



# **CITY OF VAUGHAN**

## **2018 City Operating Budget**

### **Property Tax Based Budget Fiscal Position as of December 31, 2018**

**CITY OF VAUGHAN**  
**2018 City Operating Budget**  
**Fiscal Position as of December 31, 2018**

**REVENUE / EXPENDITURE SUMMARY**

	2018	2018 YTD		VARIANCE	
	ANNUAL BUDGET	BUDGET	ACTUAL	FAV. / (UNFAV.) \$ %	
<b>TAXATION</b>	191,650,052	191,650,052	191,494,008	-156,044	-0.1%
<b>SUPPLEMENTAL TAXATION</b>	3,200,000	3,200,000	4,029,315	829,315	25.9%
<b>GRANT / PAYMENT IN LIEU</b>	2,725,200	2,725,200	2,800,503	75,303	2.8%
<b>RESERVES AND OTHER TRANSFERS</b>	18,304,415	18,304,415	15,315,222	-2,989,193	-16.3%
<b>FEES AND SERVICE CHARGES</b>	56,308,935	56,308,935	52,652,613	-3,656,322	-6.5%
<b>CORPORATE</b>	20,329,735	20,329,735	24,180,850	3,851,115	18.9%
<b>TOTAL REVENUES</b>	292,518,337	292,518,337	290,472,511	-2,045,826	-0.7%
<b>EXPENDITURES:</b>					
<b>DEPARTMENTAL</b>	263,509,237	263,509,237	254,151,214	9,358,023	3.6%
<b>Other Reserves</b>					
<b>RESERVE CONTRIB. &amp; CORP. EXP.</b>	10,316,395	10,316,395	18,208,669	-7,892,274	-76.5%
<b>LONG TERM DEBT</b>	9,921,368	9,921,368	9,921,368	0	0.0%
<b>CONTINGENCY</b>	1,542,199	1,542,199	642,122	900,077	58.4%
<b>CAPITAL FROM TAXATION</b>	7,229,138	7,229,138	7,549,138	-320,000	-4.4%
<b>TOTAL EXPENDITURES</b>	292,518,337	292,518,337	290,472,511	2,045,826	0.7%
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	0	0	0	0	

CITY OF VAUGHAN  
2018 City Operating Budget  
Fiscal Position as of December 31, 2018  
December 31, 2018

REVENUE BY MAJOR SOURCE

	2018 ANNUAL BUDGET	2018 YTD		VARIANCE	
		BUDGET	ACTUAL	FAV. / (UNFAV.) \$	%
<b>TAXATION</b>					
Tax Levy	191,650,052	191,650,052	191,494,008	-156,044	-0.1%
Supplementals	3,200,000	3,200,000	4,029,315	829,315	25.9%
<b>GRANT</b>					
Library Grant	145,200	145,200	209,344	64,144	44.2%
<b>PAYMENT IN LIEU / OTHER</b>					
Payment In Lieu / Other	2,580,000	2,580,000	2,591,159	11,159	0.4%
<b>RESERVES AND OTHER TRANSFERS</b>					
Engineering Reserve	8,769,988	8,769,988	6,758,197	-2,011,791	-22.9%
Election Cost	1,200,000	1,200,000	917,090	-282,910	-23.6%
CIL Recreation Land Reserve	1,281,000	1,281,000	1,281,000	0	0.0%
Administrative Recovery from Capital	1,500,000	1,500,000	3,434,758	1,934,758	129.0%
Building Standards Service Continuity Reserve	3,749,215	3,749,215	2,740,276	-1,008,939	-26.9%
Tax Rate Stabilization Reserve	1,289,948	1,289,948	0	-1,289,948	-100.0%
Other Reserves	514,264	514,264	183,901	-330,363	-64.2%
			0	0	0.00%
<b>TOTAL RESERVES</b>	<b>18,304,415</b>	<b>18,304,415</b>	<b>15,315,222</b>	<b>-2,989,193</b>	<b>-16.3%</b>
<b>CITY MANAGER</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL OFFICE OF CHIEF CORPORATE INITIATIVES &amp; INTERGOV. RELATIONS</b>	<b>88,725</b>	<b>88,725</b>	<b>56,449</b>	<b>-32,276</b>	<b>0.0%</b>
<b>OFFICE OF TRANSFORMATION &amp; STRATEGY</b>	<b>141,732</b>	<b>141,732</b>	<b>316,738</b>	<b>175,006</b>	<b>123.5%</b>
Chief Human Resources Officer	0	0	263	263	0.00%
Chief Information Officer	263,064	263,064	1,472	-261,592	-99.4%
Office of the City Clerk - Clerks	1,539,278	1,539,278	1,085,330	-453,948	-29.5%
<b>TOTAL DEPUTY CITY MANAGER CORPORATE SERVICES</b>	<b>1,802,342</b>	<b>1,802,342</b>	<b>1,087,065</b>	<b>-715,277</b>	<b>-39.7%</b>
Financial Services	1,097,445	1,097,445	1,298,515	201,070	18.3%
Financial Planning & Development Finance	518,517	518,517	377,736	-140,781	-27.2%
Procurement Services	58,200	58,200	106,376	48,176	82.8%
<b>TOTAL OFFICE OF THE CFO/CITY TREASURER</b>	<b>1,674,162</b>	<b>1,674,162</b>	<b>1,782,627</b>	<b>108,465</b>	<b>6.5%</b>
<b>OFFICE OF THE CITY SOLICITOR</b>	<b>841,406</b>	<b>841,406</b>	<b>176,146</b>	<b>-665,260</b>	<b>-79.1%</b>
Recreation Services	18,739,484	18,739,484	19,439,029	699,545	3.7%
Community Development & Events	700,000	700,000	895,629	195,629	27.9%
Facility Services	561,922	561,922	557,975	-3,947	-0.7%
Fire And Rescue Services	1,007,298	1,007,298	1,017,866	10,568	1.0%
By-Law, Compliance, Licensing and Permits	4,135,982	4,135,982	4,591,160	455,178	11.0%
<b>TOTAL DEPUTY CITY MANAGER COMMUNITY SERVICES</b>	<b>25,144,686</b>	<b>25,144,686</b>	<b>26,501,659</b>	<b>1,356,973</b>	<b>5.4%</b>
Development Planning	8,746,833	8,746,833	6,976,116	-1,770,718	-20.2%
Development Engineering	499,209	499,209	402,151	-97,058	-19.4%
Policy Planning & Environmental Sustainability	760,466	760,466	342,484	-417,982	-55.0%
Parks Development	453,453	453,453	219,871	-233,582	-51.5%
Building Standards - Licenses/Permits	9,372,538	9,372,538	9,349,167	-23,371	-0.2%
- Plumbing Permits	786,532	786,532	763,487	-23,045	-2.9%
- Service Charges	778,177	778,177	833,103	54,926	7.1%
<b>TOTAL DEPUTY CITY MANAGER PLANNING &amp; GROWTH MANAGEMENT</b>	<b>21,397,208</b>	<b>21,397,208</b>	<b>18,886,378</b>	<b>-2,510,830</b>	<b>-11.7%</b>
Infrastructure Planning and Corporate Asset Management	1,305,756	1,305,756	710,952	-594,804	-45.6%
Infrastructure Delivery	1,208,803	1,208,803	661,005	-547,798	-45.3%
Environmental Services	1,472,464	1,472,464	1,457,144	-15,320	-1.0%
Trans Serv and Parks & Forestry Ops	804,301	804,301	633,970	-170,331	-21.2%
<b>TOTAL DEPUTY CITY MANAGER PUBLIC WORKS</b>	<b>4,791,324</b>	<b>4,791,324</b>	<b>3,463,071</b>	<b>-1,328,253</b>	<b>-27.7%</b>
<b>VAUGHAN PUBLIC LIBRARIES</b>	<b>427,350</b>	<b>427,350</b>	<b>382,479</b>	<b>-44,871</b>	<b>-10.5%</b>
<b>TOTAL FEES / SERVICE CHARGES</b>	<b>56,308,935</b>	<b>56,308,935</b>	<b>52,652,613</b>	<b>-3,656,322</b>	<b>-6.5%</b>
<b>TOTAL CORPORATE REVENUES</b>	<b>20,329,735</b>	<b>20,329,735</b>	<b>24,180,850</b>	<b>3,851,115</b>	<b>18.9%</b>
<b>TOTAL REVENUE</b>	<b>292,518,337</b>	<b>292,518,337</b>	<b>290,472,511</b>	<b>-2,045,826</b>	<b>-0.7%</b>

**CITY OF VAUGHAN**  
**2018 City Operating Budget**

December 31, 2018

**DEPARTMENTAL EXPENDITURES BY MAJOR CATEGORY**

	2018	2018 YTD		VARIANCE	
	ANNUAL BUDGET	BUDGET	ACTUAL	FAV. / (UNFAV.) \$ %	
<b>COUNCIL</b>	1,729,291	1,729,291	1,492,996	236,295	13.7%
<b>OFFICE OF THE INTEGRITY COMMISSIONER</b>	509,944	509,944	419,084	90,860	17.8%
<b>INTERNAL AUDIT</b>	690,746	690,746	607,851	82,895	12.0%
<b>CITY MANAGER</b>	608,108	608,108	361,968	246,140	40.5%
<i>Corporate and Strategic Communications</i>	1,390,469	1,390,469	1,489,481	-99,012	-7.1%
<i>Economic &amp; Cultural Development</i>	2,129,475	2,129,475	1,976,077	153,398	7.2%
<i>Office of the Chief Corporate Initiatives &amp; Intergov Relations</i>	860,557	860,557	606,029	254,528	29.6%
<b>OFFICE OF THE CHIEF CORPORATE INITIATIVES &amp; INTERGOV. RELATIONS</b>	4,380,501	4,380,501	4,071,587	308,914	29.7%
<b>OFFICE OF TRANSFORMATION &amp; STRATEGY</b>	853,029	853,029	1,028,035	-175,006	-20.5%
<i>Office of the Chief Financial Officer/City Treasurer</i>	555,189	555,189	500,729	54,460	9.8%
Financial Services	3,883,015	3,883,015	3,323,968	559,047	14.4%
Financial Planning & Development Finance	3,802,696	3,802,696	3,162,766	639,930	16.8%
Procurement Services	2,666,366	2,666,366	2,083,515	582,851	21.9%
<b>TOTAL OFFICE OF THE CFO/CITY TREASURER</b>	10,907,266	10,907,266	9,070,977	1,836,289	16.8%
<b>TOTAL OFFICE OF THE CITY SOLICITOR</b>	4,517,628	4,517,628	3,720,150	797,478	17.7%
<b>Other Reserves</b>					
<i>Office of the Deputy City Manager Corporate Services</i>	716,013	716,013	378,853	337,160	47.1%
Office of the Chief Human Resources Officer	3,489,753	3,489,753	3,745,177	-255,424	-7.3%
Office of the Chief Information Officer	12,091,628	12,091,628	11,931,966	159,662	1.3%
Office of the City Clerk	12,296,512	12,296,512	11,827,820	468,692	3.8%
<b>TOTAL DEPUTY CITY MANAGER CORPORATE SERVICES</b>	28,593,906	28,593,906	27,883,817	710,089	2.5%
<i>Office of Deputy City Manager Community Services</i>	616,510	616,510	581,015	35,495	5.8%
Community Grants & Advisory Committees	45,004	45,004	38,861	6,143	13.7%
Access Vaughan	1,280,368	1,280,368	1,267,915	12,453	1.0%
Recreation Services	28,554,733	28,554,733	28,813,880	-259,147	-0.9%
Community Development & Events	1,910,649	1,910,649	1,954,919	-44,270	-2.3%
Facility Services	14,576,030	14,576,030	14,755,656	-179,626	-1.2%
Fire and Rescue Services	50,148,529	50,148,529	51,408,448	-1,259,919	-2.5%
Emergency Planning	224,621	224,621	230,021	-5,400	-2.4%
By-Law, Compliance, Licensing & Permits	7,775,980	7,775,980	7,169,061	606,919	7.8%
<b>TOTAL DEPUTY CITY MANAGER COMMUNITY SERVICES</b>	105,132,424	105,132,424	106,219,776	-1,087,352	-1.0%
<i>Office of Deputy City Manager Planning &amp; Growth Management</i>	587,089	587,089	565,700	21,389	3.6%
Development Planning	5,444,394	5,444,394	4,461,587	982,807	18.1%
Development Engineering	5,314,809	5,314,809	4,226,765	1,088,044	20.5%
Policy Planning & Environmental Sustainability	2,659,853	2,659,853	2,386,917	272,936	10.3%
Parks Development	2,367,364	2,367,364	2,278,927	88,437	3.7%
Building Standards	9,947,112	9,947,112	9,295,533	651,579	6.6%
<b>TOTAL DEPUTY CITY MANAGER PLANNING &amp; GROWTH MANAGEMENT</b>	26,320,621	26,320,621	23,215,430	3,105,191	11.8%
<i>Office of Deputy City Manager Public Works</i>	513,561	513,561	573,860	-60,299	-11.7%
Infrastructure Planning and Corporate Asset Management	2,772,881	2,772,881	2,174,620	598,261	21.6%
Fleet Management	3,249,303	3,249,303	3,081,945	167,358	5.2%
Infrastructure Delivery	3,516,984	3,516,984	2,856,646	660,338	18.8%
Environmental Services	10,554,981	10,554,981	10,301,302	253,679	2.4%
Trans Serv and Parks & Forestry Ops	39,500,588	39,500,588	38,600,273	900,315	2.3%
<b>TOTAL DEPUTY CITY MANAGER PUBLIC WORKS</b>	60,108,298	60,108,298	57,588,647	2,519,651	4.2%
<b>VAUGHAN PUBLIC LIBRARIES</b>	19,157,475	19,157,475	18,470,896	686,579	3.6%
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>	263,509,237	263,509,237	254,151,214	9,358,023	3.6%
<b>RESERVE CONTRIBUTIONS &amp; CORP. EXP.</b>	10,316,395	10,316,395	18,208,669	-7,892,274	-76.5%
<b>LONG TERM DEBT</b>	9,921,368	9,921,368	9,921,368	0	0.0%
<b>CONTINGENCY</b>	1,542,199	1,542,199	642,122	900,077	58.4%
<b>CAPITAL FROM TAXATION</b>	7,229,138	7,229,138	7,549,138	-320,000	-4%
<b>TOTAL DEPARTMENTAL AND CORPORATE EXPENDITURES</b>	292,518,337	292,518,337	290,472,511	2,045,826	0.7%