## Attachment 1 – Average % Changes to Fee Rates Under Each Option

| Service Area      |                                | Option1 | Option 2 | Option 3 | Option 4 |
|-------------------|--------------------------------|---------|----------|----------|----------|
| Aquatics          | Instructional                  | 15%     | 8%       | 12%      | 20%      |
|                   | Leadership                     | 15%     | 8%       | 12%      | 20%      |
|                   | Recreational Swimming          | 15%     | 8%       | 12%      | 20%      |
|                   | Aquafitness                    | 15%     | 8%       | 25%      | 20%      |
|                   | Memberships                    | 15%     | 8%       | 12%      | 20%      |
|                   | Pool Rentals                   | 5%      | 8%       | 0%       | 15%      |
| General           | Adult                          | 15%     | 10%      | 25%      | 20%      |
| Programs          | Inclusion                      | -5%     | -2%      | -13%     | 15%      |
|                   | Preschool                      | 15%     | 9%       | 25%      | 20%      |
|                   | Family                         | 15%     | 9%       | 5%       | 20%      |
|                   | Children                       | 15%     | 9%       | 10%      | 20%      |
|                   | Youth                          | 15%     | 9%       | 10%      | 15%      |
|                   | Older Adult                    | 15%     | 10%      | 25%      | 20%      |
| Indirect          | Adult                          | 15%     | 10%      | 25%      | 20%      |
| Programs          | Inclusion                      | 15%     | 9%       | 10%      | 20%      |
|                   | Children                       | 10%     | 9%       | 10%      | 20%      |
|                   | Youth                          | 15%     | 9%       | 10%      | 20%      |
|                   | Family                         | 15%     | 9%       | 5%       | 20%      |
|                   | Preschool                      | 15%     | 9%       | 25%      | 20%      |
|                   | Older Adult                    | 15%     | 10%      | 25%      | 20%      |
| Camps             | Camps                          | 13%     | 5%       | 3%       | 15%      |
| Virtual           | Virtual                        | 15%     | 5%       | 5%       | 20%      |
| Programs          |                                |         |          |          |          |
| Fitness<br>Centre | Memberships – Older<br>Adult   | 5%      | 5%       | 2%       | 20%      |
|                   | Memberships – Other            | -5%     | -2%      | -20%     | 20%      |
|                   | Point of Sale                  | 15%     | 5%       | 5%       | 20%      |
|                   | Personal Training              | 15%     | 5%       | 5%       | 20%      |
| Arenas            | Arena Hockey/Figure<br>Skating | 5%      | -5%      | -20%     | 15%      |
|                   | Arena Floors                   | 0%      | -5%      | -25%     | 15%      |
|                   | Recreational Skating           | 10%     | 9%       | 5%       | 15%      |
| Rentals           | Rooms & MPR                    | 0%      | -2%      | -25%     | 15%      |
| Bocce             | Bocce                          | 5%      | -2%      | -25%     | 20%      |
| Outdoor           | Parks                          | 15%     | 10%      | 25%      | 20%      |
| Facilities        | Baseball Diamonds              | -5%     | -5%      | -25%     | 15%      |
|                   | Soccer Fields                  | 5%      | -5%      | -20%     | 15%      |
|                   | Tennis Courts                  | 15%     | 10%      | 25%      | 20%      |
|                   | Services In-Kind               | 15%     | 9%       | 5%       | 15%      |