

(in \$ Millions)	Revenues			Gross Expenditures			NET			% Spent
	Budget	Actuals	Variance	Budget	Actuals	Variance	Budget	Actuals	Variance*	
Public Works										
Transportation & Fleet Management Services	(0.91)	(0.97)	0.06	31.00	31.67	(0.67)	30.09	30.70	(0.61)	102.0%
Environmental Services	(2.12)	(1.86)	(0.26)	12.82	12.13	0.78	10.80	10.28	0.52	95.1%
Parks, Forestry & Horticulture Operations	(0.51)	(0.73)	0.21	18.67	21.03	(2.36)	18.16	20.31	(2.15)	111.8%
DCM Public Works	-	-	-	0.25	0.32	(0.06)	0.25	0.32	(0.06)	125.4%
Sub Total	(3.54)	(3.55)	0.01	62.83	65.15	(2.31)	59.30	61.60	(2.30)	103.9%
Vaughan Fire and Rescue Service										
Fire and Rescue Service	(0.89)	(0.98)	0.09	59.64	59.75	(0.10)	58.75	58.77	(0.01)	100.0%
Emergency Planning	-	-	-	0.39	0.40	(0.01)	0.39	0.40	(0.01)	103.1%
Sub Total	(0.89)	(0.98)	0.09	60.03	60.15	(0.12)	59.14	59.17	(0.02)	100.0%
Infrastructure Development										
Infrastructure Delivery	(0.91)	(0.67)	(0.24)	3.09	2.20	0.89	2.18	1.53	0.65	70.2%
Infrastructure Planning & Corp. Asset Mgmt.	(1.61)	(1.43)	(0.18)	3.16	2.46	0.70	1.55	1.03	0.52	66.5%
Parks Infra. Planning & Development	(1.99)	(1.64)	(0.35)	3.26	2.90	0.36	1.27	1.26	0.01	99.3%
Real Estate	(0.02)	(0.03)	0.01	0.84	0.67	0.17	0.82	0.64	0.18	77.6%
Facilities Management	(1.79)	(1.34)	(0.44)	23.63	25.82	(2.19)	21.84	24.48	(2.64)	112.1%
Development Engineering	(6.77)	(9.88)	3.11	6.26	7.26	(1.01)	(0.51)	(2.62)	2.11	513.3%
DCM Infrastructure Development	-	-	-	0.47	0.52	(0.05)	0.47	0.52	(0.05)	110.9%
Sub Total	(13.08)	(14.99)	1.92	40.69	41.83	(1.14)	27.62	26.84	0.78	97.2%
Community Services										
Community Grants & Advisory Comm.	-	-	-	0.04	0.04	0.00	-	-	-	-
By-Law, Compliance, Licensing & Permits	(6.56)	(7.59)	1.03	10.05	9.67	0.38	3.49	2.09	1.41	59.7%
Recreation Services	(15.16)	(22.28)	7.12	21.82	24.93	(3.02)	6.65	2.55	4.10	38.3%
DCM Community Services	-	-	-	0.67	0.63	0.04	0.67	0.63	0.04	93.7%
Sub Total	(21.73)	(29.87)	8.15	32.58	35.17	(2.59)	10.86	5.30	5.55	48.6%
Planning & Growth Management										
Development Planning	(13.54)	(9.70)	(3.83)	7.96	6.86	1.10	(5.57)	(2.84)	(2.73)	51.0%
Policy Planning & Special Programs	(0.90)	(0.65)	(0.25)	6.52	4.97	1.55	5.62	4.32	1.30	76.8%
Building Standards	(18.43)	(14.08)	(4.36)	11.89	10.33	1.56	(6.55)	(3.75)	(2.80)	57.3%
DCM Planning & Growth Mgmt	(0.03)	-	(0.03)	0.79	0.49	0.29	0.75	0.49	0.26	65.1%
Sub Total	(32.90)	(24.43)	(8.47)	27.15	22.65	4.50	(5.75)	(1.79)	(3.96)	31.1%
Corporate Services & CFO										
DCM Corporate Services & CFO	-	(0.46)	0.46	0.66	1.17	(0.52)	0.66	0.71	(0.06)	108.7%
Financial Services	(1.31)	(1.54)	0.22	4.77	4.13	0.64	3.46	2.60	0.86	75.0%
Financial Planning & Development Finance	(0.35)	(0.51)	0.16	4.23	4.15	0.08	3.88	3.64	0.24	93.8%
Human Resources	(0.06)	(0.09)	0.03	4.16	4.07	0.09	4.11	3.99	0.12	97.1%
Information Technology	(0.88)	(0.73)	(0.15)	17.38	17.08	0.30	16.50	16.35	0.15	99.1%
Sub Total	(2.60)	(3.32)	0.73	31.20	30.61	0.59	28.60	27.28	1.32	95.4%
Administrative Services & City Solicitor										
Legal Services	(0.38)	(0.52)	0.14	5.69	5.97	(0.28)	5.31	5.45	(0.14)	102.6%
City Clerk	(3.35)	(2.20)	(1.15)	15.22	13.57	1.65	11.86	11.37	0.49	95.8%
Procurement Services	(0.23)	(0.17)	(0.06)	3.19	3.08	0.11	2.96	2.91	0.05	98.3%
DCM Legal & Administrative Services	-	-	-	0.67	0.69	(0.02)	0.67	0.69	(0.02)	103.4%
Sub Total	(3.96)	(2.89)	(1.07)	24.77	23.31	1.46	20.80	20.42	0.38	98.2%
Office of Communications & Economic Development										
Communications, Marketing and Engagement	(0.15)	(0.16)	0.00	3.00	2.79	0.21	2.84	2.64	0.21	92.7%
Service Vaughan	(0.09)	(0.08)	(0.01)	2.00	2.08	(0.08)	1.92	2.00	(0.09)	104.6%
Economic Development	(0.42)	(0.45)	0.03	2.42	2.49	(0.07)	2.00	2.04	(0.04)	101.8%
Office of Communications and Economic Development	-	-	-	0.28	0.28	0.00	0.28	0.28	0.00	98.5%
Sub Total	(0.66)	(0.68)	0.02	7.70	7.64	0.06	7.04	6.96	0.09	98.8%
Other Offices										
City Manager's Office	-	-	-	0.83	0.75	0.09	0.83	0.75	0.09	89.7%
Program Management Office	(0.05)	0.05	(0.10)	3.43	3.08	0.35	3.38	3.12	0.25	92.6%
City Council	-	-	-	4.08	3.67	0.40	4.08	3.67	0.40	90.1%
Internal Audit	-	-	-	1.10	1.07	0.02	1.10	1.07	0.02	98.0%
Integrity Commissioner	-	-	-	0.53	0.47	0.06	0.53	0.47	0.06	89.1%
Sub Total	(0.05)	0.05	(0.10)	9.96	9.04	0.92	9.91	9.09	0.82	91.8%
Vaughan Public Libraries										
Sub Total	(0.36)	(0.46)	0.10	23.10	21.98	1.12	22.74	21.51	1.22	94.6%
Total Operating Programs	(79.76)	(81.14)	1.38	320.01	317.42	02.6	240.25	236.28	3.98	98.3%
Financial & Non-Program Items**										
PAYG Capital from taxation	-	-	-	3.00	3.00	-	3.00	3.00	-	100.0%
Contingency	-	-	-	4.23	0.26	3.97	4.23	0.26	3.97	6.1%
Reserve Contributions & Non-Program	-	-	-	13.24	42.63	(29.39)	13.24	42.63	(29.39)	322.0%
Debt & Financial Charges	-	-	-	11.75	5.02	6.73	11.75	5.02	6.73	42.7%
Corporate & Non-Program	-	-	-	2.76	2.48	0.28	2.76	2.48	0.28	89.8%
Recoveries & Reserve Draws	(10.76)	(14.09)	3.33	-	-	-	(10.76)	(14.09)	3.33	130.9%
Investments	(18.45)	(24.28)	5.83	-	-	-	(18.45)	(24.28)	5.83	131.6%
Other Revenues**	(12.45)	(21.94)	9.49	-	-	-	(12.45)	(21.94)	9.49	176.2%
Taxation & Supplemental	(233.57)	(232.53)	(1.05)	-	-	-	(233.57)	(232.53)	(1.05)	99.6%
Sub Total	(275.24)	(292.84)	17.61	34.98	53.39	(18.41)	(240.25)	(239.45)	(0.80)	99.7%
Total Tax Levy Budget	(355.00)	(373.99)	18.99	355.00	370.81	(15.82)	-	(3.17)	3.17	
Water, Wastewater & Stormwater	(190.80)	(193.88)	3.07	174.90	164.37	10.53	(15.90)	(29.50)	13.60	185.5%
Total Operating Budget (tax & rate)	(545.80)	(567.86)	22.06	529.90	535.18	(5.29)	(15.90)	(32.68)	16.77	

* Numbers without brackets indicate an item is under-budget; brackets indicate over-budget net expenditures.
 ** Includes PL/MAT Other