

Portfolio: Community Services

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	25.14	26.50	1.36
Labour	85.11	85.86	(0.75)
Other Expenditures	20.03	20.36	(0.33)
Total Expenditures	105.13	106.22	(1.08)
Net	79.99	79.72	0.27

Capital Results (\$M):

Year (\$M)	Open #	Unspent \$
2018	35	9.99
2017	36	(22.68)
2016	19	2.60
2015	8	2.56
2014	11	0.58
2004-2013	11	0.81
Total	120	(\$6.15)

Community Services has a favourable variance at Q4 driven mainly by:

- Greater than anticipated revenues from program registrations and sponsorship revenues generated from City-wide events (Recreation Services)
- Greater than expected revenue due to an increase in fines & penalties and license fees (By-Law & Compliance, Licensing & Permit Services)
- Lower than budgeted hydro costs due to energy saving initiatives and lower gas costs from reduced consumption (Facility Services)
- Lower than budgeted labour expenditures as a result of vacancies (By-Law & Compliance, Licensing & Permit Services)

These were partially offset by higher than budgeted expenditures in:

- Overtime for coverage of long-term absences (Fire and Rescue Service)
- Vehicle repair expenses due to major engine repairs on fire trucks (Fire and Rescue Service)
- Part-time staffing required to support higher program registrations (Recreation Services)
- General Maintenance due to emergency repairs (Facility Services)

Work continued in Q4 on numerous capital projects including implementation of energy conservation improvements to multiple City-owned facilities, as well as renovations and replacements at the City's Community Centres.

There were 28 project closures across Community Services during the quarter.

2018 Q4 Fiscal Health Report

Portfolio: Corporate Services

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	1.80	1.09	(0.72)
Labour	16.35	15.57	0.78
Other Expenditures	12.25	12.31	(0.06)
Total Expenditures	28.59	27.88	0.71
Net	26.80	26.79	0.01

Capital Results (\$M):

Year (\$M)	Open #	Unspent \$
2018	2	0.25
2017	2	0.70
2016	7	1.56
2014	1	0.34
Total	12	\$3.86

Corporate Services' has a favourable variance at Q4 driven mainly by:

- Lower than budgeted labour costs as a result of vacancies during the year.
- Lower negotiated Insurance Premiums and Deductibles (Office of the City Clerk)
- Deferred office space renovations (Deputy City Manager Corporate Services and Office of the Chief Human Resources Officer)
- Lower than anticipated spending on Professional Fees and Computer Software due to timing of approvals for projects (Office of the Chief Information Officer)

These were partially offset by higher than budgeted expenditures in:

- Communications (Office of the Chief Information Officer),
- Professional Fees for legal and human resources' related issues (Office of the Chief Human Resources Officer), and
- internal and external city claims (Office of the City Clerk).

Work continued in Q4 on several large ongoing capital projects such as Central Computing Infrastructure, Personal Computer (PC) Assets Renewal and Audio/Visual Infrastructure renewal. (Office of the Chief Information Officer).

For Q4, the project to enhance the City's agenda management system is substantially complete (Office of the City Clerk).

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Portfolio: Planning and Growth Management

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	21.40	18.89	(2.51)
Labour	25.02	22.10	2.91
Other Expenditures	1.30	1.11	0.19
Total Expenditures	26.32	23.22	3.11
Net	4.92	4.33	0.59

Capital Results (\$M):

Year (\$M)	Open #	Unspent \$
2018	34	19.41
2017	30	14.94
2016	27	14.03
2015	24	21.74
2014	19	2.35
2013	19	7.64
2011-2012	20	4.48
2003-2010	21	9.00
Total	194	\$93.61

Planning and Growth Management has an overall positive operating variance for the year driven mainly by:

- Revenues that were below budget due to 1) the deferral of Development Planning fees received in 2018 for applications to be reviewed in 2019, and 2) lower than budgeted labour cost recoveries from capital funds due to vacancies in Parks Development, Policy Planning & Environmental Sustainability and Development Planning.
- A positive labour variance attributed mainly to vacancies and timing in recruitment in Building Standards, Development Engineering, Development Planning and Policy Planning & Environmental Sustainability. The positions are being actively recruited. The positive labour variance contributed to the lower than expected labour cost recoveries from capital funds.

Work progressed on open capital projects with some of the more significant expenditures in the year related to North Maple Regional Park Phase I construction, Block 41 Chatfield District Park Construction and Block 55 PD-KN Watermain Servicing.

There was a total of 23 projects closed during the year.

2018 Q4 Fiscal Health Report

Portfolio: Public Works

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	4.79	3.46	(1.33)
Labour	28.13	27.60	0.54
Other Expenditures	31.97	29.99	1.98
Total Expenditures	60.11	57.59	2.52
Net	55.32	54.13	1.19

Capital Results (\$M):

Year (\$M)	Open #	Unspent \$
2018	65	53.28
2017	67	25.00
2016	31	20.84
2015	41	54.27
2014	42	7.60
2007-2013	42	7.51
Total	288	\$168.52

The overall positive operating budget variance within the Public Works Portfolio was mainly driven by:

- Lower than budgeted revenues, mainly due to lower labour recoveries from capital funds as a result of vacancies in the year. This was offset by a favourable variance in labour. The vacant positions have since been filled or are currently in recruitment.
- Savings in contract & contractor materials in the Transportation Services and Parks and Forestry Operations (TSPFO) department as a result of bringing work in-house. This was partly offset by higher than budgeted cost in part-time labour to execute these works internally.
- Lower than budgeted utility costs as a result of less than expected rate increases for hydro.

Work progressed on open capital projects during 2018 with some of the more significant expenditures in the year related to:

- Public Works Operation Yards upgrade and expansion
- Road rehabilitation and Watermain replacement
- Vaughan Hospital Precinct Development
- Kleinburg United Church Renovation
- New Vellore Village Community Library
- Fire Station 7-4 Reposition
- VMC Edgeley Pond Construction
- Tree plantings

A number of projects were completed and closed during the year in Infrastructure Delivery, Fleet Management Services, Environmental Services and TSPFO. Some of the works completed during the year related to:

- Portage Parkway Extension
- Sidewalk Construction on Regional Roads
- North Thornhill Branch Library (Block 10)
- Keele Street Watermain Relocation - Design
- North Maple Bridge - north of Major Mackenzie over Hwy 400
- Al Palladini CC-Roof Replacement

2018 Q4 Fiscal Health Report

Office: Corporate Initiatives and Intergovernmental Relations

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	0.09	0.01	(0.08)
Labour	3.69	3.45	0.24
Other Expenditures	0.69	0.62	0.07
Total Expenditures	4.38	4.07	0.31
Net	4.29	4.06	0.23

Corporate Initiatives and Intergovernmental Relations has a favourable variance at Q4 driven mainly by lower than budgeted labour expenditures as a result of vacancies.

Work continued in Q4 on various capital projects, including Economic Development & Employment Strategy (EDES Study).

Capital Results (\$M):

Year (\$M)	Open #	Unspent \$
2017	1	0.10
Total	1	\$0.10

Office: Chief Financial Officer

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	1.67	1.78	0.11
Labour	10.52	8.89	1.63
Other Expenditures	0.39	0.18	0.21
Total Expenditures	10.91	9.07	1.84
Net	9.23	7.29	1.94

The Office of Chief Financial Officer has a favourable variance at Q4 driven mainly by higher than budgeted taxation and property assessment revenues and labour savings due to vacancies.

Work continued in Q4 on various capital projects, including Growth Related Financial Analysis and Long-Range Fiscal Planning.

Capital Results (\$M):

Year (\$M)	Open #	Unspent \$
2018	4	0.37
2017	1	0.39
2016	1	0.09
2011	1	0.09
Total	8	\$0.94

2018 Q4 Fiscal Health Report

Office: Chief Financial Officer – Corporate Revenues & Expenditures

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Corporate Revenue	20.34	24.18	3.85
Reserve & Other Transfers	18.30	15.32	(2.99)
Taxation (net)	197.58	198.32	0.75
Total Revenues	236.21	237.82	1.61
Corporate Expenditures	19.09	24.00	(4.92)
Long Term Debt	9.92	9.92	0.00
Total Expenditures	29.01	33.92	(4.92)
Net	(207.2)	(203.9)	(3.31)

Net results are tracking negative to budget driven mainly by:

- Lower than budgeted transfers from the Engineering and Building Standards Reserves as their overall department expenditures were less than planned in 2018, as these department expenditures were less than planned in 2018.
- Higher than budgeted Corporate Revenues, mainly attributable to revenue recognition timing differences caused by a transition from annual dividend declaration to a quarterly based dividend declaration from the City's investment holding company, Vaughan Holdings Inc. (VHI). The 2017 fourth quarter dividend was declared and received in 2018.
- Taxation revenues came in higher than budget which was mainly due to higher than anticipated supplemental taxation revenue.
- Corporate expenditures are higher than budget as it included corporate labour gapping.

Office: City Solicitor

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	0.84	0.18	(0.67)
Labour	3.87	0.49	3.37
Other Expenditures	0.65	0.23	0.42
Total Expenditures	4.52	0.72	3.80
Net	3.68	0.54	3.14

The Office of the City Solicitor has an unfavourable variance at Q4 driven mainly by higher than budgeted spending in Professional Fees for complex legal issues and Local Planning Appeal Tribunal hearings that required external counsel expertise.

These were partially offset by lower than budgeted labour expenditures as a result of vacancies. The positive labour variance was offset by lower than budgeted revenues as a result of lower than anticipated labour recovery from capital projects.

The majority of capital project activity is related to real estate; specifically land acquisition activities which can result in varied spending from quarter to quarter.

Capital Results (\$M):

Year (\$M)	Open #	Unspent \$
2018	1	0.00
2013	1	0.03
2012	1	1.16
Total	3	\$1.19

2018 Q4 Fiscal Health Report

Office: Transformation & Strategy

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	0.14	0.32	0.18
Labour	0.77	0.75	0.02
Other Expenditures	0.09	0.28	(0.19)
Total Expenditures	0.85	1.03	(0.18)
Net	0.71	0.71	0.00

Capital Results (\$M):

Year (\$M)	Open #	Unspent \$
2017	1	0.21
2016	1	0.39
Total	2	0.60

The Office of the Transformation and Strategy would have a surplus of \$250K mainly due to vacancies within the department and delayed projects on Service Excellence Initiatives. This surplus was transferred to the Year End Reserve to account for funding needs for the delayed projects to be spent and delivered in 2019.

Work continues to progress well on open capital projects.

Office: Vaughan Public Libraries

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	0.43	0.38	(0.04)
Labour	14.45	13.80	0.65
Other Expenditures	4.71	4.67	0.04
Total Expenditures	19.16	18.47	0.69
Net	18.73	18.09	0.64

Capital Results (\$M):

Year (\$M)	Open #	Unspent \$
2018	2	0.44
2016	2	0.16
2013-2015	4	1.02
Total	8	\$1.62

Vaughan Public Libraries has a favourable variance at Q4 driven mainly by:

- Lower than budgeted labour costs as a result of vacancies,
- Reduced expenses for utilities, and
- Higher than budgeted Provincial grants received for technology spend

These were partially offset by increases in expenditures related to furniture refresh for Bathurst Clark Library, computer hardware and same-day courier services.

Work continued in Q4 on several ongoing city-wide capital projects related to resource purchases, furniture and equipment as well as technology upgrades. In addition, furniture and equipment and communications and hardware project activity continued for Vellore Village South Library.

There were 4 project closures during the quarter.

2018 Q4 Fiscal Health Report

City Council

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	-	-	-
Labour	1.32	1.24	0.08
Other Expenditures	0.40	0.25	0.16
Total Expenditures	1.72	1.49	0.24
Net	1.72	1.49	0.24

The City Council net expenditure is positive to budget.
No material variance.

Integrity Commissioner & Lobbyist Registrar

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	-	-	-
Labour	0.33	0.33	0.01
Other Expenditures	0.18	0.09	0.09
Total Expenditures	0.51	0.42	0.09
Net	0.51	0.42	0.09

The Integrity Commissioner net expenditure result is on budget.
No material variance.

Internal Audit

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	-	-	-
Labour	0.60	0.59	0.01
Other Expenditures	0.09	0.02	0.07
Total Expenditures	0.69	0.61	0.08
Net	0.69	0.61	0.08

The Internal Audit operating financial result is on budget.
No material variance.

City Manager

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	-	-	-
Labour	0.51	0.16	0.35
Other Expenditures	0.10	0.20	(0.10)
Total Expenditures	0.61	0.36	0.25
Net	0.61	0.36	0.25

The City Manager operating financial result is on budget.
No material variance.