

Proposed 2024 Budget and 2025-2026 Financial Plan

Special Council (Budget)
December 12, 2023



Service Excellence

Awards & Recognition of the City's Accomplishments

1. **GFOA Distinguished Budget Presentation Award** for 2023 Budget Book
2. **MarCom Awards 2022** for excellence in marketing and communications
3. **Vaughan Public Libraries**, multiple awards at the annual **Ontario Library Association Annual Conference**
4. **2023 Festivals and Events Ontario Awards:**
 - Best promotional campaign for Concerts in the Park and Canada Day events
 - Top 100 Festivals and Events in Ontario for the Canada Day and Concerts in the Park events
5. **100th Year Anniversary Celebration** – Woodbridge Horticultural Society
6. **Ontario Public Works Association (OPWA) Project of the Year Award** for Smart Cities Road Patrol Solution project
7. **Bird Friendly City Certification** by Nature Canada
8. **Municipal Waste Associations Promotion & Education Award** for innovative campaign, tool, strategy, event, or program that engaged residents in waste diversion
9. **International Economic Development Council (IEDC) 2023 Excellence in Economic Development Awards**
10. **2023 Canadian Public Works Association National Public Works Week Award** for energizing and educating the public on the importance of public works to their daily lives

11. **2023 PJ Marshall Awards** for the Road Patrol Transformation through an Artificial Intelligence-based SmartCity Approach
12. **American Library Association's (ALA) PR XChange Awards:**
 - VMC Library Virtual Tour
 - VPL 2021 Annual Report
 - Masks in the Library
13. **2023 Canadian Human Resources Awards** - Winner of the Most Effective Recruitment Strategy Award
14. **2023 IFEA/ Haas & Wilkerson Pinnacle Awards** for:
 - Best Overall Sponsorship Program for Vaughan Celebrates;
 - Best Overall Entertainment Program for Winterfest; and
 - Best Promotional Brochure for Culture Days.
15. **National Procurement Institute 2023 Achievement of Excellence in Procurement Award and Accreditation for the National Institute for Public Procurement's Accreditation** for Quality Public Procurement.
16. **World Council on City Data (WCCD) certifications** for ISO 37120, 37122 and 37123 Series on City Data
17. **2023 Tree Cities of the World Award**
18. **Economic Developers Association of Canada (EDAC) 2023 Marketing Canada Awards**

Budget Summary

2024 Budget and 2025-2026 Capital Plan:

Tax Supported Programs

2024 Gross Operating
\$377 million

2024 Capital Budget \$191 million

2025-2026 Capital Plan \$297 million

3.0% Tax Rate Increase

Utility Rate Supported Programs

2024 Gross Operating
\$201 million

2024 Capital Budget \$25 million

2025-2026 Capital Plan \$90 million

3.9% Combined Water / Wastewater Rate Increase

9.5% Average Stormwater Charge Increase

Long-Range Fiscal Planning

Key findings from the Long-Range Fiscal Plan (LRFP) developed by Hemson Consulting and presented to Council in December 2022:

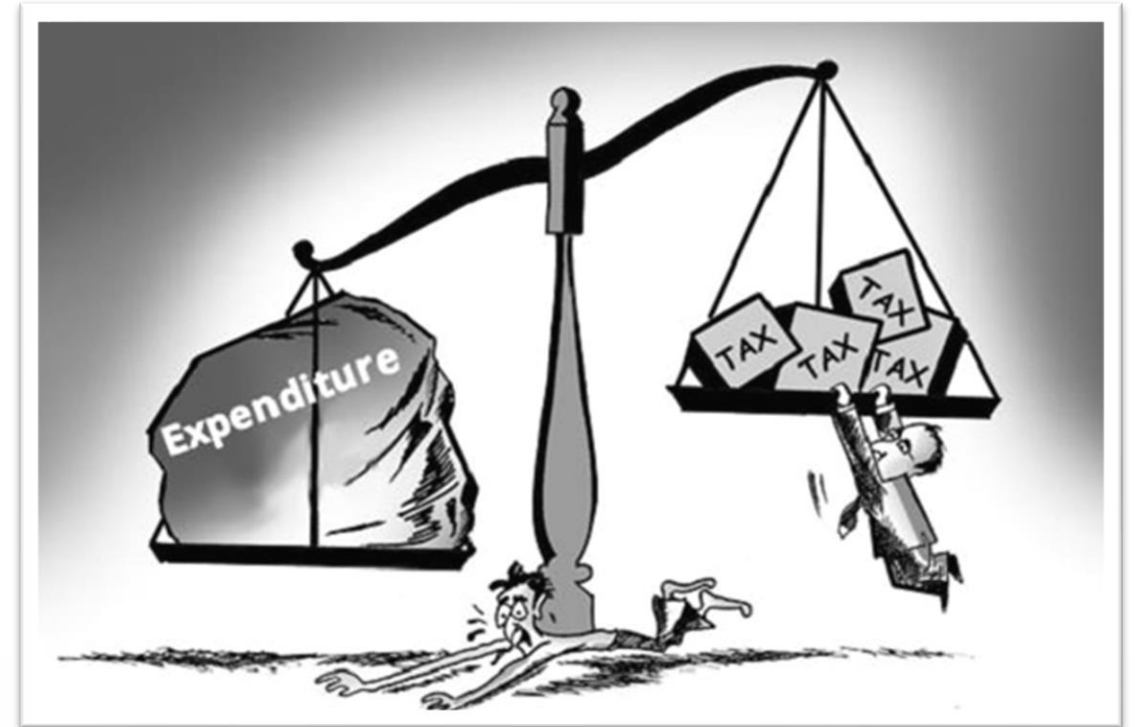
- Potential tax rate “spikes” due to pressures for repair / replacement of assets;
- Infrastructure funding gap between \$1.8 billion and \$2.0 billion (2022-2042); and
- Infrastructure reserves potentially drop below \$5 million by 2038.

LRFP informed development of the 2024 Budget and 2025-2026 Financial Plan:

- Long-term financial outlook - pressures proactively managed before they occur to keep tax rates affordable.

Potential Strategies to Narrow the Infrastructure Funding Gap (Recommended by Hemson Consulting):

- ✓ Manage timing / scope of capital projects
- ✓ Strategic use of debt
- ✓ Leverage discretionary reserves
- Implement a dedicated Infrastructure Levy



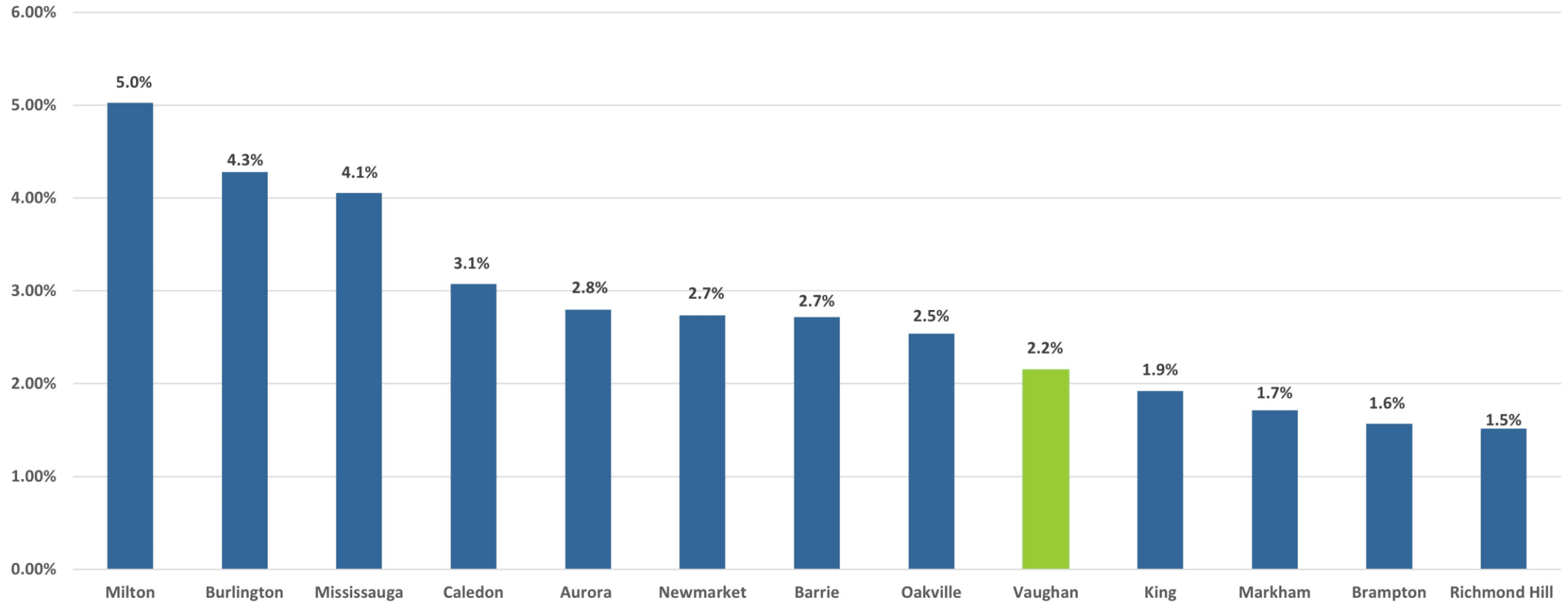
Financial Impact of Bill 23

- Bill 23 restricts and reduces the City's ability to collect revenue for growth related infrastructure
- Financial impact from Jun 1, 2023 to Dec 31, 2024 is estimated at \$47M (excluding parkland cash-in-lieu)
- Financial pressure has been contained in the current budget build through adjusting growth-related capital project spending
- Housing Accelerator Fund (HAF) will provide partial relief
- Long-term financial impact uncertain
- Depending on magnitude of pressures, this could result in:
 - Further delayed projects
 - Reduced service levels
 - Increased property taxes



Property Tax Rate Among Lowest in GTA

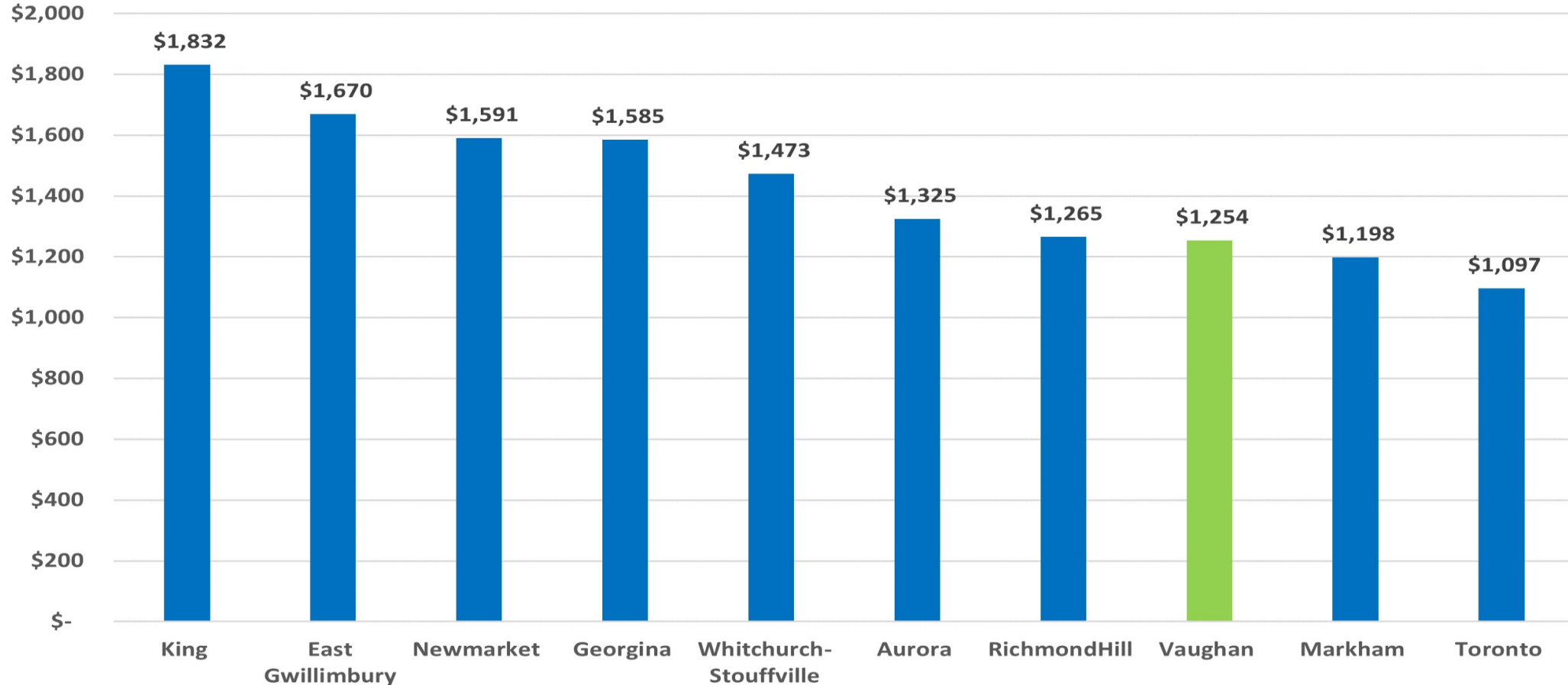
Municipal Property Tax Increases: Five Year Average (2019-2023)



* Proposed 2024 tax rate increase of 3.0% maintains Vaughan's 5-Year Average at 2.15% (2.2%)

Water and Wastewater Rates Among Lowest in York Region

2023 Annual Cost Based on 250 M³



- For 2024 the combined water and wastewater rate is \$5.2123/m³ representing a 3.9% increase over 2023.
- This equates to an annual cost for 2024 of \$1,303 for an average household that consumes 250 cubic metres and an increase of \$49.08 or \$4.09 per month compared to prior year.

What Do Taxes Fund? Understanding the Tax Bill



City Expenditures by Service

\$0.18 Public Works & Road Services

\$0.16 Fire and Rescue Services

\$0.15 General Government, Legal & Clerks

\$0.12 Infrastructure Development

\$0.11 Community Services

\$0.10 Capital Investment & Debt Servicing

\$0.07 Planning & Growth

\$0.06 Vaughan Public Libraries

\$0.05 Fulfill Council's priorities by City Manager,
Internal Audit, Integrity Comm. and others

\$1.00 Total