ 0.75	\$ 0.71	\$ 0.81	\$ 0.78
Learn to Play Pickleball	V	Adult	60	8	\$ 2.38	\$ 2.74	\$ 2.62	\$ 3.05	\$ 2.86
Learn to Play Tennis Beginner	V	Adult	60	11	\$ 2.38	\$ 2.74	\$ 2.62	\$ 3.05	\$ 2.86
Learn to Play Tennis Intermediate	V	Adult	60	11	\$ 2.38	\$ 2.74	\$ 2.62	\$ 3.05	\$ 2.86
Learn to Rollerblade	V	Family	90	10	\$ 3.57	\$ 4.10	\$ 3.89	\$ 3.75	\$ 4.28
Learn to Skate	B	Family	30	9	\$ 6.60	\$ 7.59	\$ 7.19	\$ 6.93	\$ 7.92
Learn to Skate: Advanced	B	Children	30	12	\$ 6.49	\$ 7.46	\$ 7.07	\$ 7.14	\$ 7.79
Learn to Skate: Beginner	B	Adult	30	11	\$ 6.49	\$ 7.46	\$ 7.14	\$ 8.31	\$ 7.79
Learn to Skate: Beginner	B	Children	30	9	\$ 6.49	\$ 7.46	\$ 7.07	\$ 7.14	\$ 7.79
Learn to Skate: Beginner	B	Preschool	30	9	\$ 6.49	\$ 7.46	\$ 7.07	\$ 8.11	\$ 7.79
Learn to Skate: Beginner	B	Inclusion	45	9	\$ 4.81	\$ 4.57	\$ 4.72	\$ 4.19	\$ 5.53
Learn to Skate: Beginner	B	Youth	30	12	\$ 6.27	\$ 7.21	\$ 6.84	\$ 6.90	\$ 7.21
Learn to Skate: Intermediate	B	Children	30	12	\$ 6.49	\$ 7.46	\$ 7.07	\$ 7.14	\$ 7.79
Learn to Skate: Intermediate (Preschool)	B	Preschool	30	8	\$ 6.44	\$ 7.40	\$ 7.02	\$ 8.05	\$ 7.73
Learn to Skate: Private	P	Children	30	9	\$ 20.98	\$ 24.13	\$ 22.87	\$ 23.08	\$ 25.18
Learn to Skate: Private	P	Inclusion	30	11	\$ 15.41	\$ 14.64	\$ 15.10	\$ 13.41	\$ 17.72
Learn to Skate: Semi-Private	P	Preschool	30	8	\$ 14.06	\$ 16.17	\$ 15.32	\$ 17.57	\$ 16.87
Learning Through Life Skills	V	Inclusion	60	12	\$ 4.43	\$ 4.21	\$ 4.35	\$ 3.86	\$ 5.10
Leisure Buddy Volunteer Course	B	Youth	60	10	\$ 2.16	\$ 2.49	\$ 2.36	\$ 2.38	\$ 2.49
Let's Get Moving!	V	Family	90	9	\$ 4.06	\$ 4.66	\$ 4.42	\$ 4.26	\$ 4.87
Let's Get Sketching	B	Children	60	12	\$ 2.58	\$ 2.96	\$ 2.81	\$ 2.83	\$ 3.09
Line Dancing: Beginner	V	Adult	60	11	\$ 3.51	\$ 4.04	\$ 3.87	\$ 4.50	\$ 4.22
Line Dancing: Beginner	B	Older Adult	60	10	\$ 0.59	\$ 0.68	\$ 0.65	\$ 0.74	\$ 0.71
Line Dancing: Intermediate	V	Adult	60	11	\$ 3.51	\$ 4.04	\$ 3.87	\$ 4.50	\$ 4.22
Line Dancing: Intermediate	B	Older Adult	60	10	\$ 0.59	\$ 0.68	\$ 0.65	\$ 0.74	\$ 0.71
Little Bakers	V	Family	60	4	\$ 4.54	\$ 5.22	\$ 4.95	\$ 4.77	\$ 5.45
Little Bakers Workshop	V	Family	90	1	\$ 4.54	\$ 5.22	\$ 4.95	\$ 4.77	\$ 5.45
Little Green Thumbs Workshop	B	Family	90	1	\$ 2.38	\$ 2.74	\$ 2.59	\$ 2.50	\$ 2.86

2024 CITY OF VAUGHAN RECREATION FEE REVIEW
APPENDIX B - FEE SCHEDULES
REGISTERED GENERAL PROGRAMS

Activity Title	Fee Category	User Group	Duration (Mins)	Number of Sessions	Current 15 Minute Fee	Calculated Fees			
						Option 1	Option 2	Option 3	Option 4
Living Into Watercolour	V	Older Adult	120	8	\$ 1.89	\$ 2.18	\$ 2.08	\$ 2.37	\$ 2.27
Mind, Metabolism and the Gut Microbiome	P	Adult	60	1	\$ 4.50	\$ 5.18	\$ 4.95	\$ 5.76	\$ 5.40
Mini Boot Camp	V	Family	60	9	\$ 4.00	\$ 4.60	\$ 4.36	\$ 4.20	\$ 4.80
Mix it up	V	Children	60	4	\$ 4.00	\$ 4.60	\$ 4.36	\$ 4.40	\$ 4.80
Mix it up	V	Youth	60	4	\$ 3.84	\$ 4.42	\$ 4.18	\$ 4.22	\$ 4.42
Mom & Baby Zumba	V	Family	60	9	\$ 4.00	\$ 4.60	\$ 4.36	\$ 4.20	\$ 4.80
Muscle Conditioning	V	Adult	60	10	\$ 3.89	\$ 4.48	\$ 4.28	\$ 4.98	\$ 4.67
Muscle Conditioning	B	Older Adult	60	10	\$ 0.65	\$ 0.75	\$ 0.71	\$ 0.81	\$ 0.78
Musical Theatre	V	Preschool	45	9	\$ 4.00	\$ 4.60	\$ 4.36	\$ 5.00	\$ 4.80
My Mini Scientist & I	B	Family	90	8	\$ 4.06	\$ 4.66	\$ 4.42	\$ 4.26	\$ 4.87
Natural Habitats	V	Preschool	90	8	\$ 3.14	\$ 3.61	\$ 3.42	\$ 3.92	\$ 3.76
Nature Adventures for CityKids	V	Children	90	10	\$ 3.53	\$ 4.05	\$ 3.84	\$ 3.88	\$ 4.23
Nature Adventures: Winter Edition	V	Children	120	10	\$ 3.51	\$ 4.04	\$ 3.83	\$ 3.87	\$ 4.22
Nature Wonders	V	Inclusion	60	11	\$ 4.43	\$ 4.21	\$ 4.35	\$ 3.86	\$ 5.10
Nutrition and Stress Management	P	Adult	60	1	\$ 4.50	\$ 5.18	\$ 4.95	\$ 5.76	\$ 5.40
Oodles & Doodles of Art	V	Preschool	90	9	\$ 2.65	\$ 3.05	\$ 2.89	\$ 3.31	\$ 3.18
One-Of-A-Kind Crafts	B	Children	60	11	\$ 2.80	\$ 3.22	\$ 3.05	\$ 3.08	\$ 3.36
Open Canvas	B	Children	90	10	\$ 2.70	\$ 3.11	\$ 2.95	\$ 2.97	\$ 3.24
Outdoor Orienteering Workshop	V	Children	120	1	\$ 3.51	\$ 4.04	\$ 3.83	\$ 3.87	\$ 4.22
Paint Your Masterpiece	P	Children	90	8	\$ 4.00	\$ 4.60	\$ 4.36	\$ 4.40	\$ 4.80
Painting Nature's Imagination	B	Older Adult	120	10	\$ 1.57	\$ 1.80	\$ 1.72	\$ 1.96	\$ 1.88
Painting Palette	V	Adult	150	10	\$ 2.54	\$ 2.92	\$ 2.80	\$ 3.25	\$ 3.05
Painting Palette & Abstract	V	Adult	120	8	\$ 2.54	\$ 2.92	\$ 2.80	\$ 3.25	\$ 3.05
Pasta Making Workshop	P	Adult	240	1	\$ 5.46	\$ 6.28	\$ 6.01	\$ 6.99	\$ 6.55
Perspective Drawing	P	Children	90	5	\$ 4.00	\$ 4.60	\$ 4.36	\$ 4.40	\$ 4.80
Petit Chefs	P	Preschool	60	8	\$ 5.46	\$ 6.28	\$ 5.95	\$ 6.82	\$ 6.55
Photography Basics	P	Adult	90	1	\$ 3.08	\$ 3.54	\$ 3.39	\$ 3.95	\$ 3.70
Pickleball 101	V	Children	60	12	\$ 3.50	\$ 4.03	\$ 3.82	\$ 3.85	\$ 4.20
Pilates	B	Older Adult	60	10	\$ 0.65	\$ 0.75	\$ 0.71	\$ 0.81	\$ 0.78
Pilates	P	Adult	60	9	\$ 4.49	\$ 5.16	\$ 4.94	\$ 5.74	\$ 5.39
Pilates: Family	V	Family	60	9	\$ 4.00	\$ 4.60	\$ 4.36	\$ 4.20	\$ 4.80
PIYo	P	Adult	60	11	\$ 4.49	\$ 5.16	\$ 4.94	\$ 5.74	\$ 5.39
PIYo	P	Older Adult	60	11	\$ 0.65	\$ 0.75	\$ 0.71	\$ 0.81	\$ 0.78
Playfun Junior	B	Family	90	9	\$ 2.54	\$ 2.92	\$ 2.77	\$ 2.67	\$ 3.05
Playfun Senior	B	Family	90	9	\$ 2.54	\$ 2.92	\$ 2.77	\$ 2.67	\$ 3.05
Princess Party	B	Family	90	1	\$ 2.38	\$ 2.74	\$ 2.59	\$ 2.50	\$ 2.86
Public Speaking 101	B	Adult	90	6	\$ 1.95	\$ 2.24	\$ 2.14	\$ 2.49	\$ 2.34
Public Speaking 101	B	Youth	90	6	\$ 2.16	\$ 2.49	\$ 2.36	\$ 2.38	\$ 2.49
Pumpkin Cheesecake Swirl Muffins	V	Family	90	1	\$ 4.54	\$ 5.22	\$ 4.95	\$ 4.77	\$ 5.45
Pumpkin Painting Workshop	B	Children	90	1	\$ 2.81	\$ 3.23	\$ 3.06	\$ 3.09	\$ 3.37
Purim	B	Family	120	1	\$ 2.38	\$ 2.74	\$ 2.59	\$ 2.50	\$ 2.86
Qigong	V	Adult	60	9	\$ 3.89	\$ 4.48	\$ 4.28	\$ 4.98	\$ 4.67
Qigong	B	Older Adult	60	10	\$ 0.65	\$ 0.75	\$ 0.71	\$ 0.81	\$ 0.78
Queenax Functional Fitness Group Training	P	Adult	45	10	\$ 4.49	\$ 5.16	\$ 4.94	\$ 5.74	\$ 5.39
Queenax HIIT Group Training	P	Adult	45	10	\$ 4.49	\$ 5.16	\$ 4.94	\$ 5.74	\$ 5.39
Queenax Mommy-Fit Group Training	P	Adult	45	10	\$ 4.49	\$ 5.16	\$ 4.94	\$ 5.74	\$ 5.39
Queenax Teen Group Training	P	Youth	45	10	\$ 4.49	\$ 5.16	\$ 4.89	\$ 4.94	\$ 5.16
Queenax XTREME Group Training	P	Adult	45	10	\$ 4.49	\$ 5.16	\$ 4.94	\$ 5.74	\$ 5.39
Vaughan Dance Acro: Recreational	V	Children	60	10	\$ 4.00	\$ 4.60	\$ 4.36	\$ 4.40	\$ 4.80
Vaughan Dance Ballet: Recreational	V	Children	60	11	\$ 4.00	\$ 4.60	\$ 4.36	\$ 4.40	\$ 4.80
Vaughan Dance Ballet: Recreational	V	Preschool	45	12	\$ 4.00	\$ 4.60	\$ 4.36	\$ 5.00	\$ 4.80
Vaughan Dance Jazz: Recreational	V	Preschool	45	12	\$ 4.00	\$ 4.60	\$ 4.36	\$ 5.00	\$ 4.80
Vaughan Dance Jazz: Recreational	V	Children	60	12	\$ 4.00	\$ 4.60	\$ 4.36	\$ 4.40	\$ 4.80
Vaughan Dance: Summer Studio	V	Preschool	45	11	\$ 4.00	\$ 4.60	\$ 4.36	\$ 5.00	\$ 4.80
Vaughan Dance Hip Hop: Recreational	V	Children	60	11	\$ 4.00	\$ 4.60	\$ 4.36	\$ 4.40	\$ 4.80
Vaughan Dance Hip Hop: Recreational	V	Preschool	45	11	\$ 4.00	\$ 4.60	\$ 4.36	\$ 5.00	\$ 4.80
Kinderdance	V	Preschool	45	12	\$ 4.00	\$ 4.60	\$ 4.36	\$ 5.00	\$ 4.80
Rollerblading	V	Family	60	9	\$ 3.57	\$ 4.10	\$ 3.89	\$ 3.75	\$ 4.28
Santa Claus is Coming to Town	B	Family	90	1	\$ 2.38	\$ 2.74	\$ 2.59	\$ 2.50	\$ 2.86
Seasonal Sweets (Different types depending on season)	P	Children	90	1	\$ 5.46	\$ 6.28	\$ 5.95	\$ 6.00	\$ 6.55
Self-Defence	P	Adult	60	9	\$ 3.41	\$ 3.92	\$ 3.75	\$ 4.36	\$ 4.09
Self-Defence	P	Youth	60	9	\$ 3.41	\$ 3.92	\$ 3.71	\$ 3.75	\$ 3.92
Senior Fitness	B	Adult	60	9	\$ 2.54	\$ 2.92	\$ 2.80	\$ 3.25	\$ 3.05
Senior Fitness	B	Older Adult	60	12	\$ 0.65	\$ 0.75	\$ 0.71	\$ 0.81	\$ 0.78
Sketch it!: The 'Art' of Freehand Drawing	P	Children	60	10	\$ 4.01	\$ 4.61	\$ 4.37	\$ 4.41	\$ 4.81
Spectacular Spelling Bees	B	Children	60	9	\$ 2.00	\$ 2.30	\$ 2.18	\$ 2.20	\$ 2.40
Speech Writing for Beginners	B	Children	90	6	\$ 2.00	\$ 2.30	\$ 2.18	\$ 2.20	\$ 2.40
Sports Conditioning	V	Youth	60	8	\$ 3.79	\$ 4.35	\$ 4.13	\$ 4.16	\$ 4.35
Sporty Kids	B	Preschool	90	9	\$ 2.60	\$ 2.98	\$ 2.83	\$ 3.24	\$ 3.11
Sporty: Parent and Child	B	Family	60	9	\$ 2.60	\$ 2.98	\$ 2.83	\$ 2.73	\$ 3.11
Spotlight: Kids are Acting	B	Preschool	45	11	\$ 3.30	\$ 3.79	\$ 3.60	\$ 4.12	\$ 3.96
Springtime Scenery: Watercolour Painting	P	Youth	60	3	\$ 4.06	\$ 4.66	\$ 4.42	\$ 4.46	\$ 4.66
Learn to Play Squash :Beginner	P	Children	60	6	\$ 4.49	\$ 5.16	\$ 4.89	\$ 4.94	\$ 5.39
Learn to Play Squash : Intermediate	P	Children	60	6	\$ 4.49	\$ 5.16	\$ 4.89	\$ 4.94	\$ 5.39
Learn to Play Squash	P	Adult	60	6	\$ 4.49	\$ 5.16	\$ 4.94	\$ 5.74	\$ 5.39
STEM	P	Children	60	12	\$ 3.14	\$ 3.61	\$ 3.42	\$ 3.45	\$ 3.76
STEM	P	Preschool	60	12	\$ 3.14	\$ 3.61	\$ 3.42	\$ 3.92	\$ 3.76
STEM: Builders	P	Children	60	12	\$ 3.14	\$ 3.61	\$ 3.42	\$ 3.45	\$ 3.76
STEM: Coding	P	Preschool	60	8	\$ 3.14	\$ 3.61	\$ 3.42	\$ 3.92	\$ 3.76

2024 CITY OF VAUGHAN RECREATION FEE REVIEW
APPENDIX B - FEE SCHEDULES
REGISTERED GENERAL PROGRAMS

Activity Title	Fee Category	User Group	Duration (Mins)	Number of Sessions	Current 15 Minute Fee	Calculated Fees			
						Option 1	Option 2	Option 3	Option 4
STEM: DIY Toys	P	Children	60	11	\$ 3.14	\$ 3.61	\$ 3.42	\$ 3.45	\$ 3.76
STEM: Learners	P	Preschool	60	12	\$ 3.14	\$ 3.61	\$ 3.42	\$ 3.92	\$ 3.76
STEM: Science Lab	P	Children	60	12	\$ 3.14	\$ 3.61	\$ 3.42	\$ 3.45	\$ 3.76
Stir it up!	P	Children	90	6	\$ 5.46	\$ 6.28	\$ 5.95	\$ 6.01	\$ 6.55
StrollerFIT	V	Family	60	9	\$ 4.00	\$ 4.60	\$ 4.36	\$ 4.20	\$ 4.80
StrollerFIT (in the Park)	V	Family	60	9	\$ 4.00	\$ 4.60	\$ 4.36	\$ 4.20	\$ 4.80
Summer Dance Studio Junior	V	Preschool	45	6	\$ 4.00	\$ 4.60	\$ 4.36	\$ 5.00	\$ 4.80
Sweet Creations and Cake Art	P	Children	90	6	\$ 5.46	\$ 6.28	\$ 5.95	\$ 6.01	\$ 6.55
Sweet Creations and Cake Art	P	Older Adult	120	3	\$ 2.05	\$ 2.36	\$ 2.26	\$ 2.57	\$ 2.47
Sweet Hearts	B	Family	90	1	\$ 2.38	\$ 2.74	\$ 2.59	\$ 2.50	\$ 2.86
Tabata Training	B	Older Adult	60	9	\$ 0.65	\$ 0.75	\$ 0.71	\$ 0.81	\$ 0.78
Table Tennis	V	Children	60	10	\$ 3.51	\$ 4.04	\$ 3.83	\$ 3.87	\$ 4.22
Tai Chi	B	Older Adult	60	10	\$ 0.65	\$ 0.75	\$ 0.71	\$ 0.81	\$ 0.78
Tai Chi:	V	Adult	60	8	\$ 3.89	\$ 4.48	\$ 4.28	\$ 4.98	\$ 4.67
Tai Chi: Advanced 61+	B	Older Adult	60	10	\$ 0.65	\$ 0.75	\$ 0.71	\$ 0.81	\$ 0.78
Tech Savvy Seniors: Mobile Phone & Tablet 101	B	Older Adult	60	5	\$ 2.87	\$ 3.30	\$ 3.15	\$ 3.58	\$ 3.44
TeenFIT	B	Youth	120	10	\$ 4.33	\$ 4.97	\$ 4.72	\$ 4.76	\$ 4.97
Tennis: Beginner	V	Children	60	12	\$ 3.51	\$ 4.04	\$ 3.83	\$ 3.87	\$ 4.22
Tennis: Beginner	V	Adult	60	12	\$ 2.38	\$ 2.74	\$ 2.62	\$ 3.05	\$ 2.86
Tennis: Intermediate	V	Adult	60	12	\$ 2.38	\$ 2.74	\$ 2.62	\$ 3.05	\$ 2.86
Thanksgiving Fun	B	Family	90	1	\$ 2.38	\$ 2.74	\$ 2.59	\$ 2.50	\$ 2.86
The Art of Cursive Writing	B	Children	60	9	\$ 2.01	\$ 2.31	\$ 2.19	\$ 2.21	\$ 2.41
The Fall Gardener	V	Adult	90	1	\$ 2.58	\$ 2.96	\$ 2.83	\$ 3.30	\$ 3.09
The Secret's in the Sauce	P	Adult	240	1	\$ 5.46	\$ 6.28	\$ 6.01	\$ 6.99	\$ 6.55
TIME (Together in Movement and Exercise)	B	Adult	60	10	\$ 2.54	\$ 2.92	\$ 2.80	\$ 3.25	\$ 3.05
Tiny Hoopstars	B	Preschool	60	10	\$ 2.60	\$ 2.98	\$ 2.83	\$ 3.24	\$ 3.11
Toddler Groove	V	Family	45	9	\$ 4.06	\$ 4.66	\$ 4.42	\$ 4.26	\$ 4.87
Toddler Run & Fun: Family	B	Family	60	9	\$ 2.54	\$ 2.92	\$ 2.77	\$ 2.67	\$ 3.05
Tone, Tighten, Trim	P	Adult	60	9	\$ 4.49	\$ 5.16	\$ 4.94	\$ 5.74	\$ 5.39
Tooned! Cartoon Drawing & Comic Books	B	Children	90	8	\$ 2.70	\$ 3.11	\$ 2.95	\$ 2.97	\$ 3.24
Vaughan Dance Ballet: Recital	V	Preschool	60	24	\$ 3.14	\$ 3.61	\$ 3.42	\$ 3.92	\$ 3.76
Vaughan Dance Ballet: Recital	V	Children	60	24	\$ 3.14	\$ 3.61	\$ 3.42	\$ 3.45	\$ 3.76
Vaughan Dance Hip Hop: Recital	V	Preschool	60	24	\$ 3.14	\$ 3.61	\$ 3.42	\$ 3.92	\$ 3.76
Vaughan Dance Hip Hop: Recital	V	Children	60	24	\$ 3.14	\$ 3.61	\$ 3.42	\$ 3.45	\$ 3.76
Vaughan Dance Jazz: Recital	V	Preschool	60	24	\$ 3.14	\$ 3.61	\$ 3.42	\$ 3.92	\$ 3.76
Vaughan Dance Jazz: Recital	V	Children	60	24	\$ 3.14	\$ 3.61	\$ 3.42	\$ 3.45	\$ 3.76
Vaughan Enriched Day Program	B	Inclusion	420	42	\$ 2.26	\$ 2.15	\$ 2.21	\$ 1.97	\$ 2.60
Vaughan Playschool: French	V	Preschool	60	11	\$ 2.33	\$ 2.67	\$ 2.53	\$ 2.91	\$ 2.79
Vaughan Playschool: Hebrew	V	Preschool	60	11	\$ 2.33	\$ 2.68	\$ 2.54	\$ 2.91	\$ 2.79
Vaughan Playschool: Italian	V	Preschool	60	11	\$ 2.33	\$ 2.67	\$ 2.53	\$ 2.91	\$ 2.79
Vaughan Playschool: Junior	V	Preschool	120	63	\$ 2.33	\$ 2.67	\$ 2.53	\$ 2.91	\$ 2.79
Vaughan Playschool: Math	V	Preschool	90	18	\$ 2.33	\$ 2.67	\$ 2.53	\$ 2.91	\$ 2.79
Vaughan Playschool: Reading & Writing	V	Preschool	90	9	\$ 2.33	\$ 2.67	\$ 2.53	\$ 2.91	\$ 2.79
Vaughan Playschool: Science	V	Preschool	90	9	\$ 2.33	\$ 2.67	\$ 2.53	\$ 2.91	\$ 2.79
Vaughan Playschool: Senior	V	Preschool	150	63	\$ 2.33	\$ 2.67	\$ 2.53	\$ 2.91	\$ 2.79
Vaughan Playschool: Summer	V	Preschool	150	8	\$ 2.33	\$ 2.67	\$ 2.53	\$ 2.91	\$ 2.79
Vaughan Sports: Ball Hockey	V	Children	90	14	\$ 2.60	\$ 2.98	\$ 2.83	\$ 2.86	\$ 3.11
Vaughan Sports: Ball Hockey	V	Preschool	90	14	\$ 2.60	\$ 2.98	\$ 2.83	\$ 3.24	\$ 3.11
Vaughan Sports: Ball Hockey Training	V	Children	90	12	\$ 2.60	\$ 2.98	\$ 2.83	\$ 2.86	\$ 3.11
Vaughan Sports: Ball Hockey Training	V	Children	90	10	\$ 2.60	\$ 2.98	\$ 2.83	\$ 2.86	\$ 3.11
Vaughan Sports: Basketball	V	Children	120	18	\$ 2.60	\$ 2.98	\$ 2.83	\$ 2.86	\$ 3.11
Vaughan Sports: Basketball	V	Preschool	60	18	\$ 2.60	\$ 2.98	\$ 2.83	\$ 3.24	\$ 3.11
Vaughan Sports: Basketball	V	Youth	90	11	\$ 2.49	\$ 2.86	\$ 2.71	\$ 2.74	\$ 2.86
Vaughan Sports: Basketball Girls Only	V	Children	120	18	\$ 2.60	\$ 2.98	\$ 2.83	\$ 2.86	\$ 3.11
Vaughan Sports: Basketball Girls Only	V	Preschool	60	17	\$ 2.60	\$ 2.98	\$ 2.83	\$ 3.24	\$ 3.11
Vaughan Sports: Basketball Girls Only Spring Training	V	Children	120	18	\$ 2.60	\$ 2.98	\$ 2.83	\$ 2.86	\$ 3.11
Vaughan Sports: Basketball Spring Training	V	Children	120	18	\$ 2.60	\$ 2.98	\$ 2.83	\$ 2.86	\$ 3.11
Vaughan Sports: Basketball Spring Training	V	Preschool	60	12	\$ 2.60	\$ 2.98	\$ 2.83	\$ 3.24	\$ 3.11
Vaughan Sports: Basketball Summer Training	V	Children	120	18	\$ 2.60	\$ 2.98	\$ 2.83	\$ 2.86	\$ 3.11
Vaughan Sports: Basketball Summer Training	V	Children	120	18	\$ 2.60	\$ 2.98	\$ 2.83	\$ 2.86	\$ 3.11
Vaughan Sports: Basketball Training	V	Youth	60	8	\$ 2.49	\$ 2.86	\$ 2.71	\$ 2.74	\$ 2.86
Vaughan Sports: Indoor Soccer	V	Children	90	18	\$ 2.60	\$ 2.98	\$ 2.83	\$ 2.86	\$ 3.11
Vaughan Sports: Indoor Soccer Spring Training	V	Children	90	9	\$ 2.60	\$ 2.98	\$ 2.83	\$ 2.86	\$ 3.11
Vaughan Sports: Pickleball Ladder	V	Adult	120	8	\$ 2.38	\$ 2.74	\$ 2.62	\$ 3.05	\$ 2.86
Vaughan Sports: T-Ball	V	Preschool	60	11	\$ 2.60	\$ 2.98	\$ 2.83	\$ 3.24	\$ 3.11
Vaughan Sports: Volleyball	V	Children	90	18	\$ 2.60	\$ 2.98	\$ 2.83	\$ 2.86	\$ 3.11
Vaughan Sports: Volleyball	B	Adult	120	12	\$ 1.68	\$ 1.93	\$ 1.84	\$ 2.15	\$ 2.01
Vaughan Sports: Volleyball Training	V	Children	90	12	\$ 2.60	\$ 2.98	\$ 2.83	\$ 2.86	\$ 3.11
Vellore Haunted Village	B	Family	120	1	\$ 1.14	\$ 1.31	\$ 1.24	\$ 1.19	\$ 1.36
Visual Arts Portfolio Building	P	Children	90	9	\$ 4.00	\$ 4.60	\$ 4.36	\$ 4.40	\$ 4.80
Volunteer Leadership Program	B	Youth	60	10	\$ 2.16	\$ 2.49	\$ 2.36	\$ 2.38	\$ 2.49
Volunteer Leadership Program	B	Youth	60	10	\$ 3.09	\$ 3.56	\$ 3.37	\$ 3.40	\$ 3.56
Walking Soccer	P	Older Adult	60	8	\$ 3.57	\$ 4.10	\$ 3.93	\$ 4.46	\$ 4.28
We Have Talent	V	Inclusion	60	10	\$ 3.95	\$ 3.75	\$ 3.87	\$ 3.43	\$ 4.54
Weight Training	B	Older Adult	60	10	\$ 0.65	\$ 0.75	\$ 0.71	\$ 0.81	\$ 0.78
Winter Wonderland	B	Family	90	6	\$ 2.38	\$ 2.74	\$ 2.59	\$ 2.50	\$ 2.86
Winterscapes: Watercolour Painting	P	Youth	60	3	\$ 4.06	\$ 4.66	\$ 4.42	\$ 4.46	\$ 4.66
Women's Indoor Soccer	V	Adult	60	11	\$ 2.38	\$ 2.74	\$ 2.62	\$ 3.05	\$ 2.86
Women's Multi-Sport	B	Adult	120	8	\$ 1.68	\$ 1.93	\$ 1.84	\$ 2.15	\$ 2.01

2024 CITY OF VAUGHAN RECREATION FEE REVIEW
APPENDIX B - FEE SCHEDULES
REGISTERED GENERAL PROGRAMS

Activity Title	Fee Category	User Group	Duration (Mins)	Number of Sessions	Current 15 Minute Fee	Calculated Fees			
						Option 1	Option 2	Option 3	Option 4
Yoga	P	Adult	60	9	\$ 4.49	\$ 5.16	\$ 4.94	\$ 5.74	\$ 5.39
Yoga	V	Family	60	9	\$ 4.00	\$ 4.60	\$ 4.36	\$ 4.20	\$ 4.80
Yoga	B	Older Adult	60	10	\$ 0.65	\$ 0.75	\$ 0.71	\$ 0.81	\$ 0.78
Yoga Baby & Me	V	Family	60	9	\$ 4.00	\$ 4.60	\$ 4.36	\$ 4.20	\$ 4.80
Yoga for Kids	V	Children	60	8	\$ 3.89	\$ 4.48	\$ 4.24	\$ 4.28	\$ 4.67
Yoga: Restorative	P	Adult	60	9	\$ 4.49	\$ 5.16	\$ 4.94	\$ 5.74	\$ 5.39
Zentangle	V	Adult	90	6	\$ 2.54	\$ 2.92	\$ 2.80	\$ 3.25	\$ 3.05
Zentangle	V	Children	60	9	\$ 3.30	\$ 3.79	\$ 3.60	\$ 3.63	\$ 3.96
Zumba Fitness	V	Adult	60	9	\$ 3.89	\$ 4.48	\$ 4.28	\$ 4.98	\$ 4.67
Zumba Fitness	V	Family	60	9	\$ 4.00	\$ 4.60	\$ 4.36	\$ 4.20	\$ 4.80
Zumba for Kids	V	Children	60	9	\$ 3.89	\$ 4.48	\$ 4.24	\$ 4.28	\$ 4.67
Zumba Gold	V	Older Adult	60	6	\$ 0.65	\$ 0.75	\$ 0.71	\$ 0.81	\$ 0.78
Meditation Yoga	P	Adult	90	9	\$ 4.49	\$ 5.16	\$ 4.94	\$ 5.74	\$ 5.39
Autumn Scenery Watercolour Painting	P	Youth	60	3	\$ 4.06	\$ 4.66	\$ 4.42	\$ 4.46	\$ 4.66
ArtSense	P	Inclusion	90	12	\$ 4.00	\$ 3.80	\$ 3.92	\$ 3.48	\$ 4.60
DownTown Club	B	Inclusion	150	11	\$ 2.92	\$ 2.77	\$ 2.86	\$ 2.54	\$ 3.36
Mommy and Baby Barre	V	Family	60	9	\$ 4.00	\$ 4.60	\$ 4.36	\$ 4.20	\$ 4.80
Bootcamp	V	Family	60	12	\$ 4.00	\$ 4.60	\$ 4.36	\$ 4.20	\$ 4.80
Bootcamp	B	Youth	60	12	\$ 2.43	\$ 2.80	\$ 2.65	\$ 2.68	\$ 2.80
Baby and Me Bootcamp	V	Family	60	9	\$ 4.00	\$ 4.60	\$ 4.36	\$ 4.20	\$ 4.80
Barre	V	Adult	60	10	\$ 3.89	\$ 4.48	\$ 4.28	\$ 4.98	\$ 4.67
Boxing and Conditioning	P	Adult	60	10	\$ 3.89	\$ 4.48	\$ 4.28	\$ 4.98	\$ 4.67
Rhythm Adventure Dance Experience	P	Inclusion	60	12	\$ 4.43	\$ 4.21	\$ 4.35	\$ 3.86	\$ 5.10
Holistic Nutrition	V	Adult	60	5	\$ 3.89	\$ 4.48	\$ 4.28	\$ 4.98	\$ 4.67
Disney Inspired Fitness Fun	V	Preschool	60	9	\$ 3.51	\$ 4.04	\$ 3.83	\$ 4.39	\$ 4.22
Make Music with Me	B	Family	60	11	\$ 2.54	\$ 2.92	\$ 2.77	\$ 2.67	\$ 3.05
Active Start	V	Inclusion	60	11	\$ 4.43	\$ 4.21	\$ 4.35	\$ 3.86	\$ 5.10
Zumba	V	Inclusion	60	10	\$ 4.49	\$ 4.26	\$ 4.40	\$ 3.90	\$ 5.16
Craft with Me	B	Family	60	8	\$ 2.54	\$ 2.92	\$ 2.77	\$ 2.67	\$ 3.05
Paint With Me	B	Family	60	5	\$ 2.54	\$ 2.92	\$ 2.77	\$ 2.67	\$ 3.05
Paint with Me	B	Family	60	11	\$ 2.54	\$ 2.92	\$ 2.77	\$ 2.67	\$ 3.05
T-Ball Baseball	B	Preschool	60	9	\$ 2.49	\$ 2.86	\$ 2.71	\$ 3.11	\$ 2.98
Discovery Club: Math Private	P	Inclusion	45	10	\$ 15.46	\$ 14.69	\$ 15.15	\$ 13.45	\$ 17.78
Discovery Club: Math Private	P	Inclusion	60	10	\$ 15.46	\$ 14.69	\$ 15.15	\$ 13.45	\$ 17.78
Discovery Club: Reading and Writing Private	P	Inclusion	45	10	\$ 15.46	\$ 14.69	\$ 15.15	\$ 13.45	\$ 17.78
Discovery Club: Reading and Writing Private	P	Inclusion	60	10	\$ 15.46	\$ 14.69	\$ 15.15	\$ 13.45	\$ 17.78
Learn to Play Music: Private	P	Inclusion	30	10	\$ 15.46	\$ 14.69	\$ 15.15	\$ 13.45	\$ 17.78
Teen Chefs	P	Youth	90	4	\$ 5.30	\$ 6.09	\$ 5.78	\$ 5.83	\$ 6.09
Learn to Skate Outdoors: Beginner	B	Children	30	6	\$ 5.41	\$ 6.22	\$ 5.89	\$ 5.95	\$ 6.49
Learn to Skate Outdoors: Intermediate	B	Children	30	6	\$ 5.41	\$ 6.22	\$ 5.89	\$ 5.95	\$ 6.49
A Taste of Vaughan	P	Adult	60	4	\$ 8.17	\$ 9.39	\$ 8.98	\$ 10.45	\$ 9.80
Email and Communication Etiquette	B	Youth	60	3	\$ 2.16	\$ 2.49	\$ 2.36	\$ 2.38	\$ 2.49
ChairFIT	B	Older Adult	60	8	\$ 0.68	\$ 0.78	\$ 0.74	\$ 0.84	\$ 0.81
Family Day Zumba	V	Family	60	1	\$ 1.35	\$ 1.55	\$ 1.47	\$ 1.42	\$ 1.62
How to Start Weight Lifting	P	Youth	60	6	\$ 4.46	\$ 5.13	\$ 4.86	\$ 4.91	\$ 5.13
Osteofit	B	Older Adult	60	8	\$ 0.68	\$ 0.78	\$ 0.74	\$ 0.84	\$ 0.81
Traing Like A Superhero	V	Preschool	60	1	\$ 1.35	\$ 1.55	\$ 1.47	\$ 1.69	\$ 1.62
Eating for a Health Heart	P	Adult	60	1	\$ 4.60	\$ 5.29	\$ 5.06	\$ 5.88	\$ 5.52
Living with Diabetes & Your Body	P	Adult	60	1	\$ 4.60	\$ 5.29	\$ 5.06	\$ 5.88	\$ 5.52
Intuitive Eating	P	Adult	60	1	\$ 4.60	\$ 5.29	\$ 5.06	\$ 5.88	\$ 5.52
Nutrition ABC's for Expecting & New Moms	P	Adult	60	1	\$ 4.60	\$ 5.29	\$ 5.06	\$ 5.88	\$ 5.52
Sports Conditioning	V	Youth	60	10	\$ 3.79	\$ 4.35	\$ 4.13	\$ 4.16	\$ 4.35
Spring Clean Your Diet	P	Adult	60	1	\$ 4.60	\$ 5.29	\$ 5.06	\$ 5.88	\$ 5.52
Train Like a Superhero	V	Preschool	60	10	\$ 3.89	\$ 4.48	\$ 4.24	\$ 4.87	\$ 4.67
Money Smart Kids	V	Children	60	4	\$ 2.84	\$ 3.26	\$ 3.09	\$ 3.12	\$ 3.41
Money Smart: Tips for Teens	V	Youth	60	4	\$ 2.84	\$ 3.26	\$ 3.09	\$ 3.12	\$ 3.26
Safe Management Course -Integration Counsellors	B	Youth	420	1	\$ 2.56	\$ 2.95	\$ 2.79	\$ 2.82	\$ 2.95
Safe Management Recert Course -Integration Counsellors	B	Youth	240	1	\$ 3.88	\$ 4.46	\$ 4.23	\$ 4.27	\$ 4.46
Family Soccer	V	Family	60	10	\$ 4.96	\$ 5.71	\$ 5.41	\$ 5.21	\$ 5.96

2024 CITY OF VAUGHAN RECREATION FEE REVIEW
APPENDIX B - FEE SCHEDULES
REGISTERED INDIRECT PROGRAMS

Activity Title	Vendor	Fee Category	User Group	Duration (Mins)	Number of Sessions	Current 15 Minute Fee	Calculated Fees			
							Option 1	Option 2	Option 3	Option 4
Healthy Holiday Table	Andrew Muto	I	Adult	120	1	\$ 5.52	\$ 6.34	\$ 6.07	\$ 7.06	\$ 6.62
Smart Eating Cooking Classes	Andrew Muto	I	Adult	90	8	\$ 4.34	\$ 4.99	\$ 4.77	\$ 5.55	\$ 5.20
Smart Eating: Baking Classes	Andrew Muto	I	Adult	90	4	\$ 4.34	\$ 4.99	\$ 4.77	\$ 5.55	\$ 5.20
Women's Health - Women Are Made of Iron	Andrew Muto	I	Adult	120	1	\$ 5.52	\$ 6.34	\$ 6.07	\$ 7.06	\$ 6.62
Animation Stop Motion	Animation 101	I	Children	60	9	\$ 5.25	\$ 5.77	\$ 5.72	\$ 5.77	\$ 6.29
Stop Motion Animation Workshop	Animation 101	I	Children	360	2	\$ 4.54	\$ 5.00	\$ 4.95	\$ 5.00	\$ 5.45
Guitar Lessons : Beginner (Adult)	Arcadia	I	Adult	60	9	\$ 3.84	\$ 4.42	\$ 4.22	\$ 4.91	\$ 4.61
Guitar Lessons: Beginner 6-8yrs	Arcadia	I	Children	60	9	\$ 2.73	\$ 3.00	\$ 2.97	\$ 3.00	\$ 3.27
Guitar Lessons: Beginner 9-12yrs	Arcadia	I	Children	60	9	\$ 2.73	\$ 3.00	\$ 2.97	\$ 3.00	\$ 3.27
Piano Primer: Second Musical Journey	Arcadia	I	Children	45	8	\$ 6.25	\$ 6.88	\$ 6.81	\$ 6.88	\$ 7.50
Piano Primer: First Musical Journey	Arcadia	I	Children	45	8	\$ 6.25	\$ 6.88	\$ 6.81	\$ 6.88	\$ 7.50
The Galaxy in Action	Astronomy in Action	I	Youth	60	6	\$ 6.76	\$ 7.77	\$ 7.37	\$ 7.44	\$ 8.11
The Constellation in Action	Astronomy in Action	I	Children	60	6	\$ 6.76	\$ 7.44	\$ 7.37	\$ 7.44	\$ 8.11
The Solar System	Astronomy in Action	I	Children	60	6	\$ 6.76	\$ 7.44	\$ 7.37	\$ 7.44	\$ 8.11
The Universe in Action	Astronomy in Action	I	Youth	60	6	\$ 6.76	\$ 7.77	\$ 7.37	\$ 7.44	\$ 8.11
Lake Life	Cedar Ridge	I	Children	420	5	\$ 9.57	\$ 10.53	\$ 10.43	\$ 10.53	\$ 11.48
Choosing a Family Pet	City of Vaughan	I	Adult	90	1	\$ 3.74	\$ 4.30	\$ 4.12	\$ 4.79	\$ 4.49
Family Pet First Aid	City of Vaughan	I	Adult	90	1	\$ 4.64	\$ 5.34	\$ 5.10	\$ 5.94	\$ 5.57
Girl Talk: Parent & Child	Dr. Aanchal Sharma	I	Family	60	8	\$ 6.81	\$ 7.84	\$ 7.43	\$ 7.15	\$ 8.18
Engineering Bridges & Tunnels Workshop	Engineering for Kids	I	Preschool	75	1	\$ 10.84	\$ 12.46	\$ 11.81	\$ 13.55	\$ 13.00
Junior Robotics + Civil Engineering	Engineering for Kids	I	Preschool	60	10	\$ 10.17	\$ 11.69	\$ 11.08	\$ 12.71	\$ 12.20
Engineering of Travel	Engineering for Kids	I	Preschool	420	5	\$ 3.27	\$ 3.75	\$ 3.56	\$ 4.08	\$ 3.92
Engineering of Travel: Mission to Mars	Engineering for Kids	I	Children	60	6	\$ 9.23	\$ 10.15	\$ 10.06	\$ 10.15	\$ 11.07
Engineering of Travel: Mission to Mars	Engineering for Kids	I	Children	420	5	\$ 2.67	\$ 2.94	\$ 2.91	\$ 2.94	\$ 3.21
Mission to Mars with Minecraft	Engineering for Kids	I	Children	420	5	\$ 3.27	\$ 3.59	\$ 3.56	\$ 3.59	\$ 3.92
Gingerbread House 3D Design Workshop	Engineering for Kids	I	Children	120	1	\$ 8.15	\$ 8.97	\$ 8.89	\$ 8.97	\$ 9.79
Junior Inventors	Engineering for Kids	I	Children	420	5	\$ 2.88	\$ 3.16	\$ 3.14	\$ 3.16	\$ 3.45
Junior Mission to Mars	Engineering for Kids	I	Preschool	420	5	\$ 3.27	\$ 3.75	\$ 3.56	\$ 4.08	\$ 3.92
Junior Robotics and Aerospace	Engineering for Kids	I	Children	60	10	\$ 9.73	\$ 10.71	\$ 10.61	\$ 10.71	\$ 11.68
Let's Make Toys	Engineering for Kids	I	Children	420	5	\$ 2.88	\$ 3.16	\$ 3.14	\$ 3.16	\$ 3.45
Magnetic Ice-Skating Workshop	Engineering for Kids	I	Preschool	75	1	\$ 10.84	\$ 12.46	\$ 11.81	\$ 13.55	\$ 13.00
Mechanical Engineering Workshop: Build a Race Car!	Engineering for Kids	I	Preschool	60	1	\$ 10.62	\$ 12.21	\$ 11.58	\$ 13.28	\$ 12.74
Mission to Mars	Engineering for Kids	I	Children	60	10	\$ 9.19	\$ 10.11	\$ 10.02	\$ 10.11	\$ 11.03
Scraping the Sky Workshop	Engineering for Kids	I	Preschool	75	1	\$ 10.84	\$ 12.46	\$ 11.81	\$ 13.55	\$ 13.00
Superheros 3D Design Workshop	Engineering for Kids	I	Children	120	1	\$ 8.15	\$ 8.97	\$ 8.89	\$ 8.97	\$ 9.79
Sustainability City Workshop: Minecraft Greenhouse Design	Engineering for Kids	I	Children	120	1	\$ 8.17	\$ 8.98	\$ 8.90	\$ 8.98	\$ 9.80
Widget Spinner Workshop	Engineering for Kids	I	Preschool	75	1	\$ 10.84	\$ 12.46	\$ 11.81	\$ 13.55	\$ 13.00
Junior Robotics: Jungle Explorers	Engineering for Kids	I	Children	60	8	\$ 11.91	\$ 13.10	\$ 12.98	\$ 13.10	\$ 14.29
Robot Olympics	Engineering for Kids	I	Children	60	8	\$ 11.91	\$ 13.10	\$ 12.98	\$ 13.10	\$ 14.29
Junior Robotics: Lets Make Toys	Engineering for Kids	I	Preschool	60	8	\$ 10.82	\$ 12.44	\$ 11.79	\$ 13.52	\$ 12.98
Coding - Hovercraft Video Game	Engineering for Kids	I	Children	60	8	\$ 11.91	\$ 13.10	\$ 12.98	\$ 13.10	\$ 14.29
Playful Playground Engineers	Engineering for Kids	I	Preschool	420	5	\$ 3.27	\$ 3.76	\$ 3.56	\$ 4.08	\$ 3.92
Playful Playgrounds	Engineering for Kids	I	PreSchool	420	5	\$ 3.29	\$ 3.78	\$ 3.58	\$ 4.11	\$ 3.94
Hands on Robotics: Battle Challenge	Engineering for Kids	I	Children	420	1	\$ 4.25	\$ 4.67	\$ 4.63	\$ 4.67	\$ 5.10
Playful Playground Engineers	Engineering for Kids	I	PreSchool	60	8	\$ 11.90	\$ 13.68	\$ 12.97	\$ 14.87	\$ 14.28
Junior Robotics and Marine Engineering	Engineering for Kids	I	Preschool	60	9	\$ 10.82	\$ 12.44	\$ 11.79	\$ 13.52	\$ 12.98
Junior Robotics Jungle Explorers	Engineering for Kids	I	Preschool	60	8	\$ 11.90	\$ 13.68	\$ 12.97	\$ 14.87	\$ 14.28
Mechanical Toys	Engineering for Kids	I	PreSchool	420	1	\$ 4.25	\$ 4.89	\$ 4.63	\$ 5.31	\$ 5.10
Minecraft Amusement Park	Engineering for Kids	I	Children	60	9	\$ 9.23	\$ 10.15	\$ 10.06	\$ 10.15	\$ 11.07
Minecraft Urban Innovations	Engineering for Kids	I	Children	60	8	\$ 9.23	\$ 10.15	\$ 10.06	\$ 10.15	\$ 11.07
Minecraft Urban Innovations	Engineering for Kids	I	Children	420	5	\$ 3.27	\$ 3.59	\$ 3.56	\$ 3.59	\$ 3.92
Mission to Mars with Minecraft	Engineering for Kids	I	Preschool	420	4	\$ 3.37	\$ 3.88	\$ 3.68	\$ 4.22	\$ 4.05
Mission to Mars: Robotics & Orbiters and Landers	Engineering for Kids	I	Preschool	60	10	\$ 9.20	\$ 10.58	\$ 10.03	\$ 11.50	\$ 11.04
Robogame Carnival and Master Machines	Engineering for Kids	I	Children	420	4	\$ 3.21	\$ 3.53	\$ 3.50	\$ 3.53	\$ 3.86
Filming Making Workshop	Film Camp in a Box	I	Children	360	1	\$ 4.66	\$ 5.13	\$ 5.08	\$ 5.13	\$ 5.59
Stop Motion Animation, Film Making	Film Camp in a Box	I	Children	420	5	\$ 2.95	\$ 3.25	\$ 3.22	\$ 3.25	\$ 3.54
Claymation, Film Making, Music Video, Stop Motion Animation	Film Camp in a Box	I	Children	420	5	\$ 2.95	\$ 3.25	\$ 3.22	\$ 3.25	\$ 3.54
Vaughan Firefighters	Firefighter Camp For Young Women	I	Children	420	5	\$ 2.31	\$ 2.55	\$ 2.52	\$ 2.55	\$ 2.78
Vaughan Firefighters	Firefighter Camp: Junior	I	Children	420	5	\$ 2.31	\$ 2.55	\$ 2.52	\$ 2.55	\$ 2.78
Funkey Kids (4 - 6years)	Funkey Kids	I	Preschool	45	9	\$ 6.14	\$ 7.06	\$ 6.70	\$ 7.68	\$ 7.37
Funkey Kids: Parent & Child	Funkey Kids	I	Family	30	9	\$ 6.25	\$ 7.19	\$ 6.81	\$ 6.56	\$ 7.50
Funkey Kids: Parent & Child	Funkey Kids	I	Family	45	9	\$ 6.25	\$ 7.19	\$ 6.81	\$ 6.56	\$ 7.50
Golf Camp: Junior	Golf North Properties Inc	I	Children	420	4	\$ 3.53	\$ 3.88	\$ 3.84	\$ 3.88	\$ 4.23
Golf Camp: Senior	Golf North Properties Inc	I	Youth	420	4	\$ 3.41	\$ 3.92	\$ 3.71	\$ 3.75	\$ 4.09
DIY Chanukah LED Menorah	How Cool is Science	I	Family	90	1	\$ 7.55	\$ 8.68	\$ 8.23	\$ 7.93	\$ 9.06
DIY Christmas LED Tree	How Cool is Science	I	Family	90	1	\$ 7.55	\$ 8.68	\$ 8.23	\$ 7.93	\$ 9.06
DIY Halloween LED Lightsaber or Princess Wand	How Cool is Science	I	Family	90	1	\$ 7.55	\$ 8.68	\$ 8.23	\$ 7.93	\$ 9.06

2024 CITY OF VAUGHAN RECREATION FEE REVIEW
APPENDIX B - FEE SCHEDULES
REGISTERED INDIRECT PROGRAMS

Activity Title	Vendor	Fee Category	User Group	Duration (Mins)	Number of Sessions	Current 15 Minute Fee	Calculated Fees			
							Option 1	Option 2	Option 3	Option 4
DIY Kwanza LED Kinara	How Cool is Science	I	Family	90	1	\$ 7.55	\$ 8.68	\$ 8.23	\$ 7.93	\$ 9.06
DIY Hockey Game	How Cool is That	I	Family	90	1	\$ 5.68	\$ 6.53	\$ 6.19	\$ 5.96	\$ 6.81
DIY Paper Airplane Slingshot	How Cool is That	I	Family	90	1	\$ 5.68	\$ 6.53	\$ 6.19	\$ 5.96	\$ 6.81
DIY Rocket Launch	How Cool is That	I	Family	90	1	\$ 5.68	\$ 6.53	\$ 6.19	\$ 5.96	\$ 6.81
DIY Slingshot Race Car	How Cool is That	I	Family	90	1	\$ 5.68	\$ 6.53	\$ 6.19	\$ 5.96	\$ 6.81
How Cool is Science!	How Cool is That	I	Children	60	8	\$ 5.31	\$ 5.84	\$ 5.79	\$ 5.84	\$ 6.37
How Cool is Science! 4-6yrs	How Cool is That	I	Preschool	60	8	\$ 5.31	\$ 6.11	\$ 5.79	\$ 6.64	\$ 6.37
Qigong	Journey Tai Chi	I	Older Adult	60	12	\$ 2.55	\$ 2.94	\$ 2.81	\$ 3.19	\$ 3.06
Tai Chi	Journey Tai Chi	I	Older Adult	60	12	\$ 2.55	\$ 2.94	\$ 2.81	\$ 3.19	\$ 3.06
Cartoon Computer Animation	Kids Great Minds	I	Children	60	8	\$ 6.29	\$ 6.92	\$ 6.86	\$ 6.92	\$ 7.55
Cartoon Digital Animation	Kids Great Minds	I	Children	60	6	\$ 6.29	\$ 6.92	\$ 6.86	\$ 6.92	\$ 7.55
3D Modeling & Printing	Kids Great Minds	I	Children	90	8	\$ 6.24	\$ 6.86	\$ 6.80	\$ 6.86	\$ 7.49
3D Modeling & Printing Workshop	Kids Great Minds	I	Children	240	1	\$ 6.25	\$ 6.88	\$ 6.81	\$ 6.88	\$ 7.50
3D Printing Creation	Kids Great Minds	I	Children	240	3	\$ 6.25	\$ 6.88	\$ 6.81	\$ 6.88	\$ 7.50
Adventures In Interactive Programming	Kids Great Minds	I	Children	90	8	\$ 6.24	\$ 6.86	\$ 6.80	\$ 6.86	\$ 7.49
Adventures in Interactive Programming	Kids Great Minds	I	Children	420	5	\$ 3.02	\$ 3.32	\$ 3.29	\$ 3.32	\$ 3.62
Google Docs Series: Presentations	Kids Great Minds	I	Youth	60	8	\$ 5.95	\$ 6.84	\$ 6.48	\$ 6.54	\$ 7.14
Google Docs Series: Presentations	Kids Great Minds	I	Children	60	8	\$ 6.29	\$ 6.92	\$ 6.86	\$ 6.92	\$ 7.55
Cartoon Computer Animation	Kids Great Minds	I	Children	420	5	\$ 3.02	\$ 3.32	\$ 3.29	\$ 3.32	\$ 3.62
Junior Games & Animation Programming	Kids Great Minds	I	Children	60	8	\$ 6.29	\$ 6.92	\$ 6.86	\$ 6.92	\$ 7.55
Keyboarding	Kids Great Minds	I	Children	60	8	\$ 6.29	\$ 6.92	\$ 6.86	\$ 6.92	\$ 7.55
Computer Games & Animation Programming	Kids Great Minds	I	Children	90	6	\$ 6.29	\$ 6.92	\$ 6.86	\$ 6.92	\$ 7.55
Games & Animation Programming	Kids Great Minds	I	Children	90	9	\$ 6.24	\$ 6.86	\$ 6.80	\$ 6.86	\$ 7.49
Games & Animation Programming Workshop	Kids Great Minds	I	Children	240	1	\$ 6.25	\$ 6.88	\$ 6.81	\$ 6.88	\$ 7.50
Games & Animation Programming Workshop Senior	Kids Great Minds	I	Children	240	1	\$ 6.25	\$ 6.88	\$ 6.81	\$ 6.88	\$ 7.50
Google Docs Series: Docs Workshop	Kids Great Minds	I	Children	180	1	\$ 4.13	\$ 4.54	\$ 4.50	\$ 4.54	\$ 4.96
Google Docs Series: Presentations Workshop	Kids Great Minds	I	Children	180	1	\$ 4.13	\$ 4.54	\$ 4.50	\$ 4.54	\$ 4.96
iPad (R) Video Game Creation 10-12yrs	Kids Great Minds	I	Children	90	8	\$ 6.24	\$ 6.86	\$ 6.80	\$ 6.86	\$ 7.49
iPad (R) Video Game Creation 13-14yrs	Kids Great Minds	I	Youth	90	8	\$ 5.95	\$ 6.84	\$ 6.48	\$ 6.54	\$ 7.14
Microsoft Xbox and PC Interactive Game Creation	Kids Great Minds	I	Children	90	8	\$ 6.24	\$ 6.86	\$ 6.80	\$ 6.86	\$ 7.49
Online Java Level 1	Kids Great Minds	I	Youth	90	8	\$ 3.93	\$ 4.51	\$ 4.28	\$ 4.32	\$ 4.71
Online Mobile App Development	Kids Great Minds	I	Youth	90	8	\$ 3.93	\$ 4.51	\$ 4.28	\$ 4.32	\$ 4.71
Redstone Inventions In Minecraft	Kids Great Minds	I	Children	90	8	\$ 6.24	\$ 6.86	\$ 6.80	\$ 6.86	\$ 7.49
Robotics & Coding	Kids Great Minds	I	Children	420	5	\$ 3.02	\$ 3.32	\$ 3.29	\$ 3.32	\$ 3.62
Tech Life	Kids Great Minds	I	Children	420	5	\$ 3.02	\$ 3.32	\$ 3.29	\$ 3.32	\$ 3.62
Video Game Creation Workshop	Kids Great Minds	I	Children	240	1	\$ 6.25	\$ 6.88	\$ 6.81	\$ 6.88	\$ 7.50
Video Game Creation Workshop	Kids Great Minds	I	Children	240	2	\$ 6.25	\$ 6.88	\$ 6.81	\$ 6.88	\$ 7.50
Virtual Reality Avatars	Kids Great Minds	I	Children	90	8	\$ 6.24	\$ 6.86	\$ 6.80	\$ 6.86	\$ 7.49
Virtual Reality Character Design	Kids Great Minds	I	Children	420	5	\$ 3.02	\$ 3.32	\$ 3.29	\$ 3.32	\$ 3.62
Virtual Reality: Character Design	Kids Great Minds	I	Children	90	4	\$ 6.24	\$ 6.86	\$ 6.80	\$ 6.86	\$ 7.49
Workshop Google Docs Series: Presentations	Kids Great Minds	I	Children	180	1	\$ 4.14	\$ 4.56	\$ 4.51	\$ 4.56	\$ 4.97
Workshop Google Docs Series: Sites	Kids Great Minds	I	Children	180	1	\$ 4.14	\$ 4.56	\$ 4.51	\$ 4.56	\$ 4.97
Introduction to Programming	Kids Great Minds	I	Children	90	8	\$ 6.95	\$ 7.65	\$ 7.58	\$ 7.65	\$ 8.34
Cartoon Computer Animation	Kids Great Minds	I	Children	420	1	\$ 3.65	\$ 4.01	\$ 3.97	\$ 4.01	\$ 4.38
PC Video Game Creation	Kids Great Minds	I	Children	420	1	\$ 3.65	\$ 4.01	\$ 3.97	\$ 4.01	\$ 4.38
Games and Animation Programming	Kids Great Minds	I	Children	420	1	\$ 3.65	\$ 4.01	\$ 3.97	\$ 4.01	\$ 4.38
Be a Future Engineer	Kids Love Tech	I	Children	60	8	\$ 6.99	\$ 7.69	\$ 7.62	\$ 7.69	\$ 8.38
Be a Mini Engineer	Kids Love Tech	I	Preschool	60	8	\$ 7.00	\$ 8.05	\$ 7.63	\$ 8.75	\$ 8.40
Be a Junior Engineer	Kids Love Tech	I	Children	60	8	\$ 6.99	\$ 7.69	\$ 7.62	\$ 7.69	\$ 8.38
Beaming Beginnings	Kind and Confident	I	Family	45	6	\$ 6.90	\$ 7.93	\$ 7.52	\$ 7.24	\$ 8.28
Mindful Movers	Kind and Confident Ed.	I	Family	45	6	\$ 6.90	\$ 7.93	\$ 7.52	\$ 7.24	\$ 8.28
Young Yogis: Parent & Child	Kind and Confident Ed.	I	Family	60	10	\$ 4.40	\$ 5.06	\$ 4.80	\$ 4.62	\$ 5.28
Mindfulness: Little Leaders	Kind and Confident Ed.	I	Preschool	60	6	\$ 7.57	\$ 8.71	\$ 8.25	\$ 9.46	\$ 9.08
Mindfulness: Young Yogis	Kind and Confident Ed.	I	Children	60	6	\$ 7.57	\$ 8.33	\$ 8.25	\$ 8.33	\$ 9.08
Young Yogis	Kind and Confident Ed.	I	Children	420	5	\$ 2.43	\$ 2.68	\$ 2.65	\$ 2.68	\$ 2.92
Cheerleading: Junior	Limelight Allstars	I	Children	60	10	\$ 6.58	\$ 7.23	\$ 7.17	\$ 7.23	\$ 7.89
Cheerleading: Senior	Limelight Allstars	I	Children	60	10	\$ 6.58	\$ 7.23	\$ 7.17	\$ 7.23	\$ 7.89
Arduino Circuit Design: Beginner	Logic Fusion	I	Children	60	12	\$ 7.25	\$ 7.98	\$ 7.90	\$ 7.98	\$ 8.70
Arduino Circuit Design: Intermediate	Logic Fusion	I	Children	60	12	\$ 7.25	\$ 7.98	\$ 7.90	\$ 7.98	\$ 8.70
2D Animation 101 Children	Logic Fusion	I	Children	60	8	\$ 5.38	\$ 5.91	\$ 5.86	\$ 5.91	\$ 6.45
2D Animation 101 Youth	Logic Fusion	I	Youth	60	8	\$ 5.07	\$ 5.83	\$ 5.53	\$ 5.58	\$ 6.09
AI Ignite	Logic Fusion	I	Children	420	5	\$ 3.02	\$ 3.32	\$ 3.29	\$ 3.32	\$ 3.62
AI Ignite: Junior	Logic Fusion	I	Children	60	8	\$ 6.76	\$ 7.43	\$ 7.36	\$ 7.43	\$ 8.11
AI Ignite	Logic Fusion	I	Children	60	12	\$ 6.76	\$ 7.43	\$ 7.36	\$ 7.43	\$ 8.11

2024 CITY OF VAUGHAN RECREATION FEE REVIEW
APPENDIX B - FEE SCHEDULES
REGISTERED INDIRECT PROGRAMS

Activity Title	Vendor	Fee Category	User Group	Duration (Mins)	Number of Sessions	Current 15 Minute Fee	Calculated Fees			
							Option 1	Option 2	Option 3	Option 4
Android Appwizard Beginner Children	Logic Fusion	I	Children	60	8	\$ 5.38	\$ 5.91	\$ 5.86	\$ 5.91	\$ 6.45
Android Appwizard Beginner Youth	Logic Fusion	I	Youth	60	8	\$ 5.07	\$ 5.83	\$ 5.53	\$ 5.58	\$ 6.09
Computer Programming - Java Level 1	Logic Fusion	I	Youth	60	8	\$ 5.07	\$ 5.83	\$ 5.53	\$ 5.58	\$ 6.09
Computer Programming - Java Level 2	Logic Fusion	I	Youth	60	8	\$ 5.07	\$ 5.83	\$ 5.53	\$ 5.58	\$ 6.09
Computer Programming - Python Level 1 13-16yrs	Logic Fusion	I	Youth	60	8	\$ 5.07	\$ 5.83	\$ 5.53	\$ 5.58	\$ 6.09
Computer Programming - Python Level 1 9-12yrs	Logic Fusion	I	Children	60	8	\$ 5.38	\$ 5.91	\$ 5.86	\$ 5.91	\$ 6.45
Computer Programming - Python Level 2 children	Logic Fusion	I	Children	60	8	\$ 5.38	\$ 5.91	\$ 5.86	\$ 5.91	\$ 6.45
Computer Programming - Python Level 2 youth	Logic Fusion	I	Youth	60	8	\$ 5.07	\$ 5.83	\$ 5.53	\$ 5.58	\$ 6.09
Computer Programming - Scratch Level 1 13-16yrs	Logic Fusion	I	Youth	60	8	\$ 5.07	\$ 5.83	\$ 5.53	\$ 5.58	\$ 6.09
Computer Programming - Scratch Level 1 6-12yrs	Logic Fusion	I	Children	60	8	\$ 5.38	\$ 5.91	\$ 5.86	\$ 5.91	\$ 6.45
Computer Programming - Scratch Level 2	Logic Fusion	I	Children	60	8	\$ 5.38	\$ 5.91	\$ 5.86	\$ 5.91	\$ 6.45
Computer Programming: Python Beginner	Logic Fusion	I	Youth	60	12	\$ 5.07	\$ 5.83	\$ 5.53	\$ 5.58	\$ 6.09
Forensic Fusion	Logic Fusion	I	Children	60	8	\$ 5.38	\$ 5.91	\$ 5.86	\$ 5.91	\$ 6.45
Game Fusion Studio: Platforming 1 13-16yrs	Logic Fusion	I	Youth	60	8	\$ 5.07	\$ 5.83	\$ 5.53	\$ 5.58	\$ 6.09
Game Fusion Studio: Platforming 1 9-12yrs	Logic Fusion	I	Children	60	8	\$ 5.38	\$ 5.91	\$ 5.86	\$ 5.91	\$ 6.45
GameFusion Studio: Beginner 13-16yrs	Logic Fusion	I	Youth	60	8	\$ 5.07	\$ 5.83	\$ 5.53	\$ 5.58	\$ 6.09
GameFusion Studio: Beginner 9-12yrs	Logic Fusion	I	Children	60	8	\$ 5.38	\$ 5.91	\$ 5.86	\$ 5.91	\$ 6.45
Hands-on Hardware 101 13-16yrs	Logic Fusion	I	Youth	60	8	\$ 5.61	\$ 6.45	\$ 6.12	\$ 6.17	\$ 6.74
Hands-on Hardware 101 9-12yrs	Logic Fusion	I	Children	60	8	\$ 5.80	\$ 6.38	\$ 6.32	\$ 6.38	\$ 6.96
Hands-on Robotics EV3: Level One	Logic Fusion	I	Children	60	8	\$ 5.38	\$ 5.91	\$ 5.86	\$ 5.91	\$ 6.45
Hands-on Robotics	Logic Fusion	I	Children	60	8	\$ 5.38	\$ 5.91	\$ 5.86	\$ 5.91	\$ 6.45
Hands-on Robotics: Beginner Workshop	Logic Fusion	I	Children	180	5	\$ 6.24	\$ 6.86	\$ 6.80	\$ 6.86	\$ 7.49
Hands-on Robotics: Beginner	Logic Fusion	I	Children	60	12	\$ 5.38	\$ 5.91	\$ 5.86	\$ 5.91	\$ 6.45
Hands-on Robotics: EV3/NXT Beginner	Logic Fusion	I	Children	60	12	\$ 5.38	\$ 5.91	\$ 5.86	\$ 5.91	\$ 6.45
Hands-on Robotics: EV3/NXT Level 1 Children	Logic Fusion	I	Children	60	8	\$ 5.38	\$ 5.91	\$ 5.86	\$ 5.91	\$ 6.45
Hands-on Robotics: EV3/NXT Level 1 Youth	Logic Fusion	I	Youth	60	8	\$ 5.07	\$ 5.83	\$ 5.53	\$ 5.58	\$ 6.09
Hands-on Robotics: EV3/NXT Level 2 Children	Logic Fusion	I	Children	60	8	\$ 5.38	\$ 5.91	\$ 5.86	\$ 5.91	\$ 6.45
Hands-on Robotics: EV3/NXT Level 2 Youth	Logic Fusion	I	Youth	60	8	\$ 5.07	\$ 5.83	\$ 5.53	\$ 5.58	\$ 6.09
Hands-on Robotics: Level 1	Logic Fusion	I	Children	60	8	\$ 5.38	\$ 5.91	\$ 5.86	\$ 5.91	\$ 6.45
Hands-on Robotics: Level 2	Logic Fusion	I	Children	60	8	\$ 5.38	\$ 5.91	\$ 5.86	\$ 5.91	\$ 6.45
Hands-on Robotics: Ozobot	Logic Fusion	I	Children	60	8	\$ 5.38	\$ 5.91	\$ 5.86	\$ 5.91	\$ 6.45
Redstone Circuitry in Minecraft 13-16yrs	Logic Fusion	I	Youth	60	8	\$ 5.07	\$ 5.83	\$ 5.53	\$ 5.58	\$ 6.09
Redstone Circuitry in Minecraft 9-12yrs	Logic Fusion	I	Children	60	8	\$ 5.38	\$ 5.91	\$ 5.86	\$ 5.91	\$ 6.45
STEM: OZOBOT	Logic Fusion	I	Children	60	12	\$ 5.38	\$ 5.91	\$ 5.86	\$ 5.91	\$ 6.45
Web Development 101 Children	Logic Fusion	I	Children	60	8	\$ 5.38	\$ 5.91	\$ 5.86	\$ 5.91	\$ 6.45
Web Development 101 Youth	Logic Fusion	I	Youth	60	8	\$ 5.07	\$ 5.83	\$ 5.53	\$ 5.58	\$ 6.09
Hands-on Robotics: LEGO® SPIKE™ Prime	Logic Fusion	I	Children	60	8	\$ 8.65	\$ 9.52	\$ 9.43	\$ 9.52	\$ 10.38
Hands-on Robotics: LEGO® SPIKE™ Essentials	Logic Fusion	I	Children	60	8	\$ 8.65	\$ 9.52	\$ 9.43	\$ 9.52	\$ 10.38
Hands-on Robotics: LEGO® SPIKE™ Essentials	Logic Fusion	I	Children	420	5	\$ 3.02	\$ 3.32	\$ 3.29	\$ 3.32	\$ 3.62
Hands on Robotics & Hands on Robotics EV3/NXT	Logic Fusion	I	Children	420	1	\$ 5.11	\$ 5.62	\$ 5.57	\$ 5.62	\$ 6.13
AI Ignite	Logic Fusion	I	Children	420	1	\$ 5.11	\$ 5.62	\$ 5.57	\$ 5.62	\$ 6.13
Roblox Game Design Mario Galaxy	Logic Fusion	I	Children	420	1	\$ 5.11	\$ 5.62	\$ 5.57	\$ 5.62	\$ 6.13
STEM: OZOBOT	Logic Fusion	I	Children	420	1	\$ 5.11	\$ 5.62	\$ 5.57	\$ 5.62	\$ 6.13
Hands-on Robotics: LEGO® SPIKE™ Prime	Logic Fusion	I	Children	420	5	\$ 3.02	\$ 3.32	\$ 3.29	\$ 3.32	\$ 3.62
Roblox Game Design Mario Galaxy	Logic Fusion	i	Children	60	12	\$ 6.76	\$ 7.43	\$ 7.36	\$ 7.43	\$ 8.11
Roblox Game Design Mario Galaxy	Logic Fusion	I	Children	420	5	\$ 3.02	\$ 3.32	\$ 3.29	\$ 3.32	\$ 3.62
Web Game Development/Game Tech Titans	Logic Fusion	I	Youth	420	5	\$ 3.02	\$ 3.47	\$ 3.29	\$ 3.32	\$ 3.62
Game Tech Titans	Logic Fusion	I	Children	60	12	\$ 6.83	\$ 7.51	\$ 7.44	\$ 7.51	\$ 8.19
Game Tech Titans: Junior	Logic Fusion	I	Children	60	12	\$ 6.83	\$ 7.51	\$ 7.44	\$ 7.51	\$ 8.19
Hands on Tech Camp	Logic Tech	I	Children	180	5	\$ 4.51	\$ 4.96	\$ 4.92	\$ 4.96	\$ 5.41

2024 CITY OF VAUGHAN RECREATION FEE REVIEW
APPENDIX B - FEE SCHEDULES
REGISTERED INDIRECT PROGRAMS

Activity Title	Vendor	Fee Category	User Group	Duration (Mins)	Number of Sessions	Current 15 Minute Fee	Calculated Fees			
							Option 1	Option 2	Option 3	Option 4
Mad Science NASA - Academy of Future Space Explorers	Mad Science	I	Children	60	8	\$ 5.31	\$ 5.84	\$ 5.79	\$ 5.84	\$ 6.37
Mad Science: Brixology: Building With Lego	Mad Science	I	Children	60	8	\$ 5.31	\$ 5.84	\$ 5.79	\$ 5.84	\$ 6.37
Mad Science: Crazy Chemworks	Mad Science	I	Children	60	8	\$ 5.31	\$ 5.84	\$ 5.79	\$ 5.84	\$ 6.37
Mad Science: Extraordinary Laboratory	Mad Science	I	Children	60	8	\$ 5.31	\$ 5.84	\$ 5.79	\$ 5.84	\$ 6.37
Paint Your Own Pottery	Mess for Fun	I	Children	90	1	\$ 3.97	\$ 4.36	\$ 4.32	\$ 4.36	\$ 4.76
Karate: Tiny Tigers	OMAC	I	Preschool	60	14	\$ 2.30	\$ 2.64	\$ 2.51	\$ 2.87	\$ 2.76
Karate: White Belt	OMAC	I	Preschool	60	14	\$ 2.30	\$ 2.64	\$ 2.51	\$ 2.87	\$ 2.76
Karate: Yellow to Orange Belt	OMAC	I	Preschool	60	14	\$ 2.30	\$ 2.64	\$ 2.51	\$ 2.87	\$ 2.76
Self Defense	OMAC	I	Adult	60	12	\$ 3.38	\$ 3.89	\$ 3.72	\$ 4.33	\$ 4.06
Karate: White Belt	OMAC	I	Youth	45	22	\$ 2.24	\$ 2.57	\$ 2.44	\$ 2.46	\$ 2.68
Karate: Yellow Belt to Orange Belt	OMAC	I	Youth	45	22	\$ 2.24	\$ 2.57	\$ 2.44	\$ 2.46	\$ 2.68
Karate: Blue Belt to Purple Belt	OMAC	I	Youth	45	22	\$ 2.24	\$ 2.57	\$ 2.44	\$ 2.46	\$ 2.68
Karate: White Belt	OMAC	I	Children	45	22	\$ 2.32	\$ 2.55	\$ 2.53	\$ 2.55	\$ 2.78
Karate: Yellow Belt to Orange Belt	OMAC	I	Children	45	22	\$ 2.32	\$ 2.55	\$ 2.53	\$ 2.55	\$ 2.78
Karate: Blue Belt to Purple Belt	OMAC	I	Children	45	22	\$ 2.32	\$ 2.55	\$ 2.53	\$ 2.55	\$ 2.78
Diving: Advanced	Optimal Diving	I	Youth	90	12	\$ 5.41	\$ 6.22	\$ 5.89	\$ 5.95	\$ 6.49
Diving: Beginner	Optimal Diving	I	Youth	45	12	\$ 9.01	\$ 10.36	\$ 9.82	\$ 9.91	\$ 10.82
Camp Corral	Pathways on Pleasure Valley	I	Children	420	5	\$ 7.35	\$ 8.09	\$ 8.02	\$ 8.09	\$ 8.83
Camp Corral: Junior	Pause A While	I	Children	420	10	\$ 3.43	\$ 3.77	\$ 3.74	\$ 3.77	\$ 4.11
Camp Corral: Senior	Pause A While	I	Children	420	10	\$ 3.43	\$ 3.77	\$ 3.74	\$ 3.77	\$ 4.11
Learn to Play Tennis: Preschool (5-6yrs)	Ready, Set, Sport	I	Preschool	60	10	\$ 3.63	\$ 4.18	\$ 3.96	\$ 4.54	\$ 4.36
Outdoor Tennis Adult: Intermediate	Ready, Set, Sport	I	Adult	90	8	\$ 3.72	\$ 4.28	\$ 4.09	\$ 4.76	\$ 4.46
Outdoor Tennis Adult: Learn-to-Play	Ready, Set, Sport	I	Adult	90	8	\$ 3.72	\$ 4.28	\$ 4.09	\$ 4.76	\$ 4.46
Outdoor Tennis Children 10 - 12 Y Learn to Play	Ready, Set, Sport	I	Children	60	8	\$ 3.63	\$ 4.00	\$ 3.96	\$ 4.00	\$ 4.36
Outdoor Tennis Children: 7 - 9 y Learn to Play	Ready, Set, Sport	I	Children	60	8	\$ 3.63	\$ 4.00	\$ 3.96	\$ 4.00	\$ 4.36
Outdoor Tennis Youth: Learn to Play	Ready, Set, Sport	I	Youth	90	8	\$ 3.43	\$ 3.94	\$ 3.74	\$ 3.77	\$ 4.11
Outdoor Tennis Youth: Level 2	Ready, Set, Sport	I	Youth	90	8	\$ 3.43	\$ 3.94	\$ 3.74	\$ 3.77	\$ 4.11
Outdoor Tennis: Learn To Play Parent & Child	Ready, Set, Sport	I	Family	60	8	\$ 3.69	\$ 4.24	\$ 4.02	\$ 3.87	\$ 4.43
Tennis: Adult	Ready, Set, Sport	I	Adult	60	9	\$ 3.70	\$ 4.25	\$ 4.07	\$ 4.73	\$ 4.44
Tennis: Beginner	Ready, Set, Sport	I	Children	60	7	\$ 3.63	\$ 4.00	\$ 3.96	\$ 4.00	\$ 4.36
Tennis: Beginner	Ready, Set, Sport	I	Adult	60	8	\$ 3.72	\$ 4.28	\$ 4.09	\$ 4.76	\$ 4.46
Vaughan Sports: Tennis 10-12yrs	Ready, Set, Sport	I	Children	60	9	\$ 3.63	\$ 4.00	\$ 3.96	\$ 4.00	\$ 4.36
Vaughan Sports: Tennis 13-15yrs	Ready, Set, Sport	I	Youth	60	9	\$ 3.50	\$ 4.03	\$ 3.82	\$ 3.85	\$ 4.20
Vaughan Sports: Tennis Family	Ready, Set, Sport	I	Family	60	9	\$ 3.69	\$ 4.24	\$ 4.02	\$ 3.87	\$ 4.43
Vaughan Sports: Tennis Level 1	Ready, Set, Sport	I	Children	60	9	\$ 3.63	\$ 4.00	\$ 3.96	\$ 4.00	\$ 4.36
Vaughan Sports: Tennis Level 1	Ready, Set, Sport	I	Children	60	9	\$ 3.63	\$ 4.00	\$ 3.96	\$ 4.00	\$ 4.36
Vaughan Sports: Tennis Level 2	Ready, Set, Sport	I	Children	60	9	\$ 3.63	\$ 4.00	\$ 3.96	\$ 4.00	\$ 4.36
Vaughan Sports: Tennis Level 2	Ready, Set, Sport	I	Children	60	9	\$ 3.63	\$ 4.00	\$ 3.96	\$ 4.00	\$ 4.36
Vaughan Sports: Tennis Summer Training Family	Ready, Set, Sport	I	Family	60	9	\$ 3.69	\$ 4.24	\$ 4.02	\$ 3.87	\$ 4.43
Vaughan Sports: Tennis Summer Training Level 1	Ready, Set, Sport	I	Children	60	9	\$ 3.63	\$ 4.00	\$ 3.96	\$ 4.00	\$ 4.36
Vaughan Sports: Tennis Training Level 1	Ready, Set, Sport	I	Children	60	10	\$ 3.63	\$ 4.00	\$ 3.96	\$ 4.00	\$ 4.36
Vaughan Sports: Tennis Training Level 2	Ready, Set, Sport	I	Children	60	10	\$ 3.63	\$ 4.00	\$ 3.96	\$ 4.00	\$ 4.36
Learn to Play Tennis (Family)	Ready, Set, Sport	I	Family	60	11	\$ 3.72	\$ 4.28	\$ 4.06	\$ 3.91	\$ 4.46
Bucket Drumming	Rock Star Music	I	Children	60	6	\$ 3.42	\$ 3.76	\$ 3.73	\$ 3.76	\$ 4.10
Bucket Drumming Youth	Rock Star Music	I	Youth	60	6	\$ 3.24	\$ 3.73	\$ 3.54	\$ 3.57	\$ 3.89
Bucket Drumming: Parent & Child	Rock Star Music	I	Family	60	6	\$ 3.47	\$ 3.99	\$ 3.78	\$ 3.65	\$ 4.17
Digital Music Production	Rock Star Music	I	Youth	60	12	\$ 3.24	\$ 3.73	\$ 3.54	\$ 3.57	\$ 3.89
Jam Camp/Rock Band	Rock Star Music	I	Youth	480	5	\$ 3.86	\$ 4.44	\$ 4.21	\$ 4.25	\$ 4.63
Tunes & Tots: Parent & Child	Rock Star Music	I	Family	30	10	\$ 6.96	\$ 8.01	\$ 7.59	\$ 7.31	\$ 8.36
Ukulele Jam	Rock Star Music	I	Children	60	12	\$ 6.49	\$ 7.14	\$ 7.07	\$ 7.14	\$ 7.79
Junior Jam	Rock Star Music	I	Family	30	10	\$ 9.73	\$ 11.19	\$ 10.61	\$ 10.22	\$ 11.68
Tiny Tunes	Rock Star Music	I	Family	30	10	\$ 9.73	\$ 11.19	\$ 10.61	\$ 10.22	\$ 11.68
Little Rockers: Baby Bop	Rock Star Music	I	Family	30	10	\$ 9.73	\$ 11.19	\$ 10.61	\$ 10.22	\$ 11.68
Ukulele Jam (Junior & Senior)	Rock Star Music	I	Children	60	10	\$ 6.49	\$ 7.14	\$ 7.07	\$ 7.14	\$ 7.79
Ukulele Jam (Older Adult)	Rock Star Music	I	Older Adult	60	10	\$ 6.49	\$ 7.46	\$ 7.14	\$ 8.11	\$ 7.79
Guitar: Beginner	Rock Star Music	I	Children	60	10	\$ 6.49	\$ 7.14	\$ 7.07	\$ 7.14	\$ 7.79
Guitar: Beginner Semi Private	Rock Star Music	I	Adult	30	10	\$ 15.00	\$ 17.25	\$ 16.50	\$ 19.20	\$ 18.00
Guitar: Intermediate	Rock Star Music	I	Children	60	10	\$ 6.49	\$ 7.14	\$ 7.07	\$ 7.14	\$ 7.79
Join the Chorus: Community Choir	Rock Star Music	I	Children	60	10	\$ 5.15	\$ 5.67	\$ 5.61	\$ 5.67	\$ 6.18
Argentine Tango	Smiles Foundation	I	Adult	60	10	\$ 4.26	\$ 4.90	\$ 4.69	\$ 5.45	\$ 5.11
Ballroom Dancing: Junior	Smiles Foundation	I	Children	60	9	\$ 6.08	\$ 6.69	\$ 6.63	\$ 6.69	\$ 7.29
Ballroom Dancing: Parent & Child	Smiles Foundation	I	Family	60	9	\$ 6.18	\$ 7.10	\$ 6.73	\$ 6.48	\$ 7.41
Ballroom Dancing: Senior Social	Smiles Foundation	I	Older Adult	60	9	\$ 2.70	\$ 3.11	\$ 2.97	\$ 3.38	\$ 3.24
Ballroom Dancing: Shake it up!	Smiles Foundation	I	Older Adult	60	10	\$ 2.70	\$ 3.11	\$ 2.97	\$ 3.38	\$ 3.24
Ballroom Dancing: Teen Social	Smiles Foundation	I	Youth	60	10	\$ 5.74	\$ 6.60	\$ 6.26	\$ 6.32	\$ 6.89
Latin Beat: Salsa & Bachata	Smiles Foundation	I	Adult	60	9	\$ 4.26	\$ 4.90	\$ 4.69	\$ 5.45	\$ 5.11
Line Dancing Kids	Smiles Foundation	I	Children	60	9	\$ 6.08	\$ 6.69	\$ 6.63	\$ 6.69	\$ 7.29
Mama's Club: Parent & Child	Smiles Foundation	I	Family	45	10	\$ 6.15	\$ 7.08	\$ 6.71	\$ 6.46	\$ 7.38
Snap Clap Clap	Smiles Foundation	I	Family	45	10	\$ 6.15	\$ 7.08	\$ 6.71	\$ 6.46	\$ 7.38
The Kizz of Kizomba	Smiles Foundation	I	Older Adult	60	10	\$ 2.70	\$ 3.11	\$ 2.97	\$ 3.38	\$ 3.24
Belly Dancing	Smiles Foundation	I	Adult	60	10	\$ 4.27	\$ 4.92	\$ 4.70	\$ 5.47	\$ 5.13

2024 CITY OF VAUGHAN RECREATION FEE REVIEW
APPENDIX B - FEE SCHEDULES
REGISTERED INDIRECT PROGRAMS

Activity Title	Vendor	Fee Category	User Group	Duration (Mins)	Number of Sessions	Current 15 Minute Fee	Calculated Fees			
							Option 1	Option 2	Option 3	Option 4
Ballroom Dancing	Smiles Foundation	I	Adult	60	10	\$ 4.27	\$ 4.92	\$ 4.70	\$ 5.47	\$ 5.13
Salsa With A Tinge Of Ballroom	Smiles Foundation	I	Adult	60	10	\$ 4.27	\$ 4.92	\$ 4.70	\$ 5.47	\$ 5.13
Bollywood Dancing	Smiles Foundation	I	Adult	60	10	\$ 4.27	\$ 4.92	\$ 4.70	\$ 5.47	\$ 5.13
Modern Line Dancing	Smiles Foundation	I	Adult	60	10	\$ 4.27	\$ 4.92	\$ 4.70	\$ 5.47	\$ 5.13
Sportball BigKids Floor Hockey	SportBall	I	Preschool	45	9	\$ 8.10	\$ 9.32	\$ 8.83	\$ 10.13	\$ 9.72
Sportball BigKids Multi-Sport (Children)	SportBall	I	Children	45	6	\$ 8.10	\$ 8.91	\$ 8.83	\$ 8.91	\$ 9.72
Sportball BigKids Soccer	SportBall	I	Children	45	9	\$ 8.10	\$ 8.91	\$ 8.83	\$ 8.91	\$ 9.72
Sportball Me & My Dad Floor Hockey	SportBall	I	Preschool	45	6	\$ 8.10	\$ 9.32	\$ 8.83	\$ 10.13	\$ 9.72
Sportball Multi-Sport Indoor	SportBall	I	Preschool	45	6	\$ 8.10	\$ 9.32	\$ 8.83	\$ 10.13	\$ 9.72
Sportball Outdoor Soccer: Parent & Child	SportBall	I	Family	45	6	\$ 8.23	\$ 9.46	\$ 8.97	\$ 8.64	\$ 9.88
Sportball Parent & Child Multi-Sports Indoor	SportBall	I	Family	45	6	\$ 8.23	\$ 9.46	\$ 8.97	\$ 8.64	\$ 9.88
Sportball Soccer - Indoor	SportBall	I	Preschool	45	6	\$ 8.10	\$ 9.32	\$ 8.83	\$ 10.13	\$ 9.72
Sportball T-ball	SportBall	I	Preschool	45	6	\$ 8.10	\$ 9.32	\$ 8.83	\$ 10.13	\$ 9.72
Sportball: Me & My Dad Indoor Soccer	SportBall	I	Preschool	45	9	\$ 8.10	\$ 9.32	\$ 8.83	\$ 10.13	\$ 9.72
A Taste of Vaughan	Umanii	I	Adult	60	4	\$ 3.72	\$ 4.28	\$ 4.09	\$ 4.76	\$ 4.46
What's Cooking?	Umanii	I	Adult	60	4	\$ 4.24	\$ 4.88	\$ 4.66	\$ 5.43	\$ 5.09
Fire Safety Workshop for Parent & Child	Vaughan Firefighters	I	Family	90	3	\$ 3.49	\$ 4.02	\$ 3.81	\$ 3.67	\$ 4.19
Home Alone Workshop with Vaughan Firefighters	Vaughan Firefighters	I	Children	240	1	\$ 2.61	\$ 2.87	\$ 2.84	\$ 2.87	\$ 3.13
Junior Firefighter Workshop	Vaughan Firefighters	I	Children	120	1	\$ 3.63	\$ 4.00	\$ 3.96	\$ 4.00	\$ 4.36
Indoor Baseball	Vaughan Vikings Baseball	I	Children	90	9	\$ 3.03	\$ 3.33	\$ 3.30	\$ 3.33	\$ 3.63
Rookie Rugby	Vaughan Yeomen	I	Children	60	9	\$ 3.63	\$ 4.00	\$ 3.96	\$ 4.00	\$ 4.36
Volleyball Skill Development 10 - 14yrs	Venom Volleyball	I	Children	90	9	\$ 3.03	\$ 3.33	\$ 3.30	\$ 3.33	\$ 3.63
Volleyball Skill Development 6 - 9yrs	Venom Volleyball	I	Children	60	12	\$ 3.01	\$ 3.31	\$ 3.28	\$ 3.31	\$ 3.61
Volleyball Skill Development Level 2 11-14yrs	Venom Volleyball	I	Youth	90	6	\$ 2.84	\$ 3.27	\$ 3.10	\$ 3.13	\$ 3.41
Building an Online Business 101	Wiz Kid Coding	I	Youth	90	8	\$ 8.47	\$ 9.74	\$ 9.23	\$ 9.31	\$ 10.16
Coding with VEX Robotics & Scratch	Wiz Kid Coding	I	Children	120	4	\$ 8.73	\$ 9.60	\$ 9.51	\$ 9.60	\$ 10.47
Coding with VEX Robotics & Scratch	Wiz Kid Coding	I	Children	60	8	\$ 8.73	\$ 9.60	\$ 9.51	\$ 9.60	\$ 10.47
Make Your Own YouTube Videos	Wiz Kid Coding	I	Youth	60	8	\$ 8.45	\$ 9.71	\$ 9.21	\$ 9.29	\$ 10.14
Roblox Game Design & Battle Royale	Wiz Kid Coding	I	Children	120	4	\$ 8.73	\$ 9.60	\$ 9.51	\$ 9.60	\$ 10.47
Roblox Game Design & Battle Royale	Wiz Kid Coding	I	Children	60	8	\$ 8.73	\$ 9.60	\$ 9.51	\$ 9.60	\$ 10.47
Roblox Game Design: Building an Obby Course Workshop	Wiz Kid Coding	I	Children	90	1	\$ 8.71	\$ 9.58	\$ 9.49	\$ 9.58	\$ 10.45
Roblox Introduction to Game Design	Wiz Kid Coding	I	Children	60	8	\$ 8.73	\$ 9.60	\$ 9.51	\$ 9.60	\$ 10.47
Roblox: Game Design	Wiz Kid Coding	I	Children	120	4	\$ 8.73	\$ 9.60	\$ 9.51	\$ 9.60	\$ 10.47
Roblox: Game Design	Wiz Kid Coding	I	Children	60	8	\$ 8.73	\$ 9.60	\$ 9.51	\$ 9.60	\$ 10.47
Unity Game Design	Wiz Kid Coding	I	Children	60	8	\$ 8.73	\$ 9.60	\$ 9.51	\$ 9.60	\$ 10.47
Into to Coding & Game Design from Scratch	Wiz Kid Learning	I	Youth	60	8	\$ 8.71	\$ 10.01	\$ 9.49	\$ 9.58	\$ 10.45
Minecraft Intro to Coding and Worldbuilding	Wiz Kid Learning	I	Youth	60	8	\$ 8.71	\$ 10.01	\$ 9.49	\$ 9.58	\$ 10.45
Taekwondo: Adult	Woodbridge TKD	I	Adult	60	24	\$ 2.35	\$ 2.70	\$ 2.58	\$ 3.00	\$ 2.82
Taekwondo: Blue to Black Belt	Woodbridge TKD	I	Children	60	24	\$ 2.29	\$ 2.52	\$ 2.50	\$ 2.52	\$ 2.75
Taekwondo: Green Stripe to Blue Stripe Belt	Woodbridge TKD	I	Children	60	24	\$ 2.29	\$ 2.52	\$ 2.50	\$ 2.52	\$ 2.75
Taekwondo: Level 1 Yellow Stripe to Yellow Belt	Woodbridge TKD	I	Youth	60	24	\$ 2.27	\$ 2.61	\$ 2.48	\$ 2.50	\$ 2.73
Taekwondo: Level 2 Green Stripe to Blue Stripe Belt	Woodbridge TKD	I	Youth	60	24	\$ 2.27	\$ 2.61	\$ 2.48	\$ 2.50	\$ 2.73
Taekwondo: Level 3 Blue to Black Belt	Woodbridge TKD	I	Youth	60	24	\$ 2.27	\$ 2.61	\$ 2.48	\$ 2.50	\$ 2.73
Taekwondo: Little Dragons	Woodbridge TKD	I	Preschool	45	18	\$ 2.35	\$ 2.70	\$ 2.56	\$ 2.93	\$ 2.82
Taekwondo: White Belt	Woodbridge TKD	I	Children	60	24	\$ 2.29	\$ 2.52	\$ 2.50	\$ 2.52	\$ 2.75
Taekwondo: White Belt	Woodbridge TKD	I	Youth	60	24	\$ 2.27	\$ 2.61	\$ 2.48	\$ 2.50	\$ 2.73
Taekwondo: Yellow Stripe to Yellow Belt	Woodbridge TKD	I	Children	60	24	\$ 2.29	\$ 2.52	\$ 2.50	\$ 2.52	\$ 2.75
Taekwondo: Little Dragons	Woodbridge TKD	I	Preschool	45	18	\$ 2.35	\$ 2.70	\$ 2.56	\$ 2.93	\$ 2.82
Youth Entrepreneurship Lab	Y2 Entrepreneurship Labs	I	Youth	75	4	\$ 5.41	\$ 6.22	\$ 5.89	\$ 5.95	\$ 6.49
Painting Palette: Beginner	Young Rembrandts	I	Adult	120	10	\$ 3.13	\$ 3.60	\$ 3.44	\$ 4.01	\$ 3.76
Painting Palette: Intermediate	Young Rembrandts	I	Adult	120	10	\$ 3.13	\$ 3.60	\$ 3.44	\$ 4.01	\$ 3.76
Art & Drawing School	Young Rembrandts	I	Children	60	9	\$ 4.61	\$ 5.07	\$ 5.02	\$ 5.07	\$ 5.53
Drawing School	Young Rembrandts	I	Preschool	45	8	\$ 6.20	\$ 7.13	\$ 6.75	\$ 7.75	\$ 7.44

2024 CITY OF VAUGHAN RECREATION FEE REVIEW
APPENDIX B - FEE SCHEDULES
REGISTERED CAMPS

Activity Title	Fee Category	Duration (Mins)	Number of Sessions	Current 15 Minute Fee	Calculated Fees			
					Option 1	Option 2	Option 3	Option 4
Active Kids Camp	V	420	10	\$ 1.62	\$ 1.83	\$ 1.70	\$ 1.67	\$ 1.87
Adventure Seekers	P	420	5	\$ 2.90	\$ 3.28	\$ 3.04	\$ 2.99	\$ 3.33
Aqua Adventures 1 2	P	420	10	\$ 1.83	\$ 2.07	\$ 1.92	\$ 1.88	\$ 2.10
Aqua Adventures 3 4	P	420	10	\$ 1.83	\$ 2.07	\$ 1.92	\$ 1.88	\$ 2.10
Aqua Adventures 5 6	P	420	10	\$ 1.83	\$ 2.07	\$ 1.92	\$ 1.88	\$ 2.10
Aqua Adventures 9 10	P	420	10	\$ 1.96	\$ 2.21	\$ 2.06	\$ 2.02	\$ 2.25
Aquasport Camp	V	420	10	\$ 1.86	\$ 2.10	\$ 1.95	\$ 1.92	\$ 2.14
Aquasquirt Camp	P	420	10	\$ 2.01	\$ 2.27	\$ 2.11	\$ 2.07	\$ 2.31
Aquastar Camp	V	420	9	\$ 1.86	\$ 2.10	\$ 1.95	\$ 1.92	\$ 2.14
Aquatic Leaders of Tomorrow Camp	P	420	10	\$ 1.86	\$ 2.10	\$ 1.95	\$ 1.92	\$ 2.14
Kids a Cookin'	P	420	5	\$ 2.51	\$ 2.84	\$ 2.63	\$ 2.58	\$ 2.89
Trip Takers Junior	V	420	5	\$ 2.51	\$ 2.84	\$ 2.63	\$ 2.58	\$ 2.89
Trip Takers Senior	V	420	5	\$ 2.51	\$ 2.84	\$ 2.63	\$ 2.58	\$ 2.89
Trip Takers: Local Bound Camp	V	420	5	\$ 2.51	\$ 2.84	\$ 2.63	\$ 2.58	\$ 2.89
Trip Takers: Nature Chasers	V	420	5	\$ 2.51	\$ 2.84	\$ 2.63	\$ 2.58	\$ 2.89
Trip Takers: Splash N' Go	V	420	5	\$ 2.51	\$ 2.84	\$ 2.63	\$ 2.58	\$ 2.89
Batter Up For Baseball	V	420	5	\$ 1.82	\$ 2.05	\$ 1.91	\$ 1.87	\$ 2.09
Bravo for Broadway Camp	P	420	9	\$ 1.69	\$ 1.91	\$ 1.77	\$ 1.74	\$ 1.94
Atlantis Aquatic Adventure Camp (Inclusion)	P	420	5	\$ 2.44	\$ 2.76	\$ 2.57	\$ 2.52	\$ 2.81
Bump, Set, Spike!	V	420	5	\$ 1.82	\$ 2.05	\$ 1.91	\$ 1.87	\$ 2.09
Bussing - 2 Weeks	V	45	10	\$ 4.72	\$ 5.33	\$ 4.95	\$ 4.86	\$ 5.42
Bust a Move Dance Camp - Junior	P	420	9	\$ 1.87	\$ 2.11	\$ 1.96	\$ 1.93	\$ 2.15
Bust a Move Dance Camp - Senior	P	420	9	\$ 1.87	\$ 2.11	\$ 1.96	\$ 1.93	\$ 2.15
Bike and Board	V	420	5	\$ 1.94	\$ 2.19	\$ 2.03	\$ 1.99	\$ 2.23
Camp Oradaca: Hummingbirds	P	420	10	\$ 1.74	\$ 1.97	\$ 1.83	\$ 1.79	\$ 2.00
Camp Oradaca: Orioles	P	420	10	\$ 1.74	\$ 1.97	\$ 1.83	\$ 1.79	\$ 2.00
City Playhouse Academy Theatre Camp	V	360	9	\$ 2.95	\$ 3.34	\$ 3.10	\$ 3.04	\$ 3.40
Cuisine for Life Camp (Inclusion)	P	420	5	\$ 2.44	\$ 2.76	\$ 2.57	\$ 2.52	\$ 2.81
Counsellor in Training (CIT)	V	420	15	\$ 0.65	\$ 0.73	\$ 0.68	\$ 0.67	\$ 0.75
Curtain Call	P	420	10	\$ 1.69	\$ 1.91	\$ 1.77	\$ 1.74	\$ 1.94
EDU - Camp	P	420	5	\$ 2.26	\$ 2.55	\$ 2.37	\$ 2.33	\$ 2.60
Dance-to-da-Beat	P	420	10	\$ 1.78	\$ 2.02	\$ 1.87	\$ 1.84	\$ 2.05
Dancing Chefs	P	420	5	\$ 2.97	\$ 3.36	\$ 3.12	\$ 3.06	\$ 3.42
ECO-Kids	V	420	4	\$ 1.80	\$ 2.03	\$ 1.89	\$ 1.85	\$ 2.06
ECO-Seedlings	V	420	5	\$ 1.79	\$ 2.03	\$ 1.88	\$ 1.85	\$ 2.06
Eco-Leaders of Tomorrow	V	420	9	\$ 1.58	\$ 1.78	\$ 1.66	\$ 1.63	\$ 1.82
EcoSense Outdoor Discovery Camp: Inclusion	V	420	10	\$ 1.64	\$ 1.86	\$ 1.73	\$ 1.69	\$ 1.89
Open Canvas - Camp	V	420	5	\$ 2.26	\$ 2.55	\$ 2.37	\$ 2.33	\$ 2.60
Extended Day Camp (EDC) Al Palladini CC	V	210	10	\$ 1.30	\$ 1.47	\$ 1.36	\$ 1.34	\$ 1.49
Extended Day Camp (EDC) Chancellor CC	V	210	10	\$ 1.30	\$ 1.47	\$ 1.36	\$ 1.34	\$ 1.49
Extended Day Camp (EDC) Dufferin Clark CC	V	210	10	\$ 1.30	\$ 1.47	\$ 1.36	\$ 1.34	\$ 1.49
Extended Day Camp (EDC) Father E. Bulfon CC	V	210	10	\$ 1.30	\$ 1.47	\$ 1.36	\$ 1.34	\$ 1.49
Extended Day Camp (EDC) Garnet A. Williams CC	V	210	10	\$ 1.30	\$ 1.47	\$ 1.36	\$ 1.34	\$ 1.49
Extended Day Camp (EDC) Maple CC	V	210	10	\$ 1.30	\$ 1.47	\$ 1.36	\$ 1.34	\$ 1.49
Extended Day Camp (EDC) North Thornhill CC	V	210	10	\$ 1.30	\$ 1.47	\$ 1.36	\$ 1.34	\$ 1.49
Extended Day Camp (EDC) Rosemount CC	V	210	10	\$ 1.30	\$ 1.47	\$ 1.36	\$ 1.34	\$ 1.49
Extended Day Camp (EDC) Vellore Village CC	V	210	10	\$ 1.30	\$ 1.47	\$ 1.36	\$ 1.34	\$ 1.49
Fun In The Sun (CCC): Full Day	V	420	10	\$ 1.62	\$ 1.83	\$ 1.70	\$ 1.67	\$ 1.87
Fun in the Sun (GAWCC): Full-Day	V	420	10	\$ 1.62	\$ 1.83	\$ 1.70	\$ 1.67	\$ 1.87
Fun in the Sun (Maple): Full-Day	V	420	10	\$ 1.62	\$ 1.83	\$ 1.70	\$ 1.67	\$ 1.87
Fun In The Sun (NTCC): Full Day	V	420	10	\$ 1.62	\$ 1.83	\$ 1.70	\$ 1.67	\$ 1.87
Art Attack: Junior	P	420	5	\$ 2.03	\$ 2.30	\$ 2.13	\$ 2.09	\$ 2.34
Gourmet Globetrotters	P	420	5	\$ 2.98	\$ 3.36	\$ 3.13	\$ 3.07	\$ 3.42
Gymnastics Camp	P	420	10	\$ 1.74	\$ 1.97	\$ 1.83	\$ 1.79	\$ 2.00
Art Attack: Senior	P	420	5	\$ 2.03	\$ 2.30	\$ 2.13	\$ 2.09	\$ 2.34
Hoop Stars Basketball	V	420	10	\$ 1.62	\$ 1.83	\$ 1.70	\$ 1.67	\$ 1.87
Hoops Stars Basketball Jr.	V	420	10	\$ 1.62	\$ 1.83	\$ 1.70	\$ 1.67	\$ 1.87
Kool Summer Dayz (Inclusion)	V	420	10	\$ 1.69	\$ 1.91	\$ 1.77	\$ 1.74	\$ 1.94
Nature Pursuits	P	420	5	\$ 2.03	\$ 2.30	\$ 2.13	\$ 2.09	\$ 2.34
Nature Tales	P	420	5	\$ 1.94	\$ 2.19	\$ 2.03	\$ 1.99	\$ 2.23
Kreative Kids	V	420	10	\$ 1.62	\$ 1.83	\$ 1.70	\$ 1.67	\$ 1.87
Leaders by Example (Inclusion Program)	V	420	19	\$ 1.69	\$ 1.91	\$ 1.77	\$ 1.74	\$ 1.94
Six Strings Guitar Camp	V	420	5	\$ 1.80	\$ 2.03	\$ 1.89	\$ 1.85	\$ 2.06
Mega Sports Experience Senior	V	420	10	\$ 1.56	\$ 1.76	\$ 1.64	\$ 1.60	\$ 1.79
Mer-kids	V	420	10	\$ 1.86	\$ 2.10	\$ 1.95	\$ 1.92	\$ 2.14
Oradaca Leaders of Tomorrow	P	420	9	\$ 1.74	\$ 1.97	\$ 1.83	\$ 1.79	\$ 2.00
Squash Fitness Camp	V	420	5	\$ 1.65	\$ 1.87	\$ 1.74	\$ 1.70	\$ 1.90
Pirate's Life	V	420	10	\$ 1.86	\$ 2.10	\$ 1.95	\$ 1.92	\$ 2.14
Racquet Sports Camp	V	420	10	\$ 1.56	\$ 1.76	\$ 1.64	\$ 1.60	\$ 1.79
Rescue Rangers	V	420	5	\$ 1.62	\$ 1.83	\$ 1.70	\$ 1.67	\$ 1.86
Shining Stars	P	420	10	\$ 1.69	\$ 1.91	\$ 1.77	\$ 1.74	\$ 1.94

2024 CITY OF VAUGHAN RECREATION FEE REVIEW

APPENDIX B - FEE SCHEDULES

REGISTERED CAMPS

Activity Title	Fee Category	Duration (Mins)	Number of Sessions	Current 15 Minute Fee	Calculated Fees			
					Option 1	Option 2	Option 3	Option 4
Biz Teens Camp	V	420	5	\$ 1.58	\$ 1.78	\$ 1.66	\$ 1.63	\$ 1.82
Trip Takers - Safari Kids Adventure	V	420	5	\$ 2.51	\$ 2.84	\$ 2.64	\$ 2.59	\$ 2.89
Soccer Sportacular	V	420	10	\$ 1.62	\$ 1.83	\$ 1.70	\$ 1.67	\$ 1.87
Sports Camp CCC	V	420	10	\$ 1.56	\$ 1.76	\$ 1.64	\$ 1.60	\$ 1.79
Sports Camp: Junior	V	420	10	\$ 1.56	\$ 1.76	\$ 1.64	\$ 1.60	\$ 1.79
Sports Camp: Senior	V	420	10	\$ 1.56	\$ 1.76	\$ 1.64	\$ 1.60	\$ 1.79
Sports Conditioning Camp	V	180	4	\$ 1.65	\$ 1.87	\$ 1.74	\$ 1.70	\$ 1.90
Summer FUNtastic	B	420	5	\$ 1.58	\$ 1.78	\$ 1.66	\$ 1.63	\$ 1.82
STEM: Builders Camp	V	420	9	\$ 1.62	\$ 1.83	\$ 1.70	\$ 1.67	\$ 1.87
STEM: Engineers Camp	V	420	9	\$ 1.62	\$ 1.83	\$ 1.70	\$ 1.67	\$ 1.87
STEM: Learners Camp	V	420	9	\$ 1.62	\$ 1.83	\$ 1.70	\$ 1.67	\$ 1.87
Strike a Chord	P	180	10	\$ 1.80	\$ 2.03	\$ 1.89	\$ 1.85	\$ 2.06
Strike a Chord	P	420	10	\$ 1.80	\$ 2.03	\$ 1.89	\$ 1.85	\$ 2.06
Summer Art Studio	P	420	5	\$ 2.03	\$ 2.30	\$ 2.13	\$ 2.09	\$ 2.34
Summer Adventure	V	420	10	\$ 1.60	\$ 1.81	\$ 1.68	\$ 1.65	\$ 1.84
Ball Hockey Camp: Junior	V	420	5	\$ 1.56	\$ 1.76	\$ 1.64	\$ 1.60	\$ 1.79
Ball Hockey Camp: Senior	V	420	5	\$ 1.56	\$ 1.76	\$ 1.64	\$ 1.60	\$ 1.79
City Playhouse Drama	B	120	5	\$ 3.69	\$ 4.17	\$ 3.87	\$ 3.80	\$ 4.24
Summer Extravaganza	V	420	10	\$ 1.30	\$ 1.47	\$ 1.36	\$ 1.34	\$ 1.49
Kool Summer Dayz 1/2 days (Inclusion)	V	240	5	\$ 1.69	\$ 1.91	\$ 1.77	\$ 1.74	\$ 1.94
Teens Fitness Camp	P	240	5	\$ 1.65	\$ 1.87	\$ 1.74	\$ 1.70	\$ 1.90
Healthersize (Inclusion)	P	240	5	\$ 1.61	\$ 1.82	\$ 1.69	\$ 1.66	\$ 1.85
Summer Extravaganza	B	90	5	\$ 3.79	\$ 4.28	\$ 3.97	\$ 3.90	\$ 4.35
Summer Social (Inclusion)	B	90	5	\$ 3.79	\$ 4.28	\$ 3.97	\$ 3.90	\$ 4.35
Vaughan Dance Recital: Summer Sneak Peak	B	90	5	\$ 3.79	\$ 4.28	\$ 3.97	\$ 3.90	\$ 4.35
Play the Day Away	V	180	5	\$ 1.62	\$ 1.83	\$ 1.70	\$ 1.67	\$ 1.87
Tennis Tremendous	V	180	5	\$ 1.62	\$ 1.83	\$ 1.70	\$ 1.67	\$ 1.87
Summer Extravaganza	B	60	5	\$ 4.26	\$ 4.82	\$ 4.47	\$ 4.39	\$ 4.90
Summer Social (Inclusion)	B	60	5	\$ 4.26	\$ 4.82	\$ 4.47	\$ 4.39	\$ 4.90
Vaughan Dance Recital: Summer Sneak Peak	B	60	5	\$ 4.26	\$ 4.82	\$ 4.47	\$ 4.39	\$ 4.90
Bussing - 1 Week	V	45	5	\$ 4.72	\$ 5.33	\$ 4.95	\$ 4.86	\$ 5.42
Vaughan Lifesaving Camp	P	420	9	\$ 1.86	\$ 2.10	\$ 1.95	\$ 1.92	\$ 2.14
Archery	P	420	5	\$ 1.74	\$ 1.97	\$ 1.83	\$ 1.79	\$ 2.00
Tri-UMPH Train for Triathlon	V	240	5	\$ 1.65	\$ 1.87	\$ 1.74	\$ 1.70	\$ 1.90
Lil Sous-Chefs	P	420	5	\$ 2.51	\$ 2.84	\$ 2.63	\$ 2.58	\$ 2.89
Learning to Lead	V	420	5	\$ 1.43	\$ 1.62	\$ 1.51	\$ 1.48	\$ 1.65
Junior Lifeguard	P	420	5	\$ 2.15	\$ 2.43	\$ 2.26	\$ 2.22	\$ 2.48
Lifeguard in Training	P	420	5	\$ 2.15	\$ 2.43	\$ 2.26	\$ 2.22	\$ 2.48
The Urban Gardener	P	420	5	\$ 2.28	\$ 2.58	\$ 2.40	\$ 2.35	\$ 2.62
All Board No Bored P.A. Day	B	180	1	\$ 1.89	\$ 2.14	\$ 1.99	\$ 1.95	\$ 2.18
All Out Sports	B	180	1	\$ 1.89	\$ 2.14	\$ 1.99	\$ 1.95	\$ 2.18
All Star Basketball December Break Camp	V	420	4	\$ 1.48	\$ 1.67	\$ 1.56	\$ 1.53	\$ 1.70
All Star Basketball Holiday Camp	V	420	4	\$ 1.65	\$ 1.87	\$ 1.74	\$ 1.70	\$ 1.90
All Star Basketball Holiday Camp (Holiday Schedule: 5-7hr & 2-3hr)	V	352	7	\$ 1.65	\$ 1.87	\$ 1.74	\$ 1.70	\$ 1.90
All Star Basketball Holiday Camp EDC	V	210	10	\$ 1.28	\$ 1.44	\$ 1.34	\$ 1.31	\$ 1.47
Aqua Adventures 1 2	P	420	8	\$ 1.83	\$ 2.07	\$ 1.92	\$ 1.88	\$ 2.10
Aqua Adventures 1 2 3 - March Break	P	420	10	\$ 1.83	\$ 2.07	\$ 1.92	\$ 1.88	\$ 2.10
Aqua Adventures 3 4	P	420	8	\$ 1.83	\$ 2.07	\$ 1.92	\$ 1.88	\$ 2.10
Aqua Adventures 5 6	P	420	8	\$ 1.83	\$ 2.07	\$ 1.92	\$ 1.88	\$ 2.10
Aqua Adventures 7 8	P	420	8	\$ 1.96	\$ 2.21	\$ 2.06	\$ 2.02	\$ 2.25
Aqua Adventures 7 8 9 - March Break	P	420	10	\$ 1.96	\$ 2.21	\$ 2.06	\$ 2.02	\$ 2.25
Aqua Adventures 7 8 9 - March Break	P	420	10	\$ 1.96	\$ 2.21	\$ 2.06	\$ 2.02	\$ 2.25
Archery	V	60	1	\$ 4.26	\$ 4.82	\$ 4.47	\$ 4.39	\$ 4.90
Art Zone School Break Camp	V	420	7	\$ 2.26	\$ 2.55	\$ 2.37	\$ 2.33	\$ 2.60
Art Zone School Break Camp (Holiday Schedule: 5-7hr & 2-3hr)	V	355	7	\$ 2.26	\$ 2.55	\$ 2.37	\$ 2.33	\$ 2.60
Badminton: Parent & Child	B	120	1	\$ 2.84	\$ 3.21	\$ 2.99	\$ 2.93	\$ 3.27
Crafting Slippery Slime	P	180	1	\$ 3.13	\$ 3.53	\$ 3.28	\$ 3.22	\$ 3.59
December Break Camp: All Out Sports	B	420	1	\$ 1.21	\$ 1.37	\$ 1.27	\$ 1.25	\$ 1.39
February School Closure	V	510	1	\$ 1.34	\$ 1.52	\$ 1.41	\$ 1.38	\$ 1.54
For the Love of Art	V	420	4	\$ 1.62	\$ 1.83	\$ 1.70	\$ 1.67	\$ 1.87
For the Love of Art	V	420	1	\$ 1.62	\$ 1.83	\$ 1.70	\$ 1.67	\$ 1.87
For the Love of Art	V	420	1	\$ 1.62	\$ 1.83	\$ 1.70	\$ 1.67	\$ 1.87
Full STEAM Ahead!	V	420	5	\$ 2.26	\$ 2.55	\$ 2.37	\$ 2.33	\$ 2.60
Winter Adventures: EDC	V	210	10	\$ 1.28	\$ 1.44	\$ 1.34	\$ 1.31	\$ 1.47
Winter Adventures: EDC (Holiday Schedule: 5-3.5hrs & 2-1.5hrs)	V	176	7	\$ 1.29	\$ 1.45	\$ 1.35	\$ 1.33	\$ 1.48
Winter Adventures: Junior	V	420	7	\$ 1.65	\$ 1.87	\$ 1.74	\$ 1.70	\$ 1.90
Winter Adventures: Junior (Holiday Schedule - 5 full days & 2-3hr)	V	368	7	\$ 1.65	\$ 1.87	\$ 1.74	\$ 1.70	\$ 1.90
Winter Adventures: Senior	V	420	7	\$ 1.65	\$ 1.87	\$ 1.74	\$ 1.70	\$ 1.90
Holiday School Break Camps EDC	V	90	5	\$ 2.98	\$ 3.37	\$ 3.13	\$ 3.07	\$ 3.43
Kids A Cookin' P.A. Day Camp	P	420	1	\$ 2.04	\$ 2.31	\$ 2.15	\$ 2.11	\$ 2.35
Kids A Cookin' PA Day Camp	P	420	1	\$ 2.03	\$ 2.30	\$ 2.13	\$ 2.09	\$ 2.34

2024 CITY OF VAUGHAN RECREATION FEE REVIEW
APPENDIX B - FEE SCHEDULES
REGISTERED CAMPS

Activity Title	Fee Category	Duration (Mins)	Number of Sessions	Current 15 Minute Fee	Calculated Fees			
					Option 1	Option 2	Option 3	Option 4
Kids a Cookin': Holiday Special	P	420	1	\$ 2.03	\$ 2.30	\$ 2.13	\$ 2.09	\$ 2.34
Kids A Cookin': Holiday Special P.A. Day Camp	P	420	1	\$ 2.04	\$ 2.31	\$ 2.15	\$ 2.11	\$ 2.35
Kids a Cookin': Spring Edition	P	420	1	\$ 2.03	\$ 2.30	\$ 2.13	\$ 2.09	\$ 2.34
Kids in the Kitchen: Baking Workshop	P	90	1	\$ 5.54	\$ 6.26	\$ 5.81	\$ 5.70	\$ 6.37
Kool Holidays (Inclusion)	P	420	7	\$ 2.11	\$ 2.38	\$ 2.21	\$ 2.17	\$ 2.43
Leaders by Example (School Break Inclusion Program)	V	420	5	\$ 2.11	\$ 2.38	\$ 2.21	\$ 2.17	\$ 2.43
Learn to Love Hockey Camp	P	420	5	\$ 2.40	\$ 2.71	\$ 2.52	\$ 2.47	\$ 2.76
Learn to Love Skate Camp	V	420	1	\$ 1.62	\$ 1.83	\$ 1.70	\$ 1.67	\$ 1.87
Learn to Love Skate Camp (December Break)	V	180	5	\$ 2.40	\$ 2.71	\$ 2.52	\$ 2.47	\$ 2.76
March Madness: EDC	V	150	5	\$ 1.29	\$ 1.45	\$ 1.35	\$ 1.33	\$ 1.48
March Madness: Junior	V	420	5	\$ 1.65	\$ 1.87	\$ 1.74	\$ 1.70	\$ 1.90
March Madness: Senior	V	420	5	\$ 1.65	\$ 1.87	\$ 1.74	\$ 1.70	\$ 1.90
Nature Wonders	P	180	1	\$ 3.13	\$ 3.53	\$ 3.28	\$ 3.22	\$ 3.59
Open Canvas: Acrylic Painting Workshop	P	60	1	\$ 5.68	\$ 6.42	\$ 5.96	\$ 5.85	\$ 6.53
P.A. Day Camp: All Out Sports	B	420	1	\$ 1.25	\$ 1.42	\$ 1.32	\$ 1.29	\$ 1.44
PA Day Camp Extended Day Camp	V	150	1	\$ 1.21	\$ 1.37	\$ 1.27	\$ 1.25	\$ 1.39
School Break Adventure Junior	V	420	1	\$ 1.62	\$ 1.83	\$ 1.70	\$ 1.67	\$ 1.87
School Break Adventure Senior	V	420	1	\$ 1.62	\$ 1.83	\$ 1.70	\$ 1.67	\$ 1.87
School's Out!	V	420	1	\$ 1.62	\$ 1.83	\$ 1.70	\$ 1.67	\$ 1.87
Sports all Day	B	420	5	\$ 1.65	\$ 1.87	\$ 1.74	\$ 1.70	\$ 1.90
Squash PA Days	P	240	1	\$ 4.38	\$ 4.95	\$ 4.60	\$ 4.51	\$ 5.04
STEM Workshop	P	90	1	\$ 4.26	\$ 4.82	\$ 4.47	\$ 4.39	\$ 4.90
Sticks & Steel Hockey Camp	P	180	5	\$ 2.42	\$ 2.74	\$ 2.54	\$ 2.50	\$ 2.79
Volunteer Leadership Program	B	420	1	\$ 3.09	\$ 3.50	\$ 3.25	\$ 3.19	\$ 3.56
Winter Wonders	V	420	1	\$ 1.62	\$ 1.83	\$ 1.70	\$ 1.67	\$ 1.87
Aqua Adventures 9 10	P	420	8	\$ 1.95	\$ 2.21	\$ 2.05	\$ 2.01	\$ 2.25
Aquasquirt Camp	P	420	4	\$ 2.01	\$ 2.27	\$ 2.11	\$ 2.07	\$ 2.31
Aquasquirt Camp	P	420	8	\$ 2.01	\$ 2.27	\$ 2.11	\$ 2.07	\$ 2.31
Aquasquirts Holiday Camp (Holiday Schedule: 5-7hr & 2-4hr	B	368	7	\$ 1.91	\$ 2.16	\$ 2.01	\$ 1.97	\$ 2.20
Aquatic Leaders of Tomorrow	V	420	1	\$ 1.62	\$ 1.83	\$ 1.70	\$ 1.67	\$ 1.87
Aquatic Leaders of Tomorrow (School Break)	P	420	10	\$ 1.86	\$ 2.10	\$ 1.95	\$ 1.92	\$ 2.14
Passover Break Camp: Junior	V	420	5	\$ 1.65	\$ 1.87	\$ 1.74	\$ 1.70	\$ 1.90
Passover Break Camp: Senior	V	420	5	\$ 1.65	\$ 1.87	\$ 1.74	\$ 1.70	\$ 1.90
Family Swim Lessons	B	60	1	\$ 2.70	\$ 3.06	\$ 2.84	\$ 2.78	\$ 3.11
Kool Holidays (Inclusion)	P	420	5	\$ 2.11	\$ 2.38	\$ 2.21	\$ 2.17	\$ 2.43

2024 CITY OF VAUGHAN RECREATION FEE REVIEW
APPENDIX B - FEE SCHEDULES
REGISTERED VIRTUAL PROGRAMMING

Activity Title	Fee Category	User Group	Duration (Mins)	Number of Sessions	Current 15 Minute Fee	Calculated Fees			
						Option 1	Option 2	Option 3	Option 4
A Taste of Vaughan	V	Adult	45	6	\$ 3.72	\$ 4.28	\$ 3.91	\$ 3.91	\$ 4.46
Artful Adventures	V	Children	60	3	\$ 3.41	\$ 3.92	\$ 3.58	\$ 3.58	\$ 4.09
Artworx	V	Children	60	5	\$ 3.72	\$ 4.28	\$ 3.91	\$ 3.91	\$ 4.46
Babysitting Basics	B	Children	90	5	\$ 2.24	\$ 2.57	\$ 2.35	\$ 2.35	\$ 2.69
Backyard Adventure	P	Children	60	4	\$ 4.20	\$ 4.83	\$ 4.41	\$ 4.41	\$ 5.04
Baking Basics	B	Children	60	5	\$ 3.70	\$ 4.25	\$ 3.88	\$ 3.88	\$ 4.44
Become a Social Media Influencer	V	Youth	90	1	\$ 3.60	\$ 4.14	\$ 3.78	\$ 3.78	\$ 4.32
Becoming a Leader in Sports	V	Youth	45	5	\$ 3.60	\$ 4.14	\$ 3.78	\$ 3.78	\$ 4.32
Becoming a Social Media Influencer Workshop	V	Children	60	1	\$ 4.26	\$ 4.90	\$ 4.47	\$ 4.47	\$ 5.11
Becoming a Social Media Influencer Workshop	V	Youth	90	1	\$ 2.70	\$ 3.11	\$ 2.84	\$ 2.84	\$ 3.24
Boxercise	V	Adult	45	10	\$ 3.72	\$ 4.28	\$ 3.91	\$ 3.91	\$ 4.46
Boxercise - Adult	P	Adult	45	5	\$ 3.72	\$ 4.28	\$ 3.91	\$ 3.91	\$ 4.46
Brain Games Challenge	V	Children	60	1	\$ 4.26	\$ 4.90	\$ 4.47	\$ 4.47	\$ 5.11
Building Your LinkedIn Brand	B	Youth	60	1	\$ 4.06	\$ 4.66	\$ 4.26	\$ 4.26	\$ 4.87
Checkers for Beginners	V	Children	60	1	\$ 4.26	\$ 4.90	\$ 4.47	\$ 4.47	\$ 5.11
Chess for Beginners	V	Children	60	8	\$ 3.72	\$ 4.28	\$ 3.91	\$ 3.91	\$ 4.46
Chess for Beginners	V	Children	60	5	\$ 3.41	\$ 3.92	\$ 3.58	\$ 3.58	\$ 4.09
Chess: Practice Play	B	Children	60	4	\$ 2.10	\$ 2.41	\$ 2.20	\$ 2.20	\$ 2.52
Circuit Training	V	Children	45	11	\$ 3.72	\$ 4.28	\$ 3.91	\$ 3.91	\$ 4.46
Circuit Training for Kids	B	Children	45	8	\$ 3.72	\$ 4.28	\$ 3.91	\$ 3.91	\$ 4.46
City Playhouse Academy: March Break Musical Theatre Mania	P	Children	60	5	\$ 4.26	\$ 4.90	\$ 4.47	\$ 4.47	\$ 5.11
City Playhouse Academy: VIRTUAL MusicTheatre Skill Building	P	Youth	60	9	\$ 3.60	\$ 4.14	\$ 3.78	\$ 3.78	\$ 4.32
City Playhouse Academy: VIRTUAL Stage Stars 6-9	P	Children	60	9	\$ 3.72	\$ 4.28	\$ 3.91	\$ 3.91	\$ 4.46
City Playhouse Academy: VIRTUAL Theatreworks	P	Youth	60	9	\$ 3.60	\$ 4.14	\$ 3.78	\$ 3.78	\$ 4.32
City Playhouse Academy: VIRTUAL Triple Threat	P	Youth	60	9	\$ 3.60	\$ 4.14	\$ 3.78	\$ 3.78	\$ 4.32
Craft With Me	B	Family	60	2	\$ 3.84	\$ 4.42	\$ 4.03	\$ 4.03	\$ 4.61
One-of-a-Kind Crafts	B	Children	60	3	\$ 3.41	\$ 3.92	\$ 3.58	\$ 3.58	\$ 4.09
One-of-a-Kind Crafts	B	Children	45	3	\$ 2.48	\$ 2.85	\$ 2.60	\$ 2.60	\$ 2.97
One-of-a-Kind Crafts	P	Children	60	4	\$ 4.20	\$ 4.83	\$ 4.41	\$ 4.41	\$ 5.04
Crafty Kids: Valentine's Day Workshop	V	Children	60	1	\$ 4.26	\$ 4.90	\$ 4.47	\$ 4.47	\$ 5.11
Cupcake Creations	B	Youth	60	1	\$ 4.06	\$ 4.66	\$ 4.26	\$ 4.26	\$ 4.87
Dance Fit	V	Older Adult	45	11	\$ 3.79	\$ 4.35	\$ 3.97	\$ 3.97	\$ 4.54
Dance Fit: Older Adults	B	Older Adult	45	8	\$ 2.27	\$ 2.61	\$ 2.38	\$ 2.38	\$ 2.73
Discovery Club Math	B	Inclusion	60	10	\$ 3.79	\$ 4.35	\$ 3.97	\$ 3.97	\$ 4.54
Discovery Club Reading and Writing	B	Inclusion	60	10	\$ 3.79	\$ 4.35	\$ 3.97	\$ 3.97	\$ 4.54
Discovery Club Science	B	Inclusion	60	10	\$ 3.79	\$ 4.35	\$ 3.97	\$ 3.97	\$ 4.54
Discovery Club: Math Private	P	Inclusion	30	8	\$ 11.07	\$ 12.74	\$ 11.63	\$ 11.63	\$ 13.29
Discovery Club: Reading and Writing Private	P	Inclusion	30	8	\$ 11.07	\$ 12.74	\$ 11.63	\$ 11.63	\$ 13.29
Disney Inspired Fun and Fit	V	Children	60	2	\$ 3.84	\$ 4.42	\$ 4.03	\$ 4.03	\$ 4.61
Disney Inspired Fun and Fit	V	Preschool	60	11	\$ 3.72	\$ 4.28	\$ 3.91	\$ 3.91	\$ 4.46
Edu-Kids	P	Children	60	8	\$ 4.20	\$ 4.83	\$ 4.41	\$ 4.41	\$ 5.04
Enchanted Garden	P	Children	90	1	\$ 5.59	\$ 6.43	\$ 5.87	\$ 5.87	\$ 6.71
Extreme Weather Science Experiments	V	Children	60	1	\$ 4.26	\$ 4.90	\$ 4.47	\$ 4.47	\$ 5.11
Film Making Workshop	I	Children	360	2	\$ 4.54	\$ 5.22	\$ 4.77	\$ 4.77	\$ 5.45
Financial Literacy (draft event name)	B	Children	45	4	\$ 3.72	\$ 4.28	\$ 3.91	\$ 3.91	\$ 4.46
Fortnite Game Design & Skills Course	I	Youth	60	8	\$ 8.45	\$ 9.71	\$ 8.87	\$ 8.87	\$ 10.14
Fortnite: Game Design & Skills	I	Youth	60	4	\$ 16.90	\$ 19.44	\$ 17.75	\$ 17.75	\$ 20.28
French Refresher for Kids	P	Children	60	8	\$ 4.20	\$ 4.83	\$ 4.41	\$ 4.41	\$ 5.04
Fun Club	B	Inclusion	60	10	\$ 3.79	\$ 4.35	\$ 3.97	\$ 3.97	\$ 4.54
Fun with Felt	B	Children	60	1	\$ 4.26	\$ 4.90	\$ 4.47	\$ 4.47	\$ 5.11
Funky Moves	B	Inclusion	60	10	\$ 3.79	\$ 4.35	\$ 3.97	\$ 3.97	\$ 4.54
FUNtastic Fitness	B	Inclusion	45	5	\$ 3.79	\$ 4.35	\$ 3.97	\$ 3.97	\$ 4.54
Here Comes the Fun	B	Inclusion	60	1	\$ 4.26	\$ 4.90	\$ 4.47	\$ 4.47	\$ 5.11
Home Alone Workshop	B	Children	60	4	\$ 2.79	\$ 3.21	\$ 2.93	\$ 2.93	\$ 3.35
Hoop School	V	Children	60	5	\$ 3.72	\$ 4.28	\$ 3.91	\$ 3.91	\$ 4.46
Hoop School	B	Youth	60	3	\$ 3.41	\$ 3.92	\$ 3.58	\$ 3.58	\$ 4.09
Hoop School	B	Children	60	2	\$ 3.84	\$ 4.42	\$ 4.03	\$ 4.03	\$ 4.61
Ignite Youth!	B	Youth	60	4	\$ 3.60	\$ 4.14	\$ 3.78	\$ 3.78	\$ 4.32
Interview Skills 101	B	Youth	60	3	\$ 3.60	\$ 4.14	\$ 3.78	\$ 3.78	\$ 4.32
Just Say OM	B	Youth	60	1	\$ 4.06	\$ 4.66	\$ 4.26	\$ 4.26	\$ 4.87
Karate for Beginners	V	Children	45	10	\$ 3.72	\$ 4.28	\$ 3.91	\$ 3.91	\$ 4.46
Karate: Beginner	I	Children	60	1	\$ 4.20	\$ 4.83	\$ 4.41	\$ 4.41	\$ 5.04
Kiddy Karate	V	Children	45	5	\$ 3.72	\$ 4.28	\$ 3.91	\$ 3.91	\$ 4.46
Kids in the Kitchen	V	Children	60	4	\$ 3.72	\$ 4.28	\$ 3.91	\$ 3.91	\$ 4.46
Kids in the Kitchen: Baking Workshop	B	Children	60	1	\$ 4.20	\$ 4.83	\$ 4.41	\$ 4.41	\$ 5.04
Kool Holidays Jr December Break	V	Inclusion	90	3	\$ 1.89	\$ 2.18	\$ 1.99	\$ 1.99	\$ 2.27
Kool Holidays Sr December Break	V	Inclusion	90	3	\$ 1.89	\$ 2.18	\$ 1.99	\$ 1.99	\$ 2.27
Learn to Play Chess Workshop	V	Children	60	3	\$ 3.72	\$ 4.28	\$ 3.91	\$ 3.91	\$ 4.46
Learn to Play Music: Private	P	Inclusion	30	10	\$ 11.07	\$ 12.74	\$ 11.63	\$ 11.63	\$ 13.29
Learning through Life Skills	B	Inclusion	60	9	\$ 3.79	\$ 4.35	\$ 3.97	\$ 3.97	\$ 4.54
LEGO Challenge	V	Children	60	3	\$ 3.35	\$ 3.86	\$ 3.52	\$ 3.52	\$ 4.02
Leisure Buddy Volunteer Course	B	Youth	60	10	\$ 2.22	\$ 2.55	\$ 2.33	\$ 2.33	\$ 2.66
Lesson Up	B	Inclusion	60	5	\$ 3.76	\$ 4.33	\$ 3.95	\$ 3.95	\$ 4.52
Let's get cooking!	B	Inclusion	60	10	\$ 3.79	\$ 4.35	\$ 3.97	\$ 3.97	\$ 4.54
Little Bakers Workshop	B	Family	60	1	\$ 3.76	\$ 4.33	\$ 3.95	\$ 3.95	\$ 4.52
Magic 101: Easy Magic Tricks for Beginners	V	Children	90	3	\$ 2.79	\$ 3.21	\$ 2.93	\$ 2.93	\$ 3.35

2024 CITY OF VAUGHAN RECREATION FEE REVIEW
APPENDIX B - FEE SCHEDULES
REGISTERED VIRTUAL PROGRAMMING

Activity Title	Fee Category	User Group	Duration (Mins)	Number of Sessions	Current 15 Minute Fee	Calculated Fees			
						Option 1	Option 2	Option 3	Option 4
March Break LEGO Challenge	V	Children	60	3	\$ 3.41	\$ 3.92	\$ 3.58	\$ 3.58	\$ 4.09
Mobility Training for Adults	V	Adult	45	4	\$ 3.72	\$ 4.28	\$ 3.91	\$ 3.91	\$ 4.46
Money Smart: Junior	V	Children	60	4	\$ 3.72	\$ 4.28	\$ 3.91	\$ 3.91	\$ 4.46
Money Smart: Senior	V	Children	60	4	\$ 3.70	\$ 4.25	\$ 3.88	\$ 3.88	\$ 4.44
Money Smart: Tips for Teens	V	Youth	60	4	\$ 3.58	\$ 4.12	\$ 3.76	\$ 3.76	\$ 4.30
My Mini Scientist & I	V	Family	60	1	\$ 4.26	\$ 4.90	\$ 4.47	\$ 4.47	\$ 5.11
My Mini Scientist & I	P	Family	45	4	\$ 4.26	\$ 4.90	\$ 4.47	\$ 4.47	\$ 5.11
Natural Habitats	P	Preschool	45	11	\$ 3.72	\$ 4.28	\$ 3.91	\$ 3.91	\$ 4.46
Ninja Training Class	P	Children	60	1	\$ 4.26	\$ 4.90	\$ 4.47	\$ 4.47	\$ 5.11
Oodles & Doodles of Art	B	Preschool	45	5	\$ 3.72	\$ 4.28	\$ 3.91	\$ 3.91	\$ 4.46
Open Canvas: Acrylic Painting Workshop	P	Children	60	1	\$ 5.59	\$ 6.43	\$ 5.87	\$ 5.87	\$ 6.71
Organizing your Digital Photo Collection	V	Adult	60	5	\$ 3.69	\$ 4.24	\$ 3.87	\$ 3.87	\$ 4.43
Qigong	B	Older Adult	60	8	\$ 2.27	\$ 2.61	\$ 2.38	\$ 2.38	\$ 2.73
Recreational Ballet	V	Preschool	45	5	\$ 3.72	\$ 4.28	\$ 3.91	\$ 3.91	\$ 4.46
Recreational Ballet Workshop	V	Preschool	60	1	\$ 4.20	\$ 4.83	\$ 4.41	\$ 4.41	\$ 5.04
Recreational Hip Hop	V	Children	60	5	\$ 3.72	\$ 4.28	\$ 3.91	\$ 3.91	\$ 4.46
Recreational Hip Hop P.A. Day	V	Children	60	1	\$ 4.26	\$ 4.90	\$ 4.47	\$ 4.47	\$ 5.11
Relaxation Yoga	P	Adult	45	5	\$ 2.79	\$ 3.21	\$ 2.93	\$ 2.93	\$ 3.35
Resume Building & Job Interview Skills	B	Youth	60	1	\$ 4.06	\$ 4.66	\$ 4.26	\$ 4.26	\$ 4.87
Resume Building Workshop	B	Youth	90	1	\$ 3.60	\$ 4.14	\$ 3.78	\$ 3.78	\$ 4.32
Rocket League Esport Skills & Strategy Course	I	Children	60	8	\$ 8.73	\$ 10.04	\$ 9.16	\$ 9.16	\$ 10.47
Santa Claus is Coming to Vaughan	B	Children	90	1	\$ 1.87	\$ 2.15	\$ 1.96	\$ 1.96	\$ 2.25
Self-defence	B	Children	60	1	\$ 4.26	\$ 4.90	\$ 4.47	\$ 4.47	\$ 5.11
Shake, Rattle and Rolling Pins	B	Family	60	4	\$ 3.76	\$ 4.33	\$ 3.95	\$ 3.95	\$ 4.52
Slipery Slime	P	Children	60	1	\$ 4.26	\$ 4.90	\$ 4.47	\$ 4.47	\$ 5.11
Slippery Slime	P	Children	60	1	\$ 4.26	\$ 4.90	\$ 4.47	\$ 4.47	\$ 5.11
Speed, Agility & Athletic Training	V	Children	60	5	\$ 3.41	\$ 3.92	\$ 3.58	\$ 3.58	\$ 4.09
Sports Conditioning for kids	V	Children	45	5	\$ 3.72	\$ 4.28	\$ 3.91	\$ 3.91	\$ 4.46
Spring Connections -Social Skills Camp (SN)	B	Inclusion	60	5	\$ 3.41	\$ 3.92	\$ 3.58	\$ 3.58	\$ 4.09
STEM	P	Preschool	60	4	\$ 4.20	\$ 4.83	\$ 4.41	\$ 4.41	\$ 5.04
STEM	P	Children	60	4	\$ 4.20	\$ 4.83	\$ 4.41	\$ 4.41	\$ 5.04
STEM Program: Ozobot Evo	V	Children	120	5	\$ 3.19	\$ 3.67	\$ 3.35	\$ 3.35	\$ 3.83
STEM: DIY Toys	P	Children	60	4	\$ 4.20	\$ 4.83	\$ 4.41	\$ 4.41	\$ 5.04
STEM: OZOBOT	V	Children	60	11	\$ 3.14	\$ 3.61	\$ 3.29	\$ 3.29	\$ 3.76
Stir it up!	B	Children	60	5	\$ 3.70	\$ 4.25	\$ 3.88	\$ 3.88	\$ 4.44
Stop Motion Animation Workshop	I	Children	360	2	\$ 4.54	\$ 5.22	\$ 4.77	\$ 4.77	\$ 5.45
Stop Motion Animation Workshop (Film Camp In A Box)	I	Children	360	2	\$ 2.95	\$ 3.40	\$ 3.10	\$ 3.10	\$ 3.54
Summer Dance Studio	V	Preschool	45	4	\$ 3.72	\$ 4.28	\$ 3.91	\$ 3.91	\$ 4.46
Summer Social	B	Inclusion	60	5	\$ 4.26	\$ 4.90	\$ 4.47	\$ 4.47	\$ 5.11
Tai Chi	B	Older Adult	60	8	\$ 2.27	\$ 2.61	\$ 2.38	\$ 2.38	\$ 2.73
Tai Chi & Qigong	I	Adult	60	8	\$ 2.66	\$ 3.06	\$ 2.79	\$ 2.79	\$ 3.19
Tai Chi & Qigong	I	Older Adult	60	8	\$ 2.17	\$ 2.50	\$ 2.28	\$ 2.28	\$ 2.61
Teen Chefs	V	Youth	60	5	\$ 3.99	\$ 4.59	\$ 4.19	\$ 4.19	\$ 4.79
Tone, Tighten, Trim	P	Adult	60	8	\$ 3.70	\$ 4.25	\$ 3.88	\$ 3.88	\$ 4.44
Vaughan Playschool - French	P	Preschool	45	8	\$ 4.20	\$ 4.83	\$ 4.41	\$ 4.41	\$ 5.04
Vaughan Playschool Science: Confetti Eruptions	V	Preschool	45	1	\$ 3.72	\$ 4.28	\$ 3.91	\$ 3.91	\$ 4.46
Vaughan Playschool: Italian	V	Preschool	45	11	\$ 4.20	\$ 4.83	\$ 4.41	\$ 4.41	\$ 5.04
Vaughan Playschool: Math	P	Preschool	45	8	\$ 4.20	\$ 4.83	\$ 4.41	\$ 4.41	\$ 5.04
Vaughan Playschool: Reading & Writing	P	Preschool	45	8	\$ 4.20	\$ 4.83	\$ 4.41	\$ 4.41	\$ 5.04
Vaughan Playschool: Virtual Science	P	Preschool	45	8	\$ 4.20	\$ 4.83	\$ 4.41	\$ 4.41	\$ 5.04
Virtual Adventures	B	Inclusion	30	8	\$ 1.77	\$ 2.04	\$ 1.86	\$ 1.86	\$ 2.13
Virtual Roblox Game Design Mario Galaxy	I	Children	60	8	\$ 6.84	\$ 7.86	\$ 7.18	\$ 7.18	\$ 8.20
Virtual Web Game Development	I	Children	60	8	\$ 6.84	\$ 7.86	\$ 7.18	\$ 7.18	\$ 8.20
Volunteer Leadership Program	B	Youth	60	10	\$ 2.22	\$ 2.55	\$ 2.33	\$ 2.33	\$ 2.66
Web Development: Beginner	V	Children	60	11	\$ 4.20	\$ 4.83	\$ 4.41	\$ 4.41	\$ 5.04
Winter Jamboree	V	Inclusion	60	1	\$ 4.26	\$ 4.90	\$ 4.47	\$ 4.47	\$ 5.11
Winterscapes: Watercolour Painting	P	Youth	60	3	\$ 5.41	\$ 6.22	\$ 5.68	\$ 5.68	\$ 6.49
Yoga	V	Family	60	8	\$ 3.76	\$ 4.33	\$ 3.95	\$ 3.95	\$ 4.52
Yoga for Kids - P.A.Day	V	Children	60	1	\$ 4.26	\$ 4.90	\$ 4.47	\$ 4.47	\$ 5.11
Young Rembrandts: Animal Cartoon Workshop	I	Children	90	1	\$ 7.27	\$ 8.36	\$ 7.63	\$ 7.63	\$ 8.72
Young Rembrandts: Cartoon Drawing	I	Children	60	4	\$ 6.58	\$ 7.56	\$ 6.90	\$ 6.90	\$ 7.89
Young Rembrandts: Ocean Life Workshop	I	Children	90	1	\$ 7.27	\$ 8.36	\$ 7.63	\$ 7.63	\$ 8.72

2024 CITY OF VAUGHAN RECREATION FEE REVIEW

**APPENDIX B - FEE SCHEDULES
MEMBERSHIP**

Activity Title	Pass Type	Resident Type	Pass Term	Current Fee	Calculated Fees			
					Option 1	Option 2	Option 3	Option 4
Administrative Fee 25	Admin	All	1 Days	\$ 25.00	\$ 25.50	\$ 25.50	\$ 25.50	\$ 25.50
Administrative Fee 15	Admin	All	1 Days	\$ 15.00	\$ 15.30	\$ 15.30	\$ 15.30	\$ 15.30
Administrative Fee 10	Admin	All	1 Days	\$ 10.00	\$ 10.20	\$ 10.20	\$ 10.20	\$ 10.20
Aquafitness	Adult	Resident	10 Days	\$ 97.70	\$ 112.36	\$ 105.52	\$ 109.42	\$ 117.24
Aquafitness	Adult	Non-Resident	10 Days	\$ 107.45	\$ 134.31	\$ 126.79	\$ 131.09	\$ 139.69
Aquafitness	Youth (13-17)	Resident	10 Days	\$ 43.30	\$ 49.80	\$ 46.76	\$ 48.50	\$ 51.96
Aquafitness	Youth (13-17)	Non-Resident	10 Days	\$ 47.60	\$ 59.50	\$ 56.17	\$ 58.07	\$ 61.88
Aquafitness	Older Adult	Resident	10 Days	\$ 43.30	\$ 49.80	\$ 46.76	\$ 48.50	\$ 51.96
Aquafitness	Older Adult	Non-Resident	10 Days	\$ 47.60	\$ 59.50	\$ 56.17	\$ 58.07	\$ 61.88
Aquafitness	Adult	Resident	25 Days	\$ 228.20	\$ 262.43	\$ 246.46	\$ 255.58	\$ 273.84
Aquafitness	Adult	Non-Resident	25 Days	\$ 250.95	\$ 313.69	\$ 296.12	\$ 306.16	\$ 326.24
Aquafitness	Youth (13-17)	Resident	25 Days	\$ 102.55	\$ 117.93	\$ 110.75	\$ 114.86	\$ 123.06
Aquafitness	Youth (13-17)	Non-Resident	25 Days	\$ 112.80	\$ 141.00	\$ 133.10	\$ 137.62	\$ 146.64
Aquafitness	Older Adult	Resident	25 Days	\$ 102.55	\$ 117.93	\$ 110.75	\$ 114.86	\$ 123.06
Aquafitness	Older Adult	Non-Resident	25 Days	\$ 112.80	\$ 141.00	\$ 133.10	\$ 137.62	\$ 146.64
Aquafitness	Adult	Resident	1 Year	\$ 482.20	\$ 554.53	\$ 520.78	\$ 540.06	\$ 578.64
Aquafitness	Adult	Non-Resident	1 Year	\$ 530.45	\$ 663.06	\$ 625.93	\$ 647.15	\$ 689.59
Aquafitness	Youth (13-17)	Resident	1 Year	\$ 170.30	\$ 195.85	\$ 183.92	\$ 190.74	\$ 204.36
Aquafitness	Youth (13-17)	Non-Resident	1 Year	\$ 187.30	\$ 234.13	\$ 221.01	\$ 228.51	\$ 243.49
Aquafitness	Older Adult	Resident	1 Year	\$ 170.30	\$ 195.85	\$ 183.92	\$ 190.74	\$ 204.36
Aquafitness	Older Adult	Non-Resident	1 Year	\$ 187.30	\$ 234.13	\$ 221.01	\$ 228.51	\$ 243.49
Babysitting Pass	Babysitting Pass/ Child	All	10 Days	\$ 53.95	\$ 55.03	\$ 55.03	\$ 55.03	\$ 55.03
Pool Plan	Adult	Resident	10 Days	\$ 53.00	\$ 60.95	\$ 57.24	\$ 59.36	\$ 63.60
Pool Plan	Adult	Non-Resident	10 Days	\$ 58.30	\$ 72.88	\$ 68.79	\$ 71.13	\$ 75.79
Pool Plan	Youth	Resident	10 Days	\$ 28.90	\$ 33.24	\$ 31.21	\$ 32.37	\$ 34.68
Pool Plan	Youth	Non-Resident	10 Days	\$ 31.85	\$ 39.81	\$ 37.58	\$ 38.86	\$ 41.41
Pool Plan	Children	Resident	10 Days	\$ 28.90	\$ 33.24	\$ 31.21	\$ 32.37	\$ 34.68
Pool Plan	Children	Non-Resident	10 Days	\$ 31.85	\$ 39.81	\$ 37.58	\$ 38.86	\$ 41.41
Pool Plan	Older Adult	Resident	10 Days	\$ 35.70	\$ 41.06	\$ 38.56	\$ 39.98	\$ 42.84
Pool Plan	Older Adult	Non-Resident	10 Days	\$ 39.30	\$ 49.13	\$ 46.37	\$ 47.95	\$ 51.09
Pool Plan	Group	Resident	10 Days	\$ 106.00	\$ 121.90	\$ 114.48	\$ 118.72	\$ 127.20
Pool Plan	Group	Non-Resident	10 Days	\$ 116.60	\$ 145.75	\$ 137.59	\$ 142.25	\$ 151.58
Pool Plan	Adult	Resident	50 Days	\$ 235.80	\$ 271.17	\$ 254.66	\$ 264.10	\$ 282.96
Pool Plan	Adult	Non-Resident	50 Days	\$ 259.60	\$ 324.50	\$ 306.33	\$ 316.71	\$ 337.48
Pool Plan	Youth	Resident	50 Days	\$ 126.55	\$ 145.53	\$ 136.67	\$ 141.74	\$ 151.86
Pool Plan	Youth	Non-Resident	50 Days	\$ 139.00	\$ 173.75	\$ 164.02	\$ 169.58	\$ 180.70
Pool Plan	Children	Resident	50 Days	\$ 126.55	\$ 145.53	\$ 136.67	\$ 141.74	\$ 151.86
Pool Plan	Children	Non-Resident	50 Days	\$ 139.00	\$ 173.75	\$ 164.02	\$ 169.58	\$ 180.70
Pool Plan	Older Adult	Resident	50 Days	\$ 155.45	\$ 178.77	\$ 167.89	\$ 174.10	\$ 186.54
Pool Plan	Older Adult	Non-Resident	50 Days	\$ 170.90	\$ 213.63	\$ 201.66	\$ 208.50	\$ 222.17
Pool Plan	Group	Resident	50 Days	\$ 469.15	\$ 539.52	\$ 506.68	\$ 525.45	\$ 562.98
Pool Plan	Group	Non-Resident	50 Days	\$ 515.90	\$ 644.88	\$ 608.76	\$ 629.40	\$ 670.67
Pool Plan	Adult	Resident	1 Year	\$ 343.00	\$ 394.45	\$ 370.44	\$ 384.16	\$ 411.60
Pool Plan	Adult	Non-Resident	1 Year	\$ 377.30	\$ 471.63	\$ 445.21	\$ 460.31	\$ 490.49
Pool Plan	Youth	Resident	1 Year	\$ 183.90	\$ 211.49	\$ 198.61	\$ 205.97	\$ 220.68
Pool Plan	Youth	Non-Resident	1 Year	\$ 202.25	\$ 252.81	\$ 238.66	\$ 246.75	\$ 262.93
Pool Plan	Children	Resident	1 Year	\$ 183.90	\$ 211.49	\$ 198.61	\$ 205.97	\$ 220.68
Pool Plan	Children	Non-Resident	1 Year	\$ 202.25	\$ 252.81	\$ 238.66	\$ 246.75	\$ 262.93
Pool Plan	Older Adult	Resident	1 Year	\$ 181.60	\$ 208.84	\$ 196.13	\$ 203.39	\$ 217.92
Pool Plan	Older Adult	Non-Resident	1 Year	\$ 199.80	\$ 249.75	\$ 235.76	\$ 243.76	\$ 259.74
Pool Plan	Group	Resident	1 Year	\$ 685.10	\$ 787.87	\$ 739.91	\$ 767.31	\$ 822.12
Pool Plan	Group	Non-Resident	1 Year	\$ 753.55	\$ 941.94	\$ 889.19	\$ 919.33	\$ 979.62
Rec Sports Pass (Gymnasium)	Adult	Resident	10 Days	\$ 53.70	\$ 61.76	\$ 58.00	\$ 60.14	\$ 64.44
Rec Sports Pass (Gymnasium)	Adult	Non-Resident	10 Days	\$ 59.10	\$ 73.88	\$ 69.74	\$ 72.10	\$ 76.83
Rec Sports Pass (Gymnasium)	Older Adult	Resident	10 Days	\$ 32.45	\$ 37.32	\$ 35.05	\$ 36.34	\$ 38.94
Rec Sports Pass (Gymnasium)	Older Adult	Non-Resident	10 Days	\$ 35.70	\$ 44.63	\$ 42.13	\$ 43.55	\$ 46.41
Early Bird Rec Basketball	Adult	Resident	1 Year	\$ 126.80	\$ 129.34	\$ 129.34	\$ 129.34	\$ 129.34
Early Bird Rec Basketball	Adult	Non-Resident	1 Year	\$ 139.45	\$ 156.18	\$ 156.18	\$ 156.18	\$ 156.18
Early Bird Rec Basketball	Older Adult	Resident	1 Year	\$ 77.10	\$ 78.64	\$ 78.64	\$ 78.64	\$ 78.64
Early Bird Rec Basketball	Older Adult	Non-Resident	1 Year	\$ 84.80	\$ 94.98	\$ 94.98	\$ 94.98	\$ 94.98
Skate	Adult	Resident	1 Season	\$ 123.80	\$ 136.18	\$ 134.94	\$ 129.99	\$ 142.37
Skate	Adult	Non-Resident	1 Season	\$ 136.20	\$ 163.44	\$ 162.08	\$ 156.63	\$ 170.25
Skate	Children	Resident	1 Season	\$ 68.05	\$ 74.86	\$ 74.17	\$ 71.45	\$ 78.26
Skate	Children	Non-Resident	1 Season	\$ 74.90	\$ 89.88	\$ 89.13	\$ 86.14	\$ 93.63
Skate	Youth	Resident	1 Season	\$ 68.05	\$ 74.86	\$ 74.17	\$ 71.45	\$ 78.26
Skate	Youth	Non-Resident	1 Season	\$ 74.90	\$ 89.88	\$ 89.13	\$ 86.14	\$ 93.63
Skate	Older Adult	Resident	1 Season	\$ 79.30	\$ 87.23	\$ 86.44	\$ 83.27	\$ 91.20
Skate	Older Adult	Non-Resident	1 Season	\$ 87.25	\$ 104.70	\$ 103.83	\$ 100.34	\$ 109.06
Skate	Group	Resident	1 Season	\$ 151.75	\$ 166.93	\$ 165.41	\$ 159.34	\$ 174.51
Skate	Group	Non-Resident	1 Season	\$ 166.95	\$ 200.34	\$ 198.67	\$ 191.99	\$ 208.69
Shinny Hockey	Adult	Resident	10 Days	\$ 99.65	\$ 109.62	\$ 108.62	\$ 104.63	\$ 114.60
Shinny Hockey	Adult	Non-Resident	10 Days	\$ 109.60	\$ 131.52	\$ 130.42	\$ 126.04	\$ 137.00

2024 CITY OF VAUGHAN RECREATION FEE REVIEW
APPENDIX B - FEE SCHEDULES
MEMBERSHIP

Activity Title	Pass Type	Resident Type	Pass Term	Current Fee	Calculated Fees			
					Option 1	Option 2	Option 3	Option 4
Shinny Hockey	Youth	Resident	10 Days	\$ 70.85	\$ 77.94	\$ 77.23	\$ 74.39	\$ 81.48
Shinny Hockey	Youth	Non-Resident	10 Days	\$ 77.90	\$ 93.48	\$ 92.70	\$ 89.59	\$ 97.38
Shinny Hockey	Children	Resident	10 Days	\$ 70.85	\$ 77.94	\$ 77.23	\$ 74.39	\$ 81.48
Shinny Hockey	Children	Non-Resident	10 Days	\$ 77.90	\$ 93.48	\$ 92.70	\$ 89.59	\$ 97.38
Shinny Hockey	Older Adult	Resident	10 Days	\$ 99.65	\$ 109.62	\$ 108.62	\$ 104.63	\$ 114.60
Shinny Hockey	Older Adult	Non-Resident	10 Days	\$ 109.60	\$ 131.52	\$ 130.42	\$ 126.04	\$ 137.00
Shinny Hockey	Parent/ Child	Resident	10 Days	\$ 167.25	\$ 183.98	\$ 182.30	\$ 175.61	\$ 192.34
Shinny Hockey	Parent/ Child	Non-Resident	10 Days	\$ 183.95	\$ 220.74	\$ 218.90	\$ 211.54	\$ 229.94
Ticket Ice	Youth	Resident	10 Days	\$ 77.60	\$ 85.36	\$ 84.58	\$ 81.48	\$ 89.24
Ticket Ice	Youth	Non-Resident	10 Days	\$ 85.30	\$ 102.36	\$ 101.51	\$ 98.10	\$ 106.63
Ticket Ice	Adult	Resident	10 Days	\$ 79.55	\$ 87.51	\$ 86.71	\$ 83.53	\$ 91.48
Ticket Ice	Adult	Non-Resident	10 Days	\$ 87.45	\$ 104.94	\$ 104.07	\$ 100.57	\$ 109.31
Rec Skate	Adult	Resident	10 Days	\$ 51.25	\$ 56.38	\$ 55.86	\$ 53.81	\$ 58.94
Rec Skate	Adult	Non-Resident	10 Days	\$ 56.40	\$ 67.68	\$ 67.12	\$ 64.86	\$ 70.50
Rec Skate	Youth (13-17)	Resident	10 Days	\$ 27.45	\$ 30.20	\$ 29.92	\$ 28.82	\$ 31.57
Rec Skate	Youth (13-17)	Non-Resident	10 Days	\$ 30.25	\$ 36.30	\$ 36.00	\$ 34.79	\$ 37.81
Rec Skate	Children	Resident	10 Days	\$ 27.45	\$ 30.20	\$ 29.92	\$ 28.82	\$ 31.57
Rec Skate	Children	Non-Resident	10 Days	\$ 30.25	\$ 36.30	\$ 36.00	\$ 34.79	\$ 37.81
Rec Skate	Older Adult	Resident	10 Days	\$ 33.90	\$ 37.29	\$ 36.95	\$ 35.60	\$ 38.99
Rec Skate	Older Adult	Non-Resident	10 Days	\$ 37.30	\$ 44.76	\$ 44.39	\$ 42.90	\$ 46.63
Rec Skate	Group	Resident	10 Days	\$ 102.55	\$ 112.81	\$ 111.78	\$ 107.68	\$ 117.93
Rec Skate	Group	Non-Resident	10 Days	\$ 112.85	\$ 135.42	\$ 134.29	\$ 129.78	\$ 141.06
Bocce	Adult	Resident	1 Year	\$ 105.10	\$ 110.36	\$ 103.00	\$ 78.83	\$ 126.12
Bocce - Non-Resident	Adult	Non-Resident	1 Year	\$ 128.90	\$ 135.35	\$ 126.32	\$ 96.68	\$ 154.68
Bocce	Older Adult	Resident	1 Year	\$ 20.85	\$ 21.89	\$ 20.43	\$ 15.64	\$ 25.02
Bocce - Non-Resident	Older Adult	Non-Resident	1 Year	\$ 110.85	\$ 116.39	\$ 108.63	\$ 83.14	\$ 133.02
Fitness	Adult	Resident	1 Year	\$ 562.45	\$ 534.33	\$ 551.20	\$ 449.96	\$ 674.94
Fitness	Student	Resident	1 Year	\$ 415.40	\$ 394.63	\$ 407.09	\$ 332.32	\$ 498.48
Fitness	Older Adult	Resident	1 Year	\$ 413.80	\$ 434.49	\$ 434.49	\$ 422.08	\$ 496.56
Fitness	Corporate (Adult)	All	1 Year	\$ 421.85	\$ 400.76	\$ 413.41	\$ 337.48	\$ 506.22
Fitness	Adult	Non-Resident	1 Year	\$ 618.75	\$ 649.69	\$ 668.25	\$ 556.88	\$ 804.38
Fitness	Student	Non-Resident	1 Year	\$ 457.00	\$ 479.85	\$ 493.56	\$ 411.30	\$ 594.10
Fitness	Older Adult	Non-Resident	1 Year	\$ 455.20	\$ 523.48	\$ 523.48	\$ 509.82	\$ 591.76
Fitness	Adult	Resident	3 Months	\$ 182.30	\$ 173.19	\$ 178.65	\$ 145.84	\$ 218.76
Fitness	Student	Resident	3 Months	\$ 121.00	\$ 114.95	\$ 118.58	\$ 96.80	\$ 145.20
Fitness	Older Adult	Resident	3 Months	\$ 150.60	\$ 158.13	\$ 158.13	\$ 153.61	\$ 180.72
Fitness	Adult	Non-Resident	3 Months	\$ 200.45	\$ 210.47	\$ 216.49	\$ 180.41	\$ 260.59
Fitness	Student	Non-Resident	3 Months	\$ 133.05	\$ 139.70	\$ 143.69	\$ 119.75	\$ 172.97
Fitness	Older Adult	Non-Resident	3 Months	\$ 165.70	\$ 190.56	\$ 190.56	\$ 185.58	\$ 215.41
Fitness	Employee - Adult PT Non-Union	All	3 Months	\$ 154.95	\$ 147.20	\$ 151.85	\$ 123.96	\$ 185.94
Fitness	Employee - Student PT Non-Union	All	3 Months	\$ 102.80	\$ 97.66	\$ 100.74	\$ 82.24	\$ 123.36
Fitness	Employee - Older Adult PT Non-Union	All	3 Months	\$ 128.05	\$ 134.45	\$ 134.45	\$ 130.61	\$ 153.66
Fitness	Adult	Resident	1 Months	\$ 70.55	\$ 67.02	\$ 69.14	\$ 56.44	\$ 84.66
Fitness	Student	Resident	1 Months	\$ 49.50	\$ 47.03	\$ 48.51	\$ 39.60	\$ 59.40
Fitness - Summer Special	Student	Resident	1 Months	\$ 34.70	\$ 32.97	\$ 34.01	\$ 27.76	\$ 41.64
Fitness - Summer Special	Student	Non-Resident	1 Months	\$ 38.15	\$ 40.06	\$ 41.20	\$ 34.34	\$ 49.60
Fitness	Older Adult	Resident	1 Months	\$ 61.65	\$ 64.73	\$ 64.73	\$ 62.88	\$ 73.98
Fitness	Adult	Non-Resident	1 Months	\$ 77.55	\$ 81.43	\$ 83.75	\$ 69.80	\$ 100.82
Fitness	Student	Non-Resident	1 Months	\$ 54.45	\$ 57.17	\$ 58.81	\$ 49.01	\$ 70.79
Fitness	Older Adult	Non-Resident	1 Months	\$ 67.80	\$ 77.97	\$ 77.97	\$ 75.94	\$ 88.14
Fitness	Employee - Adult PT Non-Union	All	1 Months	\$ 59.90	\$ 56.91	\$ 58.70	\$ 47.92	\$ 71.88
Fitness	Employee - Student PT Non-Union	All	1 Months	\$ 42.10	\$ 40.00	\$ 41.26	\$ 33.68	\$ 50.52
Fitness	Employee - Older Adult PT Non-Union	All	1 Months	\$ 52.40	\$ 55.02	\$ 55.02	\$ 53.45	\$ 62.88
Fitness	Adult	Resident	10 Days	\$ 78.35	\$ 74.43	\$ 76.78	\$ 62.68	\$ 94.02
Fitness	Adult	Non-Resident	10 Days	\$ 86.15	\$ 90.46	\$ 93.04	\$ 77.54	\$ 112.00
Fitness	Student	Resident	10 Days	\$ 59.30	\$ 56.34	\$ 58.11	\$ 47.44	\$ 71.16
Fitness	Student	Non-Resident	10 Days	\$ 65.30	\$ 68.57	\$ 70.52	\$ 58.77	\$ 84.89
Fitness	Older Adult	Resident	10 Days	\$ 75.10	\$ 78.86	\$ 78.86	\$ 76.60	\$ 90.12
Fitness	Older Adult	Non-Resident	10 Days	\$ 82.60	\$ 94.99	\$ 94.99	\$ 92.51	\$ 107.38
Fitness	Adult - Family	Resident	1 Year	\$ 478.10	\$ 454.20	\$ 468.54	\$ 382.48	\$ 573.72
Fitness	Adult - Family	Non-Resident	1 Year	\$ 525.95	\$ 552.25	\$ 568.03	\$ 473.36	\$ 683.74
Fitness	Adult - Family - Renewel	Resident	1 Year	\$ 439.90	\$ 417.91	\$ 431.10	\$ 351.92	\$ 527.88
Fitness	Adult - Family - Renewel	Non-Resident	1 Year	\$ 483.85	\$ 508.04	\$ 522.56	\$ 435.47	\$ 629.01
Fitness	Adult - Renewel	Resident	1 Year	\$ 517.50	\$ 491.63	\$ 507.15	\$ 414.00	\$ 621.00
Fitness	Adult - Renewel	Non-Resident	1 Year	\$ 569.20	\$ 597.66	\$ 614.74	\$ 512.28	\$ 739.96
Fitness	Older Adult - Family	Resident	1 Year	\$ 351.70	\$ 369.29	\$ 369.29	\$ 358.73	\$ 422.04

2024 CITY OF VAUGHAN RECREATION FEE REVIEW

APPENDIX B - FEE SCHEDULES

POS

Activity Title	Pass Type	Resident Type	Current Fee	Calculated Fees			
				Option 1	Option 2	Option 3	Option 4
Canadian First Aid Manual (2015 Edition)	Single	Single	\$ 21.65	\$ 23.21	\$ 23.21	\$ 23.21	\$ 23.21
First Aid Award Guide	Single	Single	\$ 30.39	\$ 32.64	\$ 32.64	\$ 32.64	\$ 32.64
Swim for Life Award Guide	Single	Single	\$ 30.39	\$ 32.64	\$ 32.64	\$ 32.64	\$ 32.64
Canadian Lifesaving Manual	Single	Single	\$ 67.92	\$ 72.68	\$ 72.68	\$ 72.68	\$ 72.68
Alert: Lifeguarding in Action	Single	Single	\$ 68.07	\$ 72.93	\$ 72.93	\$ 72.93	\$ 72.93
Aquafitness	Single	Adult	\$ 10.66	\$ 13.80	\$ 12.96	\$ 15.00	\$ 14.40
Aquafitness	Single	Youth (13-17 yrs)	\$ 4.53	\$ 5.75	\$ 5.40	\$ 6.25	\$ 6.00
Aquafitness	Single	Older Adult	\$ 4.53	\$ 5.75	\$ 5.40	\$ 6.25	\$ 6.00
Art Drop-In Class	Single	Adult	\$ 20.87	\$ 23.97	\$ 23.97	\$ 23.97	\$ 23.97
Basketball	Single	Family	\$ 16.72	\$ 19.38	\$ 19.38	\$ 19.38	\$ 19.38
Blue Box	Single	Each	\$ 15.00	\$ 17.29	\$ 17.29	\$ 17.29	\$ 17.29
Bowling	Single	Adult	\$ 6.84	\$ 7.91	\$ 7.91	\$ 7.91	\$ 7.91
Bowling	Single	Youth (13-17 yrs)	\$ 5.47	\$ 6.38	\$ 6.38	\$ 6.38	\$ 6.38
Bowling	Single	Family	\$ 28.39	\$ 32.64	\$ 32.64	\$ 32.64	\$ 32.64
Babysitting Late Fee	every 15min's late	0.00	\$ 5.64	\$ 5.87	\$ 5.87	\$ 5.87	\$ 5.87
Euchre: Drop-In	Each	Adult	\$ 3.48	\$ 4.08	\$ 4.08	\$ 4.08	\$ 4.08
Euchre: Drop-In	Each	Older Adult	\$ 3.39	\$ 3.83	\$ 3.83	\$ 3.83	\$ 3.83
Fitness	Single	PAYG	\$ 13.09	\$ 16.96	\$ 15.49	\$ 15.49	\$ 17.70
Fitness Classes	30 min	single	\$ 6.28	\$ 8.05	\$ 7.35	\$ 7.35	\$ 8.40
Fitness Classes	45 min	single	\$ 7.75	\$ 10.06	\$ 9.19	\$ 9.19	\$ 10.50
Fitness Classes	60 min	single	\$ 8.89	\$ 11.50	\$ 10.50	\$ 10.50	\$ 12.00
Fitness Classes	75 min	single	\$ 10.33	\$ 13.51	\$ 12.34	\$ 12.34	\$ 14.10
Fitness Classes	90 min	single	\$ 10.90	\$ 14.09	\$ 12.86	\$ 12.86	\$ 14.70
Group Personal Training	Session	Single	\$ 180.67	\$ 234.89	\$ 214.46	\$ 214.46	\$ 245.10
Friday Night Dance	PAYG	Adult	\$ 13.91	\$ 16.07	\$ 16.07	\$ 16.07	\$ 16.07
Card Replacement - Adult	Single	Single	\$ 5.90	\$ 6.89	\$ 6.89	\$ 6.89	\$ 6.89
Garbage Tags	Each	Single	\$ 26.00	\$ 26.52	\$ 26.52	\$ 26.52	\$ 26.52
Gift Certificates	Each	Single	\$ -	\$ -	\$ -	\$ -	\$ -
Goggles	Each	Adult	\$ 23.65	\$ 27.29	\$ 27.29	\$ 27.29	\$ 27.29
Green Bin	Each	Each	\$ 27.00	\$ 31.12	\$ 31.12	\$ 31.12	\$ 31.12
Locks	Each	Each	\$ 9.77	\$ 11.22	\$ 11.22	\$ 11.22	\$ 11.22
NTCC Table Tennis Dropin - Parent & Child	Each	Parent/Child	\$ 10.96	\$ 12.75	\$ 12.75	\$ 12.75	\$ 12.75
Rec Skate	Single	Adult	\$ 5.88	\$ 7.43	\$ 7.36	\$ 7.09	\$ 7.76
Rec Skate	Single	Youth (13-17 yrs)	\$ 3.08	\$ 3.85	\$ 3.82	\$ 3.68	\$ 4.03
Rec Skate	Single	Children (4-12)	\$ 3.08	\$ 3.85	\$ 3.82	\$ 3.68	\$ 4.03
Rec Swim - 1/2 Price	Single	Group	\$ 5.91	\$ 7.43	\$ 7.36	\$ 7.09	\$ 7.76
Rec Swim - 1/2 Price	Single	Youth (13-17 yrs)	\$ 1.56	\$ 2.01	\$ 1.89	\$ 1.96	\$ 2.10
Rec Swim - 1/2 Price	Single	Children (4-12)	\$ 1.56	\$ 2.01	\$ 1.89	\$ 1.96	\$ 2.10
Rec Swim	Single	Children (4-12)	\$ 3.13	\$ 4.03	\$ 3.78	\$ 3.92	\$ 4.20
Rec Swim	Single	Adult	\$ 5.97	\$ 7.76	\$ 7.29	\$ 7.56	\$ 8.10
Rec Swim	Single	Group	\$ 11.93	\$ 15.53	\$ 14.58	\$ 15.12	\$ 16.20
Rec Swim	Single	Older Adult	\$ 3.93	\$ 5.18	\$ 4.86	\$ 5.04	\$ 5.40
Rec Swim	Single	Youth (13-17 yrs)	\$ 3.13	\$ 4.03	\$ 3.78	\$ 3.92	\$ 4.20
Rec Skate	Single	Older Adult	\$ 3.87	\$ 5.18	\$ 4.86	\$ 5.04	\$ 5.40
Rec Skate	Single	Group	\$ 11.74	\$ 15.24	\$ 14.31	\$ 14.84	\$ 15.90
Skating - Unsupervised - Walk-In	Single	Adult	\$ -	\$ -	\$ -	\$ -	\$ -
Skating - Unsupervised - Walk-In	Single	Older Adult	\$ -	\$ -	\$ -	\$ -	\$ -
Skating - Unsupervised - Walk-In	Single	Youth (13-17 yrs)	\$ -	\$ -	\$ -	\$ -	\$ -
Skating - Unsupervised - Walk-In	Single	Children (4-12)	\$ -	\$ -	\$ -	\$ -	\$ -
Rec Sports - Adult	Single	Adult	\$ 6.44	\$ 8.34	\$ 7.61	\$ 7.61	\$ 8.70
Rec Sports - Older Adult	Single	Older Adult	\$ 3.74	\$ 4.89	\$ 4.46	\$ 4.46	\$ 5.10
Shinny Hockey	Single	Adult	\$ 13.80	\$ 17.05	\$ 16.90	\$ 16.28	\$ 17.83
Shinny Hockey	Single	Youth (13-17 yrs)	\$ 10.67	\$ 13.20	\$ 13.08	\$ 12.60	\$ 13.80
Shinny Hockey	Single	Children (4-12)	\$ 10.67	\$ 13.20	\$ 13.08	\$ 12.60	\$ 13.80
Shinny Hockey	Single	Parent/Child	\$ 19.24	\$ 23.93	\$ 23.71	\$ 22.84	\$ 25.01
Shinny Hockey	Each additional Child	Parent/Child	\$ 5.62	\$ 6.88	\$ 6.81	\$ 6.56	\$ 7.19
Shinny - Goalie Child Recreational	Single	Children (4-12)	\$ -	\$ -	\$ -	\$ -	\$ -
Shinny - Goalie Parent & Child Recreational	Single	Parent/Child	\$ -	\$ -	\$ -	\$ -	\$ -
Shinny - Goalie Youth Recreational	Single	Youth (13-17 yrs)	\$ -	\$ -	\$ -	\$ -	\$ -
Shinny - Adult Unsupervised - Walk-In	Single	Adult	\$ -	\$ -	\$ -	\$ -	\$ -
Shinny - Goalie Adult Unsupervised - Walk-In	Single	Adult	\$ -	\$ -	\$ -	\$ -	\$ -
Shinny - Goalie Parent & Child - Walk-In	Single	Parent/Child	\$ -	\$ -	\$ -	\$ -	\$ -
Shinny - Parent & Child Shinny - Walk-In	Single	Parent/Child	\$ -	\$ -	\$ -	\$ -	\$ -
Silicone (100%) Bathing Cap	each	Each	\$ 13.67	\$ 15.81	\$ 15.81	\$ 15.81	\$ 15.81
Inclusion Drop-In Dance	each	Each	\$ 13.82	\$ 15.81	\$ 15.81	\$ 15.81	\$ 15.81
Speed Water Equipment	each	Each	\$ 117.75	\$ 135.66	\$ 135.66	\$ 135.66	\$ 135.66
Squash Balls	each	Each	\$ 5.27	\$ 6.12	\$ 6.12	\$ 6.12	\$ 6.12
Ticket Ice	Each	Adult	\$ 9.07	\$ 11.28	\$ 11.17	\$ 10.76	\$ 11.79
Ticket Ice	Each	Youth (13-17 yrs)	\$ 8.84	\$ 11.00	\$ 10.90	\$ 10.50	\$ 11.50

2024 CITY OF VAUGHAN RECREATION FEE REVIEW
APPENDIX B - FEE SCHEDULES
POS

Activity Title	Pass Type	Resident Type	Current Fee	Calculated Fees			
				Option 1	Option 2	Option 3	Option 4
Ticket Ice	Each	Children (4-12)	\$ 8.84	\$ 11.00	\$ 10.90	\$ 10.50	\$ 11.50
Track	Each	Adult	\$ 4.65	\$ 6.04	\$ 5.51	\$ 5.51	\$ 6.30
Track	Single	Older Adult	\$ 3.01	\$ 4.03	\$ 3.68	\$ 3.68	\$ 4.20
Track	Single	Youth (13-17 yrs)	\$ 4.62	\$ 6.04	\$ 5.51	\$ 5.51	\$ 6.30
Youth Drop-In	PAYG	Youth (13-17 yrs)	\$ 5.20	\$ 6.90	\$ 6.30	\$ 6.30	\$ 7.20
Youth Membership Card Replacement	Each	Youth (13-17 yrs)	\$ 3.42	\$ 4.31	\$ 3.94	\$ 3.94	\$ 4.50
Rec Sports - Youth	PAYG	Youth (13-17 yrs)	\$ 5.19	\$ 6.61	\$ 6.04	\$ 6.04	\$ 6.90
York South Association CSO visit	Each	Each	\$ 5.72	\$ 6.63	\$ 6.63	\$ 6.63	\$ 6.63
Rec Sports - Children	PAYG	Children (4-12)	\$ 5.19	\$ 6.61	\$ 6.04	\$ 6.04	\$ 6.90
CPR Mask	Each	Each	\$ 9.75	\$ 11.22	\$ 11.22	\$ 11.22	\$ 11.22
Games Room (Youth Room)	Single	Adult	\$ 7.24	\$ 8.42	\$ 8.42	\$ 8.42	\$ 8.42
Games Room (Youth Room)	Single	Older Adult	\$ 4.18	\$ 4.85	\$ 4.85	\$ 4.85	\$ 4.85
Games Room (Youth Room)	Single	Youth (13-17 yrs)	\$ 5.85	\$ 6.63	\$ 6.63	\$ 6.63	\$ 6.63
Games Room (Youth Room)	Single	Children (4-12)	\$ 5.85	\$ 6.63	\$ 6.63	\$ 6.63	\$ 6.63
Volleyball League: Individual (8 Weeks)	Season	Adult	\$ 79.57	\$ 91.80	\$ 91.80	\$ 91.80	\$ 91.80
Volleyball League: Team (8 Weeks Regular)	Season	Adult	\$ 436.20	\$ 502.86	\$ 502.86	\$ 502.86	\$ 502.86
Volleyball League: Individual (9 Weeks)	Season	Adult	\$ 89.35	\$ 103.02	\$ 103.02	\$ 103.02	\$ 103.02
Volleyball League: Team (9 Weeks Regular)	Season	Adult	\$ 490.80	\$ 565.59	\$ 565.59	\$ 565.59	\$ 565.59
Volleyball League: Individual (10 Weeks)	Season	Adult	\$ 99.39	\$ 114.50	\$ 114.50	\$ 114.50	\$ 114.50
Volleyball League: Team (10 Weeks Regular)	Season	Adult	\$ 545.39	\$ 628.58	\$ 628.58	\$ 628.58	\$ 628.58
Volleyball League: Individual (11 Weeks)	Season	Adult	\$ 109.23	\$ 125.97	\$ 125.97	\$ 125.97	\$ 125.97
Volleyball League: Team (11 Weeks Regular)	Season	Adult	\$ 599.71	\$ 691.31	\$ 691.31	\$ 691.31	\$ 691.31
Volleyball League: Team (11 Weeks Early Bird)	Season	Adult	\$ 576.94	\$ 665.04	\$ 665.04	\$ 665.04	\$ 665.04
Volleyball League: Individual (12 Weeks)	Season	Adult	\$ 119.22	\$ 137.45	\$ 137.45	\$ 137.45	\$ 137.45
Volleyball League: Team (12 Weeks Regular)	Season	Adult	\$ 654.31	\$ 754.04	\$ 754.04	\$ 754.04	\$ 754.04
Volleyball League: Team (12 Weeks Early Bird)	Season	Adult	\$ 631.49	\$ 727.77	\$ 727.77	\$ 727.77	\$ 727.77
VSL: Baseball League	Season	Adult	\$ 1,362.69	\$ 1,570.55	\$ 1,570.55	\$ 1,570.55	\$ 1,570.55
VSL: Ball Hockey (Regular)	Season	Adult	\$ 1,112.40	\$ 1,282.14	\$ 1,282.14	\$ 1,282.14	\$ 1,282.14
VSL: Ball Hockey (Early Bird)	Season	Adult	\$ 1,019.70	\$ 1,175.30	\$ 1,175.30	\$ 1,175.30	\$ 1,175.30
VSL: Ball Hockey (Individual)	Season	Adult	\$ 123.60	\$ 142.55	\$ 142.55	\$ 142.55	\$ 142.55
VSL: Slo Pitch (Early Bird)	Season	Adult	\$ 1,205.10	\$ 1,388.99	\$ 1,388.99	\$ 1,388.99	\$ 1,388.99
VSL: Slo Pitch (Regular)	Season	Adult	\$ 1,297.80	\$ 1,495.83	\$ 1,495.83	\$ 1,495.83	\$ 1,495.83
VSL: Slo Pitch (Individual)	Season	Adult	\$ 144.20	\$ 166.26	\$ 166.26	\$ 166.26	\$ 166.26
VLS: Ice Hockey Individual Goalie (18 games)	Season	Adult	\$ 50.00	\$ 57.63	\$ 57.63	\$ 57.63	\$ 57.63
VLS: Ice Hockey Individual Player(18 games)	Season	Adult	\$ 400.00	\$ 461.04	\$ 461.04	\$ 461.04	\$ 461.04
VLS: Ice Hockey Team (18 games)	Season	Adult	\$ 4,500.00	\$ 5,186.70	\$ 5,186.70	\$ 5,186.70	\$ 5,186.70

2024 CITY OF VAUGHAN RECREATION FEE REVIEW
APPENDIX B - FEE SCHEDULES
RENTALS

Facility	Fee Category	Account Category	Current Hourly Rate	Calculated Fees			
				Option 1	Option 2	Option 3	Option 4
Activity Room - General Use	Room Rentals - Mpr	CSO	\$ 19.37	\$ 18.99	\$ 18.61	\$ 14.24	\$ 19.37
	Room Rentals - Mpr	Residents	\$ 73.70	\$ 72.25	\$ 70.81	\$ 54.19	\$ 73.70
	Room Rentals - Mpr	Commercial / Non Res	\$ 85.16	\$ 91.84	\$ 90.17	\$ 70.97	\$ 85.16
Activity Room - Party	Room Rentals - Mpr	CSO	\$ 62.22	\$ 61.00	\$ 59.78	\$ 45.75	\$ 62.22
	Room Rentals - Mpr	Residents	\$ 111.35	\$ 109.17	\$ 106.98	\$ 81.88	\$ 111.35
	Room Rentals - Mpr	Commercial / Non Res	\$ 114.65	\$ 123.64	\$ 121.39	\$ 95.54	\$ 114.65
Ice (Prime)	Arena Hockey	CSO	\$ 238.89	\$ 245.92	\$ 222.50	\$ 187.36	\$ 238.89
	Arena Hockey	Residents	\$ 363.00	\$ 373.68	\$ 338.09	\$ 284.71	\$ 363.00
	Arena Hockey	Commercial / Non Res	\$ 382.11	\$ 430.81	\$ 393.35	\$ 337.16	\$ 382.11
Ice (Non - Prime)	Arena Hockey	CSO	\$ 162.05	\$ 166.82	\$ 150.93	\$ 127.10	\$ 162.05
	Arena Hockey	Residents	\$ 232.74	\$ 239.59	\$ 216.77	\$ 182.54	\$ 232.74
	Arena Hockey	Commercial / Non Res	\$ 241.42	\$ 272.19	\$ 248.52	\$ 213.01	\$ 241.42
Floor (Prime Time)	Arena Floor	CSO	\$ 88.00	\$ 86.28	\$ 81.96	\$ 64.71	\$ 88.00
	Arena Floor	Residents	\$ 147.40	\$ 144.51	\$ 137.28	\$ 108.38	\$ 147.40
	Arena Floor	Commercial / Non Res	\$ 152.48	\$ 164.44	\$ 156.97	\$ 127.07	\$ 152.48
Floor (Non - Prime Time)	Arena Floor	CSO	\$ 59.71	\$ 58.54	\$ 55.61	\$ 43.90	\$ 59.71
	Arena Floor	Residents	\$ 94.50	\$ 92.65	\$ 88.02	\$ 69.49	\$ 94.50
	Arena Floor	Commercial / Non Res	\$ 96.33	\$ 103.88	\$ 99.16	\$ 80.27	\$ 96.33
Floor (Parties & Events (hourly rate))	Arena Floor	CSO	\$ 114.65	\$ 112.40	\$ 106.78	\$ 84.30	\$ 114.65
	Arena Floor	Residents	\$ 254.13	\$ 249.15	\$ 236.69	\$ 186.86	\$ 254.13
	Arena Floor	Commercial / Non Res	\$ 313.43	\$ 338.01	\$ 322.65	\$ 261.19	\$ 313.43
Outdoor Arena Ice (FEB)	Arena Floor	CSO	\$ 103.64	\$ 101.61	\$ 96.53	\$ 76.21	\$ 103.64
	Arena Floor	Residents	\$ 125.57	\$ 123.11	\$ 116.96	\$ 92.33	\$ 125.57
	Arena Floor	Commercial / Non Res	\$ 161.71	\$ 174.39	\$ 166.46	\$ 134.76	\$ 161.71
Outdoor Arena Floor - Hourly - Unlit	Arena Floor	CSO	\$ 38.19	\$ 37.44	\$ 35.57	\$ 28.08	\$ 38.19
	Arena Floor	Residents	\$ 50.99	\$ 49.99	\$ 47.49	\$ 37.49	\$ 50.99
	Arena Floor	Commercial / Non Res	\$ 64.52	\$ 69.59	\$ 66.42	\$ 53.77	\$ 64.52
Bowling Per Lane: - 1 lane - 1 Instructor (TBD) - Space: Activity Room, Bowling lanes - Capacity: Min. (N/A), Max. (24) - Time: 1 hours	Permits - Others (Boccee, Photography, Bowling, YMCA & Showmobile)	CSO	\$ 31.26	\$ 30.65	\$ 31.26	\$ 31.26	\$ 31.26
	Permits - Others (Boccee, Photography, Bowling, YMCA & Showmobile)	Residents	\$ 39.36	\$ 38.59	\$ 39.36	\$ 39.36	\$ 39.36
	Permits - Others (Boccee, Photography, Bowling, YMCA & Showmobile)	Commercial / Non Res	\$ 43.31	\$ 46.71	\$ 47.56	\$ 47.56	\$ 43.31
Bowling Party #2: - 4 lanes - 1 Instructor (TBD) - Space: Activity Room, Bowling lanes - Capacity: Min. (N/A), Max. (24) - Time: 2 hours	Permits - Others (Boccee, Photography, Bowling, YMCA & Showmobile)	CSO	\$ 229.19	\$ 224.70	\$ 229.19	\$ 229.19	\$ 229.19
	Permits - Others (Boccee, Photography, Bowling, YMCA & Showmobile)	Residents	\$ 288.90	\$ 283.24	\$ 288.90	\$ 288.90	\$ 288.90
	Permits - Others (Boccee, Photography, Bowling, YMCA & Showmobile)	Commercial / Non Res	\$ 317.82	\$ 342.75	\$ 348.98	\$ 348.98	\$ 317.82
Bocce - 2 hours minimum	Permits - Others (Boccee, Photography, Bowling, YMCA & Showmobile)	CSO	\$ 3.34	\$ 3.44	\$ 3.21	\$ 2.45	\$ 3.34
	Permits - Others (Boccee, Photography, Bowling, YMCA & Showmobile)	Residents	\$ 11.72	\$ 12.06	\$ 11.26	\$ 8.62	\$ 11.72
	Permits - Others (Boccee, Photography, Bowling, YMCA & Showmobile)	Commercial / Non Res	\$ 14.32	\$ 16.15	\$ 15.16	\$ 11.93	\$ 14.32
Change Rooms - 2 hour minimum	Permits - Others (Boccee, Photography, Bowling, YMCA & Showmobile)	CSO	\$ 7.51	\$ 7.51	\$ 7.22	\$ 5.52	\$ 7.51
	Permits - Others (Boccee, Photography, Bowling, YMCA & Showmobile)	Residents	\$ 22.53	\$ 22.53	\$ 21.65	\$ 16.57	\$ 22.53
	Permits - Others (Boccee, Photography, Bowling, YMCA & Showmobile)	Commercial / Non Res	\$ 31.20	\$ 34.25	\$ 33.03	\$ 26.00	\$ 31.20
Fitness Centre	Inflation	CSO	\$ 5.86	\$ 5.82	\$ 5.59	\$ 4.28	\$ 5.86
	Inflation	Residents	\$ 8.79	\$ 8.73	\$ 8.39	\$ 6.42	\$ 8.79
	Inflation	Commercial / Non Res	\$ 10.25	\$ 11.18	\$ 10.78	\$ 8.49	\$ 10.25

2024 CITY OF VAUGHAN RECREATION FEE REVIEW
APPENDIX B - FEE SCHEDULES
RENTALS

Facility	Fee Category	Account Category	Current Hourly Rate	Calculated Fees			
				Option 1	Option 2	Option 3	Option 4
Fitness Centre (MPR/Cycle) - 30 min class	Inflation	CSO	\$ 58.59	\$ 58.18	\$ 55.90	\$ 42.78	\$ 58.59
	Inflation	Residents	\$ 87.89	\$ 87.28	\$ 83.85	\$ 64.17	\$ 87.89
	Inflation	Commercial / Non Res	\$ 102.54	\$ 111.80	\$ 107.81	\$ 84.85	\$ 102.54
Fitness Centre (MPR/Cycle) - 45 min class	Inflation	CSO	\$ 73.24	\$ 72.73	\$ 69.88	\$ 53.48	\$ 73.24
	Inflation	Residents	\$ 102.54	\$ 101.82	\$ 97.83	\$ 74.87	\$ 102.54
	Inflation	Commercial / Non Res	\$ 117.18	\$ 127.78	\$ 123.21	\$ 96.97	\$ 117.18
Fitness Centre (MPR/Cycle) - per hour	Inflation	CSO	\$ 87.89	\$ 87.28	\$ 83.85	\$ 64.17	\$ 87.89
	Inflation	Residents	\$ 117.18	\$ 116.37	\$ 111.80	\$ 85.56	\$ 117.18
	Inflation	Commercial / Non Res	\$ 131.83	\$ 143.75	\$ 138.61	\$ 109.09	\$ 131.83
City Hall - Atrium/Lobby	Room Rentals - Civic Centre	CSO	\$ 293.07	\$ 287.32	\$ 293.07	\$ 293.07	\$ 293.07
	Room Rentals - Civic Centre	Residents	\$ 344.42	\$ 337.66	\$ 344.42	\$ 344.42	\$ 344.42
	Room Rentals - Civic Centre	Commercial / Non Res	\$ 380.36	\$ 410.19	\$ 417.65	\$ 417.65	\$ 380.36
City Hall - Vaughan Room	Room Rentals - Civic Centre	CSO	\$ 116.98	\$ 114.68	\$ 116.98	\$ 116.98	\$ 116.98
	Room Rentals - Civic Centre	Residents	\$ 183.81	\$ 180.20	\$ 183.81	\$ 183.81	\$ 183.81
	Room Rentals - Civic Centre	Commercial / Non Res	\$ 217.22	\$ 234.25	\$ 238.51	\$ 238.51	\$ 217.22
Halls - General	Room Rentals - Civic Centre	CSO	\$ 23.85	\$ 23.38	\$ 22.91	\$ 17.54	\$ 23.85
	Room Rentals - Civic Centre	Residents	\$ 73.70	\$ 72.25	\$ 70.81	\$ 54.19	\$ 73.70
	Room Rentals - Civic Centre	Commercial / Non Res	\$ 93.50	\$ 100.83	\$ 99.00	\$ 77.91	\$ 93.50
Halls - Parties	Room Rentals - Civic Centre	CSO	\$ 63.44	\$ 62.19	\$ 60.95	\$ 46.64	\$ 63.44
	Room Rentals - Civic Centre	Residents	\$ 146.91	\$ 144.03	\$ 141.15	\$ 108.02	\$ 146.91
	Room Rentals - Civic Centre	Commercial / Non Res	\$ 175.29	\$ 189.04	\$ 185.60	\$ 146.08	\$ 175.29
Heritage House	Room Rentals - Civic Centre	CSO	\$ 33.06	\$ 32.42	\$ 31.77	\$ 24.31	\$ 33.06
	Room Rentals - Civic Centre	Residents	\$ 70.13	\$ 68.75	\$ 67.38	\$ 51.56	\$ 70.13
	Room Rentals - Civic Centre	Commercial / Non Res	\$ 75.13	\$ 81.02	\$ 79.55	\$ 62.61	\$ 75.13
Heritage House (weekly rate)	Room Rentals - Civic Centre	CSO	\$ 233.66	\$ 229.08	\$ 224.50	\$ 171.81	\$ 233.66
Heritage Building - Pierre Berton - Prime Time (Mon - Fri: 5 pm +, Sat & Sun)	Room Rentals - Civic Centre	CSO	\$ 82.47	\$ 80.85	\$ 79.23	\$ 60.64	\$ 82.47
	Room Rentals - Civic Centre	Residents	\$ 190.99	\$ 187.24	\$ 183.50	\$ 140.43	\$ 190.99
	Room Rentals - Civic Centre	Commercial / Non Res	\$ 227.88	\$ 245.75	\$ 241.29	\$ 189.90	\$ 227.88
Heritage Building - Pierre Berton - Non Prime (Mon - Fri 9 am - 5 pm)	Room Rentals - Civic Centre	CSO	\$ 21.06	\$ 20.64	\$ 20.23	\$ 15.48	\$ 21.06
	Room Rentals - Civic Centre	Residents	\$ 88.98	\$ 87.24	\$ 85.49	\$ 65.43	\$ 88.98
	Room Rentals - Civic Centre	Commercial / Non Res	\$ 121.55	\$ 131.08	\$ 128.70	\$ 101.29	\$ 121.55
Lobbies	Indoor Facility	CSO	\$ 29.74	\$ 29.16	\$ 29.74	\$ 29.74	\$ 29.74
	Indoor Facility	Residents	\$ 29.74	\$ 29.16	\$ 29.74	\$ 29.74	\$ 29.74
	Indoor Facility	Commercial / Non Res	\$ 29.74	\$ 32.07	\$ 32.66	\$ 32.66	\$ 29.74
Party Package #1: - Bocce, Games Room, & Sports - 1 Instructor, 1 Assistant - Space: Activity Room, Sports Field/ Court - Capacity: Min. (N/A), Max. (20) - Time: 2 hours (1hr activity room, 1hr themed activity)	Inflation	CSO	\$ 230.53	\$ 224.44	\$ 228.93	\$ 228.93	\$ 230.53
	Inflation	Residents	\$ 290.39	\$ 282.71	\$ 288.37	\$ 288.37	\$ 0.15
	Inflation	Commercial / Non Res	\$ 319.51	\$ 342.17	\$ 348.39	\$ 348.39	\$ 319.51
	Additional Participants:						
	Inflation	Assistant Fee (1-10 people)	\$ 25.08	\$ 24.41	\$ 24.90	\$ 24.90	\$ 25.08
	Inflation	Supply Fee, each additional	\$ 7.82	\$ 7.61	\$ 7.76	\$ 7.76	\$ 7.82
Party Package #2a: (Open Canvas) - Dance, Arts, & Baking - 1 Instructor, 1 Assistant - Space: Activity Room(s) - Capacity: Min. (N/A), Max. (15) - Time: (1hr activity room, 1hr themed activity)	Inflation	CSO	\$ 305.22	\$ 297.15	\$ 303.09	\$ 303.09	\$ 305.22
	Inflation	Residents	\$ 346.20	\$ 337.05	\$ 343.79	\$ 343.79	\$ 346.20
	Inflation	Commercial / Non Res	\$ 380.71	\$ 407.72	\$ 415.13	\$ 415.13	\$ 380.71
	Additional Participants:						
	Inflation	Assistant Fee (1-8 people)	\$ 25.08	\$ 24.41	\$ 24.90	\$ 24.90	\$ 25.08
	Inflation	Supply Fee, each additional	\$ 2.16	\$ 2.10	\$ 2.14	\$ 2.14	\$ 2.16
Party Package #2b: (Like Royals, Hip Hop Hooray!) - Dance, Arts, & Baking - 1 Instructor, 1 Assistant - Space: Activity Room(s) - Capacity: Min. (TBD), Max. (15) - Time: (1hr activity room, 1hr themed activity)	Inflation	CSO	\$ 248.06	\$ 241.50	\$ 246.33	\$ 246.33	\$ 248.06
	Inflation	Residents	\$ 275.02	\$ 267.75	\$ 273.11	\$ 273.11	\$ 275.02
	Inflation	Commercial / Non Res	\$ 302.52	\$ 323.98	\$ 329.87	\$ 329.87	\$ 302.52
	Additional Participants:						
	Inflation	Assistant Fee (1-8 people)	\$ 25.08	\$ 24.41	\$ 24.90	\$ 24.90	\$ 25.08
	Inflation	Supply Fee, each additional	\$ 2.16	\$ 2.10	\$ 2.14	\$ 2.14	\$ 2.16
Offices	Inflation	CSO	\$ 241.04	\$ 234.67	\$ 229.98	\$ 176.00	\$ 241.04
	Inflation	Residents	\$ 18.25	\$ 17.77	\$ 17.41	\$ 13.33	\$ 18.25
	Inflation	Commercial / Non Res	\$ 22.81	\$ 24.43	\$ 23.99	\$ 18.88	\$ 22.81
Pool - General Use	Rentals: Pool	CSO	\$ 79.82	\$ 81.37	\$ 83.69	\$ 77.49	\$ 79.82
	Rentals: Pool	Residents	\$ 140.91	\$ 143.65	\$ 147.75	\$ 136.81	\$ 140.91
	Rentals: Pool	Commercial / Non Res	\$ 154.18	\$ 172.14	\$ 176.63	\$ 164.65	\$ 154.18

2024 CITY OF VAUGHAN RECREATION FEE REVIEW
APPENDIX B - FEE SCHEDULES
RENTALS

Facility	Fee Category	Account Category	Current Hourly Rate	Calculated Fees			
				Option 1	Option 2	Option 3	Option 4
Pool - School Instructional Lessons (shared use & before 9am)	Aquatics - Instructional	CSO	\$ 5.84	\$ 5.96	\$ 6.13	\$ 5.67	\$ 0.15
	Aquatics - Instructional	CSO	\$ 31.73	\$ 32.34	\$ 33.27	\$ 30.80	\$ 31.73
	Aquatics - Instructional	Residents	\$ 56.01	\$ 57.10	\$ 58.73	\$ 54.38	\$ 56.01
	Aquatics - Instructional	Commercial / Non Res	\$ 61.29	\$ 68.43	\$ 70.22	\$ 65.46	\$ 61.29
Pool - Shared Use	Rentals: Pool	CSO	\$ 54.72	\$ 55.79	\$ 57.38	\$ 53.13	\$ 54.72
	Rentals: Pool	Residents	\$ 96.62	\$ 98.49	\$ 101.31	\$ 93.80	\$ 96.62
	Rentals: Pool	Commercial / Non Res	\$ 105.71	\$ 118.02	\$ 121.10	\$ 112.89	\$ 105.71
Pool- before 9am	Rentals: Pool	CSO	\$ 46.42	\$ 47.32	\$ 48.67	\$ 45.07	\$ 46.42
	Rentals: Pool	Residents	\$ 81.94	\$ 83.53	\$ 85.92	\$ 79.55	\$ 81.94
	Rentals: Pool	Commercial / Non Res	\$ 89.66	\$ 100.11	\$ 102.72	\$ 95.76	\$ 89.66
Pool Party #1: - Private event - 2 lifeguards per 30 participants - Space, Pool, Activity Room - Capacity, based on space - Time, 2 hours (1 hour activity room, 1 hour swimming)	Rentals: Pool	CSO	\$ 284.70	\$ 290.23	\$ 298.53	\$ 276.41	\$ 284.70
	Rentals: Pool	Residents	\$ 322.83	\$ 329.10	\$ 338.50	\$ 313.43	\$ 322.83
	Rentals: Pool	Commercial / Non Res	\$ 355.00	\$ 396.36	\$ 406.70	\$ 379.13	\$ 355.00
	Additional Participants:						
	Inflation	1-15 People	\$ 20.49	\$ 20.95	\$ 21.55	\$ 19.95	\$ 20.49
	Inflation	16-30 People	\$ 41.79	\$ 42.72	\$ 43.94	\$ 40.69	\$ 41.79
	Inflation	Slide: (2 Lifeguards)	\$ 41.79	\$ 42.72	\$ 43.94	\$ 40.69	\$ 41.79
Pool Party #2: - Use of public swim time - 2 lifeguards per 30 participants - Activity Room - Capacity, based on space - Time, 2 hours (1 hour activity room, 1 hour swimming) *note, participants run the risk of no swimming	Rentals: Pool	CSO	\$ 62.73	\$ 63.95	\$ 65.77	\$ 60.90	\$ 62.73
	Rentals: Pool	Residents	\$ 112.48	\$ 114.66	\$ 117.94	\$ 109.20	\$ 112.48
	Rentals: Pool	Commercial / Non Res	\$ 123.83	\$ 138.26	\$ 141.87	\$ 132.25	\$ 123.83
	Additional Costs:						
	0.00	Swimmers pay drop in rate	See POS fee	See POS fee	See POS fee	See POS fee	See POS fee
Snack Bar (Exclusive)	Inflation	CSO	\$ 125.61	\$ 124.74	\$ 124.74	\$ 124.74	\$ 125.61
Snack Bar @ Concord Park	Inflation	CSO	\$ 186.20	\$ 184.90	\$ 184.90	\$ 184.90	\$ 186.20
Snack Bar (Exclusive Use - Daily)	Inflation	CSO	\$ 62.81	\$ 62.38	\$ 62.38	\$ 62.38	\$ 62.81
Squash Court	Inflation	CSO	\$ 9.98	\$ 9.91	\$ 9.91	\$ 9.91	\$ 9.98
	Inflation	Residents	\$ 11.54	\$ 11.46	\$ 11.46	\$ 11.46	\$ 11.54
	Inflation	Commercial / Non Res	\$ 13.06	\$ 14.24	\$ 14.24	\$ 14.24	\$ 13.06
Tennis Court (Indoor Bubble) TPTC use only	Tennis Courts	Youth & Adult	\$ 613.14	\$ 613.14	\$ 613.14	\$ 613.14	\$ 613.14
Track (APCC only) - Prime Time (open to 8 am & 4 pm to close: mon -fri, sat, sun)	Inflation	CSO	\$ 24.22	\$ 24.05	\$ 24.05	\$ 24.05	\$ 24.22
	Inflation	Residents	\$ 74.82	\$ 74.29	\$ 74.29	\$ 74.29	\$ 74.82
	Inflation	Commercial / Non Res	\$ 86.45	\$ 94.27	\$ 94.27	\$ 94.27	\$ 86.45
Track (APCC only) - Non - Prime Time (8am - 4pm - Monday to Friday)	Inflation	CSO	\$ 15.74	\$ 15.63	\$ 15.63	\$ 15.63	\$ 15.74
	Inflation	Residents	\$ 48.62	\$ 48.28	\$ 48.28	\$ 48.28	\$ 48.62
	Inflation	Commercial / Non Res	\$ 56.19	\$ 61.27	\$ 61.27	\$ 61.27	\$ 56.19
Vaughan Therapy	Inflation	0.00	\$ 34.10	\$ 33.87	\$ 33.87	\$ 33.87	\$ 34.10
Gym - Prime Time (open to 8 am & 4 pm to close: mon -fri, sat, sun)	Room Rentals - Civic Centre	CSO	\$ 29.17	\$ 29.17	\$ 29.17	\$ 29.17	\$ 29.17
	Room Rentals - Civic Centre	Vaughan Residents	\$ 110.19	\$ 110.19	\$ 110.19	\$ 110.19	\$ 110.19
	Room Rentals - Civic Centre	Commercial / Non Res	\$ 113.52	\$ 124.65	\$ 124.65	\$ 124.65	\$ 113.52
Gym - Non-Prime Time - Non - Prime Time (8am - 4pm - Monday to Friday)	Room Rentals - Civic Centre	CSO	\$ 18.96	\$ 18.96	\$ 18.96	\$ 18.96	\$ 18.96
	Room Rentals - Civic Centre	Vaughan Residents	\$ 71.62	\$ 71.62	\$ 71.62	\$ 71.62	\$ 0.02
	Room Rentals - Civic Centre	Commercial / Non Res	\$ 73.79	\$ 81.03	\$ 81.03	\$ 81.03	\$ 73.79
Gym - Parties: - No staff - Space, Gym - Capacity, Based on space - Time, 1 hour	Room Rentals - Civic Centre	CSO	\$ 117.01	\$ 117.01	\$ 117.01	\$ 117.01	\$ 117.01
	Room Rentals - Civic Centre	Vaughan Residents	\$ 183.68	\$ 183.68	\$ 183.68	\$ 183.68	\$ 183.68
	Room Rentals - Civic Centre	Commercial / Non Res	\$ 202.15	\$ 221.97	\$ 221.97	\$ 221.97	\$ 202.15
Filming Rate: City Hall - 1 area (10 hours) - Each additional hour or area is a 15% further charge	Inflation	Commercial / Non Res	\$ 2,229.05	\$ 2,430.55	\$ 2,430.55	\$ 2,430.55	\$ 2,229.05
Filming Rate: All other municipal location (per area, per hour)	Inflation	Commercial / Non Res	\$ 250.78	\$ 273.44	\$ 273.44	\$ 273.44	\$ 250.78
City Hall - Stage Decks (indoor use only) - Per Deck 20 x 24 (total 15 decks)	Inflation	CSO	\$ 53.81	\$ 53.43	\$ 53.43	\$ 53.43	\$ 53.81
Per Deck 20 x 24 (total 15 decks)	Inflation	Vaughan Residents	\$ 80.84	\$ 80.28	\$ 80.28	\$ 80.28	\$ 80.84
HOURLY OUTDOOR LIGHT FEE 9-11pm	Inflation	CSO	\$ 15.59	\$ 15.48	\$ 15.48	\$ 15.48	\$ 15.59
	Inflation	Resident	\$ 22.28	\$ 22.12	\$ 22.12	\$ 22.12	\$ 22.28
	Inflation	Commercial	\$ 28.97	\$ 28.76	\$ 28.76	\$ 28.76	\$ 28.97
Sports Village	Arena Hockey	City charge	\$ 414.01	\$ 377.16	\$ 341.24	\$ 287.36	\$ 414.01

2024 CITY OF VAUGHAN RECREATION FEE REVIEW
APPENDIX B - FEE SCHEDULES
COMMUNITY SERVICES IN-KIND

Facility	Account Category	Current Hourly Rate	Calculated Fees			
			Option 1	Option 2	Option 3	Option 4
Amphitheatre - Half Day	CSO	\$ 95.18	\$ 97.09	\$ 97.09	\$ 97.09	\$ 97.09
	Resident	\$ 111.19	\$ 113.42	\$ 113.42	\$ 113.42	\$ 113.42
	Commercial / Non Res	\$ 123.53	\$ 138.36	\$ 138.36	\$ 138.36	\$ 138.36
Amphitheatre - Full Day	CSO	\$ 190.35	\$ 194.16	\$ 194.16	\$ 194.16	\$ 194.16
	Resident	\$ 262.02	\$ 267.26	\$ 267.26	\$ 267.26	\$ 267.26
	Commercial	\$ 282.17	\$ 287.81	\$ 287.81	\$ 287.81	\$ 287.81
Outdoor Arena Ice (FEB)	CSO	\$ 103.64	\$ 103.64	\$ 98.46	\$ 77.73	\$ 119.19
	Residents	\$ 125.57	\$ 125.57	\$ 119.30	\$ 94.18	\$ 144.41
	Commercial / Non Res	\$ 161.71	\$ 177.88	\$ 169.79	\$ 137.45	\$ 202.14
Outdoor Ice (No Boards)	CSO	\$ 77.73	\$ 77.73	\$ 73.85	\$ 58.30	\$ 89.39
	Residents	\$ 94.18	\$ 94.18	\$ 89.47	\$ 70.63	\$ 108.30
	Commercial / Non Res	\$ 121.28	\$ 133.41	\$ 127.34	\$ 103.09	\$ 151.60
Outdoor Arena Floor - Hourly - Unlit	CSO	\$ 38.19	\$ 38.19	\$ 36.28	\$ 28.64	\$ 43.91
	Residents	\$ 50.99	\$ 50.99	\$ 48.44	\$ 38.24	\$ 58.64
	Commercial / Non Res	\$ 64.52	\$ 70.98	\$ 67.75	\$ 54.85	\$ 80.66
Baseball Diamond - Senior Daily Unlit (9am-6pm)	CSO	\$ 23.34	\$ 22.18	\$ 22.18	\$ 17.51	\$ 26.84
	Resident	\$ 199.72	\$ 189.73	\$ 189.73	\$ 149.79	\$ 229.68
	Commercial / Non resident	\$ 225.05	\$ 213.79	\$ 213.79	\$ 168.79	\$ 258.80
Baseball Diamond - Premium Daily Unlit (9am-6pm)	CSO	\$ 83.68	\$ 79.50	\$ 79.50	\$ 62.76	\$ 96.24
	Resident	\$ 209.34	\$ 198.88	\$ 198.88	\$ 157.01	\$ 240.74
	Commercial / Non resident	\$ 279.13	\$ 265.17	\$ 265.17	\$ 209.35	\$ 321.00
Baseball Diamond - Junior	CSO	\$ 2.62	\$ 2.48	\$ 2.48	\$ 1.96	\$ 3.01
	Resident	\$ 20.88	\$ 19.84	\$ 19.84	\$ 15.66	\$ 24.02
	Commercial / Non resident	\$ 31.16	\$ 29.60	\$ 29.60	\$ 23.37	\$ 35.83
Baseball Diamond - Senior Unlit	CSO	\$ 3.89	\$ 3.70	\$ 3.70	\$ 2.92	\$ 4.47
	Resident	\$ 29.59	\$ 28.11	\$ 28.11	\$ 22.19	\$ 34.03
	Commercial / Non resident	\$ 34.49	\$ 32.76	\$ 32.76	\$ 25.87	\$ 39.66
Baseball Diamond - Premium Unlit	CSO	\$ 13.82	\$ 13.13	\$ 13.13	\$ 10.36	\$ 15.89
	Resident	\$ 35.65	\$ 33.87	\$ 33.87	\$ 26.74	\$ 41.00
	Commercial / Non resident	\$ 47.18	\$ 44.82	\$ 44.82	\$ 35.39	\$ 54.26
Mobile Sign - 2 week	CSO	\$ 13.90	\$ 14.18	\$ 14.18	\$ 14.18	\$ 14.18
	Resident	\$ 111.11	\$ 113.33	\$ 113.33	\$ 113.33	\$ 113.33
	Commercial	\$ 138.97	\$ 141.75	\$ 141.75	\$ 141.75	\$ 141.75
City Hall Courtyard	CSO	\$ 226.94	\$ 231.48	\$ 231.48	\$ 231.48	\$ 231.48
	Resident	\$ 356.61	\$ 363.74	\$ 363.74	\$ 363.74	\$ 363.74
	Commercial / Non resident	\$ 421.43	\$ 429.86	\$ 429.86	\$ 429.86	\$ 429.86
Parks - Picnics (no alcohol) - 3 Hour Minimum (Day Rate)	CSO	\$ 442.96	\$ 509.40	\$ 487.26	\$ 553.70	\$ 531.55
	Resident	\$ 517.52	\$ 595.15	\$ 569.27	\$ 646.90	\$ 621.02
	Commercial	\$ 575.02	\$ 661.27	\$ 632.52	\$ 718.77	\$ 690.02
Parks - Picnics (with alcohol)- 3 Hour Minimum (Day Rate)	CSO	\$ 885.92	\$ 1,018.81	\$ 974.51	\$ 1,107.40	\$ 1,063.10
	Resident	\$ 1,035.04	\$ 1,190.29	\$ 1,138.54	\$ 1,293.79	\$ 1,242.04
	Commercial	\$ 1,149.96	\$ 1,322.46	\$ 1,264.96	\$ 1,437.46	\$ 1,379.96
Parks - Picnics (no alcohol) - 3 Hour Minimum	CSO	\$ 44.30	\$ 50.94	\$ 48.73	\$ 55.37	\$ 53.16
	Resident	\$ 51.75	\$ 59.51	\$ 56.93	\$ 64.69	\$ 62.10
	Commercial	\$ 57.50	\$ 66.12	\$ 63.25	\$ 71.87	\$ 69.00
Parks - Picnics (with alcohol)- 3 Hour Minimum	CSO	\$ 88.59	\$ 101.88	\$ 97.45	\$ 110.74	\$ 106.31
	Resident	\$ 103.50	\$ 119.03	\$ 113.85	\$ 129.38	\$ 124.20
	Commercial	\$ 115.00	\$ 132.25	\$ 126.50	\$ 143.75	\$ 138.00

2024 CITY OF VAUGHAN RECREATION FEE REVIEW
APPENDIX B - FEE SCHEDULES
COMMUNITY SERVICES IN-KIND

Facility	Account Category	Current Hourly Rate	Calculated Fees			
			Option 1	Option 2	Option 3	Option 4
Parking Lots - up to 10 hours	CSO	\$ 41.89	\$ 42.73	\$ 42.73	\$ 42.73	\$ 42.73
	Resident	\$ 48.43	\$ 49.40	\$ 49.40	\$ 49.40	\$ 49.40
	Commercial	\$ 54.80	\$ 55.90	\$ 55.90	\$ 55.90	\$ 55.90
Parking Lots - Daily rate (10+ hours)	CSO	\$ 418.89	\$ 427.27	\$ 427.27	\$ 427.27	\$ 427.27
	Resident	\$ 484.32	\$ 494.01	\$ 494.01	\$ 494.01	\$ 494.01
	Commercial	\$ 548.01	\$ 558.97	\$ 558.97	\$ 558.97	\$ 558.97
Photography	CSO	\$ 88.87	\$ 102.20	\$ 97.76	\$ 111.09	\$ 106.64
	Resident	\$ 103.83	\$ 119.40	\$ 114.21	\$ 129.79	\$ 124.60
	Commercial	\$ 115.35	\$ 132.66	\$ 126.89	\$ 144.19	\$ 138.42
Soccer - Mini	CSO	\$ 4.31	\$ 4.52	\$ 4.09	\$ 3.44	\$ 4.95
	Resident	\$ 19.79	\$ 20.78	\$ 18.80	\$ 15.84	\$ 22.76
	Commercial / Non resident	\$ 25.45	\$ 26.72	\$ 24.17	\$ 20.36	\$ 29.26
Soccer Fields 9 v 9	CSO	\$ 5.43	\$ 5.71	\$ 5.16	\$ 4.35	\$ 6.25
	Resident	\$ 24.98	\$ 26.23	\$ 23.73	\$ 19.99	\$ 28.73
	Commercial / Non resident	\$ 32.12	\$ 33.72	\$ 30.51	\$ 25.69	\$ 36.93
Soccer (Senior Unlit)	CSO	\$ 6.36	\$ 6.68	\$ 6.04	\$ 5.09	\$ 7.31
	Resident	\$ 33.94	\$ 35.64	\$ 32.25	\$ 27.16	\$ 39.04
	Commercial / Non resident	\$ 40.53	\$ 42.56	\$ 38.51	\$ 32.43	\$ 46.61
Soccer (Premium Unlit)	CSO	\$ 16.65	\$ 17.48	\$ 15.81	\$ 13.32	\$ 19.14
	Resident	\$ 47.07	\$ 49.42	\$ 44.71	\$ 37.65	\$ 54.13
	Commercial / Non resident	\$ 54.74	\$ 57.47	\$ 52.00	\$ 43.79	\$ 62.95
Soccer (Artificial Unlit)	CSO	\$ 83.24	\$ 87.40	\$ 79.08	\$ 66.59	\$ 95.72
	Resident	\$ 134.48	\$ 141.21	\$ 127.76	\$ 107.59	\$ 154.66
	Commercial / Non resident	\$ 163.30	\$ 171.47	\$ 155.14	\$ 130.64	\$ 187.80
Soccer (Artificial Unlit) - CSO Sept to June	0.00	\$ 36.01	\$ 37.81	\$ 34.21	\$ 28.81	\$ 41.42
Tennis Courts	CSO	\$ 10.13	\$ 11.65	\$ 11.14	\$ 12.66	\$ 12.15
	Resident	\$ 11.70	\$ 13.46	\$ 12.87	\$ 14.63	\$ 14.04
	Commercial	\$ 13.24	\$ 15.23	\$ 14.57	\$ 16.55	\$ 15.89
Tennis Courts - Seasonal Rates (Youth only)	CSO	\$ 540.90	\$ 622.04	\$ 594.99	\$ 676.13	\$ 649.08
	Resident	N/A	N/A	N/A	N/A	N/A
	Commercial	N/A	N/A	N/A	N/A	N/A
Tennis Courts - Seasonal Rates (Youth & Adult)	CSO	\$ 625.28	\$ 719.07	\$ 687.81	\$ 781.60	\$ 750.34
	Resident	N/A	N/A	N/A	N/A	N/A
	Commercial	N/A	N/A	N/A	N/A	N/A
SIK - Picnic Tables	CSO	\$ 6.33	\$ 7.27	\$ 6.90	\$ 6.64	\$ 7.27
	Resident	\$ 20.12	\$ 23.13	\$ 21.93	\$ 21.12	\$ 23.13
	Commercial	\$ 26.15	\$ 30.07	\$ 28.50	\$ 27.45	\$ 30.07
	Non-Vaughan Resident	\$ 30.18	\$ 34.70	\$ 32.89	\$ 31.68	\$ 34.70
SIK - Garbage Containers Note: School Picnics max 10 garbage cans	CSO	\$ -	\$ -	\$ -	\$ -	\$ -
	Vaughan Residents	\$ -	\$ -	\$ -	\$ -	\$ -
	Commercial (+ 30% of Vaughan Resident)	\$ 1.60	\$ 1.84	\$ 1.74	\$ 1.68	\$ 1.84
	Non-Vaughan Resident (+ 50% of Vaughan Resident)	\$ 2.37	\$ 2.73	\$ 2.58	\$ 2.49	\$ 2.73
SIK - Recycling Bins	CSO	\$ -	\$ -	\$ -	\$ -	\$ -
	Vaughan Residents	\$ -	\$ -	\$ -	\$ -	\$ -
	Commercial (+ 30% of Vaughan Resident)	\$ 1.60	\$ 1.84	\$ 1.74	\$ 1.68	\$ 1.84
	Non-Vaughan Resident (+ 50% of Vaughan Resident)	\$ 2.37	\$ 2.72	\$ 2.58	\$ 2.49	\$ 2.72

2024 CITY OF VAUGHAN RECREATION FEE REVIEW
APPENDIX B - FEE SCHEDULES
COMMUNITY SERVICES IN-KIND

Facility	Account Category	Current Hourly Rate	Calculated Fees			
			Option 1	Option 2	Option 3	Option 4
SIK - Tables & Chairs	CSO	\$ 237.81	\$ 273.49	\$ 259.22	\$ 249.71	\$ 273.49
	Vaughan Residents	\$ 365.88	\$ 420.76	\$ 398.81	\$ 384.18	\$ 420.76
	Commercial (+ 30% of Vaughan Resident)	\$ 480.31	\$ 552.35	\$ 523.53	\$ 504.32	\$ 552.35
	Non-Vaughan Resident (+ 50% of Vaughan Resident)	\$ 548.81	\$ 631.14	\$ 598.21	\$ 576.25	\$ 631.14
SIK - Generators	CSO	\$ 42.42	\$ 48.78	\$ 46.24	\$ 44.54	\$ 48.78
	Vaughan Residents	\$ 84.16	\$ 96.78	\$ 91.73	\$ 88.36	\$ 96.78
	Commercial (+ 30% of Vaughan Resident)	\$ 110.47	\$ 127.04	\$ 120.41	\$ 116.00	\$ 127.04
	Non-Vaughan Resident (+ 50% of Vaughan Resident)	\$ 126.23	\$ 145.17	\$ 137.59	\$ 132.55	\$ 145.17
SIK - Podium	CSO	\$ 42.42	\$ 48.78	\$ 46.24	\$ 44.54	\$ 48.78
	Vaughan Residents	\$ 84.16	\$ 96.78	\$ 91.73	\$ 88.36	\$ 96.78
	Commercial (+ 30% of Vaughan Resident)	\$ 110.47	\$ 127.04	\$ 120.41	\$ 116.00	\$ 127.04
	Non-Vaughan Resident (+ 50% of Vaughan Resident)	\$ 126.23	\$ 145.17	\$ 137.59	\$ 132.55	\$ 145.17
SIK - Sound Systems	CSO	\$ 42.42	\$ 48.78	\$ 46.24	\$ 44.54	\$ 48.78
	Vaughan Residents	\$ 84.16	\$ 96.78	\$ 91.73	\$ 88.36	\$ 96.78
	Commercial (+ 30% of Vaughan Resident)	\$ 110.47	\$ 127.04	\$ 120.41	\$ 116.00	\$ 127.04
	Non-Vaughan Resident (+ 50% of Vaughan Resident)	\$ 126.23	\$ 145.17	\$ 137.59	\$ 132.55	\$ 145.17
SIK - Stage & Set-up	CSO	\$ 316.53	\$ 364.01	\$ 345.02	\$ 332.36	\$ 364.01
	Vaughan Residents	\$ 475.64	\$ 546.99	\$ 518.45	\$ 499.43	\$ 546.99
	Commercial (+ 30% of Vaughan Resident)	\$ 624.39	\$ 718.05	\$ 680.59	\$ 655.61	\$ 718.05
	Non-Vaughan Resident (+ 50% of Vaughan Resident)	\$ 713.46	\$ 820.48	\$ 777.67	\$ 749.13	\$ 820.48
Tent (20 x 20)	CSO	\$ 329.46	\$ 378.88	\$ 359.12	\$ 345.94	\$ 378.88
	Vaughan Residents	\$ 439.29	\$ 505.18	\$ 478.82	\$ 461.25	\$ 505.18
	Commercial (+ 30% of Vaughan Resident)	\$ 571.07	\$ 656.73	\$ 622.47	\$ 599.62	\$ 656.73
	Non-Vaughan Resident (+ 50% of Vaughan Resident)	\$ 658.93	\$ 757.77	\$ 718.23	\$ 691.87	\$ 757.77
SIK - Showmobile	CSO	\$ 1,055.13	\$ 1,213.40	\$ 1,150.10	\$ 1,107.89	\$ 1,213.40
	Vaughan Residents	\$ 1,588.84	\$ 1,827.17	\$ 1,731.84	\$ 1,668.28	\$ 1,827.17
	Commercial (+ 30% of Vaughan Resident)	\$ 1,847.32	\$ 2,124.42	\$ 2,013.58	\$ 1,939.69	\$ 2,124.42
	Non-Vaughan Resident (+ 50% of Vaughan Resident)	\$ 2,383.26	\$ 2,740.75	\$ 2,597.76	\$ 2,502.42	\$ 2,740.75
SIK - Bleachers (Large Set)	CSO	\$ 738.44	\$ 849.20	\$ 804.90	\$ 775.36	\$ 849.20
	Vaughan Residents	\$ 953.11	\$ 1,096.07	\$ 1,038.89	\$ 1,000.76	\$ 1,096.07
	Commercial (+ 30% of Vaughan Resident)	\$ 1,251.34	\$ 1,439.04	\$ 1,363.96	\$ 1,313.91	\$ 1,439.04
	Non-Vaughan Resident (+ 50% of Vaughan Resident)	\$ 1,429.65	\$ 1,644.10	\$ 1,558.32	\$ 1,501.13	\$ 1,644.10

2024 CITY OF VAUGHAN RECREATION FEE REVIEW
APPENDIX B - FEE SCHEDULES
COMMUNITY SERVICES IN-KIND

Facility	Account Category	Current Hourly Rate	Calculated Fees			
			Option 1	Option 2	Option 3	Option 4
SIK - Bleachers (Small Set)	CSO	\$ 632.60	\$ 727.49	\$ 689.53	\$ 664.23	\$ 727.49
	Vaughan Residents	\$ 847.01	\$ 974.06	\$ 923.24	\$ 889.36	\$ 974.06
	Commercial (+ 30% of Vaughan Resident)	\$ 1,111.90	\$ 1,278.69	\$ 1,211.97	\$ 1,167.50	\$ 1,278.69
	Non-Vaughan Resident (+ 50% of Vaughan Resident)	\$ 1,270.51	\$ 1,461.08	\$ 1,384.85	\$ 1,334.03	\$ 1,461.08
SIK - Snow Fencing (300 feet)	CSO	\$ 158.55	\$ 182.34	\$ 172.82	\$ 166.48	\$ 182.34
	Vaughan Residents	\$ 211.76	\$ 243.53	\$ 230.82	\$ 222.35	\$ 243.53
	Commercial (+ 30% of Vaughan Resident)	\$ 277.99	\$ 319.69	\$ 303.01	\$ 291.89	\$ 319.69
	Non-Vaughan Resident (+ 50% of Vaughan Resident)	\$ 317.64	\$ 365.28	\$ 346.23	\$ 333.52	\$ 365.28
SIK - Washrooms - Regular	CSO	\$ 178.50	\$ 205.27	\$ 194.56	\$ 187.42	\$ 205.27
	Vaughan Residents	\$ 220.39	\$ 253.45	\$ 240.22	\$ 231.41	\$ 253.45
	Commercial (+ 30% of Vaughan Resident)	\$ 299.59	\$ 344.53	\$ 326.56	\$ 314.57	\$ 344.53
	Non-Vaughan Resident (+ 50% of Vaughan Resident)	\$ 359.31	\$ 413.20	\$ 391.64	\$ 377.27	\$ 413.20
SIK - Washrooms - Handicap	CSO	\$ 284.85	\$ 327.57	\$ 310.48	\$ 299.09	\$ 327.57
	Vaughan Residents	\$ 350.55	\$ 403.13	\$ 382.10	\$ 368.08	\$ 403.13
	Commercial (+ 30% of Vaughan Resident)	\$ 475.61	\$ 546.96	\$ 518.42	\$ 499.40	\$ 546.96
	Non-Vaughan Resident (+ 50% of Vaughan Resident)	\$ 571.64	\$ 657.39	\$ 623.09	\$ 600.22	\$ 657.39
SIK - Field Lining & Grooming - 1st Lining (Baseball)	Concord Regional	\$ -	\$ -	\$ -	\$ -	\$ -
	Concord Regional (all 4)	\$ -	\$ -	\$ -	\$ -	\$ -
	Frank Robson	\$ 71.17	\$ 81.84	\$ 77.57	\$ 74.73	\$ 81.84
	Maple Community Centre (per diamond)	\$ 71.17	\$ 81.84	\$ 77.57	\$ 74.73	\$ 81.84
	Sports Village	\$ -	\$ -	\$ -	\$ -	\$ -
	Tudor Ball Diamond	\$ 71.17	\$ 81.84	\$ 77.57	\$ 74.73	\$ 81.84
	Tudor Ball Diamonds	\$ 213.49	\$ 245.52	\$ 232.71	\$ 224.17	\$ 245.52
	Vaughan Grove (all 4)	\$ -	\$ -	\$ -	\$ -	\$ -
	Vaughan Grove	\$ -	\$ -	\$ -	\$ -	\$ -
SIK - Field Lining & Grooming - 2nd Lining (Baseball)	Concord Regional (all 4)	\$ 213.49	\$ 245.52	\$ 232.71	\$ 224.17	\$ 245.52
	Concord Regional (per diamond)	\$ 71.17	\$ 81.84	\$ 77.57	\$ 74.73	\$ 81.84
	Frank Robson (per diamond)	\$ 71.17	\$ 81.84	\$ 77.57	\$ 74.73	\$ 81.84
	Maple Community Centre (per diamond)	\$ 71.17	\$ 81.84	\$ 77.57	\$ 74.73	\$ 81.84
	Sports Village	\$ 71.17	\$ 81.84	\$ 77.57	\$ 74.73	\$ 81.84
	Tudor Ball Diamond & Sports Village	\$ 213.49	\$ 245.52	\$ 232.71	\$ 224.17	\$ 245.52
	Tudor Ball Diamond (per diamond)	\$ 71.17	\$ 81.84	\$ 77.57	\$ 74.73	\$ 81.84
	Vaughan Grove (all 4)	\$ 213.49	\$ 245.52	\$ 232.71	\$ 224.17	\$ 245.52
	Vaughan Grove (per diamond)	\$ 71.17	\$ 81.84	\$ 77.57	\$ 74.73	\$ 81.84
	Vaughan Minor Sports	\$ 266.11	\$ 306.03	\$ 290.06	\$ 279.42	\$ 306.03
SIK - Soccer Lining	Vaughan Residents	\$ 281.95	\$ 324.24	\$ 307.33	\$ 296.05	\$ 324.24
HOURLY OUTDOOR LIGHT FEE 9-11pm	CSO	\$ 15.59	\$ 15.90	\$ 15.90	\$ 15.90	\$ 15.90
	Resident	\$ 22.28	\$ 22.73	\$ 22.73	\$ 22.73	\$ 22.73
	Commercial	\$ 28.97	\$ 29.55	\$ 29.55	\$ 29.55	\$ 29.55

2024 CITY OF VAUGHAN RECREATION FEE REVIEW

APPENDIX B - FEE SCHEDULES

MISCELLANEOUS FEES

Activity Title	Duration (Min)	Number of Classes	Current 15 Minute Fee	Calculated Fees			
				Option 1	Option 2	Option 3	Option 3
Training Fee (Inclusion)	840	1	\$ 4.82	\$ 4.91	\$ 4.91	\$ 4.91	\$ 4.91
1:1 Support/Integration Full Day	420	1	\$ 4.50	\$ 4.59	\$ 4.59	\$ 4.59	\$ 4.59
1:1 Support/Integration 1/2 Day	210	1	\$ 4.50	\$ 4.59	\$ 4.59	\$ 4.59	\$ 4.59
Inclusion INTAKE	120	1	\$ 4.68	\$ 4.77	\$ 4.77	\$ 4.77	\$ 4.77
Safe Management Course -Integration Counsellors	420	1	\$ 2.45	\$ 2.50	\$ 2.50	\$ 2.50	\$ 2.50
Safe Management Recert Course -Integration Counsellors	240	1	\$ 3.71	\$ 3.78	\$ 3.78	\$ 3.78	\$ 3.78

APPENDIX C

Fee Rate Benchmarking

CITY OF VAUGHAN
Recreation Fee Comparison

Version - December 2024

Legend

indicates fees that are higher than the corresponding Vaughan fees

Partial Comparison

No Comparison

RENTAL RATES

Recreation Facilities: Indoor and Outdoor

Analysis

			City of	Other Municipalities						Median of 5 Excluding Vaughan	Vaughan comapred to Median	is vaughn higher (+) or lower (-) ?	Range [lowest- highest] MAX	City of Vaughan	Range [lowest- highest] MIN
* All rates exclude HST			Cat	Vaughan	Mississauga	Markham	Brampton	Richmond Hill	Oakville						
INDOOR FACILITIES															
Arena Hockey Ice (1 hr rental)															
Prime-time															
	CSO/Groups	B	\$ 238.89	\$ 286.35	\$ 229.27	\$ 174.90	\$ 224.15	\$ 238.12	\$ 229.27	4%	Same	\$175	\$239	\$286	
	Residents	P	\$ 363.00	\$ 312.50	\$ 304.74	\$ 269.06	\$ 314.30	\$ 361.16	\$ 312.50	16%	Higher	\$269	\$363	\$361	
	Non Residents / Commercial	P	\$ 382.11	\$ 362.75	\$ 394.58	\$ 359.18	\$ 374.73	\$ 433.39	\$ 374.73	2%	Higher	\$359	\$382	\$433	
	Prime/Standard		52%	9%	33%	54%	40%	52%						\$1	
	Prime/Affiliated			-	-	\$ 174.90	-		\$ 174.90	-100%	Fee category n/a	\$175		\$175	
Non Prime-time															
	CSO	B	\$ 162.05	\$ 159.20	\$ 157.71	\$ 119.24	\$ 133.65	\$ 183.72	\$ 157.71	3%	Higher	\$119	\$162	\$184	
	Residents	P	\$ 232.74	\$ 187.40	\$ 186.77	\$ 183.45	\$ 154.49	\$ 262.14	\$ 186.77	25%	Higher	\$154	\$233	\$262	
	Non Residents / Commercial	P	\$ 241.42	\$ 215.20	\$ 394.58	\$ 215.51	\$ 195.44	\$ 314.57	\$ 215.51	12%	Higher	\$195	\$241	\$395	
	Non Prime/Affiliated			-	-	\$ 119.24	-		\$ 119.24	-100%	Fee category n/a				
	Res/Non-Res % difference		4%	15%	111%	17%	27%	20%							
Arena Floor (non-ice) (1 hr rental)															
Prime-time															
	CSO/Groups		\$ 88.00	\$ 59.45			\$ 86.44	\$ 92.28	\$ 86.44	2%	Same	\$59	\$88	\$92	
	Residents		\$ 147.40	\$ 73.00	\$ 110.25	\$ 64.06	\$ 111.45	\$ 115.07	\$ 110.25	34%	Higher	\$64	\$147	\$115	
	Non Residents / Commercial		\$ 152.48	\$ 97.00	\$ 320.18	\$ 103.65	\$ 127.79	\$ 138.08	\$ 127.79	19%	Higher	\$97	\$152	\$320	
	Affiliated			\$ 49.00		\$ 50.25			\$ 49.63	-100%	Fee category n/a	\$49		\$50	
	Res/Non-Res % difference		3%	33%	190%	62%	15%	20%							
Aquatics (1 hr rental, general)															
	CSO	B	\$ 79.82	\$ 74.93	\$ 139.92		\$ 76.28	\$ 116.21	\$ 96.25	-17%	Lower	\$75	\$80	\$140	
	Residents	P	\$ 140.91	\$ 107.05	\$ 181.46	\$ 82.40	\$ 121.09	\$ 210.77	\$ 121.09	16%	Higher	\$82	\$141	\$211	
	Non Residents / Commercial	P	\$ 154.18	\$ 130.95	\$ 207.32	\$ 113.40	\$ 181.63	\$ 252.93	\$ 181.63	-15%	Lower	\$113	\$154	\$253	
	Affiliated			\$ 64.23	-	\$ 53.56	-		\$ 58.90	-100%	Fee category n/a	\$54		\$64	
	Res/Non-Res % difference		9%	22%	14%	38%	50%	20%							

			City of	Other Municipalities						Median of 5 Excluding Vaughan	Vaughan compared to Median	is vaughn higher (+) or lower (-) ?	Range [lowest- highest] MAX	City of Vaughan	Range [lowest- highest] MIN					
* All rates exclude HST			Cat	Vaughan	Mississauga	Markham	Brampton	Richmond Hill	Oakville											
INDOOR FACILITIES																				
Meeting Space (1 hr rental) (i.e small meeting room (cap 1-35) or activity room)														\$0	\$0	\$0				
CSO	B	\$	19.37	\$	19.60	\$	17.54	\$	14.00	\$	14.01	\$	15.78	23%	Higher	\$14	\$19	\$20		
Residents	P	\$	73.70	\$	27.58	\$	25.05	\$	21.53	\$	21.32	-	\$	23.29	216%	Higher	\$21	\$74	\$28	
Non Residents / Commercial	P	\$	85.16	\$	39.11	\$	30.90	\$	28.19	\$	33.58	-	\$	32.24	164%	Higher	\$28	\$85	\$39	
Affiliated				\$	17.17	-	-	-	-				\$	17.17	-100%	Fee category n/a	\$17		\$17	
Res/Non-Res % difference			16%		42%	23%	31%	58%												
Fitness Space (e.g. MPR/Cycle)																				
CSO	B	\$	87.89	-		\$	116.15		\$	36.04	-	\$	76.10	15%	Higher	\$36	\$88	\$116		
Residents	P	\$	117.18	-		\$	165.93		\$	54.83	-	\$	110.38	6%	Higher	\$55	\$117	\$166		
Non Residents / Commercial	P	\$	131.83	-		\$	204.70		\$	86.83	-	\$	145.77	-10%	Lower	\$87	\$132	\$205		
Res/Non-Res % difference			33%			43%		52%												
Bowling (per lane, 1 hour)																				
CSO	VA	\$	31.26	-		-	-	-	-	-							\$31			
Residents	P	\$	39.36	-		-	-	-	-	-							\$39			
Non Residents / Commercial	P	\$	43.31	-		-	-	-	-	-							\$43			
Bocce (2 hours)																				
CSO	B	\$	3.34	-		-	-	-	-	-							\$3			
Residents	P	\$	11.72	-		-		\$	9.76	\$8.00	-	\$	8.88	32%	Higher	\$8	\$12	\$10		
Non Residents / Commercial	P	\$	14.32	-		-		\$	13.02		-	\$	13.02	10%	Higher	\$13	\$14	\$13		
Res/Non-Res % difference			22%				33%													
Gym - Sports - Prime time (per hour) (Full Gym)																				
CSO	B	\$	29.17	\$	64.35	\$	43.40	\$	25.24	\$	45.96	\$	66.08	\$	45.96	-37%	Lower	\$25	\$29	\$66
Residents	P	\$	110.19	\$	76.75	\$	62.00	\$	40.77	\$	69.93		\$	65.97	67%	Higher	\$41	\$110	\$77	
Non Residents / Commercial	P	\$	113.52	\$	111.70	\$	76.49	\$	51.82	\$	110.13		\$	93.31	22%	Higher	\$52	\$114	\$112	
Res/Non-Res % difference			3%	46%	23%	62%	52%													
Halls - General use (per hour)																				
CSO	B	\$	23.85	-				\$	25.08	\$	120.81	\$	72.95	-67%	Lower	\$25	\$24	\$121		
Residents	P	\$	73.70	-				\$	38.17			\$	38.17	93%	Higher	\$38	\$74	\$38		
Commercial	P	\$	93.50	-				\$	60.12			\$	60.12	56%	Higher	\$60	\$93	\$60		
Non Residents	P	\$	93.50	-				\$	60.12			\$	60.12	56%	Higher	\$60	\$93	\$60		
Res/Non-Res % difference			27%					58%												
Indoor Squash Court																				
CSO	B	\$	9.98	-		-	\$	14.82	-	-	\$	14.82	-33%	Lower	\$15	\$10	\$15			
Residents	P	\$	11.54	-		-	\$	26.40	-	-	\$	26.40	-56%	Lower	\$26	\$12	\$26			
Commercial	P	\$	13.06	-		-	-	-	-	-					\$0	\$13	\$0			
Non Residents	P	\$	13.06	-		-	-	-	-	-					\$0	\$13	\$0			
Res/Non-Res % difference			13%																	

* All rates exclude HST		Cat	City of Vaughan	Other Municipalities					Median of 5 Excluding Vaughan	Vaughan comapred to Median	is vaughn higher (+) or lower (-) ?	Range [lowest- highest] MAX	City of Vaughan	Range [lowest- highest] MIN		
				Mississauga	Markham	Brampton	Richmond Hill	Oakville								
INDOOR FACILITIES																
Indoor (Walking/Running) Track - Prime time																
CSO	-	\$	24.22	\$	30.02	-	-	-	-	\$	30.02	-19%	Lower	\$30	\$24	\$30
Residents	-	\$	74.82	-	-	\$	29.49	-	-	\$	29.49	154%	Higher	\$29	\$75	\$29
Commercial	-	\$	86.45	-	-	\$	44.24	-	-	\$	44.24	95%	Higher	\$44	\$86	\$44
Non Residents	-	\$	86.45	-	-	\$	44.24	-	-	\$	44.24	95%	Higher	\$44	\$86	\$44
Standard	-			-	-	-	-	-								
Affiliated Youth	-			-	-	\$	19.17	-		\$	19.17	-100%	Fee category n/a	\$19		\$19
Annual Membership	P			-	-	-	-	-								
Res/Non-Res % difference			16%				50%									

RENTAL RATES

Recreation Facilities: Indoor and Outdoor

	indicates fees that are higher than the corresponding Vaughan fees
	Partial Comparison
	No Comparison

* All rates exclude HST		City of	Other Municipalities					Median of 5 Excluding Vaughan	Vaughan comapred to Median	is vaughn higher (+) or lower (-) ?	Range [lowest- highest]	City of	Range [lowest- highest]
	Cat	Vaughan	Mississauga	Markham	Brampton	Richmond Hill	Oakville				MAX	Vaughan	MIN

OUTDOOR FACILITIES

Ball Diamonds (1 hr rental)														
Baseball Diamonds - Junior Unlit														
	CSO	B	\$ 2.62	\$ 5.76	\$ 6.40		-	\$ 8.47	\$ 6.40	-59%	Lower	\$6	\$3	\$8
	Residents	P	\$ 20.88	\$ 7.40	\$ 12.68	\$ 9.20	\$ 10.60	\$ 20.90	\$ 10.60	97%	Higher	\$7	\$21	\$21
	Commercial	P	\$ 31.16	\$ 10.61	-	\$ 13.99	\$ 20.96	\$ 28.81	\$ 17.48	78%	Higher	\$11	\$31	\$29
	Non Residents	P	\$ 31.16	\$ 10.61	\$ 20.18	\$ 13.99	\$ 20.96	\$ 28.81	\$ 20.18	54%	Higher	\$11	\$31	\$29
	Youth	-		\$ 4.59	\$ 6.40	-		\$ 10.39	\$ 6.40	-100%	Fee category n/a	\$5		\$10
	Res/Non-Res % difference		49%	43%	59%	52%	98%	38%						
Baseball Diamonds - Senior Unlit														
	CSO	B	\$ 3.89	\$ 12.89	\$ 8.09	\$ 11.53	-	\$ 13.78	\$ 12.21	-68%	Lower	\$8	\$4	\$14
	Residents	P	\$ 29.59	\$ 16.61	\$ 16.20	\$ 32.69	\$ 15.90	\$ 31.35	\$ 16.61	78%	Higher	\$16	\$30	\$33
	Commercial	P	\$ 34.49	\$ 23.74	\$ 34.26	\$ 49.80	\$ 31.45	\$ 56.48	\$ 34.26	1%	Higher	\$24	\$34	\$56
	Non Residents	P	\$ 34.49	\$ 23.74	\$ 34.26	\$ 49.80	\$ 31.45	\$ 56.48	\$ 34.26	1%	Higher	\$24	\$34	\$56
	Youth	-		\$ 10.29	\$ 8.09	-		\$ 16.95	\$ 10.29	-100%	Fee category n/a	\$8		\$17
	Res/Non-Res % difference		17%	43%	111%	52%	98%	80%						
Soccer (1 hr rental)														
Soccer Fields - (Senior Unlit)														
	CSO		\$ 6.36	\$ 12.89	\$8.09	\$ 11.53	-	\$ 13.78	\$ 12.21	-48%	Lower	\$8	\$6	\$14
	Residents		\$ 33.94	\$ 16.61	\$16.20	\$ 32.69	\$10.87	\$ 31.35	\$ 16.61	104%	Higher	\$11	\$34	\$33
	Commercial		\$ 40.53	\$ 23.74	\$34.26	\$ 49.80	\$ 22.22	\$ 56.48	\$ 34.26	18%	Higher	\$22	\$41	\$56
	Non Residents		\$ 40.53	\$ 23.74	\$34.26	\$ 49.80	\$ 22.22	\$ 56.48	\$ 34.26	18%	Higher	\$22	\$41	\$56
	Youth			\$ 10.29	\$8.09	-		\$ 16.95	\$ 10.29	-100%	Fee category n/a	\$8		\$17
	Res/Non-Res % difference		19%	43%	111%	52%	104%	80%						

Notes: 1. Some municpalties have additional costs for light
2. Comparing Vaughn (Baseball Diamonds - Senior Unlit) to Mississauga (Major Ball Fields) to Markham (A/B Field) to Brampton (Field Major) to Richmond Hill (Category A) to Oakville (Class A)
3. Comparing Vaughn (Baseball Diamonds - Junior Unlit) to Mississauga (Minor Ball Fields) to Markham (C Field) to Brampton (Field Minor) to Richmond Hill (Category B) to Oakville (Class B)

4. Comparing Vaughn (Soccer Fields - (Senior Unlit) to Mississauga (Major Soccer Fields) to Markham (A/B Field) to Brampton (Field Major) to Richmond Hill (Category A) to Oakville (Class A)

* All rates exclude HST		Cat	City of	Other Municipalities					Median of 5 Excluding	Vaughan comapred to	is vaughn higher (+) or	Range [lowest- MAX	City of	Range [lowest- highest]
			Vaughan	Mississauga	Markham	Brampton	Richmond Hill	Oakville					Vaughan	MIN
OUTDOOR FACILITIES														
Artificial Turf (per hr)														
Soccer Fields - Artificial														
	CSO	VA	\$ 83.24	\$ 129.59	-	\$ 68.80			\$ 99.20	-16%	Lower	\$69	\$83	\$130
	Residents	P	\$ 134.48	\$ 143.98	\$ 36.41	\$ 100.82	\$ 42.20	\$ 167.19	\$ 100.82	33%	Higher	\$36	\$134	\$167
	Commercial	P	\$ 163.30	\$ 211.82	\$ 78.90	\$ 154.54	\$ 62.45	\$ 192.05	\$ 154.54	6%	Lower	\$62	\$163	\$212
	Non Residents	P	\$ 163.30	\$ 211.82	\$ 78.90	\$ 154.54	\$ 62.45	\$ 192.05	\$ 154.54	6%	Higher	\$62	\$163	\$212
Res/Non-Res % difference			21%	47%	117%	53%	48%	15%						
Outdoor Arena Floor - Unlit (per hour)														
	CSO	B	\$ 38.19	-		\$ 27.07	-		\$ 27.07	41%	Higher	\$27	\$38	\$27
	Residents	P	\$ 50.99	-		\$ 41.68			\$ 41.68	22%	Higher	\$42	\$51	\$42
	Commercial	P	\$ 64.52	-		\$ 55.57			\$ 55.57	16%	Higher	\$56	\$65	\$56
	Non Residents	P	\$ 64.52	-		\$ 55.57			\$ 55.57	16%	Higher	\$56	\$65	\$56
Res/Non-Res % difference			27%			33%								
Parks (for Picnics)														
	CSO	B	\$ 44.30	\$ 87.25	-	-	\$ 46.47		\$ 66.86	-34%	Lower	\$46	\$44	\$87
	Residents	P	\$ 51.75	\$ 102.66	\$ 95.24	\$ 32.58	\$ 46.47	\$ 82.59	\$ 82.59	-37%	Lower	\$33	\$52	\$103
	Commercial	P	\$ 57.50	\$ 133.46	\$ 127.00	\$ 40.73	\$ 73.19	\$ 192.25	\$ 127.00	-55%	Lower	\$41	\$57	\$192
	Non Residents	P	\$ 57.50	\$ 112.93	\$ 127.00	\$ 40.73	\$ 73.19	\$ 192.25	\$ 112.93	-49%	Lower	\$41	\$57	\$192
Res/Non-Res % difference			11%	10%	33%	25%	57%	133%						
Tennis Courts (per court per hour)														
	CSO	B	\$ 10.13	-	-	-	-	-					\$10	
	Residents	P	\$ 11.70	-	\$28.25	\$ 34.32	\$10.22	-	\$ 28.25	-59%	Lower	\$10	\$12	\$34
	Commercial	P	\$ 13.24	-	-	\$ 54.50	\$15.34	-	\$ 34.92	-62%	Lower	\$15	\$13	\$55
	Non Residents	P	\$ 13.24	-	-	\$ 54.40	\$15.34	-	\$ 34.87	-62%	Lower	\$15	\$13	\$54
Res/Non-Res % difference			13%			59%	50%							

CITY OF VAUGHAN
Fee Comparison - PROGRAMS

Version - December 2024
 indicates fees that are higher than the corresponding Vaughan fees

PROGRAMS

		Other Municipalities					Analysis	Interpretation				
								Median of 5 Excluding Vaughn	Vaughan comapred to Median	is v Vaughn higher (+) or lower (-) ?	Range [lowest-highest]	Range [lowest-highest]
		City of Vaughan	Mississauga	Markham	Brampton	Richmond Hill	Oakville	Median of 5 Municipalities (Vaughan excluded)	% Difference from Vaughan	Vaughan is higher/lower /same as the median	5 Municipalities MIN	5 Municipalities MAX
Program Category												
Aquatics												
Preschool Swimming Lessons (9 Sessions, 30 mins) - (Pre-school level 1)		B										
Resident Fees (\$)		\$ 117.00	\$ 92.70	\$ 103.41	\$ 81.90	\$ 107.28	\$ 118.44	\$ 103.41	13%	Higher	\$82	\$117
Non-Resident Fees (\$)		\$ 128.25	\$ 102.70	\$ 118.98	\$ 106.47	\$ 122.28	\$ 128.44	\$ 118.98	8%	Higher	\$103	\$128
Res/Non-Res % difference		10%	11%	15%	30%	14%	8%	15%				
School Age Swimming Lessons (9/10 sessions x 45/30 mins) - (Swimmer 1) / per 15 min		B										
Resident Fees (\$)		\$ 3.75	\$ 4.76	\$ 3.83	\$ 4.55	\$ 5.96	\$ 6.58	\$ 4.76	-21%	Lower	\$4	\$4
Non-Resident Fees (\$)		\$ 4.17	\$ 5.31	\$ 4.41	\$ 5.92	\$ 6.71	\$ 7.14	\$ 5.92	-30%	Lower	\$4	\$4
Res/Non-Res % difference		11%	12%	15%	30%	13%	8%	24%				
Adult Swimming Lessons (9 Sessions, 45 mins) - (Adult Swim 1), except Brampton (60-min sessions)		P										
Resident Fees (\$)		\$ 108.00	\$ 85.59	\$ 118.71	\$ 103.86	\$ 127.53	\$ 91.89	\$ 103.86	4%	Same	\$86	\$108
Non-Resident Fees (\$)		\$ 119.25	\$ 95.59	\$ 136.53	\$ 135.00	\$ 141.03	\$ 101.89	\$ 135.00	-12%	Lower	\$96	\$119
Res/Non-Res % difference		10%	12%	15%	30%	11%	11%	30%				
Aquafit Older Adult (10 Visits Pass)												
Resident Fee (\$)		\$ 43.30	\$ 90.70	\$ 42.12	\$ 63.54	\$ 55.05	\$ 36.27	\$ 55.05	-21%	Lower	\$36	\$43
Non-Resident Fees (\$)		\$ 47.60	\$ 101.58	\$ 48.44	\$ 82.60	\$ 62.21	\$ 39.17	\$ 62.21	-23%	Lower	\$39	\$48
Res/Non-Res % difference		10%	12%	15%	30%	13%	8%	13%				
Aquafit Drop-In (per visit)												
Adults		\$ 10.66	\$12.62	\$7.11	\$ 8.83	\$ 9.41	\$ 12.53	\$9.41	13%	Higher	\$7	\$11
Youth (13-17)		\$ 4.53	\$10.08	-	\$ 7.06	\$ 6.91	\$ 10.03	\$ 9.72	-53%	Lower	\$7	\$5
Older Adults		\$ 4.53	\$10.08	\$4.94	\$ 7.06	\$ 6.91	\$ 10.03	\$ 7.06	-36%	Lower	\$5	\$5

indicates fees that are higher than the corresponding Vaughan fees

								Analysis		Interpretation				
			Other Municipalities					Median of 5 Excluding Vaughn	Vaughan comapred to Median	is vaughn higher (+) or lower (-) ?	Range [lowest- highest]	Range [lowest- highest]		
								Median of 5 Municipalities (Vaughan excluded)	% Difference from Vaughan	Vaughan is higher/lower /same as the median	5 Municipalities MIN	Vaughan	5 Municipalities MAX	
			Mississauga	Markham	Brampton	Richmond Hill	Oakville							
			</											

 indicates fees that are higher than the corresponding Vaughan fees

								Analysis	Interpretation				
			Other Municipalities					Median of 5 Excluding Vaughn	Vaughan comapred to Median	is vaughn higher (+) or lower (-) ?	Range [lowest- highest]	Range [lowest- highest]	
PROGRAMS	Program Category	City of Vaughan	Mississauga	Markham	Brampton	Richmond Hill	Oakville	Median of 5 Municipalities (Vaughan excluded)	% Difference from Vaughan	Vaughan is higher/lower /same as the median	5 Municipalities MIN	Vaughan	5 Municipalities MAX
	Memebership - Fitness												
	1 month Pass												
	Adult	\$ 70.55	\$ 63.14	\$ 56.11	\$ 52.69	-	\$ 61.14	\$ 58.63	20%	Higher	\$53	\$71	\$63
	Older Adult	\$ 49.50	\$ 50.52	\$ 39.27	\$ 34.15	-	\$ 48.91	\$ 44.09	12%	Higher	\$34	\$50	\$51
	Student/Youth	\$ 61.65	\$ 50.52	\$ 39.27	\$ 41.95	-	\$ 39.74	\$ 40.85	51%	Higher	\$39	\$62	\$51
	1 year Pass												
	Adult	\$ 562.45	\$ 516.83	\$ 587.34	\$ 421.46	-	\$ 502.25	\$ 509.54	10%	Higher	\$421	\$562	\$587
	Older Adult	\$ 415.40	\$ 413.47	\$ 411.13	\$ 273.19	-	\$ 401.80	\$ 406.47	2%	Same	\$273	\$415	\$413
	Student/Youth	\$ 413.80	\$ 413.47	\$ 411.13	\$ 336.59	-	\$ 326.46	\$ 373.86	11%	Higher	\$326	\$414	\$413
	FITNESS MEMBERSHIP												
ADDED	Single Visit	\$13.09	\$12.38	\$4.85	\$6.18	\$11.70	\$12.53	\$ 11.70	12%	Higher	\$5	\$13	\$13
ADDED	3 - month	\$121.00	\$175.07	\$133.00		\$39.41	\$83.43	\$ 108.22	12%	Higher	\$39	\$121	\$175
ADDED	Personal Training - 1 session	\$54.55				\$80.73		\$ 80.73	-32%	Lower	\$81	\$55	\$81
ADDED	Personal Training - 3 session package	\$118.75				\$224.72		\$ 224.72	-47%	Lower	\$225	\$119	\$225
ADDED	Personal Training - 10 session package	\$429.40				\$647.94		\$ 647.94	-34%	Lower	\$648	\$429	\$648
	OTHER MEMBERSHIPS												
ADDED	AQUAFITNESS - 1 year	\$482.20	\$547.59	\$161.98	\$421.46	\$379.18	\$602.70	\$ 421.46	14%	Higher	\$162	\$482	\$603
ADDED	Pool Plan - 1 year	\$343.00	\$219.03		\$99.41	\$40.44	\$276.00	\$ 159.22	115%	Higher	\$40	\$343	\$276
ADDED	Pool Plan - 10 visit pass	\$53.00	\$39.10		\$24.66	\$50.55	\$45.36	\$42.23	26%	Higher	\$25	\$53	\$51
ADDED	Youth Outreach (Sep-Aug)	\$16.00											
ADDED	Skate	\$151.75	\$219.03		\$99.41	\$50.55	\$276.00	\$ 159.22	-5%	Lower	\$51	\$152	\$276
ADDED	Shinny - 10 visit pass	\$167.25			\$79.47		\$112.77	\$ 96.12	74%	Higher	\$79	\$167	\$113
ADDED	Recreation Sports Drop In - 10 visit pass	\$53.70			\$52.69	\$39.70	\$45.36	\$ 45.36	18%	Higher	\$40	\$54	\$53

 indicates fees that are higher than the corresponding Vaughan fees

* All rates exclude HST

PROGRAMS

Pre school (Ages 0-6 years)

Gymnastics

Resident Fees (\$)
Non-Resident Fees (\$)
Res/Non-Res % difference

\$ 16.25
\$ 18.00
11%

-
\$ 12.00 \$ 18.77
\$ 13.78 \$ 24.40
15% 30%

Median of 5 Excluding Vaughn
Median of 5 Municipalities (Vaughan excluded)
Vaughan compared to Median
% Difference from Vaughan
is vaughn higher (+) or lower (-) ?
Vaughan is higher/lower /same as the median
Range [lowest-highest]
5 Municipalities
Range [lowest-highest]
MIN Vaughan MAX

Basketball

Resident Fees (\$)
Non-Resident Fees (\$)
Res/Non-Res % difference

\$ 10.50
\$ 11.50
10%

\$ 16.50 \$ 19.71 \$ 20.20 \$ 16.50 \$ 24.64
\$ 20.25 \$ 22.61 \$ 26.20 \$ 20.25 \$ 28.25
23% 15% 30% 23% 15%

\$ 19.71 \$ 22.61
-47%
-49%
Lower
Lower
\$17 \$11 \$25
\$20 \$12 \$28

Multi-Sport: Have a Ball

Resident Fees (\$)
Non-Resident Fees (\$)
Res/Non-Res % difference

\$ 10.50
\$ 11.50
10%

\$ 10.00 \$ 10.97 \$ 9.00 \$ 23.88 \$12.19
\$ 12.00 \$ 13.17 \$ 11.70 \$ 25.13 \$13.10
20% 20% 30% 5% 7%

\$ 10.97 \$ 13.10
-4%
-12%
Same
Lower
\$9 \$11 \$24
\$12 \$12 \$25

Soccer - Indoor

Resident Fees (\$)
Non-Resident Fees (\$)
Res/Non-Res % difference

\$ 14.00
\$ 15.40
10%

\$ 7.58 \$ 7.56 \$ 25.00 \$ 30.29 \$ 10.25
\$ 8.42 \$ 8.67 \$ 32.50 \$ 32.43 \$ 11.00
11% 15% 30% 7% 7%

\$ 10.25 \$ 10.25
\$ 11.00 \$ 11.00
37%
40%
Higher
Higher
\$8 \$14 \$30
\$8 \$15 \$33

ADDED

Archery (fees per 1 hour session)

Resident Fees (\$)
Non-Resident Fees (\$)
Res/Non-Res % difference

\$ 16.25
\$ 17.50
8%

\$ 20.83 \$ 39.20 \$ 12.15 \$ 14.38 \$ 23.33
\$ 26.67 \$ 45.20 \$ 16.25 \$ 18.13 \$ 29.17
28% 15% 34% 26% 25%

\$ 20.83 \$ 26.67
-22%
-34%
Lower
Lower
\$12 \$16 \$39
\$16 \$18 \$45

ADDED

Chess (Learn to play chess)

Resident Fees (\$)
Non-Resident Fees (\$)
Res/Non-Res % difference

\$ 10.50
\$ 11.55
10%

\$15.00 \$ 31.00 \$10.00 \$12.50 \$12.50
\$ 35.60 \$ 13.00
-100% 15% 30%

\$ 12.50 \$ 24.30
-16%
-52%
Lower
Lower
\$10 \$11 \$31
\$13 \$12 \$36

ADDED

Cooking - Petit Chefs

Resident Fees (\$)
Non-Resident Fees (\$)
Res/Non-Res % difference

\$ 21.80
\$ 24.00
10%

\$ 17.90 \$ 21.22 \$ 38.25 \$ 23.38
\$ 27.90 \$ 24.44 \$ 49.75 \$ 25.25
56% 15% 30% 8%

\$ 22.30 \$ 26.58
-2%
-10%
Same
Lower
\$18 \$22 \$38
\$24 \$24 \$50

Dance: Ballet

V

Resident Fees (\$)
Non-Resident Fees (\$)
Res/Non-Res % difference

\$ 144.00
\$ 159.00
10%

\$ 106.20 \$ 123.00 \$ 115.20 \$ 91.38 \$ 134.09
\$ 166.20 \$ 141.48 \$ 149.76 \$ 106.38 \$ 144.09
56% 15% 30% 16% 7%

\$ 115.20 \$ 144.09
25%
10%
Higher
Higher
\$91 \$144 \$134
\$106 \$159 \$166

Learn to Skate (Beginner) - Per Session (60 minutes)

B

Resident Fees (\$)
Non-Resident Fees (\$)
Res/Non-Res % difference

\$ 10.75
\$ 11.75
9%

\$ 13.28 \$ 9.60 \$ 8.12 \$ 9.00
\$ 14.39 \$ 11.04 \$ 10.55 \$ 10.11
8% 15% 30% 12%

\$ 9.30 \$ 10.80
16%
9%
Higher
Higher
\$8 \$11 \$13
\$10 \$12 \$14

indicates fees that are higher than the corresponding Vaughan fees

		Other Municipalities					Analysis	Vaughan	Interpretation					
		City of Vaughan						Median of 5 Excluding Vaughan	comapred to Median	is v Vaughn higher (+) or lower (-) ?	Range [lowest-highest]	Range [lowest-highest]		
			Mississauga	Markham	Brampton	Richmond Hill	Oakville	Median of 5 Municipalities (Vaughan excluded)	% Difference from Vaughan	Vaughan is higher/lower /same as the median	5 Municipalities MIN	Vaughan	5 Municipalities MAX	
PROGRAMS														
School Age (6-12 years)														
Sports - Badminton (8/9/10 sessions x 90 to 60 min) - fees compared per class per 60 min		B												
	Resident Fees (\$)	\$ 6.50	\$ 7.63	\$ 7.19	\$ 7.35	-	\$ 9.77	\$ 7.49	-13%	Lower	\$7	\$7	\$10	
	Non-Resident Fees (\$)	\$ 7.17	\$ 8.74	\$ 8.27	\$ 9.55	-	\$ 10.51	\$ 9.15	-22%	Lower	\$8	\$7	\$11	
	Res/Non-Res % difference	10%	15%	15%	30%	-	8%							
Sports - Basketball (8/9/10 sessions x 45/60/90 min) - fees compared per class per 60 min		V												
	Resident Fees (\$)	\$ 10.00	\$ 7.63	\$ 7.58	\$ 7.72	\$ 8.08	\$ 10.25	\$ 7.72	30%	Higher	\$8	\$10	\$10	
	Non-Resident Fees (\$)	\$ 11.00	\$ 8.46	\$ 8.72	\$ 10.04	\$ 9.49	\$ 11.16	\$ 9.49	16%	Higher	\$8	\$11	\$11	
	Res/Non-Res % difference	10%	11%	15%	30%	17%	9%	23%						
Sports - Volleyball (8/9/10 sessions x 45/60/90 min) - fees compared per class per 60 min		V												
	Resident Fees (\$)	\$ 10.33	\$ 7.63	\$ 7.58	\$ 7.72	\$ 10.78	\$ 10.25	\$ 7.72	34%	Higher	\$8	\$10	\$11	
	Non-Resident Fees (\$)	\$ 11.33	\$ 8.46	\$ 8.72	\$ 10.04	\$ 12.65	\$ 11.08	\$ 10.04	13%	Higher	\$8	\$11	\$13	
	Res/Non-Res % difference	10%	11%	15%	30%	17%	8%	30%						
Dance : Hip Hop		V												
	Resident Fees (\$)	\$ 16.00	\$ 11.35	\$ 10.25	\$ 10.47	\$ 13.05	\$ 12.19	\$ 11.35	41%	Higher	\$10	\$16	\$13	
	Non-Resident Fees (\$)	\$ 17.50	\$ 12.18	\$ 11.79	\$ 13.61	\$ 15.20	\$ 13.10	\$ 13.10	34%	Higher	\$12	\$18	\$15	
	Res/Non-Res % difference	9%	7%	15%	30%	16%	7%	15%						
Youth Programs (13-17 years)														
Volunteer Leadership Program - fee per 60 min		B												
	Resident Fees (\$)	\$ 8.75				\$ 9.55	\$ 12.38	\$ 10.96	-20%	Lower	\$10	\$9	\$12	
	Non-Resident Fees (\$)	\$ 9.75				\$ 12.42	\$ 14.04	\$ 13.23	-26%	Lower	\$12	\$10	\$14	
	Res/Non-Res % difference	11%				30%	13%	21%						
Teen Chefs (90 min sesssions) - fee per session		P												
	Resident Fees (\$)	\$ 31.75	\$ 21.19	\$ 17.74	\$ 42.00	\$ 27.34	\$ 24.27	31%	Higher	\$18	\$32	\$42		
	Non-Resident Fees (\$)	\$ 35.00	\$ 24.37	\$ 23.07	\$ 45.74	\$ 29.34	\$ 26.86	30%	Higher	\$23	\$35	\$46		
	Res/Non-Res % difference	10%	15%	30%	9%	7%	11%							
Public Speaking 101 - fee per session		B												
	Resident Fees (\$)	\$ 13.00	\$ 11.28				\$ 28.25	\$ 19.77	-34%	Lower	\$11	\$13	\$28	
	Non-Resident Fees (\$)	\$ 14.25				\$ 30.13	\$ 30.13	-53%	Lower	\$30	\$14	\$30		
	Res/Non-Res % difference	10%				7%	52%							

indicates fees that are higher than the corresponding Vaughan fees

* All rates exclude HST

PROGRAMS

Adult Programs (18+ years)													
Tennis: Beginner/Level 1 (Per Class)		V											
Resident Fees (\$)		\$ 9.50	\$ 18.66	\$ 15.12	\$ 18.46	\$ 33.30	\$ 14.47	\$ 18.46	-49%	Lower	\$14	\$10	\$33
Non-Resident Fees (\$)		\$ 10.50	\$ 19.43	\$ 17.39	\$ 24.00	\$ 35.17	\$ 15.30	\$ 19.43	-46%	Lower	\$15	\$11	\$35
Res/Non-Res % difference		11%	4%	15%	30%	6%	6%	5%					
Learn to Skate		B											
Resident Fees (\$)		\$ 13.00	\$ 16.23	\$ 14.40	\$ 11.50	\$ 13.49	Non-Munucupal	\$ 13.95	-7%	Lower	\$12	\$13	\$16
Non-Resident Fees (\$)		\$ 14.25	\$ 17.06	\$ 16.56	\$ 14.95	\$ 14.99		\$ 15.78	-10%	Lower	\$15	\$14	\$17
Res/Non-Res % difference		10%	5%	15%	30%	11%		13%					
Badminton - fee per 60 min		B											
Resident Fees (\$)		\$ 6.75	\$ 6.66	\$ 5.31			\$ 12.30	\$ 6.66	1%	Same	\$5	\$7	\$12
Non-Resident Fees (\$)		\$ 7.38	\$ 7.66	\$ 8.72			\$ 16.21	\$ 8.72	-15%	Lower	\$8	\$7	\$16
Res/Non-Res % difference		9%	15%	64%			32%	31%					
Learn to Play Pickleball - fee per 60 min		V											
Resident Fees (\$)		\$ 9.50	\$ 7.63	\$ 10.58	\$ 11.31	\$ 10.95	\$ 8.20	\$ 10.58	-10%	Lower	\$8	\$10	\$11
Non-Resident Fees (\$)		\$ 10.50	\$ 8.37	\$ 17.39	\$ 14.70	\$ 14.70	\$ 11.92	\$ 14.70	-29%	Lower	\$8	\$11	\$17
Res/Non-Res % difference		11%	10%	64%	30%	34%	45%	39%					
Zumba Fitness - fee per 60 min		V											
Resident Fees (\$)		\$ 15.50	\$ 7.34	\$ 14.26		\$ 13.28		\$ 13.28	17%	Higher	\$7	\$16	\$14
Non-Resident Fees (\$)		\$ 17.00	\$ 8.01	\$ 16.40		\$ 14.53		\$ 14.53	17%	Higher	\$8	\$17	\$16
Res/Non-Res % difference		10%	9%	15%		9%		9%					
Yoga: Restorative - fee per 60 min		P											
Resident Fees (\$)		\$ 18.00	\$ 9.18	\$ 14.26	\$ 8.23	\$ 14.67	\$ 11.50	\$ 11.50	57%	Higher	\$8	\$18	\$15
Non-Resident Fees (\$)		\$ 19.75	\$ 10.01	\$ 16.40	\$ 10.70	\$ 16.03	\$ 16.03	\$ 16.03	23%	Higher	\$10	\$20	\$16
Res/Non-Res % difference		10%	9%	15%	30%	9%	39%	39%					

indicates fees that are higher than the corresponding Vaughan fees

								Analysis		Interpretation				
								Median of 5 Excluding Vaughan	Vaughan comapred to Median	is vaughn higher (+) or lower (-) ?	Range [lowest- highest]		Range [lowest- highest]	
								Median of 5 Municipalities (Vaughan excluded)	% Difference from Vaughan	Vaughan is higher/lower /same as the median	5 Municipalities MIN Vaughan		5 Municipalities MAX	
PROGRAMS														
Older Adult Programs (65+ years)														
Zumba/Zumba Gold		V												
Resident Fees (\$)		\$ 15.00	\$ 25.98	\$ 59.88	\$ 37.08	\$ 74.71	\$ 47.75	\$ 47.75	-69%	Lower	\$26	\$48	\$75	
Non-Resident Fees (\$)		\$ 16.50	\$ 30.60	\$ 68.94	\$ 48.18	\$ 81.64	\$ 51.01	\$ 51.01	-68%	Lower	\$31	\$51	\$82	
Res/Non-Res % difference		10%	18%	15%	30%	9%	7%	7%						
Line Dancing: Beginner/Level 1		B												
Resident Fees (\$)		\$ 25.00	\$ 106.20	\$ 83.40	\$ 64.35	\$ 81.37	\$ 88.68	\$ 83.40	-70%	Lower	\$64	\$83	\$106	
Non-Resident Fees (\$)		\$ 27.50	\$ 116.20	\$ 96.00	\$ 83.61	\$ 88.69	\$ 98.68	\$ 96.00	-71%	Lower	\$84	\$96	\$116	
Res/Non-Res % difference		10%	9%	15%	30%	9%	11%	15%						
Art Drawing & Painting		V												
Resident Fees (\$)		\$ 112.50	\$ 255.38	\$ 122.40	\$ 119.60	\$ 122.66	\$ 74.76	\$ 122.40	-8%	Lower	\$75	\$113	\$255	
Non-Resident Fees (\$)		\$ 125.00	\$ 265.38	\$ 140.94	\$ 155.48	\$ 133.70	\$ 84.76	\$ 140.94	-11%	Lower	\$85	\$125	\$265	
Res/Non-Res % difference		11%	4%	15%	30%	9%	13%	15%						
Muscle Conditioning														
Resident Fees (\$)		\$ 2.50		\$ 9.98	\$ 6.18		\$ 7.39	\$ 7.39	-66%	Lower	\$6	\$3	\$10	
Non-Resident Fees (\$)		\$ 2.75		\$ 11.49	\$ 8.03		\$ 8.22	\$ 8.22	-67%	Lower	\$8	\$3	\$11	
Res/Non-Res % difference		10%		15%	30%		11%	11%						
ArthritisFIT														
Resident Fees (\$)		\$ 2.50	\$ 4.33	\$ 4.72	\$ 6.18	\$ 6.51	\$ 7.39	\$ 6.18	-60%	Lower	\$4	\$3	\$7	
Non-Resident Fees (\$)		\$ 2.75	\$ 5.24	\$ 5.43	\$ 8.03		\$ 8.22	\$ 6.73	-59%	Lower	\$5	\$3	\$8	
Res/Non-Res % difference		10%	21%	15%	30%		11%	9%						
Learn to Play Pickleball														
Resident Fees (\$)		\$ 2.50	\$ 11.45	\$ 10.58	\$ 4.31	\$ 7.44	\$ 5.14	\$ 7.44	-66%	Lower	\$4	\$3	\$11	
Non-Resident Fees (\$)		\$ 2.75	\$ 12.56	\$ 12.17	\$ 5.60	\$ 11.19	\$ 6.81	\$ 11.19	-75%	Lower	\$6	\$3	\$13	
Res/Non-Res % difference		10%	10%	15%	30%	50%	32%	50%						

 indicates fees that are higher than the corresponding Vaughan fees

							Analysis		Interpretation				
			Other Municipalities					Median of 5 Excluding Vaughan	Vaughan comapred to Median	is vaughn higher (+) or lower (-) ?	Range [lowest- highest]	Range [lowest- highest]	
			Mississauga	Markham	Brampton	Richmond Hill	Oakville	Median of 5 Municipalities (Vaughan excluded)	% Difference from Vaughan	Vaughan is higher/lower /same as the median	5 Municipalities MIN	Vaughan	5 Municipalities MAX
PROGRAMS			City of Vaughan										
Program Category													
* All rates exclude HST													
Family Programs (child participates with parent)													
ADD	Dance with Me (45 min sessions) - fee per session												
	Resident Fees (\$)		\$ 12.25		\$ 10.25	\$ 9.60	\$ 9.21	\$ 9.60	28%	Higher	\$9	\$12	\$12
	Non-Resident Fees (\$)		\$ 13.50		\$ 11.79	\$ 12.48	\$ 11.09	\$ 11.79	15%	Higher	\$11	\$14	\$12
	Res/Non-Res % difference		10%		15%	30%	20%	23%					
ADD	Badminton (60 min sessions) - fee per session												
	Resident Fees (\$)		\$ 10.50	\$ 7.63		\$ 7.72	\$ 6.61	\$ 8.60	\$ 7.68	37%	Higher	\$7	\$11
	Non-Resident Fees (\$)		\$ 11.50	\$ 8.46		\$ 10.04	\$ 8.11	\$ 9.43	\$ 8.95	29%	Higher	\$8	\$12
	Res/Non-Res % difference		10%	11%		30%	23%	10%	17%				\$10
ADD	Mini Boot Camp												
	Resident Fees (\$)		\$ 16.00	NOT	IDENTIFIED								
	Non-Resident Fees (\$)		\$ 17.50			NOT	IDENTIFIED						
	Res/Non-Res % difference		9%										
ADD	My Mini Scientist & I												
	Resident Fees (\$)		\$ 24.25	NOT	IDENTIFIED		\$ 11.09	\$ 11.09	119%	Higher	\$11	\$24	\$14
	Non-Resident Fees (\$)		\$ 26.75			NOT	IDENTIFIED	\$ 14.42	\$ 14.42	86%	Higher	\$14	\$27
	Res/Non-Res % difference		10%				30%	30%					\$14
ADD	Toddler Run & Fun												
	Resident Fees (\$)		\$ 10.25	\$ 7.58	\$ 8.23		\$ 10.25	\$ 8.23	25%	Higher	\$8	\$10	\$12
	Non-Resident Fees (\$)		\$ 11.25	\$ 8.72	\$ 10.70		\$ 11.50	\$ 10.70	5%	Same	\$9	\$11	\$12
	Res/Non-Res % difference		10%	15%	30%		12%	30%					

 indicates fees that are higher than the corresponding Vaughan fees

ADDED

ADDED

ADDED

ADDED

ADDED

								Analysis		Interpretation			
		Other Municipalities						Median of 5 Excluding Vaughan	Vaughan comapred to Median	is vaughn higher (+) or lower (-) ?	Range [lowest-highest]		Range [lowest-highest]
PROGRAMS	Program Category	City of Vaughan	Mississauga	Markham	Brampton	Richmond Hill	Oakville	Median of 5 Municipalities (Vaughan excluded)	% Difference from Vaughan	Vaughan is higher/lower /same as the median	5 Municipalities MIN	Vaughan	5 Municipalities MAX
Indirect Programs													
Computer Programming - Python (Children), (8 x 60 min) - fee per 60 min													
	Resident Fees (\$)	\$ 21.50	-	\$ 23.32	\$ 16.64	-	-	\$ 19.98	8%	Higher	\$17	\$20	\$23
	Non-Resident Fees (\$)	\$ 23.75	-	\$ 26.82	\$ 21.63	-	-	\$ 24.23	-2%	Same	\$22	\$24	\$27
	Res/Non-Res % difference	10%		15%	30%			21%					
Hands-on Robotics: Level 1 (Children) (8 x 60 min) - fee per 60 min													
	Resident Fees (\$)	\$ 21.50	\$ 25.00	\$ 30.39	\$ 16.64	\$ 38.41	\$ 18.67	\$ 25.00	-14%	Lower	\$17	\$25	\$38
	Non-Resident Fees (\$)	\$ 23.75	\$ 26.00	\$ 34.95	\$ 21.63	\$ 40.28	\$ 19.78	\$ 26.00	-9%	Lower	\$20	\$26	\$40
	Res/Non-Res % difference	10%	4%	15%	30%	5%	6%	4%					
Inclusion General Interest Programs													
Inclusion Learn to Skate - fee per 60 min													
	Resident Fees (\$)	\$ 10.75	\$ 13.28	\$ 9.60	\$ 8.12	\$ 9.00	Non-Munucupal	\$ 9.30	16%	Higher	\$8	\$9	\$13
	Non-Resident Fees (\$)	\$ 11.75	\$ 14.39	\$ 11.04	\$ 10.55	\$ 10.11		\$ 10.79	9%	Higher	\$10	\$11	\$14
	Res/Non-Res % difference	9%	8%	15%	30%	12%		16%					
Inclusion Programs													
Vaughan Enriched Day Program		\$ 885.50				\$ 1,736		\$ 1,735.70	-49%	Lower	\$1,736	\$1,736	\$1,736
Connect		\$ 760.50	NOT	IDENTIFIED							\$0	\$0	\$0
Fundamentals of Sports		\$ 114.00		NOT	IDENTIFIED						\$0	\$0	\$0
DownTown Club		\$ 234.00			NOT	IDENTIFIED					\$0	\$0	\$0

indicates fees that are higher than the corresponding Vaughan fees

APPENDIX D

User Fee Policy Benchmarking Review

MEMO

Client	City of Vaughan	Date	November 25, 2024
Project	Recreation Services Comprehensive User Fee & Cost Recovery Study		(Revised February 7, 2025)
Topic	Municipal Benchmarking		
From	Sierra Planning and Management		

Introduction

The benchmarking analysis consists of six parts and compares the City of Vaughan to five municipalities: Brampton, Mississauga, Markham, Oakville, and Richmond Hill. The analysis is based on objective criteria for comparability, including proximity, population size, general growth trends, population diversification, the range of services offered, and the intended level of service for programs, services, and facilities. The attached Appendix A illustrates how the five municipalities compare to Vaughan in terms of population and well-being, including income indicators.

The benchmarking analysis is organized into the following six sections:

1. Results of the fee / rate comparisons with other municipalities;
2. Comparison of cost recovery approaches;
3. Typology of Recreation Programs;
4. Comparison of subsidy policies and rates (by age, ability, CSO, and non-resident premiums);
5. Identification of potential new fees and the use of reduced rates/discounts to promote efficient facility use and generate revenue, based on practices in other municipalities; and
6. A summary of observations and conclusions from all sections.



Observations Summary

This section summarizes some of the main observations provided in each section of this report.

Benchmarking Observations

- Benchmarking results should be read with an understanding that the fees varied across the five municipalities and Vaughan was closer to the higher rates in Mississauga, Brampton and Oakville. Fees in Markham and Richmond Hill were lower what had an effect on the median. This can potentially help explain more extreme differences between Vaughan and the 5 municipalities.
- The analysis shows that for many service areas the current fees in Vaughan are higher than the municipal benchmark median fees. At the same time, Vaughan fees are closer to municipalities that charge higher fees including Mississauga, Markham and Oakville. Fees in Brampton and Richmond Hill tend to be lower than in Vaughan and in the other compared municipalities.
- Across most categories, indoor and outdoor facility rental fees and programs fees were observed to be higher for adult residents in Vaughan, compared to adult non-residents.
- Fees for CSOs and older adults are generally lower in Vaughan, compared to the other municipalities. While supporting CSOs and older adults are important policy directions for the City outlined in the relevant policies, there is a potential to revisit subsidies for these groups to better understand the differences in the levels of subsidy compared to the other municipalities and whether subsidies for these groups need to be revisited.
- Some age groups (e.g. pre-school aquatic programs and camps) are higher in Vaughan than in other municipalities while other age groups in the same program are similar (adults) or lower (older adults). Such differences within the same type of program suggest the need to review these programs to identify the reason for such differences (e.g., a higher demand for swimming program in a certain age groups, etc.)
- Based on the benchmarking analysis difference between resident and non-resident fees tends to be lower in Vaughan, compared to the other municipalities. While in Vaughan the difference is +10% for non-residents/commercial users, Brampton applies a surcharge of 30% and all other municipalities apply on average +15% (surcharge varies by program and rental facility type). This may suggest that there are opportunities for revision and potentially an increase of non-residential / commercial rates. The City should investigate further the opportunities and approaches to increasing non-residential / commercial rates to make them more balanced with the reference adult resident rates.

Comparison of Cost Recovery Approaches

- Each municipality uses pricing for different outcomes and price different categories based on priorities and social outcomes.
- Some municipalities have approved pricing policies (City of Mississauga, Town of Oakville, Richmond Hill) in place and others do not (Brampton, Markham).

- Some compared municipalities set their cost recovery targets based on the full cost of providing recreation services (City of Mississauga, Town of Oakville). The full cost includes all direct costs, indirect costs, such as facility operations and maintenance, corporate overhead costs. Mississauga also includes capital costs.
- Similar to the City of Vaughan, City of Brampton estimates recreation cost recovery targets based on direct costs.
- A surcharge applies to non-residents and commercial uses. Surcharge calculation approaches vary by type of service and across the compared municipalities. Some municipalities implement non-residential charges as a flat fee increase by X dollars, others as a percentage increase calculated based on the Adult Resident fee rate. Adult residents pay 100% fee is used to calculate subsidies and surcharges (non-residential/commercial, etc.).

Subsidization Policies Observations:

- Across all compared municipalities, subsidies apply to specialized groups (seniors, children/youth groups, lower income individuals or households, special needs groups – accessibility) and community organizations that meet eligibility criteria.
- Similar to Vaughan, all compared municipalities have community organizations’ policies, older adult policies and other policies that guide their approaches to subsidies.
- Several municipalities have an additional category – Affiliated Groups (Mississauga, Oakville). Affiliated group policies offer higher priority in facility allocation and additional incentives to these groups.
- Several municipalities offer discounts to older adults starting from 55 years of age and some offer free access to residents over 70 or 90 years of age.
- Several municipalities implement Family Discounts. We noted this option as the cost of family participation was raised during the meeting with the public and user groups as part of this project.
- Cities of Mississauga and Brampton offer public transportation discounts. While this may seem not to be directly related to recreation, this discount is important for accessibility among older adults who may otherwise rely on others to drive them to a recreation facility.

Identification of Potential New Fees & Use of Reduced Rates/Discounts

- This section should be read in conjunction with the Subsidy Policy Review discussion. This study did not include a detailed review of all fees and subsidies available in the compared municipalities but highlighted relevant examples and ideas based on the review of subsidization policies and user fee policies.
- Some examples are directly related to recreation others (transportation subsidy) are not directly related yet important for access to recreation services.
- Notable new directions in new subsidies: include further exploring family subsidies, last minute ice rentals, buying/selling ice/field time, supporting transportation.

- Notable new directions in new charges and fee increases: non-residential commercial fees/surcharges, administrative fees for processing cancellations and withdrawals, fines for cancellations / withdrawals / no shows without notice.

Recreation Programs Typology Observations

- The five municipalities and City of Vaughan generally utilize a similar approach to distinguishing recreation programs and services by type and types of programs.
- Similar to Vaughan, the compared municipalities with user fee policies (Mississauga, Oakville, Richmond Hill) identify recreation services as 3 categories from programs benefiting community well-being to programs benefiting individuals and small groups. The level of subsidization decreases from programs with larger public benefits to programs benefiting individuals.
- The Town of Oakville added the 4th category – 100% subsidized services. Passive parkland was an example provided to illustrate this category.
- All municipalities implement non-resident and commercial fees or a surcharge (flat fee or percentage that is added to the Resident Adult Rate).

User Fees Benchmarking

A benchmarking analysis of municipal recreation fees is a process of comparing the fee structures of municipality's recreational programs and facility rentals to those of other similar or nearby municipalities.

This analysis helps assess how competitive and reasonable the City of Vaughan fees are relative to other comparable municipalities, identify best practices, and ensure that pricing aligns with local community expectations, demographic and socio-economic profile, and the municipality's financial sustainability targets.

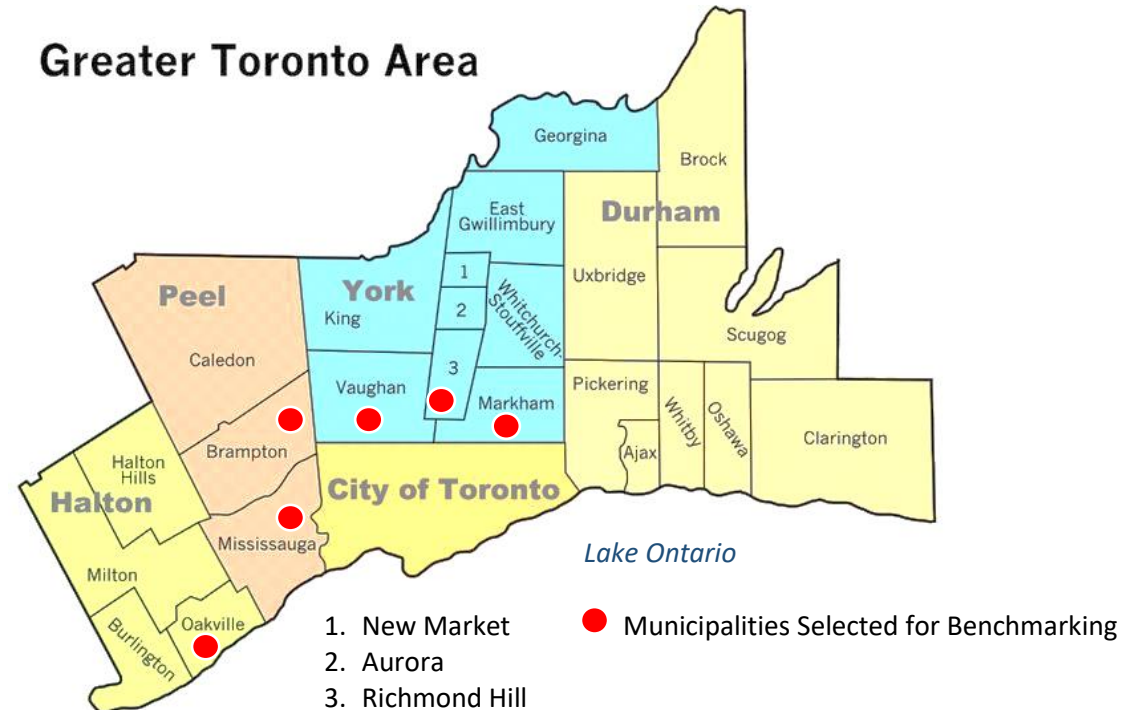
The goal is to provide insights for informed decision-making regarding fee setting and policy development.

Methodology

Identifying Municipalities for Benchmarking

Five municipalities in the Greater Toronto Area were identified for the benchmarking analysis based on their geographic proximity to City of Vaughan, similar demographic and socio-economic profile:

1. City of Brampton, Peel Region,
2. City of Mississauga, Peel Region,
3. City of Markham, York Region
4. Town of Richmond Hill York Region, and
5. Town of Oakville, Halton Region.



Comparing the size of population, in 2021 the City of Vaughan population (323,103) was close to the average of the 5 other municipalities. Vaughan was similar to City of Markham (338,503) and about 30% higher than the Towns of Oakville (202,022) and Richmond Hill (213,759). Brampton (656,480) and Mississauga (717,961) population were twice as large as the population of Vaughan.

In all municipalities, except Mississauga, population increased in 2016-2021. Population growth in Vaughan (5.5%) was similar to Ontario (5.8%).

Households in Vaughan had a higher median after tax income (\$107,000), compared to the other municipalities in this analysis (on average \$95,000), except Oakville. All municipalities had higher household income than Ontario (\$79,500).

Looking further at income inequality, prevalence of low income based on the Low-income cut-offs¹ (after-tax) was the lowest in Vaughan (3.8%), compared to 6% on average in the compared municipalities and 5.3% in Ontario.

The following exhibit shows the location of the five municipalities relative to Vaughan and the table summarizes their population and income.

Exhibit 1. Overview of the reviewed recreation program fees

	Population (2021)	Population Change (2016-2021, %)	Median After Tax Income, 2020	Low Income Cut-Off, %
City of Vaughan	323,103	5.5%	\$107,000	3.8%
City of Mississauga	717,961	(0.5%)	\$89,000	5.9%
City of Markham	338,503	2.9%	\$92,000	6.6%
City of Brampton	656,480	10.6%	\$98,000	5.3%
Town of Richmond Hill	202,022	3.6%	\$89,000	7.1%
Town of Oakville	213,759	10.3%	\$108,000	5.7%
Ontario		5.8%	\$79,500	5.3%

SPM, Data Source: 2021 Census

Observations relevant to the benchmarking analysis:

- While population varies across the compared municipalities, Vaughan holds a strong middle position, where 2 municipalities are larger, 2 smaller and one similar.
- Vaughan and all compared municipalities are generally better off in terms of median disposable household income, compared to Ontario on average. At the same time Vaughan has the lowest low income cut off prevalence, which could be interpreted as fewer Vaughan families have to spend their income largely on necessities such as food, shelter and clothing.

¹ The Low Income Cut-offs are income thresholds below which a family will devote a larger share of its income on the necessities of food, shelter and clothing than the average family. LICO-AT prevalence is the percentage of household below a specific low-income line. (Statistics Canada, Census Definitions, 2021 Census)

Current Range of Fees in Vaughan as Basis for Comparison

A qualitative assessment was conducted to compare the extent to which Vaughan and each of the 5 municipalities offer similar services, focusing on programs and rentals.

The City of Vaughan has a significant range of recreation program and facility rental fees. Comparing all fee rates was not possible as the scope of recreation programs and service delivery approaches vary across the municipalities. A sampling approach was applied to ensure a reasonable and efficient comparison of Vaughan and the other municipalities:

1. **Identifying “Like-for Like” services** The benchmark analysis focused on identifying and comparing "like-for-like" services, for example, the same type of program, same age, class or camp duration.
2. **Covering all categories in Vaughan’s recreation program grids** We searched for programs and rental fees to cover all categories in the City of Vaughan recreation program grids, including three service levels (Basic, Value-added, and Premium), residency status, and age groups (Preschool, Children, Family, Youth, Adult, and Older Adult 65+).
3. **Identifying specific fee categories & comparable programs** Based on the obtained data, specific fee categories and comparable programs were identified. These categories broadly align with those analyzed in 2016, with the addition of Memberships and Inclusion Programs.

2016	2024	Reviewed
Aquatics	Same	X
General and Indirect Programs	Same	X
Camps	Same	X
Fitness	Same	X
Arenas	Same	X
Room Rentals	Same	X
Outdoor Facilities and Services In-Kind	Same	X
	Memberships	X
	Inclusion Programs	X

Data Analysis: Benchmarking Procedure

A qualitative assessment was conducted to compare the extent to which each municipality offers similar services. While the similarities in some programs are obvious, we needed to understand the degree of difference in fee pricing.

Where the number or duration of classes varied but all other criteria were met, a per class rate or an hourly rate were calculated and compared. For example, fitness classes for seniors varied from 9 to 12 sessions, therefore, per class rate was compared instead of the total cost per program.

Having reviewed fee schedules for Vaughan and the 5 municipalities, we have developed a list of 55 programs fees and 71 rental fees.

First we have observed that in Vaughan and the other municipalities program fees were organized in similar subcategories by age and resident status. All municipalities have lower fees for youth and older adults and higher per program fees for non-residents in each age group. The benchmarking table was organized accordingly to capture these sub-categories (where applicable):

- Program fees by age group (i.e., Adult / Older Adult / Preschool, Children, Youth) and
- Program fees by resident status (i.e., resident and non-resident).

The City of Vaughan recreation fee typology includes three categories of programs and services:

- Basic Services (B), which include programs that help develop skills essential for well-being and
- Value-Added Services (V) developing skills; and
- Premium Services (P) enhancing skills and providing services that are non-essential for well-being.

The following table summarizes reviewed categories and types of programs that represent a mix of recreation programs and activities for different age groups. In the table, the column “Corresponding Vaughan Fee Category” refers to the recreation program and service categories (basic, value added and premium).

Exhibit 2. Overview of the reviewed recreation program fees

Programs	Corresponding Vaughan Fee Category
Aquatics	
1. Preschool Swimming Lessons (9 Sessions, 30 mins) - (Pre-school level 1)	B
2. School Age Swimming Lessons (9/10 Sessions, 30/45 mins) - (Swimmer 1)	B
3. Adult Swimming Lessons (9/10 Sessions, 45-60 mins) - (Adult Swim 1)	P
4. Aquafit Older Adult (10 Visits Pass)	
5. Aquafit Drop-In (per visit) (Adults, Youth 13-17, Older Adults, Non-Residents)	
Recreational Kid's Summer Camps - 1 week camp (5 Sessions)	
1. Sports Camp Junior/Senior (Multisport)	V
2. Adventure Camp	P
3. Arts Camp	P
4. March Break Fun Camp (Preschool general recreation camp)	
5. Preschool multi-sport camp age 4-7	

Programs	Corresponding Vaughan Fee Category
Pre school (Ages 0-6 years) (Resident / Non-Resident Fees)	
1. Dance: Ballet	V
2. Learn to Skate	B
Sport and Recreation Programs - School Age Youth (Resident / Non-Resident Fees)	
1. Sports - Badminton	B
2. Sports - Volleyball	V
3. Sports - Basketball	V
4. Dance : Hip Hop	V
Sport and Recreation Programs – Adults (Resident / Non-resident Fees)	
1. Tennis: Beginner/Level 1 (Per Class)	V
2. Learn to Skate	B
Recreation Programs – Seniors (Resident / Non-resident Fees)	
1. Zumba/Zumba Gold	V
2. Line Dancing: Beginner/Level 1	B
3. Art Drawing & Painting	V
Indirect Programs (Resident / Non-resident Fees)	
1. Computer Programming - Python (Children)	I
2. Hands-on Robotics: Level 1 (Children)	I
Memberships (Resident / Non-resident Fees)	
1. Fitness (Single Visit / 1 month / 1 year)	
2. Fitness Single Visit (Adult / Older Adult / Student-Youth/Youth)	
3. Fitness 1 Month Pass (Adult / Older Adult / Student/Youth/Youth)	
4. Fitness 1 Year Pass (Adult / Older Adult / Student/Youth/Youth)	
Inclusion Programs (Resident / Non-resident Fees)	
1. Vaughan Enriched Day Program	B
2. Learn to Skate Beginner	B

Comparable rental rates were gathered for indoor and outdoor sports and recreation facilities. Rates for indoor sport facilities (i.e., arenas and gymnasiums) and outdoor sport fields (ball diamonds and soccer fields) were also distinguished by higher prime-time rates and lower non-prime time rates.

In Vaughan and all compared municipalities, the rental pricing was organized by the following user categories:

- CSO - community service organization (Vaughan) or community sport organizations;
- Residents (generally defined as a required percentage of residents in a user group – 80% or more); and
- Non-Residents / Commercial.

Several municipalities had an additional category – “affiliated groups,” which generally applies to sport groups that meet a certain criteria and is designated by the city as an affiliate. Such groups may receive a discount from CSO rates. This category was not identified in the Vaughan fee schedule.

The following table shows categories of the reviewed recreation facility rental fees.

Exhibit 3. Overview of the reviewed recreation facility rental fees

Facility	Corresponding Vaughan Fee Category
INDOOR FACILITIES RENTALS	
Arena Hockey Ice (1 hr rental) - Prime-time / Non Prime-Time	
<i>CSO/Groups</i>	B
<i>Residents</i>	P
<i>Non Residents / Commercial</i>	P
<i>Prime/Standard</i>	
<i>Prime/Affiliated</i>	Category not included in Vaughan Rec. Fee Structure
Arena Floor (non-ice) (1 hr rental)	
<i>Prime-time (CSO/Groups, Residents, Non Residents / Commercial)</i>	
Aquatics (1 hr rental, general)	
Fitness Space (e.g. MPR/Cycle)	
Bowling (per lane, 1 hour)	
Bocce (2 hours)	
Gym - Sports - Prime time (per hour) (Full Gym)	
Indoor Squash Court (CSO/Groups, Residents, Non Residents / Commercial / Membership)	
Halls - General use (per hour)	
OUTDOOR FACILITIES RENTALS	
Ball Diamonds (1 hr rental) (CSO/Groups, Residents, Non Residents / Commercial)	
<i>Baseball Diamonds - Junior Unlit</i>	
<i>Baseball Diamonds - Senior Unlit</i>	
Soccer (1 hr rental) (CSO/Groups, Residents, Non Residents / Commercial)	
<i>Soccer Fields - (Senior Unlit)</i>	
Artificial Turf (per hr)	
Soccer Fields - Artificial	
Outdoor Arena Floor - Unlit (per hour)	
Parks (for Picnics)	
Tennis Courts (per court per hour)	

Once all comparable program and rental fees had been recorded in a table, fees for each program and each category and sub-category were analyzed quantitatively using the following metrics:

1. **Calculating range of fees** - the lowest (minimum) and highest (maximum) values for each program, each category and each sub-category in the 5 municipalities, excluding Vaughan.
2. **Identifying relative position of Vaughan fees, compared to the highest and lowest fee** for each program, each category and each sub-category in the other 5 municipalities.
3. **Calculating the median fee** for each program, each category and each sub-category in the 5 municipalities, excluding Vaughan. Median is the mid-point where half of the compared values (program fees) are higher and the other half - lower. The median was chosen over average or mean as this metric is not affected by outliers (i.e., significantly higher or lower values), which is often the case in the compared municipalities.
4. **Identifying relative position of Vaughan compared to median fees**
The City of Vaughan fees were then compared to the median fee of the 5 other municipalities to identify percentage difference between Vaughan and the median fee.

The following example demonstrates the above methodology applied to an aquatic program *Preschool Swimming Lessons*, one category: *preschool children (age 4-6)* and one sub-category: *resident Fees (\$)* and *non-resident fees*.

Relative position of Vaughan for this program:

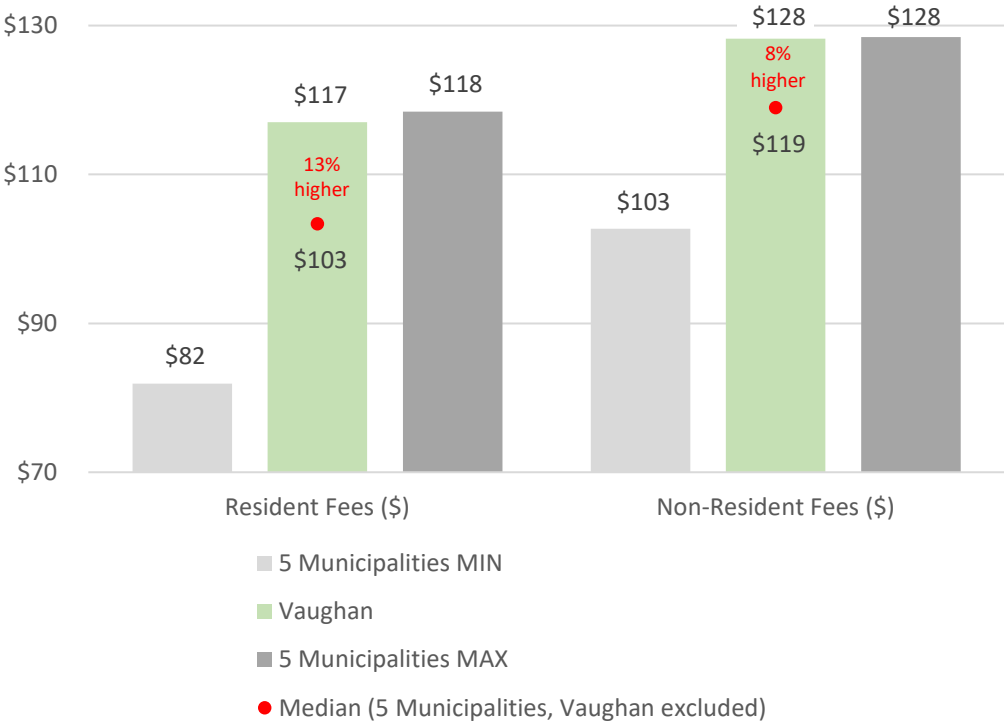
- Based on the range of fees in this example, the City of Vaughan fee for this program are closer to maximum fees based on the 5 municipalities and higher than the median fee. This suggests that fees for this program in Vaughan are skewed toward the higher end of the range of fees in the other 5 municipalities.
- Vaughan fee for this program is higher than the median.

Having identified the relative position of Vaughan, we then quantified the difference between Vaughan and the mean fee value for the other 5 municipalities, applying the following formula:

$$\text{Percentage Difference} = (\text{Vaughan Fee} - \text{Median Fee}) / \text{Median Fee}$$

- In the example of the aquatic preschool aquatic swim program, Vaughan fee was higher than the median fee for the 5 municipalities by 13% for residents and by 8% for non-residents.

Exhibit 4. Aquatics Preschool Swimming Lessons (9 Sessions, 30 mins) - (Pre-school level 1) Resident Fees (\$)



Next, the percent difference values for each program were used to identify a scale for comparing Vaughan to the other 5 municipalities. Where differences in Vaughan fees and median fees were within the range of [-5% to +5%], such fees were interpreted as *not significantly different*. Where the difference was in the range of 6% to 100%, Vaughan fees were interpreted as higher than the other municipalities. Where the difference was in the range of [-6% to -100%], Vaughan fees were interpreted as lower. The scale is illustrated below:

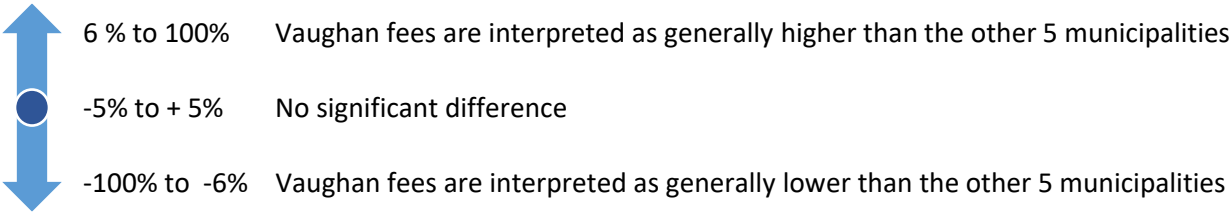


Exhibit 5. Illustration of estimating the difference between Vaughan Fees and Median Fees based on the 5 compared municipalities

* All rates exclude HST	Category	City of Vaughan	Mississauga	% Difference	Markham	% Difference	Brampton	% Difference	Richmond Hill	% Difference	Oakville	% Difference	Median of 5 Excluding Vaughn	Vaughan compared to Median	Is Vaughan higher (+) or lower (-) ?
Programs													Analysis	Analysis	Interpretation
													Median of 5 Municipalities (Vaughan excluded)	% Difference from Vaughan	Vaughan is higher/lower /same as the median
Aquatics															
Preschool Swimming Lessons (9 Sessions, 30 mins) - (B														
Resident Fees (\$)		\$ 117.00	\$ 92.70	26%	\$ 103.41	13%	\$ 81.90	43%	\$ 107.28	9%	\$ 118.44	-1%	\$ 103.41	13%	Higher
Non-Resident Fees (\$)		\$ 128.25	\$ 102.70	25%	\$ 118.98	8%	\$ 106.47	20%	\$ 122.28	5%	\$ 128.44	0%	\$ 118.98	8%	Higher
School Age Swimming Lessons (9/10 Sessions, 30/45	B														
Resident Fees (\$)		\$ 101.25	\$ 85.59	18%	\$ 103.41	-2%	\$ 81.90	24%	\$ 119.20	-15%	\$ 118.44	-15%	\$ 103.41	-2%	Lower
Non-Resident Fees (\$)		\$ 112.50	\$ 95.59	18%	\$ 118.98	-5%	\$ 106.47	6%	\$ 134.20	-16%	\$ 128.44	-12%	\$ 118.98	-5%	Lower
Adult Swimming Lessons (9/10 Sessions, 45-60 mins)	P														
Resident Fees (\$)		\$ 108.00	\$ 85.59	26%	\$ 118.71	-9%	\$ 103.86	4%	\$ 141.70	-24%	\$ 91.89	18%	\$ 103.86	4%	Same
Non-Resident Fees (\$)		\$ 119.25	\$ 95.59	25%	\$ 136.53	-13%	\$ 135.00	-12%	\$ 156.70	-24%	\$ 101.89	17%	\$ 135.00	-12%	Lower
AquaFit Older Adult (10 Visits Pass)															
Resident Fee (\$)		\$ 43.30	\$ 90.70	-52%	\$ 42.12	3%	\$ 63.54	-32%	\$ 55.05	-21%	\$ 36.27	19%	\$ 55.05	-21%	Lower
AquaFit Drop-In (per visit)															
Adults		\$ 10.66	\$12.62	-16%	\$6.74	58%	\$ 8.83	51%	\$ 9.41	13%	\$ 12.53	-15%	\$9.41	13%	Higher
Youth (13-17)		\$ 4.53	\$10.08	-55%		-	\$ 7.06	-36%	\$ 6.91	-34%	\$ 10.03	-55%	\$ 9.72	-53%	Lower
Older Adults		\$ 4.53	\$10.08	-55%	\$ 4.68	-3%	\$ 7.06	-36%	\$ 6.91	-34%	\$ 10.03	-55%	\$ 7.06	-36%	Lower

Main Findings

City of and Vaughan was generally higher, compared to the median rates, yet comparable to Mississauga and Markham and Oakville (which similar to Vaughan has higher disposable household income, compared to the other municipalities).

Fees in Brampton and Richmond Hill tended to be lower than Vaughan fees, what had an effect on the median and can potentially help explain more significant differences between Vaughan and the 5 municipalities. Program fees and rental rates varied across the five municipalities.

The analysis shows that for about 60% of service areas (programs and rentals) the current fees in Vaughan are higher than the municipal benchmark median rates. This is particularly the case for pre-school aquatic programs, adult programs (residents vs. non-residents), fitness memberships, indoor facilities rentals, where fees exceed the benchmark median.

At the same time, several categories and subcategories within these programs are lower than the benchmark median, notably so for older adult programs and memberships.

The noticeably higher or lower fees potentially may provide opportunities for fee reviews.

Reviewing the fee differences by program provided the following observations:

- Aquatic Program fees and drop-in aquatic fitness fees for older adults are lower in Vaughan. Pre-school swim lessons (Level 1) fees are higher in Vaughan (except similar to Oakville). Adult and school age swim lessons: resident fees are similar while non-resident aquatic fees are lower in Vaughan, compared to the other municipalities.
- Compared to the other municipalities, pool rental fees (Aquatics 1 hour rental fee, general) are lower for CSOs and non-residents and higher for resident adults in Vaughan.
- Vaughan's rental (Basic) fees are higher for indoor ice and gymnasiums for resident adults, and are not significantly different for CSOs and non-residents (0-5% higher compared to the median based on other municipalities' fees).
- Baseball diamonds and soccer field permits are among those service areas that are lower for CSOs (below 20%). At the same time indoor and outdoor facility rental fees are higher for adult residents (10%-50% above the median).
- Looking at programs, older adults and adult rates are lower - notably for older adult programs where Vaughan's fees are well below the benchmark range (up to 100% below the median). At the same time school age programs have higher fees in Vaughan, especially for residents (up to 50%-70% above the median).
- Fitness and program membership categories demonstrate that compared to the other municipalities
 - One month pass is higher in Vaughan for all age groups; and
 - Fitness membership 1-year pass is higher in Vaughan (fees are similar to Mississauga and Markham).
- Across many fee categories, while Vaughan's residential rates are often higher than in the compared municipalities non-residential / commercial rates are higher to a lower percentage point. For example:

<i>Pool Rentals</i>	Residents Rentals	15%-20% higher
	Non-residents / Commercial	10% lower
<i>Arena Hockey Rentals</i>	Residents	15-20% higher
	Non Residents / Commercial	Under 5% difference- same

This finding may suggest that there is room for revision and an increase of non-residential / commercial rates. The City should investigate further the opportunities and approaches to increasing non-residential / commercial rates to make them more balanced with the reference adult resident rates.

Within these limitations, it can be concluded that Vaughan's recreation fees are generally within the range of or higher than those charged in the reviewed neighbouring municipalities. The exceptions are older adult programs, for which Vaughan's fees are substantially lower than the benchmark range.

Exhibit 6. Vaughan Fees Compared to Municipal Benchmarks: Summary

Service Area	Specific Programs	Vaughan relative to Benchmarking range
AQUATICS		
<i>Programs</i>	Pre-school Swimming lessons	13% higher
	Other Aquatic Swimming Lessons	Same or Lower
	Aquatic Older Adults	30% lower
<i>Pool Rentals</i>	CSO Rentals	17% lower
	Residents Rentals	16% higher
	Non-residents / Commercial	15% lower
ARENA – HOCKEY		
<i>Rentals</i>	CSO	Same
	Residents	15-20% higher
	Non Residents / Commercial	Under 5% difference- same
ROOM RENTALS		
	CSO	Under 5% difference- same
	Residents / Non Residents / Commercial	25-50% higher
FITNESS		
<i>Membership</i>	1 month pass	12%-25% higher
	1 year pass	10% higher (Same – older adults)
<i>Gym rentals</i>	CSO	30% lower
	Residents	50% higher
	Non Residents / Commercial	20% higher
CAMPS		
	Sports Camp Junior/Senior	20% higher
	Arts Camps	10%-15% higher
SCHOOL AGE PROGRAMS		Basketball / Volleyball / Dance
		30% higher for residents
		15% higher for non-resident
SENIORS PROGRAMS		Zumba / Dance / Arts
		30% lower
ADULTS PROGRAMS		Learn to Skate
		15% higher
OUTDOOR FACILITIES		Baseball Diamonds
		50% lower for CSO
		50% higher for residents
		25% higher for non-residents
		Soccer Fields
		40% lower for CSO
		10% higher for residents

Notes: Red: High Rates; Yellow: Review non-resident and resident fees, Blue: Fees are lower in Vaughan vs 5 municipalities' median rate.

Comparison of Cost Recovery Approaches

City of Vaughan

The current User Fee Policy directs the City to set fees to achieve 95% recovery of direct costs of Recreation Services (User Fee Policy 2016).

The City of Vaughan recreation fee typology includes three types of programs and services:

- Basic Services (B), which include programs that help develop skills essential for well-being and
- Value-Added Services (V) developing skills;
- Premium Services (P) enhancing skills and providing services that are non-essential for well-being.

The City of Vaughan cost recovery targets is established at 95% of direct costs of providing recreation programs incurred by the City.

Other Municipalities

The following section provides an overview of cost recovery targets in the 5 municipalities compared to the City of Vaughan. The following detailed analysis of cost recovery targets in the compared municipalities demonstrated the following:

- Each municipality uses pricing for different outcomes and price different categories based on priorities and social outcomes.
- Some municipalities have approved pricing policies (Mississauga, Oakville and Richmond Hill) in place and others do not (Brampton, Markham).
- Some compared municipalities set their cost recovery targets based on the full cost of providing recreation services (City of Mississauga, Town of Oakville). The full cost includes all direct costs, indirect costs, such as facility operations and maintenance, corporate overhead costs. Mississauga also includes capital costs.
- Similar to the City of Vaughan, City of Brampton estimates recreation cost recovery targets for registered programs based on direct program labour costs. For other types of recreation costs, the City does not pursue full cost recovery strategy as the City pursues the objective of providing affordable access to recreation services
- A surcharge applies to non-residents and commercial uses. Surcharge calculation approaches vary by type of service and across the compared municipalities. Some municipalities implement non-residential charges as a flat fee increase by X dollars, others as a percentage increase calculated based on the Adult Resident fee rate. Adult residents pay 100% fee is used to calculate subsidies and surcharges (non-residential/commercial, etc.).

Exhibit below summarizes cost recovery target approaches and cost recovery targets (where applicable). The following subsections provide details on each municipality.

Exhibit 7. Cost Recovery Approaches Summary

Municipality	Cost Recovery Targets Description
Vaughan	95% of Direct Costs
Mississauga	Pricing policy states that a single cost recovery target is not feasible . Cost recovery targets are based on full cost of service delivery including Capital Costs (excluding land value and capital maintenance costs). Each line of business maintains and/or incrementally increases their full cost recovery rates.
Markham	No pricing policy or cost recovery target identified
Brampton	No pricing policy. No single target is specified. The following cost recovery targets were stated: Registered programs minimum 100% of direct program labour costs. For other types of recreation, the City does not pursue full cost recovery strategy as the City pursues the objective of providing affordable access to recreation services.
Richmond Hill	Pricing policy guides the City to strive for 86% recovery of the associated operating costs.
Oakville	Pricing policy does not set a single cost recovery target. Cost recovery is calculated based on full cost of service delivery - all direct and indirect costs including maintenance, operations, overhead and charges for the use of capital assets used to provide the service. A range of full cost recovery targets: <ul style="list-style-type: none"> • 50% - CORE Youth, • 100% - Adult/Community, and • 125% - Commercial. • Admissions Service Area (e.g. skating and shinny) – No cost recovery • Memberships – weighted 64% cost recovery

The following section provides a more detailed description of approaches to cost recovery in the five compared municipalities.

Mississauga

The City of Mississauga does not have a single cost recovery target; it has a Pricing Policy that sets out principles and approaches to user fees.

The 2022 Fees and Charges Framework and the City of Mississauga Recreation and Parks Pricing Study (Final Report).

The City of Mississauga defines Cost Recovery as percentage of total costs of providing recreation services and programs that are covered by total revenues generated through fees on programs and facility rentals. A stable and growing cost recovery percentage indicates a healthy financial state (The 2011 Pricing Study [Report](#), 2020-2023 [Business Plan](#) & 2020 Budget).

Full cost of providing recreation services and programs includes both direct and indirect costs, corporate overhead and capital costs (excluding land value and capital maintenance costs).²

The 2011 Pricing Study [Report](#) is the guiding document that outlines the City's user fee pricing framework. The report concludes that **applying a single recovery rate to all lines of business** (i.e., program fees, indoor and outdoor facility rentals, memberships, etc.) **is not feasible as capital costs associated with recreation infrastructure vary**.³ Applying a single cost recovery target may result in undue pressures put on recreation service and program users that the market would be unable to correct.

The Pricing Study Report recommends that

- **Each line of business maintains and/or incrementally increases their cost recovery rates.**
Review, monitor cost recovery annually and adjust as needed.
- **Sports Field rates should be reviewed annually**, in an attempt to increase cost recovery and bring in line with municipal comparators.
- Fees for municipal services that are the same as services offered by non-municipal providers (non-profit or private sector) fees will be guided by the market price.

² The 2022 [Fees and Charges Framework](#) definitions:

- All direct costs – costs directly attributable to a specific program or service (e.g., equipment or program supplies and instructors' salaries).
- Indirect Costs – costs that are not directly attributable to one particular service activity (e.g. facility operations and maintenance).
- Corporate overhead costs
- HST impacts and non-recoverable portion of HST for Direct and Indirect Costs (other than labour) impacts
- Capital Costs (excluding land value and capital maintenance costs)
- Council approved exemption or subsidy (reducing the cost to a user or providing a grant or funds directly to a user to pay for the program or rental);
- Estimates of Environmental Costs attributable to environmental greenhouse gas emissions, air pollutants, energy consumption, protection of water resources and the generation of waste that must go to landfill.
- Estimates of Social Costs attributable to improving the accessibility, availability, affordability and safety of the City's rec.services.

³ The 2011 Pricing Study Report demonstrates historic cost recovery rates differed by type of recreation service in 2010.

City of Mississauga Recreation Cost Recovery with and without Capital Costs, 2010, Summary

	Aquatics	Arenas	Community Programs	Fitness / Active Living	Meeting Rooms	Sport Fields (Natural)
Cost Recovery %	73%	90%	89%	88%	65%	38%
Recovery incl. Annual Capital Costs, %	56%	54%	71%	78%	50%	13%

Source: The 2011 Pricing Study [Report](#)

In its 2020-2023 [Business Plan](#) & 2020 Budget states that “Recreation works to maintain or incrementally increase cost recovery while growing utilization, customer retention and customer satisfaction”. The City indicated its historic recreation **cost recovery levels at 67% in 2016, going down to 63% by 2019** and planned **the cost recovery to remain at 63% in 2020-2023**.

Exhibit 8. Actual and Planned Cost recovery as out lined in the document 2020-2023 Business Plan & 2020 Budget Measures

Recreation	2016	2017	2018	2019	2020	2021	2022	2023
Financial Measure	Actual				Planned			
Cost Recovery %	67%	66%	67%	63%	63%	63%	63%	63%

Source: 2020-2023 [Business Plan](#) & 2020 Budget – Recreation Services

City of Markham

The City of Markham does not have a pricing policy or an established cost recovery target. User fees are established / changed by introducing changes to the annual [General Fees By-law 2002](#) (2024 consolidation).

City of Brampton

User Fee By-Law 380-2003 ([2024 consolidation](#)) identifies user categories and types of programs. User Fee Audit Report ([2022](#)) finds that beyond the By-Law, the City does not have a user fee framework or policy. The Audit Report recommended developing such a framework/policy. Further, the [2023 User Fees – Audit Report](#) states that instead of the traditional standard blanket fee increase approach Recreation applies a dynamic pricing strategy based on inflation, cost recovery, and benchmarking.

The City of Brampton is guided primarily by the User Fee By-law 380-2003 ([2024 consolidation](#)) and does not have a separate user fee policy. The User Fee Audit Report ([2022](#)) recommended developing such a framework/policy.

Recreation applies a dynamic pricing strategy based on inflation, cost recovery, and benchmarking. The User Fee Audit Report ([2022](#)) offers the following insights into the recreation user fees:

- Community Services’ recreation cost recovery did not consider indirect or capital costs, the user fees were set using a combination of direct cost and market cost.
- Recreation fees are structured to align with Council views of providing lower cost and no cost access to youth and senior residents and groups and higher fees and cost recovery targets are established for non-resident and commercial use.
- Cost recovery target for registered programs was a minimum 100% of direct program labour costs.
- For other types of recreation, the City does not pursue full cost recovery strategy as the City pursues the objective of providing affordable access to recreation services. Historic recreation cost recovery was at 52% on average before COVID. Following the pandemic Recreation’s cost recovery was lower but increased gradually reaching an estimated at 46% of direct cost by mid-2022.

The City’s user fees are reviewed annually to ensure appropriate cost recovery, sustainability of programs/services, preservation of service quality, affordability, consistency, and customer satisfaction ([2023 User Fees – Audit Report](#)).

Town of Richmond Hill

The Recreation & Culture User Fee Pricing Policy (2017) guides the Recreation and Culture Services Division continue to strive for 86% expense recovery target on program and service delivery (i.e., percentage of the of the associated operating costs). The Corporation of the City of Richmond Hill Tariff of Fees [By-law 94-23](#)) establishes additional cost recovery targets for some services but not for recreation items in [Appendix C - Recreation & Culture Fees](#).

The policy states the following recommended cost recovery levels for several types of users:

- Adult residents renting City facilities and affiliated groups that lease City property for their exclusive use pay (Cost recovery: 100% of operating costs).
- Commercial and non-resident groups - 150% of facility rental charge (Cost recovery: 150% of operating costs);
- Affiliated seniors groups – Cost recovery: 50% on rental rates and 70% on program registrations.
- Overall cost recovery target the City “continues to strive for” is 86% of operating cost.

Town of Oakville

Similar to the City of Mississauga, Town of Oakville does not have a single cost recovery target. The Town’s User Fee [Policy](#) & [User Fees Procedure \(oakville.ca\)](#) guide Town Staff in updating or establishing user fees for all municipal programs and services, including recreation.

The Town applies a range of cost recovery targets - from lower cost recovery targets **applicable to services and programs with community-wide benefit** (e.g. general well-being, access to parks and trails, etc.) to **full cost recovery (100%) for services benefiting individuals or smaller groups**. Commercial and non-residential fees are subject to surcharge.

In establishing cost recovery targets, full cost means **all direct and indirect costs** including maintenance, operations, overhead and charges for the use of capital assets used to provide the service. The amount of a fee must not exceed the full cost of providing the applicable service. With the exception of non-residential and commercial fees [User Fees Procedure \(oakville.ca\)](#).

The Town of Oakville 2024 Approved Rates and Fees Schedule identifies fees and cost recovery by service area (e.g., Admissions, ice and pool rentals, memberships, room rentals, etc.) as summarized below.

Exhibit 9. Town of Oakville Cost Recovery Targets by Service Area, 2024

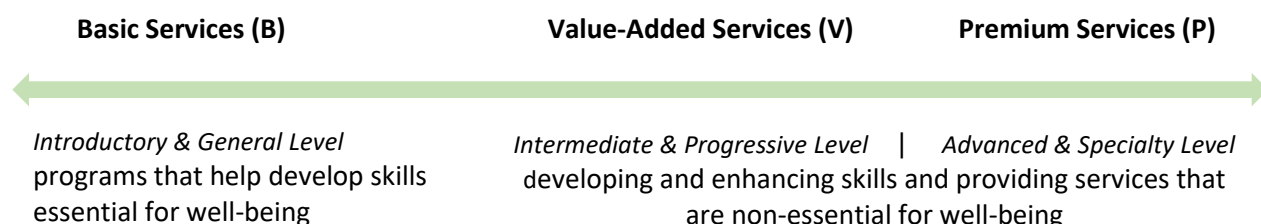
Service Area	Cost Recovery Targets
Arenas – Ice Rentals	50% - CORE Youth, 100% - Adult/Community, and 125% - Commercial.
Pool Rentals	
Admissions - Aquatics, Skating, Sport and Walking Tracks	Approved cost recovery ratios are low or no cost recovery .
Recreation Memberships	The weighted cost recovery target is 64%.

Data Source: Town of Oakville, 2024 Approved Rates and Fees Schedule

Typology of Recreation Programs

City of Vaughan

The City of Vaughan's recreation fee typology includes three types of programs and services: Basic Services (B) Value-Added Services (V) Premium Services (P) as shown below.



These types of services vary in terms of program focus and target audiences, facility and equipment requirements, possible service providers, and other criteria. The following exhibit provides a detailed description of the three types of services and respective cost recovery targets for each type.

Exhibit 10. City of Vaughan – Recreation Service Typology: Types of Programs and Criteria

	Basic Services (B)	Value-Added Services (V)	Premium Services (P)
Cost Recovery	Cost Recovery Target: 95% of Direct Costs		
General Criteria	<ul style="list-style-type: none"> • Essential for well-being • Introductory & General level • Aim to create a beginner skill set 	<ul style="list-style-type: none"> • Non-essential • Intermediate/Progressive level • Aim to further develop existing skills 	<ul style="list-style-type: none"> • Non-essential • Advanced & Specialty level • Aim to further enhance a developed skill set
Target Groups	<ul style="list-style-type: none"> • Marketed towards a wide-ranging target audience • Drop-in activities and registered programs • Mid to large sized groups 	<ul style="list-style-type: none"> • Marketed towards target audiences seeing to advance their skills • Registered programs • Mid to small sized groups • Prerequisites may be required 	<ul style="list-style-type: none"> • Marketed towards a select target audience • Registered programs • Small groups to individual • Prerequisites may be required
Facilities Required	<ul style="list-style-type: none"> • Use of basic facilities & equipment 	<ul style="list-style-type: none"> • Use of premium facilities & equipment 	<ul style="list-style-type: none"> • Use of premium / specialized facilities & equipment
Service Providers	<ul style="list-style-type: none"> • Services that are not offered by the private sector 	<ul style="list-style-type: none"> • Services can be provided by the private sector to a greater extent 	<ul style="list-style-type: none"> • Services can be provided by the private sector to a greater extent
Subsidy	<ul style="list-style-type: none"> • A subsidy may apply 	<ul style="list-style-type: none"> • Not subsidized to the same extent as basic programs 	<ul style="list-style-type: none"> • Not subsidized
Program Examples	<ul style="list-style-type: none"> • Recreation Skate / Swims, • Learn to Swim / Skate (groups), • General Recreation Camps 	<ul style="list-style-type: none"> • Vaughan Sports, • Intermediate Camps • Leadership Programs 	<ul style="list-style-type: none"> • Private Lessons, • Specialty Camps

Source: SPM, based on the City of Vaughan document Recreation User Fees Guide: New Program Categorization.

How do other Municipalities classify their recreation services and user groups

The five municipalities compared to Vaughan generally utilize a similar approach to distinguishing recreation programs and services by type and types of programs as the City of Vaughan.

- Similar to the City of Vaughan, the compared municipalities with user fee policies (Mississauga, Oakville, Richmond Hill) identify recreation services as 3 categories from programs benefiting community well-being to programs benefiting individuals and small groups. The level of subsidization decreases from programs with larger public benefits to programs benefiting individuals.
- The Town of Oakville added the 4th category – 100% subsidized services (e.g., passive parkland).
- All municipalities implement non-resident and commercial fees or a surcharge (flat fee or % added to the Resident Adult Rate).

City of Mississauga

The Recreation Pricing that underlies the City of Mississauga pricing approach identifies the following principles:

1. **“Programs and services generating the greatest societal benefit should be most affordable.** This implies lower cost recovery and higher levels of subsidization.
2. **Activities that contribute to society's well-being** (as opposed to the individual's development and enjoyment) should be priced as affordable as possible to ensure a suitable balance between access and fiscal responsibility.
3. **The individual's financial ability to pay** for participating in recreation services will be considered with respect to both setting user fees and financial assistance programs.
4. **Public infrastructure assets have a material value**, which the Municipality has a responsibility to manage.
5. Fees for services that are the same as those provided by other providers in the community will be guided by the market price for those services.
6. Fees ensure desired services are sustainable and **reduce reliance on property taxes.”**

The City of Mississauga is guided by the following definitions of User Groups([Fees and Charges By-law 0251-2020 \(mississauga.ca\)](#) – 2024):

Fee Type	Description
Affiliate Fees	Any registered community group that has been approved for inclusion in the Community Group Registry Program (CGRP) and has been approved for the affiliated rental rate category
Community Fees	Any registered community group that has been approved for inclusion in the Community Group Registry Program (CGRP) and has been approved for the community rental rate category
Resident Fees	<i>Any individual whose principal address is in Mississauga; or A student registered in an educational institution in Mississauga and who lives and attends school in Mississauga for a period of at least eight months during the calendar year; or A non-CGRP Not-for-Profit organization, whose principal address is in Mississauga for their financial gain, and turns back any revenue remaining after expenditures into the organization to further its aims and activities; or A business in Mississauga, which permits time with no intent to gain financially as a result of the activity; or A non-resident who is the principal owner of a business in Mississauga, which permits time with no intent to gain financially as a result of the activity.</i>
Non Resident Fees	Any individual whose principal address is outside of Mississauga, or Any business whose principal address is outside of Mississauga that permits time with no intent to gain financially as a result of the activity.
Commercial Fees	Any individual or business, which permits time with the intent to gain financially as a result of the activity.

City of Brampton

The City of Brampton defined the user groups as resident users/groups, affiliated users and groups and board of education, and non-resident/commercial groups.

The City's User Fee By-law 380-2003 (2024 consolidation) establishes the following user types for pricing purposes:

- Resident rates are established as the *base rate* for all rental / program fees;
- Affiliated Group/Board of Education rate is incrementally lower than the Resident rate;
- Non-Resident/Commercial rates are incrementally higher than the Resident rate.

Resident or Non-Resident rates apply to Non-Profit groups, based on their residency and/or the residency of the people they serve:

“Resident: If the customer or the customer's landlord is paying property taxes in the City of Brampton, the customer is considered a Brampton resident (proof of residency will be required at the time of purchase). **Non-Resident:** If the customer or the customer's landlord is not paying property taxes to the City of Brampton, the customer is considered non-resident.”

The Recreation & Culture User Fee Pricing Policy (2017) establishes a system for pricing recreation programs and services, the costs of delivery, the benefits received by the community and principles and parameters for equitable levels of cost recovery for different groups and individual users (Staff Report SRCS.17.17). Recreation program delivery is priced according to category of service as indicated in the table below.

Exhibit 11. City of Richmond Hill – Recreation Service Typology: Types of Programs and Criteria

	Category 1	Category 2	Category 3
	Most Subsidized	Less Subsidized	Not subsidized
General Criteria	<ul style="list-style-type: none"> City offered programs and services; Have broad participation; Teach essential life and safety skills; Provide basic introductory programming for children, youth and older adults to encourage active living; Allow for participation of persons or groups with special needs such as persons with disabilities. 	<ul style="list-style-type: none"> City offered programs and services Provide non-basic recreation needs such as intermediate or advanced/specialized classes 	<ul style="list-style-type: none"> Private events and activities, private facility rentals, For profit activities.

The City of Richmond Hill identifies the following types of user groups and corresponding policies that guide the development/review of user fees:

User Group Type	Description
Affiliated Community Groups – Youth / Adults /	Groups that meet the requirements of Richmond Hill’s Community Group Affiliation Policy on an annual basis.
Boards of Education	The City partners with the York Region District School Board and York Region Catholic District School Board in order to help fulfill their school curriculum requirements
Residents and Private Groups	Individuals and private groups who reside in Richmond Hill that are not a recognized Affiliated Community Group. To be a Resident Private Group at least 75% of members must reside in Richmond Hill.
Non-Affiliated, Commercial and/or Non-Resident Groups	Individuals and private groups who do not qualify for any of the above categories

The **Community Group Affiliate Program** is designed to provide support to new and established eligible groups in the delivery of their programs and services. A range of support is available through the Community Services Department ([Richmond Hill Community Group Affiliation Policy](#))

Town of Oakville

The Town of Oakville [User Fees Policy and Procedure](#) applies to all user fees, including user fees for recreation programs and services. The Procedure document identifies 4 categories of municipal services. Each category is defined by the type of beneficiary (from community to individual), service type (from public to individual) and policy mix (tax vs. fees). The categories and corresponding attributes are shown below.

Exhibit 12. Town of Oakville User Fee Differential Pricing System

	WHO BENEFITS	TYPE OF SERVICE	TAX vs FEES POLICY MIX		Examples (SPM):
1	Community	Public	100% Taxes	Subsidization ↓	Passive parkland
2	Primarily Community with less Individual Benefit	Public/Individual	Primarily Taxes and Some User Fees		Shinny Learn to swim
3	Primarily Individual with less Community Benefit	Public/Individual	Primarily User Fees and Some Taxes		Swimming lessons advanced Fitness membership
4	Individual	Individual	100% Fees		Renting a meeting room for a corporate event / wedding / party

Source: [User Fee Procedure - CHART for WEBSITE.doc \(oakville.ca\)](#)

Additional Non-Resident Fee applies to each non-resident for Program Registration, Membership and Facility Rental. The fee is included in the Administration section of the Fees By-Law and is added to posted Adult Resident Fees (Town of Oakville, 2024 Approved Rates and Fees Schedule).

Subsidy Policy Review: City of Vaughan

City of Vaughan

To support participation in recreation programs and access to facilities for all residents, the City of Vaughan offers assistance for target groups/individuals based on their income status and age. This support is guided by the following policies (that are reviewed below in more detail):

1. Facilities allocation policy, including Services in Kind (SIK) provisions, reduced rates for CSOs. (To clarify - the SIK budget resides with Parks Operations.);
2. Community Service Organization (CSO) Corporate Policy;
3. RecAssist Program;
4. Multi-Year Accessibility Plan 2023- 2027; and
5. Age Friendly Community Action Plan, 2022.

Other relevant policies include Fairs and Festival Support Program (Subsidy to event organizers); Community Grant Policy (2014, updated in 2019); Service in Kind Policy (2008) and a Council's initiative - "Spirit of Generosity" Initiative.

Facility Allocation Corporate Policy

The Policy establishes the following priority schedule based on the user category and in accordance with the User Fee Policy rates:

PRIORITY	USER GROUP TYPE	FEE RATE
Priority #1	City – for the purposes of conducting City of Vaughan programs and business	No charge
Priority #2:	Children & Youth CSO	CSO rate
	Heritage Village Fairs (Note: Fairs & Festivals Support Program may apply)	CSO rate
	Older Adult Clubs (Note: Operating procedures for older adult clubs fees apply)	CSO rate
	Social Service Organizations	CSO rate
	CSO	CSO rate
	Adult CSO (Note: Exception for meetings where CSO rates apply)	Adult Resident rate
	Emerging CSO	CSO rate
Priority #3:	Residents (Note: resident rate is also charged to CSO groups for requests outside of their approved category)	Adults Resident rate
Priority #4:	Commercial Groups	Commercial rate
Priority #5:	Non-Residents	Non-resident rate

Community Service Organization (CSO) Corporate Policy

1. Identifies the criteria necessary to obtain and maintain CSO status;
2. Guarantees fairness, equity, transparency, and consistency to all groups applying for CSO status;
3. Outlines the Category of Users and their priority order for the allocation of facilities and Services in Kind (SIK), as noted on the Facility Allocation Policy (FAP);
4. Guides CSOs to have membership open to all Vaughan residents and may not exclude participation on the grounds of race, religious or political affiliation;
5. Guides City staff in making decisions whether community groups with CSO status meet the criteria specific to their category;
6. Supports new groups and helps these groups to achieve their CSO status, including by offering a grace period to allow their membership to grow in Vaughan to meet local CSO requirements.

The CSO policy is implemented in conjunction with Facility Allocation Policy, Older Adult Clubs in the City of Vaughan, Policy & Operating Procedures, Fairs and Festivals Support Program and User Fee Policy and other relevant City Policies.

Community Service Organization (CSO) is defined as “a City approved Vaughan based, not-for-profit community organization run by an elected and volunteer board of directors whose prime purpose is to provide recreation, cultural, leisure or community services to the residents of Vaughan. Groups must be comprised of 75% residents except in the case of minor sports groups (aged 19 and under) that must be comprised of 90% house-league residents.” (CSO Policy, p.5)

CSOs are eligible for the following benefits:

- Facility and Services in Kind (SIK) allocation priority according to the Category of User as outlined in the Facility Allocation Policy (FAP);
- Staff support in an advisory capacity (i.e., consultation, advice);
- Use of community centre lobbies for registration/ fundraising purposes at applicable, subsidized rates;
- Subsidized rates for facilities and SIK (Note: Adult CSOs such as baseball clubs, etc. pay the resident rate for their sport facility and are entitled to CSO rates for meeting rooms and offices only);
- Subsidized rates for specific functions are determined by CSO category;
- Fairs & Festivals Support Program (where CSO and event meet specific criteria);
- Contact and website information posted on the City of Vaughan website for Heritage Village Fairs, Minor and Adult Sports Groups.

RecAssist

With its RecAssist program the City's provides low-income individuals and families in Vaughan with direct assistance for recreation programs and swim lessons. The program is designed to support residents of Vaughan with a combined total family income less than the Low Income Cut-offs (LICO). Participants receive support in the form of non-transferable credits that can be spent to participate in programs.

RecAssist helps eligible individuals to fund 100% cost (up to \$200) of programs in the “Basic” category (e.g., learn to swim, creative arts for seniors); 75% of Value-Added Program cost and 50% of Premium Program cost.



The 2023-2027 Multi-Year Accessibility Plan

Full compliance with the AODA regulation means removing attitudinal, systemic and physical barriers. The Plan calls for inclusive service delivery: “Develop and implement inclusive services in alignment with the City’s Accessible Customer Service and Accessibility Policies, while pursuing a strategy to procure and replace adaptive equipment and assistive technologies to continue making recreational programs more accessible.” (p.13)

Age Friendly Community Action Plan, 2022

The 2022 Creating a city for all ages: Vaughan Age-Friendly Community Action Plan provide several recommendations with regard to public buildings (including recreation facilities), parks and programs.

- Under the direction Outdoor Spaces and Public Buildings the Plan recommends incorporating “spaces and amenities that are accessible and encourage physical activity, wellness, and recreational opportunities for all ages.” (Recommendation #2)
- Under Social Participation recommendations the Plan recommends exploring “options to expand recreational program delivery including more options for intergenerational programs, programs for people living with dementia, programs that meets the needs of diverse ethno-cultural groups, programs in other languages, and outdoor and virtual programming.” (Recommendation # 26)

Other programs, policies and initiatives include:

- Fairs and Festival Support Program (Subsidy to event organizers);
- Community Grant Policy (2014, updated in 2019);
- Service in Kind Policy (2008) includes recommendations to the City to reduce SIK fees for CSOs; and
- “Spirit of Generosity” initiative was established by the City of Vaughan Mayor and Council to provide additional support to CSOs and event organizers.
 - Established in 2011, the Spirit of Generosity initiative has raised millions of dollars to enhance the lives of many in Vaughan and beyond. All funds raised from the Mayor’s Gala and Mayor Steven Del Duca’s Annual Charity Golf Classic will be directed to the Spirit of Generosity initiative, which continues its meaningful support of more than 200 non-profit and community organizations, including children and youth groups, healthcare initiatives, seniors’ organizations, and special needs programs.

Subsidy Policy Review: Other Municipalities

The compared municipalities have similar programs and policies that guide the municipalities in their provision of subsidies. The following review focuses on the user fee policies / by-laws, community organization policies/programs and older adults' policies.

- Across all compared municipalities, subsidies apply to specialized groups (seniors, children/youth groups, lower income individuals or households, special needs groups – accessibility) and community organizations that meet eligibility criteria.
- Similar to Vaughan, all compared municipalities have community organizations' policies, older adult policies and other policies that guide their approaches to subsidies.
- Several municipalities have an additional category – Affiliated Groups (Mississauga, Oakville). Affiliated group policies offer higher priority in facility allocation and additional incentives to these groups.
- Several municipalities offer discounts to older adults starting from 55 years of age and some offer free access to residents over 70 or 90 years of age.
- Several municipalities implement Family Discounts. We noted this option as the cost of family participation was raised during the meeting with the public and user groups as part of this project.
- Cities of Mississauga and Brampton offer public transportation discounts. While this may seem not to be directly related to recreation, this discount is important for accessibility among older adults who may otherwise rely on others to drive them to a recreation facility.
- City of Vaughan seems to have a higher age threshold for older adult discounts to participate in programs and activities. Compared municipalities have different definitions of senior adults – the following table compares the information:

City	Age	Eligible For...
Vaughan	60+	Senior Club Members
	55+	Spouses of Senior Club Members
	55+	CHATS Snow Removal Program (paid City service)
	65+	Recreation program / activity discounts-
Mississauga	55+	Discounted rates in recreation programs / activities
	60+	Eligible for Mississauga Seniors Centre activities
Markham	55+	Senior Club membership
	65+	30% discount for recreation programs / activities
Brampton	55+	25% discount on all programs
	70+	Free access to recreation programs and services
Richmon Hill	55+	Discounted rates in recreation programs / activities
Oakville	50+	Discounted rates in recreation programs / activities
	80-89	Further discounted membership fees
	90+	Free participation in recreation programs

- Some municipalities identify age group that are eligible for free recreation. Examples include:

City	Free Access to Recreation Programs at Seniors Centres
Brampton	70+
Oakville	90+ (+ discounted membership fees for 80-89 year olds)

The following section discusses in more detail approaches to supporting participation of various groups in leisure, sports and recreation in the five municipalities compared to the City of Vaughan.

City of Mississauga

The City of Mississauga user fee policy guides the City to consider the individual's financial ability to pay for participating in recreation services will be considered with respect to both setting user fees and financial assistance programs.

City of Mississauga offers **discounted Child/Youth, Older Adult, Persons with Disability, Student wellness membership rates**.

The City implements several assistance programs including ActiveAssist, Support for Children at Camp, and financial assistance for older adults.

ActiveAssist

The City's fee assistance program [ActiveAssist](#) offers support to residents in low-income households and newcomers with refugee status access to recreation and culture programs. Each qualifying individual is eligible for a credit of \$275 per person valid for one year.

To be eligible, applicants must be residents of Mississauga with net individual/combined family income below the Low Income Cut Off. Residents can apply as:

- an individual or family without dependents under the age of 18;
- a family with dependents under the age of 18;
- a newcomer with refugee status.

Support for Children at Camp

For families with children who require additional assistance to participate in a camp, their support worker can attend to assist a child/children at no extra cost.

City's Affiliate Insurance Program

Registered Affiliate Groups that may be eligible for coverage under the City's Affiliate Insurance Program, which provides Commercial General Liability Insurance for Registered Groups that deliver activities and programs within the City of Mississauga (Community Group Registry Program, City of Mississauga).

Financial Assistance for Older Adults

The City's website provides information on various programs, volunteer opportunities and financial assistance: Information for older adults – City of Mississauga. Older adults, newcomers and refugees and residents with lower income may be eligible for support through ActiveAssist and for Affordable Transit assistance. Older adults who live in Brampton or Mississauga may be eligible for a 50% discount on a PRESTO MiWay adult or senior adult monthly pass. The City of Mississauga supports this discount for 12 months ([Financial Assistance for Older Adults \(mississauga.ca\)](#)).



Community Group Registry Program

The City of Mississauga implements the Community Group Registry Program. The Program is designed to support not-for-profit, volunteer-based community groups, organizations and clubs.

Participating in the Community Group Registry Program offers registered groups access to the following incentives that are relevant to this user fee study:

- **Discounted facility rental rates** (one free room rental for Annual General Meeting each year and one free monthly booking for executive meetings and discounted booking rates);
- **Discounted Special Event Vendor Licence** (for events with vendors selling services or products);
- **Affiliate insurance** (the City's Affiliate Insurance Program, a third party commercial general liability policy);
- Community grants and funding.

Groups eligible for the Program include the following categories:

- Community service organizations;
- Recreation providers and clubs;
- Arts and culture providers and clubs;
- Older adult providers and clubs;
- Community sports providers;
- Affiliated sport providers;
- Rate-payer/resident providers;
- Community stewardship providers and clubs; and
- Youth clubs.

Additional fees / surcharges:

The City's online registration and facility rentals system allows individual and group users to buy / sell ice-time or field-time unused due to last minute cancellations – service provided by the City of Mississauga.

Mississauga example: [Buy and sell ice time – Recreation and sports \(mississauga.ca\)](https://mississauga.ca/recreation/sports/ice-time).

City of Markham

The Older Adults Strategy (2017) guides the City of Markham to utilize three lenses to determine eligibility for subsidized programs and services for older adults: age, income and ability. The strategy guides the City to ensure **Social Participation** and **Respect & Social Inclusion** providing opportunities for participation in various leisure, recreational, educational, cultural to foster supportive relationships, establish community connections and thereby avoid isolation.

The policy introduces a uniform definition of older adults as to guide all City departments as all residents who are 65 years of age or older. All Markham residents who are 65+ years of age are eligible for 30% discount on adult fees for recreation programs and services.

The City's Recreation Department defines older adults as residents who are 55+ years of age, which allows access to Older Adult Club and eligibility for the clubs' annual memberships.

The policy guides the City to meet accessibility standards and ensure that all City recreation facilities and libraries meet or exceed AODA compliance standards.

City of Brampton

In the City of Brampton, recreation fees are structured to align with Council views of providing lower cost and no cost access to youth and senior residents and groups and establish higher fees for non-resident and commercial use. The City of Brampton User Fee By-law 380-2003 (as amended in 2024) establishes rental fees and approaches to pricing and identifies the user categories and types of programs.

The By-law establishes user types for facility rental pricing purposes.

Rental Fees apply as follows:

- Adult resident rates have been established as the base rate for all rental fees (100%);
- Affiliated Group/Board of Education rate is incrementally lower than the Resident rate;
- Non-Resident/Commercial rates are incrementally higher than the Resident rate;
- Resident or Non-Resident rates apply to Non-Profit groups, based on their residency and/or the residency of the people they serve;
- In circumstances where the client does not match an appropriate client category (i.e. Resident; Non-Resident; Affiliated Youth/BoED) the highest rate will be charged. Non-Profit groups will be charged Resident or Non-Resident rates, based on their residency and/or the residency of the people they serve.

The By-law further clarifies user categories and types of programs.

Registered Programs - Non-Resident fee – calculated as a surcharge of 30% per person, per program, per session added to the registration fee for each participant. Non-residents do not qualify for special discounts. Full Year programs is limited to a maximum of a \$100 surcharge per person, per program, per session.

Education Board programs: For BOED programs delivered to schools outside of the City Brampton, the surcharge is 25%.

Family Pass/Discount: Families that register three (3) or more children (17 years of age and under) from the same family, at the same time, in the same session, may be eligible to receive a 10% discount off of the program fee (some restrictions may apply). This discount is only eligible to residents. One or two adult guardians over the age of 18 and up to 3 dependents 18 years of age or under or full-time students under the age of 25 qualify for a Family Pass.

Membership Fees

- A non-resident surcharge of 30% per person, per membership applies
- Some programs represent exceptions:
 - Tennis memberships receive a surcharge of 100% per person;
 - Cardiac Alumni and Osler Cardiac Rehab memberships are not subject to a non-resident surcharge;
- With an Annual Fitness Membership or Neighbourhood Membership personal Training fees are exempt from a non-resident surcharge.
- Without membership, a 25% non-member surcharge applies, and non-members are not eligible for 3 session and 5 session packages.

Brampton employees are eligible for discounts to annual Fitness, Racquet, Swimming and Skating, and Family Swimming and Skating memberships from 20% to 100%.

Additional Fees / Charges

- Additional service fees include cancellation fees, refund requests and duplicate receipt printing.
- Registered program withdrawal – from a pro-rated fee within the first 3 classes to no refund after the third class.
- Summer and March break camps withdrawal - a \$50 admin fee.

ActiveAssist Program

The City of Brampton implements ActiveAssist – a fee subsidy program to help low-income families and individuals in Brampton participate in Recreation programs (in the form of a single lump sum payment of \$275 for each eligible member of the family (e.g., an approved family of four would receive \$1,100). [City of Brampton | Recreation | Subsidies and Support](#)

Affordable Transit Program

This program is a partnership between the Region of Peel, the City of Brampton, and the City of Mississauga to offer a 50% discount on the regular cost of a monthly pass to eligible applicants. Brampton residents with an income below the Low Income Measure (LIM) thresholds are eligible to apply for the subsidy ([Discounted bus passes - Region of Peel \(peelregion.ca\)](#)).

Older Adult Subsidies

The [Age Friendly Brampton](#) website outlines recreation discounts and free programs available to older adults. Programs and activities for older adults are designed for two age groups

- Senior Adults 55+ - 25% discount on all programs and
- Senior Adults 70+ - free access to recreation programs and services.

Community Sport Group Policy (2022 Draft)

The CSG Policy establishes an order of allocation priority based on the ages served by sport groups, alignment with governing sport bodies, and their business status and assigns highest priority to Not-for-Profit organizations focused on children and youth.

City of Richmond Hill

The Recreation & Culture User Fee Pricing Policy (2017) provides the following direction for pricing and subsidies:

- Residents pay 100% of the facility rental charge;
- Affiliated groups receive subsidy on rental rates (35%-50%);
- Affiliated groups that lease City property for their exclusive use pay 100% of the associated operating cost (phased in over a 3–5-year period); and
- Commercial and non-resident groups pay 150%;
- Residents 65 years of age and older receive a 30% discount on program registration fees.

The **Community Group Affiliates Policy and Program** are designed to provide support to new and established eligible groups in the delivery of their programs and services. Richmond Hill's Community Group Affiliation Policy applies to not-for-profit groups interested in working with us to offer residents a variety of recreational, art, cultural, social and sports programs. The Recreation and Culture Division of the Community Services department offers support to these volunteer-based, affiliated community groups through fair and balanced sharing of facilities and resources ([Richmond Hill Community Group Affiliation Policy](#)).

To be designated as a Richmond Hill Community Group Affiliate, a community group must be registered in Richmond Hill, be incorporated as not-for profit organization and be open to all residents or ratepayers of the City of Richmond Hill.

A minimum of 75% Richmond Hill residents – requirement for volunteer Board of Directors and/or Executive committee and the group's membership. (Minimum 51% for social service organizations) [Richmond Hill Community Group Affiliation Policy](#).

Registered affiliate groups receive discounts / subsidies on rental rates:

- All other affiliated community groups receive subsidy of 35%;
- Affiliated seniors clubs/groups receive 50% subsidy on rental rates;
- Affiliated groups that lease City property for their exclusive use pay 100% of the associated operating cost (phased in over a 3–5-year period).

Fee Assistance Program

The [Fee Assistance Program](#) supports Richmond Hill residents in participating in recreation activities. Each year eligible families can apply for a subsidy of up to \$100, twice a year, for each family member to put towards various programs and services offered by the Recreation and Culture Division. The City provides a coupon code valid for 1 year, the funds can be applied to program registration or membership within the approved year.

Older Adults Discounts

City of Richmond Hill defines older adults 55+ years of age ([Adults 55+ Programs - City of Richmond Hill](#)). Memberships offers access to programs for all Adults 55+ at five facilities. This includes drop-in programs, registered programs, events, and workshops. Richmond Hill resident membership rate is \$33.98 and the non-resident rate is \$61.18 (+20%). The cost of drop-in classes for membership holders is \$1.25 with a discount for 10-visit passes.

Residents 65 years of age and older receive a 30% discount on program registration fees.

Town of Oakville

The Town offers discounted rates for some programs and services:

- **Youth and Senior pricing discounted 20%** from the Adult price for admissions and memberships.
- **Group discounts** apply to some programs and services, where a group is defined as up to 5 people with at least one person over the age of 18 years.
- **Family Recreation Memberships Discounts**, where a family is considered to be one or two adult guardians over the age of 18 and their dependents, 18 years of age or under, to a maximum of 5 dependents. Multiple families cannot be combined on membership purchase.
- **Discounts from a single visit rate** apply to 10 visit products, which receive a 10% discount.
- **Last-minute rental discount** for various services receives a 25% discount.

Older Adult Subsidies

Seniors⁴ Services program offers older adults 50+ years of age access to recreation and culture programs and facilities. [Support for Seniors \(oakville.ca\)](https://www.oakville.ca). An annual membership is required to register for Seniors Services drop-in and registered programs at 5 seniors centres. Membership allows unlimited access to our Seniors Services drop-in programs. Participants holding membership are not charged for attending drop-in classes.

Membership cost by age group offer accessible rates and free access to seniors 90 years of age and over:

- \$56 for 50-79 years old
- \$28 for 80-89 years old
- Free for 90+ years old

Additional fees / surcharges:

- Additional flat fee applies to non-residents - Program Registration, Membership and Facility Rental Non-Resident Fee - \$11.64/each in 2024.
- Non-resident senior adults are charged an additional \$10 on membership purchases.
- Additional service fees include cancellation fees, refund requests and duplicate receipt printing.

Community Organizations in Recreation and Education ([CORE](#)) Procedure

The Town of Oakville CORE programs is a membership-based program that offers recreational and cultural non-profit, volunteer community groups and organizations support in delivering services to the community.

- General Memberships are offered for groups delivering community support, educational or recreational activities (including casual sports groups). Group requirement – at least 85% of membership are residents.
- Sport Memberships are offered for Youth organizations and provide preferred rental rates for arena ice and floors, pools and sport fields. Criteria in addition to the above - for minor sport organizations that offer various programming streams, has a minimum residency requirement of 95% for house league programs and 75% for Rep programs.

⁴ For the purposes of the Town recreation policies, the age groups are defined as follows:

- Senior - 65 years and older.
- Youth - 17 years of age and younger.
- Adult - 18 to 64.

General and Sport Membership Benefits include (but are not limited to) discounted rental rates and priority in facility allocation (as per the Town's facility allocation policies).

Non-financial measures to mitigate issues resulting from prioritization and subsidies enjoyed by minor sport groups (hence may be relevant for the user fee study)

To balance the time facilities are booked by higher priority groups at lower rates, the Town may, at its discretion, place a cap on the proportion of the total available 'preferred' field time that Youth CORE members (as a whole) may access. This will help ensure Adult CORE groups also have access to 'preferred' field time ([Sports Field Allocation Procedure](#)):

Priority Status (Cap on Booking of Total Available 'Preferred' Field Rental Time)

- Youth CORE members (90%)
- Adult CORE members (10%)

Transportation

For transportation, in addition to personal vehicle and public transit, Oakville seniors have an option of a Ride On-Demand service that offers curb-to-curb (fully accessible) shared-rides in designated zones at standard [Oakville Transit fares](#).

Ideas for Identification of Potential New Fees & Use of Reduced Rates/Discounts

This section lists potential new fees and use of reduced rates/discounts to promote efficient use of facilities and generate revenue based on other municipal practices. The review of fees and subsidies in the five municipalities provided information about fees and subsidies/reduced rates that may provide ideas for identification of potential new fees and reduced rates or discounts in the City of Vaughan. Some of these approaches to reducing rates and make recreation more accessible may already be implemented in Vaughan in a different format, others may be innovative ideas worth exploring further.

Discounts and Subsidies

The following is a summary of additional subsidies as observed in the other municipalities that could provide ideas or search directions for identification of new reduced rates and discounts in the City of Vaughan.

- **Affiliated Groups** - Several municipalities have an additional category of community groups – (e.g., Mississauga, Oakville, Richmond Hill). Affiliate groups may be eligible for discounted rates, the City's Affiliate Insurance (Mississauga), free rental for AGM, financial grants and programs offered or administered by municipalities, and other benefits.
- Some municipalities have a **more nuanced categorization of older adults** and apply reduced rates Senior's programs as the age increases:
 - **Free access** to recreation programs for adults 70+ years (Mississauga, Brampton) and for 90+ years olds (Oakville);
 - Discounted rates starting at the age of 55 receive a 25% discount on all programs (Brampton).
 - Further membership rates discounted further from Senior Rates for residents 80-89 years of age (Oakville).
- **Discounted rates** for youths (10-17 years) and full-time students (Mississauga).
- **HST exemption for children under 14** – City of Markham exempts children under 14 years of age from HST on Aquatic Course fees (Markham).
- **Family Discounts** (see Oakville, Mississauga, and Brampton examples above).
- **Discounted membership rates** for Child/Youth, Older Adult, Persons with Disability, Student (Mississauga).
- **A free month** for annual fitness membership pass holders - 12 months fitness / gym membership holders are eligible for a free month (Mississauga).
- **Complimentary Passes** in lieu of refund - provided in place of a refund for the matching service purchased. Passes are valid for 6 months. Seasonal location passes are valid for 1 (Brampton).
- **A non-prime time bulk discount** of 45% is applied to all groups booking more than 500 rental hours on weekdays between 7:00am and 6:00pm (Mississauga).
- With an Annual Fitness Membership or Neighbourhood Membership **personal Training fees are exempt from a non-resident surcharge** (Oakville).

- **Registered Older Adult Providers and Clubs may be eligible for no charge weekday use for facility space**, based on space availability. To clarify, this is over and above the free space already granted (i.e., 12 free monthly room bookings for executive meetings and 1 free AGM room booking) (City of Mississauga Community Group Registry Program, Policy Number: 08-01-01).
- Registered Older Adult Providers and Clubs receive a 20% **discount off the regular affiliated room rental rate during evenings and weekends** (Mississauga).
- **Non-resident membership surcharge exemption:** Cardiac Alumni and Osler Cardiac Rehab memberships are not subject to a non-resident surcharge (Brampton).
- An online registration that system enables users to **buy / sell ice-time or field-time unused due to last minute cancellations** (Mississauga), which could be further coupled with a last minute rental discount.
- **Last-minute rental discount** - for various services receive a 25% discount (Oakville).
- **Staff certification and recertification discounts:** First Aid, Certifications & Leadership Programs: Aquatic Staff Recertification Discount (100%) and Aquatic Staff Recertification Discount (20%) (Brampton).
- **Volunteer Discount Program (20% or 50%):** Volunteers have the school calendar year plus summer (September – August) to accumulate volunteer hours and redeem them for a discounted course of their choice (Brampton).
- **Public transportation discounts** (Mississauga and Brampton): **While not directly related to recreation**, this category of support is important for equitable access to recreation, especially for youth, seniors and newcomers and people with refugee status who may not have regular access to private car.

Additional Fees and Surcharges

The following is a summary of subsidies and surcharges as observed in the other municipalities that could provide ideas or search directions for identification of new reduced rates and discounts in the City of Vaughan.

The following are examples of additional fees and surcharges.

- **Additional service fees** include cancellation fees, refund requests and duplicate receipt printing (Oakville).
- **Surcharge / Holiday Rate** (33%) for Statutory Holidays after 6 pm (Mississauga).
- **Registered program withdrawal:**
 - a pro-rated fee within the first 3 classes and
 - no refund after the third class (Oakville).
- **Cancellation Fees:**
 - **\$50 admin fee** for processing Summer and March break camps withdrawal requests. No refund for withdrawal later than 5 days before the camp start date (Oakville).
 - **A financial penalty of 50%** of the affiliated room rental rate will be applied if a group neglects to cancel a free room booking or does not show up for booked dates (Mississauga).
- **A flat administrative surcharge of \$50 for medium, and \$100 for larger multi-use / meeting rooms** applies **for all bookings longer than 3.5 hours**. Any non-prime rental that is eligible for the bulk discount shall not be charged the administrative surcharge (Mississauga).

- **Labour costs for any staff in addition to those included** based on the size of the event will be charged the maximum staff rate identified on the Part-time Rate schedule +17%, (including extra staff required for clean-up) (Mississauga).
- **Education Board programs:** For BOED programs delivered to schools outside of the City Brampton, the surcharge is 25% (Brampton).
- **Registered Programs - Non-Resident fee** – calculated as a surcharge of 30% per person, per program, per session added to the registration fee for each participant. Full Year programs are limited to a maximum of a \$100 surcharge per person, per program, per session. Non-residents do not qualify for special discounts (Brampton).
- A non-resident **surcharge of 30% per person, per membership** (Brampton).
- **Non-residential membership higher for tennis**, for example, in Brampton, Tennis memberships receive a surcharge of 100% per person (Brampton).
- Without membership, a **25% non-member surcharge applies**, and non-members are not eligible for 3 session and 5 session packages (Brampton).