

CITY OF VAUGHAN

EXTRACT FROM COUNCIL MEETING MINUTES OF MAY 22, 2024

Item 1, Report No. 20 of the Committee of the Whole, which was adopted without amendment by the Council of the City of Vaughan on May 22, 2024.

1. 2023 YEAR END FISCAL HEALTH REPORT

The Committee of the Whole recommends approval of the recommendation contained in the following report of the Deputy City Manager, Corporate Services, City Treasurer and Chief Financial Officer, dated May 14, 2024:

Recommendations

1. THAT the Fiscal Health Report as of December 31, 2023, be received.

Committee of the Whole (2) Report

DATE: Tuesday, May 14, 2024

WARD(S): ALL

TITLE: 2023 YEAR END FISCAL HEALTH REPORT

FROM:

Michael Coroneos, Deputy City Manager, Corporate Services, City Treasurer and Chief Financial Officer

ACTION: FOR INFORMATION

Purpose

To report on the City's fiscal health for the year ending December 31, 2023.

Report Highlights

- The City's property tax supported operations ended 2023 with a surplus of \$3.2 million, attributed mainly to higher than budgeted revenues driven by post-pandemic recovery in Recreation programs and higher investment income in 2023.
- Transfers of \$3.1 million to the tax rate stabilization reserve and \$0.1 million to the year-end expenditure reserve were made to bring the ending financial position to balance.
- Combined, the rate supported operations ended 2023 with a \$29.5 million contribution to reserves.
- Total capital spending in 2023 was \$273.5 million.
- In 2023, 66 capital projects were closed and \$7.0 million returned to various originating reserves and reserve funds.

Recommendations

1. THAT the Fiscal Health Report as of December 31, 2023, be received.

Background

The fiscal health report tracks actual spending performance of the City's calendarized financial plan. This report provides the year-end financial position of the City as of December 31, 2023, on the same basis as the 2023 budget, with accompanying commentary on the contributing factors that have affected the City's fiscal health.

The year-end fiscal health report compares annual actuals as of December 31, 2023, versus the approved budgets for city tax-supported and rate-supported (water, wastewater and stormwater) operations, and capital, on the same basis as the budget. This differs from the basis of accounting in the City's audited financial statements in some important ways. The full amortization of tangible capital assets and post-retirement benefits are excluded from this report while transfers to and from reserves, and net debenture financing requirements are included.

The City's draft audited financial statements are expected to be presented to the Audit Committee and approved by Council in June 2024.

Previous Reports/Authority

[2023 Mid-Year Fiscal Health Report – June 30, 2023](#)

Analysis and Options

Executive Summary

The City's year-end results for the property tax-supported operating budget and rate-supported operations are summarized in Table 1.

The City's property tax supported operations ended 2023 in a surplus financial position of \$3.2 million before year-end reserve transfers. The surplus position is mainly due to higher than budgeted investment income driven by multiple interest rate increases in 2023, and higher than budgeted revenue collections from Recreation and Development Engineering. Of the total surplus, \$3.1 million was transferred to the Tax Rate Stabilization Reserve and the remaining \$0.1 million was transferred to the Year-End Expenditure Reserve to mitigate tax pressures in 2024 and beyond.

Combined, the water, wastewater and stormwater rate supported operations ended 2023 with reserve contributions totaling \$29.5 million, which is \$13.6 million higher than budgeted.

The lower than anticipated non-revenue water loss and expenditures were the primary drivers for the increased reserve contributions. These reserve funds are necessary for future infrastructure replacements.

Operating Results – as of December 31, 2023

Table 1			
\$ million	Budget	Actual	Variance
Property Tax Based Budget			
Revenues	355.0	374.0	19.0
Expenditures	355.0	370.8	(15.8)
Net Position	\$ -	\$ 3.2	\$ 3.2
Water Rate Based Budget			
Revenues	81.5	82.8	1.3
Expenditures	72.7	69.3	3.4
Net Position	\$ 8.8	\$ 13.5	\$ 4.7
Wastewater Rate Based Budget			
Revenues	97.7	99.8	2.1
Expenditures	93.9	88.0	5.9
Net Position	\$ 3.8	\$ 11.8	\$ 8.0
Stormwater Charge Based Budget			
Revenues	11.6	11.3	(0.3)
Expenditures	8.3	7.1	1.2
Net Position	\$ 3.3	\$ 4.2	\$ 0.9
Note - numbers may not add due to rounding			

The City’s capital budget year-end results are summarized in Table 2.

The 2023 approved capital budget of \$444.2 million consists of new projects and increases to existing capital projects. As of December 31, 2023, after all in-year capital budget amendments, there were 625 open capital projects with \$788.1 million of available budget remaining.

Capital Results – as of December 31, 2023

Table 2						
Capital Projects \$ million	Total Projects	2023	Life-to-Date			
		Total Actuals	Total Budget	Total Actuals	Total Variance	% Spent
Open projects	625	\$ 272.2	\$ 1,813.8	\$ 1,025.7	\$ 788.1	57%
In-Year Closed projects	66	\$ 1.2	\$ 45.9	\$ 38.9	\$ 7.0	85%
TOTAL	691	\$ 273.5	\$ 1,859.7	\$ 1,064.6	\$ 795.1	57%
Note - numbers may not add due to rounding						

Discussion

Operating Budget Results

Total City revenues at year-end were \$374.0 million or 5.3% higher than budgeted.

\$ million	Total Operating		Variance	
	Budget	Actuals	Total	
			\$	%
Fees and Charges Revenue	61.0	66.7	5.8	9.4%
Corporate Revenues	28.3	43.9	15.6	55.3%
Reserve & Other Transfers	29.5	28.5	(1.0)	(3.6%)
Taxation	236.2	234.9	(1.3)	(0.6%)
Total Revenues	\$ 355.0	\$ 374.0	\$ 19.0	5.3%

Note - numbers may not add due to rounding

Operating Revenue Variances:

Fees and Charges Revenue – favourable variance of \$5.8 million consists of:

- Higher fee revenues of \$7.1 million in Recreation/Community Development resulting from continuous post-pandemic recovery;
- Higher fee collection of \$3.4 million in Development Engineering (DE), By-Law and Compliance, Licensing and Permit Services, as well as other departments;
- offset by:
 - Lower fee revenues of \$4.9 million in Development Planning and Building Standards.

Corporate Revenues – favourable variance of \$15.6 million consists of:

- Higher investment income of \$6.5 million due to several interest rate increases by the Bank of Canada in 2023;
- Unbudgeted miscellaneous revenues of \$4.0 million paid out to the City from its cumulative surplus in the City's benefits provider account;
- Higher sponsorship revenues of \$1.7 million from Mayor initiatives;
- Higher MAT revenue collections of \$1.4 million due to continuous recovery in tourism and hotel occupancy rates;
- Higher fines & penalties of \$2.8 million due to increased deferral of tax payments;
- offset by:
 - Lower than planned dividends of \$0.7 million received from Alectra in 2023.

Reserve and Other Transfers – unfavourable variance of \$1.0 million consists of:

- Lower than budgeted transfers of \$3.3 million from Building Standards due to lower city-wide program costs;
- Withdrawal from the debenture reserve not required (\$1.5 million budgeted) due to delay in the issuance of new debt to the fall of 2023;
- Lower than budgeted labour recovery from capital projects of \$1.3 million in various departments due to personnel vacancies;
- Lower draws from the Insurance Reserve of \$1.2 million due to lower than budgeted insurance costs;
- offset by:
 - Higher than budgeted 3% Administrative Charge of \$5.3 million due to increased capital spending;
 - Higher reserve draws of \$1.4 million in Development Engineering due to the timing of fees collected during the year.

Taxation – unfavourable variance of \$1.3 million consists of:

- Lower than budgeted payment-in-lieu of taxes and the timing of supplemental taxation.

Total City Expenditures at year-end were \$370.8 million or 4.5% higher than budgeted.

Table 4				
\$ million	Total Operating		Variance	
	Budget	Actuals	Total	
			\$	%
Departmental	320.0	317.4	\$ 2.6	0.8%
Reserve Contrib. & Corp. Exp.	16.0	45.1	\$ (29.1)	(181.9%)
Long Term Debt	11.8	5.0	\$ 6.7	57.3%
Contingency	4.2	0.3	\$ 4.0	93.9%
Capital from Taxation	3.0	3.0	\$ -	-
Total Expenditures	\$ 355.0	\$ 370.8	\$ (15.8)	(4.5%)
Note - numbers may not add due to rounding				

Operating Expenditure Variances:

Departmental – favourable variance of \$2.6 million consists of:

- Labour gapping realized in departments (\$5.2 million);
- partially offset by:

- Higher spending of \$1.5 million in non-labour expenditures, primarily in service contracts, supplies, materials, fuel and salt; and
- Unbudgeted transfer to reserve of \$1.2 million in Development Engineering due to higher fees collected and lower overall costs of the program.

Reserve Contributions & Corporate Expenses – unfavourable variance of \$29.1 million consists of:

- Higher than budgeted contributions to Infrastructure Reserves of \$12.5 million to support future repair, rehabilitation and replacement of existing assets and reduce the infrastructure funding gap;
- Unbudgeted contribution to the Employee Benefits reserve made with the surplus of \$4.0 million from its benefit provider paid out to the City;
- Contribution to insurance reserve of \$2.0 million as recommended by consultants;
- Higher contributions to the reserve and transfers to Tourism Vaughan due to higher collections of \$1.4 million from the Municipal Accommodation Tax;
- Unspent sponsorship of \$1.7 million transferred to deferred revenues for Mayor and Council initiatives; and
- Labour gapping budgeted in Corporate but realized in departments (\$6.7 million).

Long-Term Debt – favourable variance of \$6.7 million is due to the delay in issuing new debt (\$4.8 million) and charging principal payments of \$1.9 million to the liability account instead of the operating expense account for the loan guarantee of the YMCA at the Vaughan Metropolitan Centre. This treatment of the expense is consistent with the Public Service Accounting Board (PSAB) accounting regulations for public entities, and future budgets beginning in 2025 will be adjusted to reflect this change.

Contingency – Minimal expenses were charged to the Contingency account – favourable variance of \$4.0 million, which help offset other pressures throughout the City.

Summaries of operating results are included in Attachment 1 and 2; Attachment 3 provides commentary at the Portfolio/Office level.

Water, Wastewater, and Stormwater Results

Total revenues for water, wastewater and stormwater billings were \$193.9 million, or 1.6% greater than budget. Total expenses for water, wastewater and stormwater billings were \$164.4 million, or 6.0% lower than budget. This results in a lifecycle contribution of \$29.5 million, \$13.6 million higher than budgeted for the future replacement and rehabilitation of water, wastewater and stormwater infrastructure.

Table 5				
\$ million	Budget	Actual	Variance	
			\$	%
Revenues				
Water	81.5	82.8	1.3	1.5%
Wastewater	97.7	99.8	2.1	2.2%
Stormwater	11.6	11.3	(0.3)	-2.6%
Total Revenues	190.8	193.9	3.1	1.6%
Expenses				
Water	72.7	69.3	3.4	4.7%
Wastewater	93.9	88.0	5.9	6.3%
Stormwater	8.3	7.1	1.2	14.0%
Total Expenses	174.9	164.4	10.5	6.0%
Transfer to Reserves	15.9	29.5	13.6	85.1%

Note - numbers may not add due to rounding

- Favourable variance in revenues was driven primarily by increased water/wastewater sales. This was primarily due to higher than budgeted non-residential water consumption in the amount of \$2.0 million and a \$1.6 million one-time recovery of prior year revenues.
- Expenditures were also favourable compared to budget. This is mainly due to reduced non-revenue water at 15% compared to budget at 18%, resulting in \$5.0 million of a variance as well as one-time \$2.0 million credit from the Region for the 2022/2023 Peel feedermain leak and repair.
- Other expenses were lower than budget by \$3.1 million due to vacancies and gapping and lower than budgeted contracted activities and professional fees.

Total lifecycle contributions to reserves were \$29.5 million.

Capital Budget Results

In 2023, Departments projected to spend approximately \$336.5 million on capital projects. By year end, actual spending was approximately \$273.5 million.

As of December 31, 2023, there were 625 open capital projects with a total project spend of \$1,025.7 million, and \$788.1 million in remaining budget. Table 6 below summarizes the 625 open projects by portfolio and life-to-date variance.

Table 6					
Managing Portfolio \$ million	Life-to-Date				
	Total Projects	Planned Spend	Total Actuals	Available Budget	% Spent
Infrastructure Development	292	1,494.2	852.7	641.5	57%
Planning & Growth Management	67	109.0	35.7	73.3	33%
Public Works	161	103.7	68.5	35.3	66%
Community Services	22	38.9	20.5	18.4	53%
Corporate Services & Chief Financial Officer	20	32.5	22.4	10.1	69%
Office Fire & Rescue Services	40	13.1	9.2	3.9	70%
Vaughan Public Libraries	9	11.8	9.3	2.5	78%
Corporate Communications & Economic Development	3	5.1	4.0	1.1	79%
Legal & Administrative Services	7	4.1	2.5	1.6	61%
Program Management Office	4	1.4	1.0	0.3	75%
Total	625	\$ 1,813.8	\$ 1,025.7	\$ 788.1	57%
Note - numbers may not add due to rounding					

Table 7 summarizes the 625 open capital projects by asset group and life-to-date variance. 431 projects or 69% of open capital projects, are related to Roads, Vehicles & Equipment, Buildings & Facilities, and Parks & Open Spaces.

Table 7					
Asset Group \$ million	Life-to-Date				
	Total Projects	Planned Spend	Total Actuals	Available Budget	% Spent
Roads	127	527.2	270.7	256.5	51%
Buildings & Facilities	99	281.9	189.0	93.0	67%
Vehicles & Equipment	130	22.4	13.0	9.4	58%
Parks and Open Space	75	314.2	74.8	239.3	24%
Studies & New Initiatives	72	64.1	38.6	25.5	60%
Information Technology	25	31.1	21.6	9.4	70%
Stormwater Management	23	150.7	41.7	109.1	28%
Water Services	18	48.2	38.1	10.1	79%
Development Services	16	9.4	3.9	5.6	41%
Wastewater Services	13	46.0	41.3	4.7	90%
Local Boards	12	25.5	17.5	8.0	69%
Water & Wastewater Infrastructure	8	27.0	8.5	18.5	31%
Land	4	123.3	124.9	(1.6)	101%
Facilities	1	140.7	140.6	0.1	100%
Parkland Acquisition	1	1.6	1.6	0.0	100%
Piped Infrastructure	1	0.5	-	0.5	0%
Total	625	\$ 1,813.8	\$ 1,025.7	\$ 788.1	57%
Note - numbers may not add due to rounding					

The detailed list of open capital projects is included in Attachment 4.

Departments closed 29 projects in the second half of 2023, returning \$2.4 million to reserves for infrastructural development projects, bringing the full-year 2023 total to 66 closed projects, returning \$7.0 million to reserves.

Table 8 below provides a breakdown of all projects closed by portfolio as of December 31, 2023.

Table 8		
Portfolio	Closed Projects	Returned to Reserve \$ million
Infrastructure Development	28	6.3
Planning & Growth Management	6	0.2
Public Works	18	0.1
Community Services	3	(0.0)
Corporate Services & Chief Financial Officer	2	0.3
Office Fire & Rescue Services	6	0.0
Vaughan Public Libraries	0	-
Corporate Communications & Economic Development	2	0.0
Legal & Administrative Services	1	0.1
Program Management Office	0	-
Sub-Total	66	\$ 7.0

The detailed list of closed capital projects can be found [online](#).

Capital Transfers Authorized by the Chief Financial Officer/City Treasurer

The Chief Financial Officer/City Treasurer has the delegated authority to approve any operating or capital realignments between departments, provided they are fiscally neutral. A summary of these changes is incorporated into the semi-annual reporting process.

The list of authorized capital budget amendments processed in 2023 are summarized in Attachment 5 of this report.

Continuity Schedule of Reserves and Reserve Funds

Table 9						
Reserve Balances \$ million	Opening Balance	Revenues	Expenses	Closing Balance Before Commitments	Commitments	Closing Balance After Commitments
Obligatory Reserves						
Area Specific Development Charges	19.6	(0.6)	0.1	18.9	68.7	(49.8)
City-Wide Development Charges	545.2	62.1	96.3	511.0	461.4	49.6
Restricted Grant	28.4	26.2	12.3	42.3	27.2	15.1
Other	238.0	28.4	107.9	158.5	21.9	136.7
Sub-Total	\$ 831.3	\$ 116.1	\$ 216.7	\$ 730.7	\$ 579.2	\$ 151.5
Discretionary Reserves						
Capital from Taxation	23.9	17.5	20.8	20.6	17.7	2.9
Corporate	15.2	0.9	-	16.1	-	16.1
Infrastructure	254.8	72.3	60.3	266.8	113.0	153.8
Special Purpose	19.5	2.8	0.7	21.5	12.8	8.7
Sustainability	104.5	21.0	4.4	121.1	0.6	120.5
Sub-Total	\$ 417.9	\$ 114.5	\$ 86.2	\$ 446.1	\$ 144.1	\$ 302.1
Total	\$1,249.2	\$ 230.6	\$ 302.9	\$ 1,176.9	\$ 723.3	\$ 453.6
Note - numbers may not add due to rounding						

At year-end, the reserve balance before commitments was \$1,176.9 million, as summarized in Table 9 above. Net reserve activity of \$723.3 million is committed against these reserves and reserve funds. After this activity is accounted for, the total reserves and reserve fund balances as of December 31, 2023, was \$453.6 million, of which \$151.5 million was in obligatory reserves and \$302.1 million was in discretionary reserves.

Total Development Charge (DC) revenues of \$61.5 million is comprised of \$51.3 million in DC collections, \$23.5 million investment income, and \$13.5 million transferred from City-Wide Development Charges to Capital from Taxation in the form of an internal loan to fund the LED Street Lights project. This internal loan will be re-paid to City-Wide DC Reserves with interest over the next several years with savings in hydro costs as a result of the LED streetlights installed.

DC collections have fallen in 2023, after rebounding significantly over recent years, due to higher interest rates and a significant market slow down. Changes to DC legislation have also impacted collections due to the DC freeze and mandatory DC discounts limiting the City's ability to charge the full DC rate. In 2023, the impact of Bill 108 and Bill 23 on our DC collections was approximately \$6.5 million. Compared to the same period in 2022, City-wide DC collections have decreased by 54.9% or \$62.8 million.

The Detailed Reserve Continuity Schedule can be found [online](#).

Financial Ratios in alignment with Corporate Targets

Discretionary reserves provide the City with financial flexibility in order to safeguard against economic downturns and finance operations internally. To ensure the sustainability of these reserves, the City has adopted associated targets. The City also has a target ratio for debt servicing costs. The table below provides the status of these targets at the end of 2023.

Policy Ratio	2023	2022	Target
Discretionary Reserve	>50%	>50%	>50% Of Own Source Revenues
Working Capital*	2.7%	2.7%	Up To 10% Of Own Source Revenues (tax only)
Tax Rate Stabilization*	2.6%	2.0%	Up To 10% Of Own Source Revenues (tax only)
Debt Service	1.2%	1.3%	<10% Of Own Source Revenues

Discretionary Reserve Ratio - The greatest pressure on discretionary reserves is largely due to funding infrastructure replacement as the City’s inventory of infrastructure assets begin to reach the end of their useful lives.

Working Capital Ratio and Tax Rate Stabilization Ratio – Contributions to Working Capital Reserve and/or Tax Stabilization Reserve occur when the City achieves a surplus; these reserves can be sources of funding to address a year-end deficit position. In 2023, operating surplus from taxation was transferred to the Tax rate Stabilization Reserve.

Debt Service Ratio - The City’s policy limits debt servicing costs to a maximum of 10 percent of the City’s own-source revenue, which is significantly lower than the 25 per cent maximum legislated by the Province. Total debenture outstanding principal as of December 31, 2023 was approximately \$104.7 million (2022 - \$63.4 million). In 2023 the total debt repayment costs were \$6.6 million (2022 - \$6.4 million), \$4.1 million in principal and \$2.5 million in interest. Repayment costs of \$6.6 million represents approximately 1.2 percent of the City’s own source revenues.

Debt financing can be a strategic tool to fund infrastructure in the City, however fiscal prudence and due diligence are necessary to ensure the City’s long-term financial sustainability and flexibility. The Debt Service Ratio dropped from 2022 to 2023 mainly due to an increase in own-sourced revenues in 2023.

In 2023, additional debt of \$45.5 million was issued through Regional Municipality of York to fund capital work previously authorized by Council with debt as a funding source (but yet to be issued), and which have incurred costs up to December 31, 2022. This recent issuance will increase future debt servicing costs, which provide alternative

funding to constrained Infrastructure Reserves and spread payment for capital over the life of the assets.

Grant Activity Update

Since 2017, all grant activity is centrally tracked by the Municipal Partnership Office in Economic Development. Keeping city-wide priorities in mind, this office identifies and communicates funding opportunities, supports applications, and ultimately reports on the outcomes in partnership with the Financial Planning and Development Finance Department.

Canada Housing Accelerator Fund

The Government of Canada introduced the Housing Accelerator Fund (HAF) in the 2022 federal budget to accelerate the construction of housing and approval process for building permits. The Canada Mortgage and Housing Corporation (CMHC) is responsible for the disbursement of HAF on behalf of the Government of Canada.

The City of Vaughan applied to receive funding under HAF. The application included a proposed action plan and commitments that the City will undertake to achieve the goals for the Housing Accelerator Fund. The application was approved on October 4, 2023, and the City of Vaughan entered into an agreement with CMHC, to receive \$59.2 million in 4 equal instalments of \$14.8 million over the next four years beginning in 2023.

Table 10 below summarizes grants applied for and awarded in 2023; however, grants awarded in 2023 may not have been fully received by December 31, 2023. Table 11 summarizes actual grant revenues received in 2023.

Grants Awarded	Capital Grants Awarded	Operating Grants Awarded
Canada Housing Accelerator Fund	59,153,675	
Active Transportation Fund (ATF)	9,600,000	
Pedestrian and Cycling Program	500,000	
Zero Emissions Vehicle Program (ZEVIP)	230,000	
Next Generation 911 Emergency Response System	73,460	
Ontario Vehicle Innovation Network (OVIN)		2,500,000
Small Business Enterprise Centre Funding		323,525
Canada Summer Jobs		144,103
Grants for Vaughan Public Library		143,234
CanExport Fund		6,928
Celebrate Canada		16,000
Museum Assistance Program (MAP)		4,428
Reconnect Ontario 2023		98,975
Seniors Community Grant Programs		56,219
Trees Environmental Sustainability Grants		10,000
Young Canada Works		23,378
Sub-totals	\$ 69,557,135	\$ 3,326,790
Total Grants Awarded in 2023	\$	72,883,924
Note - grants awarded may not have been received in 2023		
Note - numbers may not add due to rounding		

In 2023, the City received approximately \$29.2 million in grant revenues, excluding Canada Community-Building Funding (formerly Gas Tax) of \$10.1 million.

Grant Funding Received	Capital Grants	Operating Grants
Canada Housing Accelerator Fund	14,788,419	
Investing in Canada Infrastructure Program (ICIP)	6,144,906	
Disaster Mitigation and Adaptation Fund (DMAF)	4,171,799	
Ontario Vehicle Innovation Network (OVIN)	625,000	
Federation of Canadian Municipalities (FCM)	269,493	
Canada Community Revitalization Fund (CCRF)	1,099,324	10,060
Canada Summer Jobs		122,779
Celebrate Canada		16,000
Recreation Virtual Programs		16,718
Resource Productivity and Recovery Authority Grants		1,582,438
Public Library Operating Grants		203,242
Next Generation 911 Emergency Response System		73,460
Reconnect Ontario 2023		98,975
Fire Prevention Grant		19,393
Sub-totals	\$ 27,098,941	\$ 2,143,064
Total Grants Received in 2023	\$	29,242,006
Note - numbers may not add due to rounding		

Long-Term Financial Planning

In 2023, the final report on the Long-Range Fiscal Plan (LRFP) for the City of Vaughan was presented to Council by Hemson Consulting Ltd. The goal of the LRFP is to assist staff in assessing the current and future financial position of the City. The Fiscal Impact Model considers assumptions related to growth, development, asset management, and operating costs to inform growth assessment and revenues, operational impacts related to growth, reserve management, long-term cash flow and tax levy requirements to support growth and asset needs. The Fiscal Impact Model will continue to inform development of future budgets and multi-year financial plans. Another key element of the LRFP is to determine how fiscal policies are structured to support fiscally prudent decision-making. Updates to the Reserves and Reserve Fund Policy were introduced in 2023 to enhance the long-term sustainability of the City.

Financial Impact

The programs discussed in this Fiscal Health Report are funded within the approved 2023 budget. There is no financial impact from this report.

Operational Impact

The Fiscal Health Report is a consolidated effort prepared in consultation with all City departments. Departmental inputs help to identify and estimate the variances reported on the 2023 operating and capital budgets.

Broader Regional Impacts/Considerations

Not applicable

Conclusion

The report is consistent with the priorities set in the Service Excellence Strategic Plan under Service Excellence and Accountability: Financial Sustainability.

The City's tax and rate based operating results tracked more favourably than budgeted for fiscal year 2023. However, as uncertainty remains regarding the extent of inflation, high interest rates, as well as the outcome of Bill 108 and Bill 23, staff continue to assess the financial impact of these pressures on operating, maintenance, repair and capital costs in 2024 and beyond. Staff will continue to monitor the financial health of the organization, provide advice and guidance to departments, and take steps to mitigate all pressures, including utilizing funding from reserves and senior levels of government as necessary.

The Fiscal Health Report will continue to evolve to ensure it continues to provide relevant information that assists in ensuring the financial sustainability of the City. Consistent with current practices, regular updates advising of changes in the City's financial landscape will be brought forth to Council.

For more information, please contact:

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Nancy Yates, Director, Financial Services, ext. 8984

Attachments

1. Year End 2023 City Operating Financial Revenue/Expense Summary
2. Year End 2023 Consolidated Operating Budget Results Summary
3. Year End 2023 Portfolio/Department Commentary
4. Year End 2023 Capital Project Listing
5. Year End 2023 Capital Budget Amendments Listing

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CITY OF VAUGHAN
2023 City Operating Budget
Fiscal Position as of December 31, 2023

REVENUE / EXPENDITURE SUMMARY

\$M	2023 ANNUAL BUDGET	FULL YEAR DECEMBER 31, 2023		
		YTD BUDGET	YTD ACTUAL	VARIANCE FAV (UNFAV.)
REVENUES:				
TAXATION	230.1	230.1	229.5	(0.5)
SUPPLEMENTAL TAXATION	3.5	3.5	3.0	(0.5)
PAYMENT IN LIEU	2.7	2.7	2.3	(0.3)
RESERVES AND OTHER TRANSFERS	29.5	29.5	28.5	(1.0)
DEPT. FEES AND SERVICE CHARGES	61.0	61.0	66.7	5.8
CORPORATE	28.3	28.3	43.9	15.6
TOTAL REVENUES	355.0	355.0	374.0	19.0
EXPENDITURES:				
DEPARTMENTAL	320.0	320.0	317.4	2.6
RESERVE CONTRIB. & CORP. EXP.	16.0	16.0	45.1	(29.1)
LONG TERM DEBT	11.8	11.8	5.0	6.7
CONTINGENCY	4.2	4.2	0.3	4.0
CAPITAL FROM TAXATION	3.0	3.0	3.0	0.0
TOTAL EXPENDITURES	355.0	355.0	370.8	(15.8)
TOTAL NET	0.0	0.0	3.2	3.2

Legal and Administrative Services

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	3.96	2.89	(1.07)
Labour	13.01	12.76	0.25
Other Expenditures	11.76	10.55	1.21
Total Expenditures	24.77	23.31	1.46
Net	20.80	20.42	0.38

Capital Results (\$M):

Year	Open #	Unspent (\$M)
2023	3	0.37
2021	1	0.14
2020	1	0.23
2019	1	0.64
2016	1	0.22
Total	7	1.59

Legal and Administrative Services has a favourable variance at year-end primarily driven by:

- Lower than anticipated insurance claims costs (Office of the City Clerk)
- Lower than budgeted labour expenditures as a result of vacancies (Legal Services, Procurement Services)

These were partially offset by:

- Greater than budgeted spending in Professional Fees (Legal Services)
- Higher insurance premium costs (Office of the City Clerk)

Work continued on a few capital projects including the Comprehensive Zoning By-Law Appeals (Legal Services) and the Electronic Document Management System (Office of the City Clerk). One capital project closed during the second half of the year.

Portfolio: Community Services

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	21.73	29.87	8.15
Labour	28.04	29.10	(1.06)
Other Expenditures	4.54	6.07	(1.53)
Total Expenditures	32.58	35.17	(2.59)
Net	10.86	5.30	5.55

Capital Results (\$M):

Year	Open #	Unspent (\$M)
2023	5	0.47
2022	4	0.23
2021	1	0.01
2020	1	0.06
2019	1	0.04
2018	3	0.03
2017	3	17.50
2008-2016	3	0.09
Total	21	18.44

Community Services has a favourable variance at Q4 primarily driven by:

- Full rebound from the impact of Covid-19, resulting in a strong demand for recreational programming and permits which has led to higher than anticipated revenues (Recreation Services)
- Better than expected Fines & Penalties revenue due in large part to new by-laws (By-Law & Compliance, Licensing & Permit Services)
- Lower than budgeted labour expenditures as a result of vacancies (By-Law & Compliance, Licensing & Permit Services)

These were partially offset by:

- Higher part-time labour costs due to increases in wages and programming (Recreation Services)
- An increase in contractor and contract materials, bank charges, and materials and supplies expenses, correlated to higher recreational programming and permit revenues, along with inflationary pressures (Recreation Services)
- Licensing & Permit Revenues trending lower than expected (By-Law & Compliance, Licensing & Permit Services)

Work continued on several capital projects including VMC Library, Recreation and YMCA Centre of Community; Feasibility study and business plan for the establishment of a City of Vaughan Parking Authority; Fitness Centre Equipment Replacements; Community Centre & Program Equipment Replacement; and Furniture, Fixtures & Equipment for GAWCC Renovation. Three capital projects were completed and closed during the second half of the year.

Fire and Rescue Service

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	0.89	0.98	0.09
Labour	57.13	57.23	(0.10)
Other Expenditures	2.90	2.92	(0.01)
Total Expenditures	60.03	60.15	(0.12)
Net	59.14	59.17	(0.02)

Capital Results (\$M):

Year	Open #	Unspent (\$M)
2023	16	1.53
2022	5	0.21
2021	5	0.37
2020	3	0.93
2019	5	0.37
2018	3	0.27
2017	2	0.19
2014	1	0.04
Total	40	3.91

Vaughan Fire and Rescue Service has an unfavourable variance at year-end driven by a negative variance in overtime, partially offset by labour gapping within multiple divisions.

Work continued on several capital projects including Replace Engine #7986, Replace Engine #7984, Replace Engine #7985, and a I.G. Tanker Freightliner/Tanker Replacement. Six capital projects were completed and closed during the second half of the year.

Portfolio: Corporate Services & Chief Financial Officer

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	2.60	3.32	0.73
Labour	23.31	22.92	0.39
Other Expenditures	7.89	7.69	0.20
Total Expenditures	31.20	30.61	0.59
Net	28.60	27.28	1.32

Capital Results (\$M):

Year	Open #	Unspent (\$M)
2023	4	2.33
2022	4	1.45
2020	1	0.25
2019	3	0.32
2018	2	0.64
2017	1	0.97
2016	4	2.43
2014	1	1.68
Total	20	10.07

Corporate Services has a favourable variance at Q4 driven mainly by:

- Higher than budgeted labour recovery from capital projects
- Higher than budgeted Taxation and Property Assessment Revenues
- Lower than budgeted labour costs as a result of vacant positions
- Lower than anticipated spending on Professional Fees, and Training and Development
- Higher than anticipated spending on Service Contracts

Work continued in Q4 on several large ongoing capital projects such as:

- Central Computing Infrastructure, Personal Computer (PC) Assets Renewal, and AV Infrastructure Renewal (Office of the Chief Information Officer)
- Finance Modernization, and Workforce Management System (Deputy City Manager Corporate Services and Chief Financial Officer)
- Water and Wastewater Billing System Discovery (Financial Services)
- Diversity, Equity, and Inclusion Strategic Plan (Chief Human Resources Officer)
- Growth Related Financial Studies and Analysis (Financial Planning and Development Finance)

Portfolio: Infrastructure Development

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	13.08	14.99	1.92
Labour	30.84	29.10	1.74
Other Expenditures	9.85	12.73	(2.88)
Total Expenditures	40.69	41.83	(1.14)
Net	27.62	26.84	0.78

Capital Results (\$M):

Year	Open #	Unspent (\$M)
2023	25	33.27
2022	40	64.78
2021	43	45.94
2020	32	76.02
2019	59	171.50
2018	26	30.11
2017	18	190.39
2004-2016	49	47.86
Total	292	659.88

Infrastructure Development has a favourable variance at Q4 driven mainly by:

- Lower than budgeted costs in labour as a result of vacancies in approved positions
- Higher than budgeted fees in Development Engineering
- Higher than budgeted recoveries in the Infrastructure Planning & Corporate Asset Management and Facilities Management departments

These are partially offset by:

- Lower than budgeted labour recoveries driven by vacancies in approved budgeted positions
- Higher than budgeted costs in Facilities Management for security operations and general maintenance
- Higher than budgeted reserve contribution in Development Engineering due to higher than budgeted fee collection

Work continued in Q4 on several large ongoing capital projects such as:

- North Maple Regional Park Development
- Carrville Community Centre, Library and Park in Block 11
- Kirby Road Extension - Dufferin Street to Bathurst Street
- North Maple Community Bridge construction to link Canada Drive and America Avenue
- Road Rehabilitation and Watermain Replacement across the City
- Dufferin Works Yard Improvements/ Renovations
- Construction of Fire Station 7-12
- Rainbow Creek Crossing

Portfolio: Planning and Growth Management

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	32.90	24.43	(8.47)
Labour	25.73	21.07	4.66
Other Expenditures	1.42	1.58	(0.16)
Total Expenditures	27.15	22.65	4.50
Net	(5.75)	(1.79)	(3.96)

Capital Results (\$M):

Year	Open #	Unspent (\$M)
2023	7	2.02
2022	2	0.62
2021	3	2.08
2020	14	18.82
2019	14	29.10
2018	9	2.91
2017	2	0.24
2016	5	14.44
2015	3	0.68
2013	4	1.47
2012	2	0.46
2011	2	0.47
Total	67	73.30

Planning and Growth Management has an unfavorable variance at Q4 driven mainly by:

- Lower than budgeted fees in Development Planning and Building Standards
- Lower than budgeted reserve draw in Building Standards due to lower than budgeted full costs
- Lower than budgeted labour recoveries in the Policy Planning & Special Programs department mainly due to vacancies in budgeted positions
- Higher than budgeted reserve contribution in Development Planning due to lower than budgeted full costs

These are partially offset by:

- Lower than budgeted labour mainly due to vacancies for budgeted positions
- Lower than budgeted non-labour costs in various areas

Work progressed on open capital projects with some of the more significant expenditures in the year related to Official Plan Review, Zoning By-law Review and Major Mackenzie Drive Streetscape Improvement.

Portfolio: Public Works

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	3.54	3.55	0.01
Labour	26.46	28.72	(2.25)
Other Expenditures	36.37	36.43	(0.06)
Total Expenditures	62.83	65.15	(2.31)
Net	59.30	61.60	(2.30)

Capital Results (\$M):

Year	Open #	Unspent (\$M)
2023	47	5.08
2022	34	6.90
2021	27	2.60
2020	13	10.82
2019	11	1.46
2018	11	2.84
2017	4	1.78
2010-2016	14	3.78
Total	161	35.26

Public Works has an unfavourable variance at Q4 driven mainly by:

- Higher than budgeted labour costs as a result of overtime for seasonal and maintenance activities, and the advancement of MoveSmart initiatives
- Higher than budgeted Materials and Supplies (Parks, Forestry and Horticulture Operations, Transportation and Fleet Management Services)
- Higher than budgeted expenses for Windrow activities (Transportation and Fleet Management Services)
- Higher than budgeted costs for Hydro, Water and Fuel
- Lower than budgeted Blue Box Program grant revenue (Environmental Services)

These were partially offset by:

- Lower than budgeted Contractor costs (Environmental Services and Parks, Forestry and Horticulture Operations)
- Higher than budgeted Rents and Concessions revenues (Parks, Forestry and Horticulture Operations)

Work progressed on open capital projects with some of the more significant expenditures in the year related to:

- Parks Concrete Walkway Repairs
- Tree Planting Program – Regular
- Curb and Sidewalk Repair and Replacement and Pavement Crack and Seal program
- Air Regenerative Sweeper and Street Sweeper Replacements
- Sidewalk Tractor with Plow/Salt Spreader Replacement
- Urban Forest Revitalization
- Madvac – litter vacuum additions
- Baseball Diamond Redevelopment
- MoveSmart projects (Mobility Management Program, Neighbourhood Traffic Management Plan, Sustainable Mobility Program, Road Safety Program)

Vaughan Public Libraries

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	0.36	0.46	0.10
Labour	18.09	17.05	1.05
Other Expenditures	5.01	4.93	0.08
Total Expenditures	23.10	21.98	1.12
Net	22.74	21.51	1.22

Capital Results (\$M):

Year	Open #	Unspent (\$M)
2023	3	1.06
2021	1	0.14
2019	4	1.24
2018	1	0.09
Total	9	2.54

Vaughan Public Libraries (VPL) has a favourable variance at Q4 driven by:

- Labour was lower than budget due to the anticipated closure of the Woodbridge Library for renovation in early 2024. Staff positions that become vacant during 2023 across VPL were held open in order to re-locate the Woodbridge Library staff during the closure.
- Higher revenues than budget due to the successful application of two government grants as well as greater revenue generated through in-house paid programming such as summer and PA day camp.

Work continued in Q4 on several ongoing city-wide capital projects related to resource purchases, furniture, and equipment, as well as technology upgrades. Capital projects for library services at the new Carrville Library were also active and ongoing.

Program Management Office

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	0.05	(0.05)	(0.10)
Labour	3.74	3.49	0.25
Other Expenditures	(0.32)	(0.41)	0.10
Total Expenditures	3.43	3.08	0.35
Net	3.38	3.12	0.25

Capital Results (\$M):

Year	Open #	Unspent (\$M)
2020	2	0.19
2017	1	0.01
2016	1	0.14
Total	4	0.34

Program Management Office ended Q4 2023 with a net favourable variance to budget mainly due to labour vacancies.

Work continued in Q4 on several ongoing capital projects such as the Service Excellence Strategic Initiatives and Corporate Performance Measures.

Office of Communications and Economic Development

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	0.66	0.68	0.02
Labour	7.55	7.57	(0.01)
Other Expenditures	0.15	0.07	0.08
Total Expenditures	7.70	7.64	0.06
Net	7.04	6.95	0.09

Communications and Economic Development has no significant operating variances.

Work continued in Q4 and on ongoing capital projects such as the CRM Service Vaughan and Staff Forum.

Capital Results (\$M):

Year	Open #	Unspent (\$M)
2019	1	0.00
2016	2	1.07
2015	1	0.02
Total	4	1.09

Corporate Revenues & Expenditures

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Corporate Revenue	28.25	43.88	15.63
Reserves & Other Transfers	10.76	14.09	3.33
Taxation (net)	236.22	234.87	(1.35)
Revenues	275.24	292.84	17.61
Corporate Expenditures	23.23	48.37	(25.14)
Long-Term Debt	11.75	5.02	6.73
Total Expenditures	34.98	53.39	(18.41)
Net	(240.25)	(239.45)	(0.80)

Corporate Revenues & Expenditures ended in Q4 2023 with a slight net unfavourable variance to budget driven mainly by:

- Higher than budgeted Corporate Revenues, mainly attributable to higher than budgeted investment income due to increases in interest rates; requesting and receiving payout of surplus funds in the City's account with its employee benefits insurance provider; and higher fines & penalties of due to increased deferral of tax payments.
- Reserves and other transfers are higher than budget due mainly to recoveries from capital to correspond to higher spending in capital projects.
- Taxation is below budget due to lower payment in lieu of taxes and timing in supplemental assessments.
- Corporate expenditures are higher than budgeted due mainly to labour gapping budgeted in Corporate but realized in departments; contribution of the payout from the City's employee benefits insurance provider to the Employer Benefits Reserve not budgeted; Infrastructure Reserve contributions to support future repair, rehabilitation and replacement of existing assets (\$12.5M), Insurance Reserve contributions (\$2.0M); and higher repayment of taxes due to reassessments from MPAC;
- Favourable variance is due to the delay in issuing new debt of \$4.8M and charging principal payments of \$1.9M to the liability account instead of the operating expense account for the loan guarantee of the YMCA at the Vaughan Metropolitan Centre in line with the Public Service Accounting Board (PSAB) accounting regulations for public entities.

City Council

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	0.00	0.00	0.00
Labour	3.64	3.40	0.25
Other Expenditures	0.43	0.28	0.15
Total Expenditures	4.08	3.67	0.40
Net	4.08	3.67	0.40

Favourable variance attributable mainly to labour gapping.

Integrity Commissioner & Lobbyist Registrar

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	0.00	0.00	0.00
Labour	0.35	0.33	0.03
Other Expenditures	0.18	0.14	0.03
Total Expenditures	0.53	0.47	0.06
Net	0.53	0.47	0.06

Integrity Commissioner & Lobbyist Registrar ended the quarter with a net favourable variance to budget mainly due to delays in computer software upgrades related to Lobbyist Registry enhancements and delays in seminars/workshops.

Internal Audit

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	0.00	0.00	0.00
Labour	0.98	0.98	0.00
Other Expenditures	0.11	0.09	0.02
Total Expenditures	1.10	1.07	0.02
Net	1.10	1.07	0.02

Internal Audit had a net favourable variance mainly due to timing delay in consultant work.

City Manager

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	0.00	0.00	0.00
Labour	0.72	0.70	0.02
Other Expenditures	0.11	0.04	0.06
Total Expenditures	0.83	0.75	0.09
Net	0.83	0.75	0.09

Favourable net expenditure variance was due mainly to lower usage of professional services.

City of Vaughan
 Corporate Services & CFO Portfolio
 Financial Planning & Development Finance Department

List of Capital Projects as of December 31, 2023

Managing Portfolio	Project # & Title	# of Projects	Total Project Budget	Total Project Actuals	Total Project Variance
Managing Portfolio/Office	Project # & Title	Sum of Count	Sum of Life To Date Budget	Sum of Life To Date Actual	Sum of Life To Date Variance
Communications and Economic Development	AV-9532-15 Access Vaughan Phase II - Step	1	50,500	32,794	17,706
	SE-0083-16 Staff forum	1	191,500	132,552	58,948
	SE-0088-16 Service Vaughan Phase I	1	4,823,423	3,812,180	1,011,243
Communications and Economic Development Total		3	5,065,423	3,977,526	1,087,897
Community Services	AV-9543-19 AV Space Configuration	1	51,500	49,946	1,554
	BY-9538-16 By-Law & Compliance Group Techna System Upgrade	1	111,000	59,254	51,746
	BY-9558-21 Coyote Study Partnership with Un	1	20,963	7,395	13,568
	BY-9559-22 Business Plan for Infrast. Dvlpmt - VAS Shelter & Operations Centre - new facility planning	1	78,610	62,131	16,479
	BY-9560-22 Feasibility study and business plan for the establishment of a City of Vaughan Parking Authority	1	262,032	209,626	52,406
	BY-9562-23 Two-way radios for Enforcement Services for use with existing system	1	199,145	-	199,145
	BY-9563-23 Purchase of Bicycles for Enforcement Services	1	5,241	4,507	734
	BY-9564-23 Purchase of Two Electronic Bicycles for Enforcement Services	1	15,722	-	15,722
	RE-9503-18 Fitness Centre Equipment Replacement	1	1,463,220	1,458,049	5,171
	RE-9504-08 Pierre Berton Discovery Centre	1	1,500,000	1,485,448	14,552
	RE-9527-18 Events Strategy	1	167,000	164,470	2,530
	RE-9531-16 Recreation and Culture Customer Service Review and Plan	1	34,200	10,479	23,721
	RE-9534-17 Community Centre Program Equip	1	501,000	407,658	93,342
	RE-9536-17 CLASS System Upgrade - Pheriph	1	77,250	66,857	10,393
	RE-9537-17 VMC Library, Recreation and YM	1	33,173,679	15,774,226	17,399,453
	RE-9538-18 Facility Equipment Replacement At Community Centres	1	239,900	214,733	25,167
	RE-9542-19 Age Friendly Community Designa	1	115,500	115,954	38,546
	RE-9544-20 Implementation of Event's Stra	1	63,000	-	63,000
	RE-9545-22 Furniture, Fixtures & Equipment for GAWCC Renovation	1	309,000	176,923	132,077
	RE-9546-23 Recreation User Fee Policy Review & Update	1	150,000	-	150,000
	RE-9547-22 City Playhouse Renewal	1	257,500	225,183	32,317
	RE-9548-23 Implementation of CSO/FAP Policy (CRM, etc.)	1	104,813	-	104,813
Community Services Total		22	38,939,275	20,492,839	18,446,436
Corporate Services & Chief Financial Officer	BU-2551-18 Growth Related Financial Analysis and Long Range Fiscal Planning	1	780,781	659,532	121,249
	BU-2554-20 Growth Related Financial Studi	1	727,608	480,481	247,127
	FI-0088-22 Exploration/Assessment re: TXM Phase II Enhancement	1	97,850	16,490	81,360
	FI-0089-22 Water and Wastewater Billing System Discovery	1	736,000	468,558	267,442
	FI-0090-23 Water Billing Collections and Operations	1	2,060,000	338,083	1,721,917
	FI-2533-18 Finance Modernization	1	2,404,564	1,882,505	522,059
	FI-9595-22 Finance Modernization-CAMngnt	1	1,127,504	540,487	587,017
	HR-9582-22 Diversity, Equity and Inclusion Strategic Plan	1	634,438	121,406	513,032
	HR-9596-23 Information and Communication Components	1	257,500	6,813	250,687
	IT-3011-16 Central Computing Infrastructure	1	8,991,417	7,609,553	1,381,864
	IT-3013-16 Personal Computer (PC) Assets Renewal	1	4,978,209	4,096,514	881,694
	IT-3020-14 Vaughan On-line Improvements	1	2,877,000	1,193,196	1,683,804
	IT-9546-17 AV Infrastructure Renewal	1	2,964,368	1,994,721	969,648
	IT-9597-23 Data Services Group	1	175,100	-	175,100
	IT-9598-23 Digital Master Plan	1	180,250	-	180,250
	SE-0076-16 Job Description & Evaluation Pr	1	200,000	144,144	55,856
	SE-0080-16 Service Excellence Leads Progr	1	693,168	587,387	105,780
	SE-0081-19 Service Excellence Recogn.Prog	1	122,466	74,888	47,578
	SE-0089-19 Wellness Strategy	1	329,932	239,253	90,679
	SE-0091-19 Workforce Management System- P	1	2,131,471	1,947,046	184,425
Corporate Services & Chief Financial Officer Total		20	32,469,626	22,401,057	10,068,569
Infrastructure Development	37-2-04 New Civic Centre	1	140,695,378	140,576,366	119,012
	BF-8378-15 New Carrville CC and District Park in Block 11- Design & Construction(DC & T)	1	96,987,043	63,309,055	33,677,987
	BF-8388-12 City Hall (Civic Centre)- Demolition, Parking & Storm Drainage Improvements(DF)	1	2,069,300	2,041,391	27,909
	BF-8476-15 Building upgrades to meet AODA Requirements	1	1,390,600	1,278,505	112,095
	BF-8477-16 CCTV Connection to City's Network (8 out of approx. 25 locations)	1	321,300	68,194	253,106
	BF-8487-15 Building Condition Audits	1	425,298	359,567	65,731
	BF-8502-16 Fire Station Interior Renovation Program	1	397,580	403,392	(5,812)
	BF-8545-22 Al Palladini - West Entrance Accessibility Improvements	1	502,640	3,156	499,484
	BF-8566-22 Woodbridge Highlands Parks - Replace and Upgrade existing lighting	1	701,430	264,040	437,390
	BF-8582-17 Various - Kantech Access Contr	1	51,500	50,609	891
	BF-8591-17 Fire Hall (General) - Annual C	1	485,954	230,326	255,628
	BF-8594-19 Various Comm.Cntrs.-Accessibil	1	545,600	457,528	88,072
	BF-8595-18 Fire Halls (General)	1	200,850	221,359	(20,509)
	BF-8598-18 Various Facilities - Energy Initiatives	1	1,269,948	638,594	631,354
	BF-8601-18 Various Community Centres - Kantech Access Control	1	51,500	45,659	5,841
	BF-8604-18 Various Community Centres - Pool Capital Improvements	1	1,043,296	884,705	158,591
	BF-8611-21 Various Community Centres and Li	1	1,617,800	1,572,423	45,377
	BF-8614-17 Community Centre Common Space	1	155,350	98,471	56,879

Managing Portfolio	Project # & Title	# of Projects	Total Project Budget	Total Project Actuals	Total Project Variance	
Infrastructure Development	BF-8615-20 Various Community Centres - Co	1	518,626	168,199	350,427	
	BF-8619-23 Garnet Williams CC - Parking Lot Improvements	1	673,105	15,567	657,538	
	BF-8621-18 Various Buildings - Office/space renovations	1	4,144,666	2,604,840	1,539,826	
	BF-8622-19 Various Community Centres - Re	1	914,949	803,607	111,342	
	BF-8624-19 Various Community Centres - Re	1	894,596	842,821	51,775	
	BF-8625-19 Various Community Centres - Re	1	365,551	359,822	5,729	
	BF-8626-21 Various Community Centres - Refr	1	1,076,161	913,601	162,560	
	BF-8627-19 Garnet Williams CC - Refrigera	1	229,443	227,720	1,723	
	BF-8637-18 Various Community Centres - Replacement of Rubber Flooring	1	383,267	263,030	120,237	
	BF-8641-18 Various Community Centres - Replacement of Cooling Towers	1	260,422	248,244	12,178	
	BF-8654-19 Various Community Centres - Re	1	529,214	266,283	262,931	
	BF-8657-21 Garnet Williams CC - Rink Concre	1	1,676,444	1,542,483	133,961	
	BF-8663-22 Various Community Centres - Roof Replacement	1	3,202,709	1,664,520	1,538,189	
	BF-8671-18 Energy Retrofits - City Facilities	1	1,545,000	673,846	871,154	
	BF-8673-19 City Hall Lutron Lighting Cont	1	183,422	83,824	99,598	
	BF-8674-19 Heritage Properties Renewal	1	1,304,161	1,183,755	120,407	
	BF-8704-22 Building Automation System Replacement/Upgrading BCRL	1	169,950	94,518	75,432	
	BF-8706-21 Mechanical Renewal AHU Replaceme	1	998,504	979,093	19,411	
	BF-8710-21 Mechanical Renewal Cooling Tower	1	281,765	-	281,765	
	BF-8719-22 Flooring Replacement/Upgrading Vellore Hall	1	169,950	132,960	36,990	
	BF-8720-22 Flooring Replacement/Upgrading Kline House	1	43,054	-	43,054	
	BF-8755-22 Washroom Renewal Kline House	1	57,556	966	56,591	
	BF-8757-21 Interior Renewal Drywall Replace	1	103,000	102,717	283	
	BF-8767-21 Security Replacements/Upgrading	1	460,253	325,888	134,365	
	BF-8787-19 HVAC & RTU1 Replacement Father	1	329,175	329,193	36,982	
	BF-8789-19 Heat Recovery Unit (KDH) Repla	1	44,450	34,078	10,372	
	BF-8791-19 Refrigeration Plant Chiller Re	1	463,500	466,874	(3,374)	
	BF-8793-19 Structural Study - Various He	1	89,091	18,267	70,824	
	BF-8800-19 Various Parking Lot Renewals	1	4,530,909	1,560,315	2,970,594	
	BF-8808-19 Roof Replacement - Various Com	1	2,981,850	2,799,671	182,179	
	BF-8816-20 Mechanical Replacement/Upgradi	1	190,550	182,454	8,096	
	BF-8822-19 Energy Audits for Buildings	1	167,700	135,036	32,664	
	BF-8823-19 Holiday Decorations	1	241,250	248,051	(6,801)	
	BF-8826-20 City Hall - Fountain Restorati	1	489,900	452,511	37,389	
	BF-8827-22 JOC - Replace Security Gates	1	233,398	-	233,398	
	BF-8829-22 Various Heritage Locations - Exterior Renovations	1	482,533	96,540	385,993	
	BF-8833-20 MNR Remediation	1	977,984	525,740	452,244	
	BF-8834-21 Security Renewal Facility Re-Key	1	128,750	53,665	75,085	
	BF-8835-20 Fire Hall Security Upgrade	1	386,250	276,906	109,344	
	BF-8840-22 City Hall - Concrete Work Repair and Replacement	1	527,360	32,156	495,204	
	BF-8842-21 FH7-1 Facility & Energy Renewal	1	5,543,451	344,356	5,199,095	
	BF-8843-21 Pumping Stations Renewal	1	339,900	64,137	275,763	
	BF-8847-21 ULC Regulatory Compliance (Fire	1	396,550	27,015	369,535	
	BF-8849-21 Alarm Fire & Surveillance System	1	314,150	-	314,150	
	BF-8850-21 Retrofit of HVAC Systems to Ultr	1	566,500	545,268	21,232	
	BF-8852-23 2023-26 Facilities - (A-B) Exterior Facilities Renewal Program	1	1,957,492	56,532	1,900,960	
	BF-8853-23 2023-26 Facilities - (C) Interiors Renewal Program	1	155,838	483	155,356	
	BF-8854-23 2023-26 Facilities - (D) Services Renewal Program	1	2,451,174	194,086	2,257,089	
	BF-8855-23 2023-26 Facilities - (F) Special Construction & Demolition Renewal Program	1	1,580,038	58,882	1,521,156	
	BF-8856-23 2023 - 2026 Facilities - (G) Building Sitework Renewal Program	1	2,249,883	1,603,483	646,400	
	BF-8857-23 2023-26 Facilities - Heritage Properties Renewal Program	1	522,322	6,721	515,601	
	BF-8859-23 2023-26 Facilities - Betterment Program	1	609,348	-	609,348	
	BF-8860-23 2023-2026 Facilities - Studies Program	1	509,850	-	509,850	
	BF-8861-22 Supply and Install Backflow Preventers - Various Locations	1	566,500	5,793	560,707	
	BF-8865-22 MacMillan Property Farm - Window Replacement	1	113,300	-	113,300	
	BF-8866-22 MNR- Lower Building Demolition	1	339,900	25,101	314,799	
	BF-8867-22 Construction of New West Woodbridge Branch Library at FECC	1	8,655,752	-	8,655,752	
	BF-8868-22 Woodbridge Library Renovations	1	2,436,448	119,846	2,316,601	
	BF-8869-22 Sports Village Skating Trail	1	992,121	948,762	43,359	
	BF-8870-22 OMNI Channel Centralized Service Counter	1	798,000	716,524	81,476	
	BF-8873-23 FH 7-6 Feasibility Study for Expansion of Fire Station	1	198,275	-	198,275	
	BF-8874-23 Underground Salt Containment Tanks	1	1,575,878	-	1,575,878	
	CD-1978-18 Active Transportation Facility on Pine Valley Drive - Strada Dr to Clubhouse Rd	1	654,061	514,277	139,784	
	CD-1980-19 Sidewalk and Street Lighting o	1	16,192,261	14,729,782	1,462,479	
	CD-2001-16 2018 Road Rehabilitation					
	Phase 1 - West					
	Phase 2 - East					
	Phase 4 (R&W) - East					
	Phase 5 (R&W) - West					
	(DF)		1	6,839,816	6,839,999	(183)

Managing Portfolio	Project # & Title	# of Projects	Total Project Budget	Total Project Actuals	Total Project Variance
Infrastructure Development	CD-2002-16 2018 Watermain Replacement Phase 3 - Major Mack Dr - East Phase 4 - Peelar Rd Area - East Phase 5 - Hanlan Rd Area - West (WR)	1	17,238,400	16,931,325	307,075
	CD-2006-15 Major Mackenzie Drive Streetscape - Phase 1b City Hall Campus(DC & KVLR)	1	356,705	40,948	315,757
	CD-2007-19 Sidewalk, ATF and Street Light	1	4,637,863	4,538,195	99,668
	CD-2012-15 Active Transport Facility	1	253,000	253,000	-
	CD-2013-15 Sidewalk (walkway) Replacement- Islington Ave and Dorengate Dr(GTR)	1	409,390	390,189	19,201
	CD-2015-15 2016 Road Rehabilitation Phase 1 - Roads - West T16-066 Phase 2 - Roads - West T16-066 Phase 3 - Roads - East T16-013 Phase 4 - Roads - East Phase 5 - Roads & Water, Kipling - West Phase 6 - Road & Water, Stegman's Mill Road - West Phase 7 - Road & Water, Basaltic Rd & Planchet Rd - East (GTR & DF)	1	9,193,069	8,577,955	615,114
	CD-2018-15 2017 Road Rehabilitation Phase 1 - Roads - West Phase 2 - Roads - East Phase 3 - Roads & Water, Old Woodbridge - West Phase 4 - Roads & Water, McKenzie Str - West (GTR & DF)	1	5,654,467	5,654,767	(300)
	CD-2026-17 2019 Road Rehabilitation/ Reco	1	15,655,400	15,593,214	62,186
	CD-2027-17 2019 Watermain Replacement	1	12,556,700	11,700,380	856,320
	CO-0074-14 Vaughan Hospital Precinct Development- Culvert Work on Major Mackenzie Drive (SR)	1	4,527,716	4,527,716	-
	DE-7098-15 Pedestrian and Bicycle Network Implementation Program	1	837,744	738,918	98,825
	DE-7104-15 TMP Education, Promotion, Outreach and Monitoring	1	428,258	226,118	202,139
	DE-7125-15 OPA 620 (Steeles West) East - West Collector Road	1	503,000	-	503,000
	DE-7137-16 Block 61 Valley Corridor Crossings	1	4,242,400	3,673,453	568,947
	DE-7139-16 Storm Drainage and Storm Water Management Master Plan Update	1	1,023,552	780,868	242,684
	DE-7141-16 Transportation Master Plan Update	1	1,838,992	1,615,674	223,318
	DE-7142-16 Water Master Plan Update	1	907,686	671,436	236,250
	DE-7150-15 Zenway / Fogul Sanitary Sub-Trunk	1	4,391,000	4,195,479	195,521
	DE-7151-15 Huntington Road Reconstruction, Highway 7 to Langstaff Road	1	2,429,000	1,802,794	626,206
	DE-7157-15 Huntington Road Trade Valley to Rutherford - Sanitary Sub-Trunk	1	4,511,500	4,380,057	131,443
	DE-7165-16 Jackson Street Storm Sewer	1	580,681	569,763	10,918
	DE-7166-16 Sidewalk & Streetlighting - Rutherford Road (Dufferin to Crimson Forest)	1	262,000	-	262,000
	DE-7168-16 Wastewater Master Plan Update	1	909,746	655,415	254,331
	DE-7169-16 Concord GO Comprehensive Transportation Study	1	1,857,790	1,328,801	528,989
	DE-7175-17 VMC Edgeley Pond Construction	1	50,571,542	2,249,104	48,322,438
	DE-7176-17 Black Creek Channel Renewal De	1	139,531,565	2,478,507	137,053,058
	DE-7180-17 Traffic Signal Installation -	1	206,515	159,646	46,869
	DE-7182-17 Implementation of the Regional	1	900,648	596,822	303,826
	DE-7184-17 Kirby Go Station	1	241,868	91,618	150,250
	DE-7188-18 Promenade Mall Secondary Plan Comprehensive Transportation Study	1	849,826	591,854	257,972
	DE-7189-18 Highway 7 and Weston Road Secondary Plan Comprehensive Transportation Study	1	2,673,356	1,206,274	1,467,082
	DE-7199-18 Langstaff Sidewalk, Huntington to West of Hwy 27	1	167,000	-	167,000
	DE-7200-18 Marc Santi/District Ave & Dufferin Intersection Sidewalk Works (Block 11)	1	53,100	-	53,100
	DE-7201-18 Pine Valley Drive Sidewalk, South of Major Mackenzie (Capo Di Monte)	1	24,100	24,030	70
	DE-7214-20 Pine Valley North Pedestrian-U	1	19,628,930	17,638,581	1,990,349
	DE-7215-19 Stormwater Low Impact Developm	1	147,200	-	147,200
	DE-7223-19 VMC Master Servicing Plan Upda	1	464,312	465,284	(972)
	DE-7230-19 Pine Valley East and West Side	1	540,793	-	540,793
	DE-7231-19 Teston Road Urbanization from	1	4,850,240	2,421,080	2,429,160
	DE-7232-19 Riverock Gate from Jane to Cal	1	794,599	-	794,599
	DE-7233-19 Caldari Road from Riverrock to	1	1,566,792	-	1,566,792
	DE-7234-19 Barons Street Extension to Nas	1	2,477,566	1,636,385	841,181
	DE-7235-19 Block 61 North Valley Crosing	1	1,410,293	-	1,410,293
	DE-7236-19 Block 59 John Lawrie	1	2,280,734	-	2,280,734
	DE-7237-19 Riverock Gate and Caldari Road	1	250,000	-	250,000
	DE-7294-19 PGM Digital Strategy	1	618,000	32,123	585,877
	DE-7299-19 Development Engineering Worksp	1	73,645	-	73,645
	DE-7302-19 Realignmt Hunting Rd to MajMack	1	3,100,000	-	3,100,000
	DE-7303-20 Preparation of guidelines for	1	353,000	38,581	314,419
	DE-7306-20 Huntington Road Watermain - Tr	1	871,000	-	871,000
	DE-7309-20 Ortona Court Road Extension in	1	309,000	-	309,000
	DE-7310-21 North-South Collector Road Works	1	7,739,146	-	7,739,146
	DE-7311-20 Agreement Template Modernizati	1	61,800	11,950	49,850
	DE-7312-21 Donna Mae Subdivision - Donna Ma	1	16,409	-	16,409
	DE-7313-21 Dufferin Vistas Subdivision - Gr	1	315,000	-	315,000
	DE-7314-21 Noise Policy and Guidelines	1	36,686	-	36,686

Managing Portfolio	Project # & Title	# of Projects	Total Project Budget	Total Project Actuals	Total Project Variance
Infrastructure Development	DE-7315-21 Block 27 Municipal Class Environ	1	452,617	411,548	41,069
	DE-7316-22 John Lawrie (Block 59) - Two Crossings	1	3,000,000	-	3,000,000
	DE-7317-23 Street G (Block 59) - Rainbow Creek Crossing	1	5,815,154	-	5,815,154
	DE-7319-22 Street F (Block59 - Street F Construction & Design)	1	700,000	-	700,000
	DE-7320-22 Street G (Block59 - Street G Construction & Design)	1	400,000	-	400,000
	DE-7324-23 Box Culvert & Channel - Kleinberg Heritage Estates (Berkley Homes)	1	800,310	-	800,310
	DT-7012-07 PD 5 West Woodbridge Watermain	1	2,846,834	1,419,204	1,427,630
	DT-7019-09 Fogal Road Reconstruction	1	469,000	188,139	280,861
	DT-7049-10 Storm Water Management Pond Monitoring Program	1	154,500	121,001	33,499
	DT-7101-13 Vaughan TDM Policy	1	252,350	120,535	131,815
	DT-7112-14 Kirby Road Municipal Class EA	1	2,433,864	2,408,066	25,798
	DT-7131-14 Clark Avenue West Cycle Facility Design and Construction	1	327,000	326,529	471
	EN-1851-14 GIS Linear Infrastructure and Traffic Data Collection Inventory(T)	1	174,812	124,812	50,000
	EN-1879-12 GT StmWtrMgmt Fcilty-Gallanough	1	8,049,911	6,970,911	1,079,005
	EN-1886-12 Bridge Rehabilitation at Humber Bridge Trail Bridge- at Old Major Mackenzie Drive(DF)	1	2,166,801	2,169,301	(2,500)
	EN-1888-13 Bridge Rehabilitation # 171201 at Glen Shields Avenue(DF)	1	1,985,444	1,920,587	64,857
	EN-1889-13 Bridge Replacement/ Rehabilitation/ Environmental Assessment # 014401 at King-Vaughan Road - just east of Hwy # 27 (DF)	1	231,725	231,725	-
	EN-1958-13 Corporate Asset Management(T)	1	1,416,599	1,187,630	228,969
	EN-1971-13 Sanitary Sewer Rehabilitation on Rivermede Road- Keele Street to Bowes Road(SR)	1	707,362	685,443	21,919
	EV-2097-17 Additional Storage Yard Buildi	1	236,050	4,471	231,579
	EV-2117-17 Methane Station Rehabilitation	1	1,231,880	1,135,630	96,250
	EV-7086-23 Erosion Control Program	1	2,889,150	83,092	2,806,058
	ID-2008-20 Sidewalk and Street Lighting o	1	410,177	22,303	387,874
	ID-2033-17 Utility Relocations for City H	1	1,133,000	1,158,936	(25,936)
	ID-2042-17 Bathurst Clark Resource Librar	1	1,831,436	1,504,959	326,476
	ID-2045-17 Garnet A. Williams Consultant	1	18,986,857	17,387,360	1,599,497
	ID-2046-18 2020 Watermain Replacement	1	19,868,230	19,111,293	756,937
	ID-2047-18 2020 Road Rehabilitation/ Reconstruction	1	8,203,727	7,876,162	327,565
	ID-2050-19 Kirby Rd Ext-Duffer to Bathrst	1	86,500,000	21,546,926	64,953,074
	ID-2055-18 Maple Community Centre Feasibility Study	1	6,306,027	5,337,079	968,948
	ID-2056-18 Active Transportation Facility & Street Lighting on Jane St - Hwy 7 to Teston Rd	1	14,478,665	1,553,237	12,925,428
	ID-2058-20 Kleinburg-Nashville PD6 Major	1	6,664,560	5,721,222	943,338
	ID-2059-18 Dufferin Works Yard Improvements/ Renovations	1	11,843,955	10,366,513	1,477,441
	ID-2060-19 2021 Road Rehabilitation/ Reco	1	13,818,018	10,512,559	3,305,459
	ID-2061-19 2021 Watermain Replacement	1	12,601,530	12,007,771	593,759
	ID-2062-19 Storm Water Improvements in OI	1	2,719,225	2,485,368	233,857
	ID-2063-20 Woodbridge Avenue Improvements	1	23,840,290	22,079,581	1,760,709
	ID-2064-20 2022 Road Rehabilitation/ Reco	1	4,001,824	78,370	3,923,455
	ID-2065-20 2022 Watermain Replacement	1	2,120,976	86,237	2,034,739
	ID-2068-22 Dufferin Clark Community Centre & Library Feasibility Study	1	271,096	-	271,096
	ID-2072-22 Al Palladini Community Centre Feasibility Study	1	371,096	31,041	340,055
	ID-2073-20 Pedestrian and Cycling Infrast	1	22,762,049	2,602,081	20,159,968
	ID-2078-19 Pre - Engineering Investigatio	1	396,600	299,213	97,387
	ID-2079-19 Canada Drive-America Avenue Bridge	1	30,858,843	4,161,117	26,697,726
	ID-2080-19 Clark Avenue West Cycling Faci	1	5,651,587	5,571,408	80,179
	ID-2081-21 Road Reconstruction, Watermain R	1	8,415,355	785,470	7,629,885
	ID-2082-19 Bridge Replacement on King-Vau	1	3,316,009	2,423,426	892,583
	ID-2083-19 Huntington Road Reconstruction	1	3,925,855	1,484,723	2,441,132
	ID-2085-20 Traffic Signal Installation -	1	665,942	222,184	443,758
	ID-2086-21 Grand Trunk Avenue Missing Road	1	509,850	5,679	504,171
	ID-2088-20 Storm Water Management Improve	1	44,764,830	24,018,018	20,746,812
	ID-2089-20 Sidewalk, ATF and Street Light	1	1,284,078	1,136,358	147,720
	ID-2090-19 Sidewalk, Street Lighting & Wa	1	4,812,413	4,325,974	486,439
	ID-2093-20 New Fire Station 7-12	1	13,675,768	611,543	13,064,225
	ID-2096-20 Emergency Response Access Rout	1	109,950	454	109,496
	ID-2097-20 Road Reconstruction, Watermain	1	10,532,599	9,755,733	776,866
	ID-2099-20 Traffic Infrastr Improvements	1	732,566	593,279	139,287
ID-2101-20 City Hall Entrance/ Intersecti	1	6,628,050	6,548,139	79,911	
ID-2103-21 Sidewalk, ATF and Street Lightin	1	438,780	314,710	124,070	
ID-2104-22 Teston Road Reconstruction - Pine Valley Dr to Kleinburg Summit Way	1	1,433,781	3,497	1,430,284	
ID-2109-20 Emergency Response Access Rout	1	320,590	295,464	25,126	
ID-2110-21 Keele St - Rutherford to Teston	1	2,250,087	461,773	1,788,314	
ID-2111-21 Bridge & Structure Rehabilitatio	1	8,014,842	6,085,803	1,929,039	
ID-2112-21 Sanitary Sewer Diversion - Block	1	2,775,850	1,088,293	1,687,557	
ID-2113-21 2023 to 2026 Watermain Replaceme	1	12,523,285	1,014,646	11,508,639	
ID-2114-21 Sidewalk & Street Lighting on Ru	1	364,107	35,734	328,373	
ID-2115-21 Sidewalk, Street Lighting, Trail	1	43,886	22,673	21,213	
ID-2116-21 Street Lighting & ATF on Major M	1	59,483	78,981	(19,498)	
ID-2117-21 Sidewalk & Street Lighting on Ru	1	43,672	30,858	12,814	
ID-2118-21 Sanitary, Watermain, Storm & Cyc	1	71,503	1,376	70,127	

Managing Portfolio	Project # & Title	# of Projects	Total Project Budget	Total Project Actuals	Total Project Variance
Infrastructure Development	ID-2119-21 Thomas Cook Avenue Missing Road	1	495,430	6,539	488,891
	ID-2120-22 2023 to 2026 Road Reconstruction/ Rehabilitation Program	1	12,049,816	7,188,913	4,860,903
	ID-2121-22 2023 to 2026 Watermain Replacement with Road Reconstruction/ Rehabilitation Program	1	6,378,790	3,499,965	2,878,825
	ID-2122-22 Highway 7 Culvert Crossing Improvements	1	22,971,575	-	22,971,575
	ID-2124-23 Edgeley Pond and Park - Pedestrian Bridge S.37 Enhancements	1	7,931,000	-	7,931,000
	ID-2125-22 Huntington Rd - Rutherford Rd to McGillivray Rd Temporary Road Rehabilitation	1	6,009,638	3,876,054	2,133,584
	ID-2126-21 Watermain replacement by Metrolinx	1	511,670	-	511,670
	ID-2127-23 Vaughan Hospital Precinct Landscaping	1	1,133,000	387,417	745,583
	IM-2073-21 Municipal Structure Inspection a	1	129,780	80,318	49,462
	IM-2075-23 Municipal Structure Inspection and Reporting Program 2023 to 2026	1	130,810	5,074	125,736
	IM-7212-19 Bass Pro Mills Environmental A	1	1,182,165	751,690	430,475
	IM-7213-19 Teston Road Environmental Asse	1	970,277	640,297	329,980
	IM-7214-19 McNaughton Road West Environme	1	1,141,929	649,045	492,884
	IM-7215-19 Shared Mobility Pilot Project	1	960,019	716,763	243,256
	IM-7216-19 Annual Active Transportation P	1	1,750,836	437,665	1,313,171
	IM-7217-19 CAM Strategy Update and Roadma	1	1,091,800	594,627	497,172
	IM-7219-19 Transportation Monitoring and	1	622,120	38,988	583,132
	IM-7221-22 Innovative Transportation Pilots Program	1	1,316,626	84,043	1,232,583
	IM-7222-21 Infrastructure Systems Optimizat	1	1,232,823	458,405	774,418
	IM-7225-21 Engineering DC Costing / Policy	1	462,985	423,911	39,074
	IM-7227-22 Yonge/ Steeles Corridor Secondary Plan Collector Roads - Environmental Assessment	1	1,168,594	226,891	941,704
	IM-7229-23 Missing Sidewalk on Steeles Ave between Hwy 400 Ramps by MTO	1	14,317	-	14,317
	IM-7230-23 Sidewalk, MUP, Streetlighting & Trail Crossing on Dufferin St - MMD to Teston - by York Region	1	14,317	-	14,317
	IM-7231-23 Stormwater Management Master Planning	1	254,925	-	254,925
	IM-7232-23 Transportation Master Plan (TMP) Implementation Program	1	475,860	2,204	473,656
	IM-7233-23 Sidewalk & Streetlighting on Major Mackenzie Dr - Dufferin to Ilan Ramon by York Region	1	14,317	-	14,317
	LI-4522-15 New Carville Community Library in Block 11- Design & Construction(DC & T)	1	9,528,965	6,312,671	3,216,294
	PD-8115-21 Project Pre-Work, Survey & Geote	1	413,134	249,887	163,247
	PD-8116-22 Gallanough Park Redevelopment	1	940,937	116,897	824,040
	PD-9581-22 Block 18 Freedom Trail Park-Trail Connection Site Work	1	163,503	-	163,503
	PD-9582-22 2023-2026 Parks Infrastructure Renewal Program	1	5,744,066	88,435	5,655,631
	PD-9583-21 Off-Leash Dog Pks Strateg&Cons	1	1,394,961	526,629	868,332
	PD-9585-22 Sonoma Heights Park Artificial Turf Field Replacement	1	2,068,497	1,683,536	384,960
	PK-6226-11 911 Emergency Signage Program	1	133,900	123,037	10,863
	PK-6287-18 Block 18 District Park Development (UV2-D1)	1	6,486,549	329,734	6,156,815
	PK-6308-22 Block 40 Neighbourhood Park Development (UV1-N25)	1	981,883	-	981,883
	PK-6310-22 Block 47 Neighbourhood Park Development (UV1-N29)	1	1,428,040	87	1,427,953
	PK-6347-16 LP-N6 Block 12 Linear Park- Design and Construction	1	154,407	68,748	85,659
	PK-6373-19 Vaughan Super Trail Developmen	1	10,623,573	1,602,639	9,020,934
	PK-6395-13 UV1-N27 Neighborhood Park Dsgn	1	1,674,408	1,263,144	411,264
	PK-6423-19 Glen Shields Park Redevelopmen	1	2,147,718	1,926,894	220,824
	PK-6424-17 Block 61W Neighbourhood Park a	1	834,000	440,562	393,438
	PK-6456-18 Block 61W Neighbourhood Park Development (61W-N4)	1	1,505,453	32,860	1,472,593
	PK-6498-17 Block 59 District Park Develop	1	529,969	8,312	521,657
	PK-6528-18 MacMillan Farm Master Plan	1	120,600	14,246	106,354
	PK-6538-16 Thornhill Green Park-Section 37 Improvements	1	428,610	338,407	90,203
	PK-6547-22 Block 61W Greenway Development Phase 2 (61W-G8B)	1	404,069	1,964	402,105
	PK-6548-18 Block 55 Neighbourhood Park Development (N1/P4/P5)	1	2,350,000	2,132,810	217,190
	PK-6554-20 Klein Mills Park-Block 55 Neig	1	271,810	277,123	(5,313)
	PK-6558-17 Father Ermanno Bulfon Park-Pla	1	450,000	314,532	135,468
	PK-6565-21 Block 40 Municipal Park Developm	1	660,864	757	660,107
	PK-6567-19 Block 31 Neighbourhood Park De	1	3,523,675	7,058	3,516,617
	PK-6573-20 Tennis Crt Reconst-various loc	1	2,676,544	1,368,345	1,308,199
	PK-6579-20 Bktball Crt improv-various loc	1	472,560	117,475	355,085
	PK-6588-19 Playground Replacement Program	1	3,863,033	1,854,341	2,008,692
	PK-6589-18 Vaughan Grove Sports Park Artificial Turf Replacement	1	5,240,169	5,314,408	(74,239)
	PK-6593-23 Block 61W Neighbourhood Park Development (61W-N5)	1	126,031	5,148	120,883
	PK-6597-18 Park Pathway Repair and Replacement	1	400,000	257,889	142,311
	PK-6599-18 Block 37 Park Improvements	1	500,000	271,818	228,182
	PK-6602-19 Vaughan Super Trail Feasibilit	1	473,212	293,624	179,587
	PK-6603-20 Block 18 Public Square Develop	1	967,170	982,653	(15,483)
	PK-6604-20 York Hill District Park Redeve	1	5,013,368	1,593,889	3,419,479
	PK-6610-23 Robert Watson Memorial Park Redevelopment	1	105,000	-	105,000
	PK-6613-21 Park Pathway Repair and Replacem	1	800,400	234,685	565,715
	PK-6636-19 North Maple Regional Park Deve	1	59,091,880	26,508,918	32,582,962
	PK-6637-19 Parkland Dedication Policy Dev	1	246,129	243,409	2,720
	PK-6643-20 Parks & Open Space Strategic P	1	1,761,435	258,910	1,502,525
	PK-6647-19 Woodbridge Highlands Open Spac	1	1,083,073	735,297	347,776
	PK-6648-19 Vaughan Mills Neighbourhood Pa	1	313,227	8,552	304,675
	PK-6649-19 Kipling Avenue Park Base Parkl	1	100,000	87,472	12,528
	PK-6650-21 Conley Park South Redevelopment	1	788,568	3,820	784,748
	PK-6651-19 Slope Stabilization Cherry Hill	1	624,520	610,613	13,907
	PK-6653-20 Community Benefit Charge Strat	1	224,746	248	224,498

Managing Portfolio	Project # & Title	# of Projects	Total Project Budget	Total Project Actuals	Total Project Variance
Infrastructure Development	PK-6657-21 Block 31 Public Indoor Recreatio	1	305,910	108,174	197,736
	PK-6665-23 Vellore Woods Community Impro	1	3,500,000	-	3,500,000
	PM-9584-22 Program Management Framework	1	600,490	237,458	363,032
	PP-9576-21 Block 55/62 Kleinburg/Nashville	1	73,369	-	73,369
	RL-0005-12 Land Acquisition Fees	1	1,686,230	778,170	908,060
	RL-0021-21 Parkland NW Steeles&Keele	1	1,617,892	1,617,324	568
	RL-0022-21 Real Estate Land Acquisition for Block 59 District Park Site	1	21,909,317	21,936,380	72,937
	RL-2561-22 Leasing Strategy for Community Groups	1	206,206	-	206,206
	RL-2562-22 VMC North Urban Park	1	99,498,000	102,243,632	(2,745,632)
	RP-2058-15 LED Street Light Conversion- Replacement of High Pressure Sodium (HPS) lights(GTR & DF)	1	18,159,876	17,957,022	202,854
	(blank)			18,382,911	(18,382,911)
Infrastructure Development Total		292	1,494,153,949	852,661,763	641,492,183
Legal & Administrative Services	CL-9599-23 2023 Ward Boundary and Council Composition Review	1	262,032	-	262,032
	CL-9600-23 Versatile Software System Upgrade	1	41,926	10,108	31,818
	CL-9601-23 Notification Tool Replacement	1	73,369	-	73,369
	IT-2502-19 Electronic Document Management	1	1,850,000	1,214,652	635,348
	LS-7243-20 Legal Document Management Syst	1	412,000	181,833	230,167
	LS-9594-21 Comprehensive Zoning By-law Appeals	1	941,910	805,170	136,740
	SE-0078-16 Procurement Modernization	1	541,313	317,636	223,677
Legal & Administrative Services Total		7	4,122,550	2,529,399	1,593,151
Planning & Growth Management	BS-1006-15 Zoning Bylaw Review	1	2,590,643	1,925,355	665,288
	BS-1010-19 Office Re-Design	1	257,500	15,528	241,972
	BS-1011-19 Service Delivery Modernization	1	1,165,419	377,350	788,069
	BU-7220-19 DAAP Mapping and Update to DAA	1	566,500	406,067	160,433
	BU-9571-20 Growth Management Strategy	1	309,000	18,484	290,516
	DE-7114-16 Portage Parkway - Applewood to Jane/ Detailed Design	1	17,202,584	4,417,062	12,785,522
	DE-7146-15 VMC Maplecrete Road Watermain Crossing at Highway 7	1	323,200	322,427	773
	DE-7162-16 Apple Mill Road - Edgeley Blvd to Millway	1	355,400	-	355,400
	DE-7174-18 Applemill Road Extension, Millway To Jane Street – Collective Roads Oversizing	1	1,412,130	-	1,412,130
	DE-7186-18 VMC Collector Road Functional Design Study	1	1,392,634	903,619	489,015
	DE-7192-18 VMC NE Quad - Portage Parkway Extension (Jane St to Black Creek)	1	3,528,085	3,284,075	244,010
	DE-7197-18 VMC - Hydrogeological Desktop Review & Borehole Analysis	1	221,881	6,977	214,904
	DE-7221-19 VMC NW Quad - Commerce Way (Hw	1	2,043,435	3,319	2,040,116
	DE-7222-19 VMC SW Quad - Interchange Way	1	5,192,329	109,249	5,083,080
	DE-7225-19 VMC Jane Street Enhanced Stree	1	6,537,519	449,923	6,087,596
	DE-7226-20 Exchange Ave.(Commerce Way to	1	4,137,409	2,684	4,134,725
	DE-7227-20 Millway Ave. (Interchange to E	1	1,959,193	-	1,959,193
	DE-7228-19 Jane Street Watermain Crossing	1	502,328	445,698	56,630
	DE-7240-19 VMC NW Quad - Applemill (Apple	1	3,212,775	3,466	3,209,309
	DE-7241-20 Commerce Street South - Highwa	1	254,006	-	254,006
	DE-7242-20 Edgeley Boulevard South - High	1	5,197,396	-	5,197,396
	DE-7293-19 VMC NW Quad - Applewood (Porta	1	10,041,785	8,309	10,033,476
	DP-9524-13 Highway 7 VMC Streetscape	1	1,919,831	1,186,387	733,444
	DP-9526-17 Yonge Street / Steeles Corrido	1	353,846	280,812	73,034
	DP-9527-13 VMC Black Creek Detailed Dsgn	1	371,607	3,581	368,026
	DP-9552-18 VMC Signage and Wayfinding Strategy	1	406,634	315,971	90,663
	DP-9555-17 VMC - Consultation Services	1	309,000	138,175	170,825
	DP-9561-19 VMC Demonstration Plans/ Pilot	1	157,590	-	157,590
	DP-9564-18 Edgeley Pond Feature	1	135,000	-	135,000
	DP-9565-20 City-Wide Intensification Stan	1	540,853	341,276	199,577
	DP-9577-21 Promenade Mall Urban Design Stre	1	207,647	161,311	46,336
	DP-9581-20 Concord West Go Station Master	1	18,338	8,338	10,000
	DP-9582-19 Update to the City-Wide Street	1	259,576	14,654	244,922
	DP-9583-23 Update Thornhill HCD Plan	1	153,283	-	153,283
	DP-9586-19 Service Delivery Modernization	1	780,000	195,958	584,042
	DP-9590-20 Major Mackenzie Drive Streetsc	1	458,231	268,881	189,350
	DP-9591-20 Heritage Vaughan Inventory Upd	1	51,500	-	51,500
	DP-9595-21 Design Review Panel Administrati	1	11,142	3,961	7,181
	DP-9596-22 Streamline Development Approva	1	1,000,000	929,417	70,583
	DP-9597-23 POPS Design Standard (Privately Owned Publicly Accessible Space)	1	163,129	11,417	151,712
	DP-9599-23 Heritage Center Feasibility Study	1	154,500	-	154,500
	DP-9600-23 Vaughan Green Standard for Sustainable Development	1	247,256	876	246,380
	DT-7065-11 Millway Avenue Widening & Realignment	1	10,872,539	10,600,826	271,713
	ES-2521-15 Community Sustainability and Environmental Master Plan Renewal	1	75,925	66,651	9,274
	PK-6319-12 VMC-Millway/Applewood Park Des	1	248,000	-	248,000
	PK-6430-20 Block 30 VMC SmartCentres Urba	1	2,142,767	131,225	2,011,542
	PK-6536-16 VMC-Parks Development Plan and Implementation Strategy	1	262,032	193,383	68,649
	PK-6537-20 Block 23 VMC Expo City Park De	1	4,168,979	76,117	4,092,863
	PL-9023-11 Weston Road and Highway 7 Seco	1	806,249	609,649	196,551
	PL-9027-12 The Major Transit Station Areas Evaluation	1	291,069	78,576	212,493
	PL-9533-13 NCASsecondary Plan Block 41	1	741,600	571,737	169,863
	PL-9535-13 NCASsecondary Plan Block 27	1	877,900	678,954	198,946
	PL-9550-16 Municipal Comprehensive (Official Plan) Review	1	5,389,625	4,439,996	949,629

Managing Portfolio	Project # & Title	# of Projects	Total Project Budget	Total Project Actuals	Total Project Variance	
Planning & Growth Management	PL-9551-16 Concord GO Centre Secondary Plan Mobility Hub Study	1	771,750	494,221	277,529	
	PL-9570-18 Promenade Mall Secondary Plan	1	515,000	330,829	184,171	
	PL-9572-18 Greening Standards Study	1	200,250	96,974	103,276	
	PL-9573-19 VMC Secondary Plan Review	1	714,270	351,465	362,806	
	PL-9574-19 Sustainability Performance Met	1	46,350	361	45,989	
	PL-9575-20 Sustainable Neighbourhood Acti	1	334,550	190,408	144,142	
	PL-9576-20 Municipal Energy Plan Update	1	163,750	121,482	42,268	
	RP-6776-18 Community Garden Program	1	50,000	10,897	39,103	
	VM-9570-22 Block 29 VMC QuadReal Millway-South Linear South (VMC29-18)	1	550,000	-	550,000	
	VM-9572-21 Edgeley Pond and Park Improvemen	1	2,030,000	-	2,030,000	
	VM-9581-20 VMC On-street Paid Public Parking Pilot Project	1	349,404	110,063	239,341	
	VM-9602-23 Secondary Plans and/or Studies resulting from the Official Plan Review	1	412,000	-	412,000	
	VM-9603-23 VMC Southeast Quadrant Detailed Stormwater Management Strategy	1	489,250	-	489,250	
	VM-9604-23 Yonge Steeles Program Implementation and Visioning Studies	1	412,000	-	412,000	
	Planning & Growth Management Total		67	109,017,324	35,714,421	73,302,905
	Program Management Office	CM-2526-16 Service Excellence Strategic Initiatives	1	420,723	282,191	138,532
		SP-0016-17 Strategy Update	1	231,750	220,230	11,520
		SP-2557-20 Corporate Performance Measures	1	606,000	412,952	193,048
		SP-2558-20 Ideas @ Work	1	100,000	99,992	8
	Program Management Office Total		4	1,358,473	1,015,365	343,108
Public Libraries	LI-4550-21 Library Signage	1	144,000	-	144,000	
	LI-4554-17 VMC Library - Resource Material, F&E, Comm/Hrdwr	1	1,080,000	988,215	91,785	
	LI-4562-23 Carrville Library BL11 - Resource Material, F&E, Comm/Hrdwr	1	296,000	13,777	282,223	
	LI-4564-19 Library Technology Program	1	770,000	773,932	(3,932)	
	LI-4570-19 Vaughan Hospital Library - Non	1	545,250	402,467	142,783	
	LI-9552-19 VPL Branch Feasibility Study	1	50,000	33,268	16,732	
	LI-9553-19 Capital Resource Purchases	1	8,137,632	7,049,076	1,088,556	
	LI-9554-23 West Woodbridge Library Block 51 - Resource Material, F&E, Comm/Hrdwr	1	296,000	13,777	282,223	
	LI-9555-23 2023 Active Together Master Plan Update	1	500,000	349	499,651	
	Public Libraries Total		9	11,818,882	9,274,861	2,544,021
Public Works	BF-8600-23 Various Community Centres - Ice Resurfacers Replacement	1	151,710	135,348	16,362	
	DE-7108-15 School Travel Planning Measures	1	116,251	55,964	60,287	
	EN-1796-10 Traffic Calming - Various Locations					
	Pt. 1 - Summeridge/ Autumn Hill/ Ashberry Blvd/ Vellore Wood Blvd (\$17,200)					
	Pt. 2 - Traffic Calming Improvements - Summeridge and Autumn Hill					
	Pt. 3 - Traffic Calming Improvements					
	Pt. 4 - Napa Valley (\$46,000)					
	Pt. 5 - Operational Review of Existing Traffic Calming (\$43,500)					
	Pt. 6 - Traffic Calming Improvement at Ilan Ramon & Lebovic Campus - (\$2,720)					
	(T)	1	290,177	252,570	37,607	
	EN-1843-11 Traffic Signal Improvements - Retrofit of traffic signal equipment for the assistance of pedestrians crossing.					
	(T)	1	462,000	313,496	148,504	
	EV-2076-15 Sample Stations	1	154,500	31,906	122,594	
	EV-2088-16 Force main - Condition Assessment	1	500,000	-	500,000	
	EV-2121-20 Wastewater Lift Stations capit	1	788,825	194,100	594,725	
	EV-2127-19 Stormwater Pond cleanout - Avi	1	2,457,674	2,239,073	218,600	
	EV-2133-19 SCADA upgrades for newest West	1	386,520	32,414	354,106	
	EV-2134-19 Backflow Prevention Programmin	1	203,250	89,930	113,320	
	EV-2140-19 Decommissioning of Maple Commu	1	103,000	-	103,000	
	EV-2538-20 Relocation of West Bulk Water	1	416,558	240,257	176,301	
	EV-2546-20 Rehabilitation of Stormwater P	1	11,295,718	1,774,898	9,520,820	
	EV-7080-21 Non-Revenue Water Reduction Prog	1	910,684	461,114	449,570	
	EV-7081-21 Inflow and Infiltration Reductio	1	307,632	-	307,632	
	EV-7082-21 Infrastructure Improvement Progr	1	600,750	350,777	249,973	
	EV-7083-22 Replacement of Out of Calibration Residential, Commercial and Institutional Water Meters	1	2,060,000	190,110	1,869,890	
	EV-7084-22 Additional Storage for CCTV	1	234,760	-	234,760	
	EV-7085-22 Stormwater Rate Study	1	300,000	-	300,000	
	EV-7087-23 Stormwater Environmental Compliance	1	412,000	-	412,000	
	EV-7088-23 Sewer Environmental Compliance	1	412,000	-	412,000	
	EV-7089-23 Humberplex Infrastructure Repairs	1	488,250	72,590	415,660	
EV-7090-22 Stormwater Infrastructure Improvements	1	116,667	-	116,667		
EV-7091-22 Stormwater Infrastructure Improvements	1	116,667	25,952	90,715		
FL-5241-21 PW-WASTEWATER-Replace Unit #142	1	45,345	-	45,345		
FL-5276-21 PKS- Additional loader and fork	1	4,200	-	4,200		
FL-5285-23 PKS-FORESTRY- Additional 9" drum chipper	1	37,183	-	37,183		
FL-5286-23 PKS-FORESTRY- Additional 16 ft. log trailer with crane lift	1	26,574	-	26,574		
FL-5290-23 PW-RDS-Additional Small Equipment	1	53,045	-	53,045		
FL-5291-20 Public Works - Roads - (3) Add	1	50,099	44,006	6,093		
FL-5318-23 RECREATION-Replace Unit #1148 with Passenger mini van	1	46,349	-	46,349		
FL-5319-21 PKS-Replace Unit #1286 with a 2	1	125,776	-	125,776		

Managing Portfolio	Project # & Title	# of Projects	Total Project Budget	Total Project Actuals	Total Project Variance
Public Works	FL-5336-23 PKS-Replace Unit #1212 with Utility Vehicle	1	21,012	-	21,012
	FL-5351-23 PKS-Replace Unit #1535 with 3/4 ton cargo van	1	52,530	-	52,530
	FL-5360-18 PKS-Replace Unit #1843 with 16' large area	1	-	-	-
	FL-5367-23 PKS-HORT-Replace Unit #1593 with 3/4 ton Quad Cab 4x4 pickup w/plow	1	84,048	-	84,048
	FL-5393-23 PKS-Replace Unit #1578 with 1/2 ton Quad Cab pickup	1	36,771	-	36,771
	FL-5401-23 PW-RDS--Replace Unit #1290 with tandem dump truck	1	-	-	-
	FL-5404-23 PKS-Replace Unit #1795 with 1/2 ton 4x4 Quad Cab pickup	1	36,771	-	36,771
	FL-5409-21 PKS-FORESTRY-Replace Unit #1633	1	156,032	-	156,032
	FL-5413-23 PKS-HORT-Replace Unit # 1634 with 3/4 ton Quad Cab 4x4 pickup w/plow	1	89,301	-	89,301
	FL-5416-23 PKS-HORT-Replace Unit #1584 with 3/4 ton crew cab pickup	1	78,795	-	78,795
	FL-5425-18 PW-RDS-Replace Unit #1094 with tandem dump truck	1	430,000	512	429,488
	FL-5426-19 PW-RDS-Replace Unit #1373 with	1	260,000	2,086	257,914
	FL-5427-18 PW-RDS-Replace Unit #1159 with tandem dump truck	1	-	-	-
	FL-5429-23 PW-RDS-Replace Unit #1298 with Tandem dump truck	1	-	-	-
	FL-5434-23 B&F-Replace Unit #1532 with 3/4 ton cargo van	1	89,301	-	89,301
	FL-5470-22 PW-WATER-Replace Unit #1575 with 3/4 ton cargo van	1	55,183	-	55,183
	FL-5471-23 PW-WATER-Replace Unit #1526 with 3/4 ton Quad Cab pickup	1	84,048	-	84,048
	FL-5502-20 PW-RDS- Additional Air Regener	1	540,353	577,773	(37,420)
	FL-5505-15 PW-RDS- Additional Small Equipment	1	31,120	978	30,142
	FL-5507-22 PW-RDS - 2 ton Utility truck box with hydraulic platform extension	1	10,962	-	10,962
	FL-5508-15 PW-RDS - Additional Hydraulic	1	20,962	-	20,962
	FL-5534-18 PKS-Additional Small Equipment	1	-	-	-
	FL-5537-23 Replace #1800 9686XC-VAN CARGO FORD	1	63,036	-	63,036
	FL-5540-22 Replace #2183 AC40717-VAN 3/4 TON CUBE	1	53,702	-	53,702
	FL-5562-20 Replace Unit #1344 - SWEEPER S	1	581,176	533,224	47,952
	FL-5566-23 Replace #1812 2517XE-PICKUP DODGE DAKOTA	1	36,771	-	36,771
	FL-5578-21 Replace #12520 7735XS-PICKUP 4X4	1	33,545	-	33,545
	FL-5581-21 Replace #2014 MOWER ZERO TURN JO	1	-	-	-
	FL-5594-18 Fleet Vehicle and Equipment Specifications	1	51,500	1,159	50,341
	FL-5595-18 Fuel Management System	1	84,396	-	84,396
	FL-6784-20 PKS-Two 4x4 1/2-Ton Pickup Tru	1	128,800	127,278	1,522
	FL-9553-20 Fleet Management Software	1	195,700	133,130	62,570
	FL-9568-19 Replace Unit #2050 Pick Up	1	54,410	52,437	1,973
	FL-9569-19 Replace Unit #11000, #11002, #	1	-	-	-
	FL-9572-21 Replace Unit #1876 Pick Up	1	-	-	-
	FL-9573-21 Replace Unit #1907, #1908, #1909	1	-	-	-
	FL-9575-20 Vehicle for Tree Protection Ag	1	67,620	63,639	3,981
	FL-9576-20 Hydrant Maintenance Truck	1	154,500	-	154,500
	FL-9578-21 One Animal Services Purpose-Buil	1	149,625	120,430	29,195
	FL-9579-21 Traffic Signs for fulfillment Sp	1	262,032	67,203	194,829
	FL-9581-21 Tactile Walking Plate	1	240,407	5,143	235,264
	FL-9582-21 Interlocking Program	1	394,813	302,638	92,175
	FL-9583-21 Truck Body/Brand refurbishment	1	157,220	-	157,220
	FL-9584-21 Mid Mount Boom Mower Attachment	1	-	-	-
	FL-9585-21 2- Water Tank with Power washing	1	-	-	-
	FL-9586-21 PFHO - Replace Unit #8050 with n	1	-	-	-
	FL-9591-21 Replace #1845 10 FOOT MOWER	1	-	-	-
	FL-9592-21 Replace #1846 MOWER ZERO TURN JO	1	-	-	-
	FL-9593-21 Replace #1349 TRACTOR SKID STEER	1	99,346	-	99,346
	FL-9627-22 Skid Steers (2)	1	170,028	-	170,028
	FL-9628-22 PFHO - Vehicle for Net Zero Forestry Coordinator	1	38,790	-	38,790
	FL-9629-22 Vehicles for Parks & Horticulture Growth	1	144,200	-	144,200
	FL-9630-22 PFHO - Sidewalk Tractors (2)	1	263,824	229,436	34,388
	FL-9632-22 PFHO - Vehicle for Urban Forestry Tree Maintenance Strategy	1	38,790	-	38,790
	FL-9633-22 MoveSmart - Road Safety Program	1	454,481	234,006	220,475
	FL-9635-22 MoveSmart Mobility Management Program (including Pavement Markings & Signs)	1	506,588	469,898	36,690
	FL-9637-22 MoveSmart - Data Management Program	1	121,911	114,373	7,538
	FL-9638-22 MoveSmart - Sustainable Mobility Program	1	375,950	234,536	141,414
	FL-9642-21 New Vehc for Animal Serv-Off-I	1	448,875	455,308	(6,433)
	FL-9643-22 Replace Unit # 8055 TRACTOR SNOWPLOW KUBOTA	1	-	-	-
	FL-9644-22 Replace Unit # 8057 TRACTOR SNOWPLOW KUBOTA	1	-	-	-
	FL-9645-22 Replace Unit # 8059 TRACTOR SNOWPLOW KUBOTA	1	-	-	-
	FL-9646-22 Replace Unit # 8060 TRACTOR SNOWPLOW KUBOTA	1	-	-	-
	FL-9647-22 Replace Unit # 8063 TRACTOR SNOWPLOW KUBOTA	1	186,135	-	186,135
	FL-9648-22 Replace Unit # 13517 DODGE - PICKUP 1 TON 4X4 WITH PLOW	1	-	-	-
	FL-9649-22 Replace Unit # 13518 DODGE - PICKUP 1 TON 4X4 WITH PLOW	1	71,896	-	71,896
	FL-9650-22 Replace 8 Units [Unit 15001 to Unit 15008] from Building Standards	1	355,559	-	355,559
	FL-9657-23 Replace Unit # 1902 SIGN TRUCK - 2 TON	1	210,120	-	210,120
	FL-9661-23 Replace Unit # 1981 DODGE DAKOTA - PICKUP MID-SIZE	1	36,771	-	36,771
	FL-9662-23 Replace Unit # 2032 CHEVROLET - PICKUP COMPACT 4X4	1	42,024	-	42,024
	FL-9668-23 PFHO - Replace Unit # 8049 TRACTOR SNOWPLOW KUBOTA	1	-	-	-
	FL-9671-23 PFHO - Replace Unit # 8053 TRACTOR SNOWPLOW KUBOTA	1	-	-	-
	FL-9673-23 PFHO - Replace Unit # 8056 TRACTOR SNOWPLOW KUBOTA	1	-	-	-

Managing Portfolio	Project # & Title	# of Projects	Total Project Budget	Total Project Actuals	Total Project Variance
Public Works	FL-9676-23 PFHO - Replace Unit # 8064 TRACTOR SNOWPLOW KUBOTA	1	-	-	-
	FL-9696-23 ES Replace Unit # 2031 FORD E-150 - VAN CARGO 1/2 TON	1	63,036	-	63,036
	FL-9725-22 Vehicles for Horticulture (Beautification Strategy)	1	72,100	-	72,100
	FL-9726-22 Vehicle for Cemetery Services Advancement	1	51,500	-	51,500
	FL-9731-23 Building Standards—units 15009 to 15018 replacement	1	412,000	-	412,000
	FL-9732-23 Replace 1657 - FORD F350 - PICKUP 1 TON W/PLOW from PKHORT	1	89,301	-	89,301
	FL-9733-23 Replace 1725 - FORD - VAN CARGO 1/2 TON from WATER	1	52,530	-	52,530
	FL-9734-23 Replace 1876 - DODGE DAKOTA - PICKUP MID-SIZE 4x4 from BYLAW	1	42,024	-	42,024
	FL-9735-23 Replace 1982 - DODGE DAKOTA - PICKUP MID-SIZE from ENGDEV	1	36,771	-	36,771
	FL-9736-23 Replace 2197 - FORD - PICKUP 3/4 TON 4X4 W/PLOW from RDSWEST	1	84,048	-	84,048
	FL-9737-23 Replace 13512 - DODGE - PICKUP 3/4 TON 4X4 CREW CAB from RDSEAST	1	89,301	-	89,301
	FL-9738-23 Replace 1901 - LOADER FRONT END from RDSWEST	1	294,168	-	294,168
	FL-9751-23 Fleet Management Services - Consultant	1	207,030	-	207,030
	FL-9752-23 Pedestrian Enhancement Plan	1	51,500	-	51,500
	FL-9753-23 Equipment - Double Sided Drop Down Ladder Rack	1	28,840	-	28,840
	FL-9755-23 Equipment - Hydraulic Powered Snow Blower	1	74,160	-	74,160
	FL-9756-23 Vehicles - Garbage Compactors	1	168,995	-	168,995
	FL-9757-23 Vehicles - SUVs	1	92,700	-	92,700
	FL-9758-23 Vehicles - SUVs	1	154,500	-	154,500
	FL-9759-23 Vehicles - Pick up & Trailer	1	231,750	-	231,750
	FL-9762-23 Vehicle - Sweeper Cycle Track	1	123,600	-	123,600
	RD-9640-22 Curb and Sidewalk Repair & Replacement	1	4,500,000	2,656,851	1,843,149
	RD-9641-22 Guiderail Revitalization Project	1	557,500	199,805	357,695
	RP-1972-17 Public Works and Parks Operati	1	16,209,557	14,743,903	1,465,654
	RP-2013-15 Street Light Pole Replacement	1	1,780,702	1,123,538	657,164
	RP-2035-15 Curb and Sidewalk Repair & Rep	1	15,224,449	14,973,202	251,247
	RP-6700-15 Tree Planting Program-Regular	1	8,665,642	7,389,368	1,276,274
	RP-6742-15 Park Benches-Variou Locations	1	477,200	473,326	3,874
	RP-6746-15 Fence Repair & Replacement Pro	1	2,519,403	2,398,515	120,888
	RP-6753-17 CTS Mobile Handheld Program	1	305,174	155,174	150,000
	RP-6754-15 Parks Concrete Walkway Repairs	1	3,356,216	2,934,707	421,509
	RP-6760-21 Pedestrian Connectivity Study -	1	117,420	62,626	54,794
	RP-6762-16 Supplementary Tree Planting Program	1	3,529,700	3,405,507	124,193
	RP-6763-17 Baseball Diamond Redevelopment	1	458,560	422,556	36,004
	RP-6764-17 Beautification strategy - Enha	1	1,054,678	922,162	132,516
	RP-6767-18 Road Safety Program: Automated Speed Enforcement	1	106,650	39,845	66,805
	RP-6768-18 Traffic Control and Management System Replacement	1	2,319,815	192,668	2,127,147
	RP-6770-18 Road Safety Program: Neighbourhood Traffic Management Plan and City-Wide Speed Policy Review	1	300,250	295,007	5,243
	RP-6772-18 Guiderail Maintenance Program	1	879,325	863,141	16,184
	RP-6775-18 Traffic Signs Reflectivity Inspection and Testing	1	513,250	456,811	56,439
	RP-6777-19 Urban Forest Management Plan	1	203,000	139,868	63,132
	RP-6779-19 SOP for Winter Operations	1	194,969	143,886	51,083
	RP-6781-19 Street Light Utility Infrastru	1	300,000	12,761	287,239
	RP-6782-20 Street Light Utility Infrastru	1	309,000	58,580	250,420
	RP-6783-19 Traffic Management Strategy Co	1	20,600	6,526	14,074
	RP-7136-20 Pavement Crack & Seal program	1	1,512,321	1,511,130	1,191
	RP-7137-20 Trail Signs Indicating Low/No	1	92,700	52,799	39,901
	RP-7140-21 Waste receptacle replacement pro	1	309,000	208,211	100,789
	RP-7142-21 3 Madvac - litter vacuum	1	527,705	315,992	211,713
	RP-7144-21 Loader scale computers for tract	1	61,600	-	61,600
	RP-7145-22 Integrated Pest Management Plan - Gypsy Moth	1	100,000	99,087	913
	RP-7147-22 Wood Fibre Mulch	1	199,490	105,271	94,219
	RP-7150-22 Cemetery Services Advancement	1	199,490	31,182	168,308
	RP-7152-22 GPS Build Sports Field Liners	1	99,745	-	99,745
	RP-9633-22 Urban Forest Revitalization	1	1,366,500	1,331,803	34,697
	RP-9634-23 Park Asset Replacement or Rehabilitation	1	912,150	512,121	400,029
Public Works Total		161	103,729,509	68,467,621	35,261,887
Vaughan Fire & Rescue Service	EP-0071-17 Primary and Alternate Emergenc	1	197,110	22,695	174,415
	FR-3606-18 Station 76 Aerial Purchase	1	1,791,443	1,678,894	112,549
	FR-3607-19 Aerial 76 Equipment Purchase	1	60,000	-	60,000
	FR-3612-14 Fitness Equipment&Furniture	1	210,000	169,678	40,322
	FR-3618-18 Station #74 Equipment for Firefighter Purchase	1	125,000	89,104	35,896
	FR-3626-18 Station #74 Furniture and Equipment	1	170,000	48,396	121,604
	FR-3634-19 SCBA replacement	1	1,442,000	1,405,518	36,482
	FR-3642-17 Fire - CAD & MDT Replacements	1	176,600	9,631	166,969
	FR-3648-21 Replace Engine #7984	1	1,214,649	1,121,459	93,190
	FR-3649-21 Replace Engine #7985	1	1,214,649	1,121,459	93,190
	FR-3650-22 Replace Engine #7986	1	1,214,648	1,167,592	47,056
	FR-3652-19 Public Order Unit - VFRS	1	57,647	27,412	30,235
	FR-3655-19 General Equipment - VFRS	1	775,837	560,431	215,407
	FR-3656-19 Washing and Drying Machines fo	1	51,358	20,722	30,636
	FR-3658-23 Kawasaki - Mule Station 7-2 - Replacement	1	-	-	-

Managing Portfolio	Project # & Title	# of Projects	Total Project Budget	Total Project Actuals	Total Project Variance	
Vaughan Fire & Rescue Service	FR-3670-23 Pick Up Truck - Mechanical - Replacement	1	115,000	101,208	13,792	
	FR-3671-23 Pick Up Truck - Station 7-2 - Replacement	1	115,000	112,819	2,181	
	FR-3686-21 Ford Explorer (4 yr) - Fire Staf	1	52,406	51,011	1,395	
	FR-3689-20 Technical Rescue - Replacement	1	366,423	132,794	233,629	
	FR-3690-20 New Phone System	1	524,064	139,181	384,883	
	FR-3691-20 NG 911. Text to 911	1	314,438	-	314,438	
	FR-3695-23 I.G. Tanker Freightliner/Tanker (20 Yr) - Stn 7-9 - Replacement	1	1,650,000	332,522	1,317,478	
	FR-3709-22 Bunker Equipment, Gear, Uniforms for new Station 7-12	1	89,091	-	89,091	
	FR-3717-21 Replacing Defibrillators	1	120,000	66,663	53,337	
	FR-3719-21 Consultant to Assess Fire Underw	1	131,016	-	131,016	
	FR-3721-22 Annual Hose Replacement	1	182,400	87,458	94,942	
	FR-3722-22 Annual Bunker Gear Replacement	1	319,155	379,806	(60,651)	
	FR-3723-22 Fire Rescue Tool Retrofit	1	115,000	74,796	40,204	
	FR-3728-23 Replacing Fire Prevention Vehicle #1	1	-	-	-	
	FR-3729-23 Replacing Fire Prevention Vehicle #2	1	-	-	-	
	FR-3730-23 Replacing Fire Prevention Vehicle #3	1	-	-	-	
	FR-3731-23 Replacing Fire Prevention Vehicle #4	1	-	-	-	
	FR-3732-23 Replacing Fire Prevention Vehicle #5	1	-	-	-	
	FR-3733-23 Replacement Training Equipment	1	51,500	29,900	21,600	
	FR-3734-23 Public Order Unit Capital Project	1	41,200	-	41,200	
	FR-3739-23 Replacing Fire Admin Vehicle	1	-	-	-	
	FR-3740-23 Fitness Equipment and Furniture Replacement - All Stations/Divisions	1	30,000	-	30,000	
	FR-3741-23 Command Post 701 Upgrade	1	-	-	-	
	FR-3742-23 Consultant for Firehouse Replacement	1	99,910	65,403	34,507	
	FR-3743-23 Fire Prevention Vehicle For New Staff #1	1	64,890	-	64,890	
	Vaughan Fire & Rescue Service Total		40	13,082,434	9,168,272	3,914,163
	Grand Total		625	1,813,757,445	1,025,703,124	788,054,319

City of Vaughan
Corporate Services & CFO Portfolio
Financial Planning & Development Finance Department

Capital Transfers Authorized by the Chief Financial Officer/City Treasurer

The following CFO authorized capital budget amendments were processed during 2023:

From	To	Amount
DE-7141-16 Transportation Master Plan	IM-7215-19 Shared Mobility Pilot	95,000.00
RD-9640-22 Curb& SdWk repairs	RP-6754-15 Parks Concrete Wkwy Repairs	750,000.00
FL-5360-18 Repl Unit#1843	FL-9591-21 Repl Unit#1845	31,000.00
FL-9627-22 Skid Steers	FL-6784-20 PKS-Two 4x4 1/2 ton PU Truck	23,000.00
FL-9581-21 Tactic Walking Plate	FL-9575-20 Vehicle for Tree Protection	12,000.00
FL-9569-19 Repl Unit#11000,11002,11003	FL-9568-19 Repl Unit#2050	6,000.00
FL-5426-19 Replace Unit#1373	FL-5562-20 Replace Unit#1344	120,000.00
FL-5507-22 2Ton Utility Truck Box	FL-5502-20 Additional Air Regenerative Sweeper	10,000.00
ID-2113-21 2023-2026 Watermain Repl	ID-2046-18 2020 Watermain Replac	1,019,700.00
FL-5426-19 Replace Unit#1373	FL-5409-21 Replace Unit#1633	80,000.00
RP-9634-23 Parks Asset Replcmnt	RP-6763-17 Baseball Diamond	20,000.00
BS-1008-18Modern of sign Permit	BS-1011-19Service Delivery Modernization	26,829.51
BS-1009-18Mobility & Digital Transfrm	BS-1011-19Service Delivery Modernization	50,727.40
DP-9553-17 Plan Update –Implications of Growth on Heritage Conservation	DP-9583-23 Update Thornhill HCD Plan	34,598.24
EN-1990-14 "Railway Crosiing Safety Ass-CW"	FL-9633-22 "Move Smart-Road Safety Program	50,000.00
RP-7140-20 "Automated Speed Enforcement tehcnology Pilot	RP-6767-18 "Road Safety Program:Automated speed Enf	50,000.00
ID-2081-21 Rd Recons, WM repl	ID-2063-20 Wdbr Ave Impr	3,825,000.00
ID-2073-20 Pedestrian and Cycling Infr	CD-1980-19 SW and S Light	642,134.00
BF-8853-23 2023-26 Facilities	BF-8868-22 Woodbridge Library Renovations	112,146.61
BF-8614-17 Community Centre Common Space	BF-8604-18 Various Community Centres-P	200,000.00
FR Various Projects	FR-3695-23 I.G. Tanker Freightliner	900,000.00
RP-9635-23 Cemetery Strat	RP-6764-17 Beautification Str	20,600.00
BU-2560-20 Bill 108 Related Studies	LI-9555-23 2023 Active Together Master Paln Update)	125,000.00
PL-9535-13New Community Areas Secondary Plan)	LI-9555-23 2023 Active Together Master Paln Update)	125,000.00

From	To	Amount
FI-9595-22 Finance Modernization	SE-0091-19 Workforce Management System	203,070.00
EV-7084-22 WW Software Requirement	EV-2121-20 WW Lift Stations	400,000.00
EV-7090-22 SW Infr Impr	EV-2097-17 Additional Storage Yard Building	50,000.00
EV-7091-22 WW Infr Impr	EV-2097-17 Additional Storage Yard Building	50,000.00
RP-7138-21 Woodlot Entry Signs	RP-6764-17 Beautification Str	55,878.10
RP-7146-22 Woodlot Fencing	RP-6764-17 Beautification Str	50,000.00
RP-7146-22 Woodlot Fencing	RP-6700-15 Garden Displays&Tree Planting	258,824.00
BF-8833-20 MNR Remediation	ID-2072-22 Al Palladini Community Centre	100,000.00
ID-2113-21 Watrmn Repl	ID-2046-18 2020 Watermain Replac	2,407,625.00
ID-2125-22 Huntington Rd - Rutherford Rd to McGillivray Rd Temporary Road Rehabilitation	ID-2120-22 2023 to 2026 Road Reconstruction/ Rehabilitation Program	2,621,556.00
PK-6548-18 Block 55 Neighbourhood Park Development (N1/P4/P5) - Parks A, B, C	PK-6554-20 Klein Mills Park – Block 55, Neighbourhood Park Development (55-P3)	75,000.00
ID-2125-22 Huntington Rd - Rutherford Rd to McGillivray Rd Temporary Road Rehabilitation	ID-2060-19 2021 Rd Rehab	489,456.00
ID-2113-21 2023 to 2026 Watermain Replacement	ID-2061-19 2021 Watermain Replacement	848,617.00
BF-8833-20 MNR Remediation	BF-8868-22 Woodbridge Library Renovations	607,700.00
DP-9584-19 Islington Ave Impr	ID-2081-21 Rd Reconstr, Watermain replacmnt	1,349,508.48