

CITY OF VAUGHAN

EXTRACT FROM COUNCIL MEETING MINUTES OF SEPTEMBER 26, 2023

Item 2, Report No. 37, of the Committee of the Whole, which was adopted without amendment by the Council of the City of Vaughan on September 26, 2023.

2. 2023 MID-YEAR FISCAL HEALTH REPORT

The Committee of the Whole recommends approval of the recommendation contained in the following report of the Deputy City Manager, Corporate Services, City Treasurer and Chief Financial Officer, dated September 19, 2023:

Recommendations

1. That the 2023 Mid-Year Fiscal Health Report as of June 30, 2023, be received.

Committee of the Whole (2) Report

DATE: Tuesday, September 19, 2023

WARD(S): ALL

TITLE: 2023 MID-YEAR FISCAL HEALTH REPORT

FROM:

Michael Coroneos, Deputy City Manager, Corporate Services, City Treasurer and Chief Financial Officer

ACTION: FOR INFORMATION

Purpose

To report on the City's fiscal health for the year-to-date period ending June 30, 2023.

Report Highlights

- The City's property tax supported operations ended the second quarter in a favourable position of \$2.5 million (Table 1).
- Combined, the rate supported operations for the second quarter ended in a favourable position of \$4.3 million (Table 1).
- In the first six months of the year, capital expenditures were \$171.5 million (Table 2).
- In the first six months of the year, 37 capital projects were closed and \$4.6 million returned to various originating reserves and reserve funds.

Recommendations

1. That the 2023 Mid-Year Fiscal Health Report as of June 30, 2023, be received.

Background

The Mid-Year Fiscal Health Report provides a snapshot of the City's overall financial health for the first six months of the year and indicates areas requiring further monitoring and corrective actions.

The Report summarizes actual city operating, capital, water, wastewater, and stormwater results as of June 30, 2023, relative to approved budgets and on the same basis as the budget. The full amortization of tangible capital assets and post-retirement benefits are excluded from this report, while transfers to and from reserves, and net debenture financing requirements are included.

Previous Reports/Authority

[2022 Year-End Fiscal Health Report – December 31, 2022](#)

(Item 1, Report No. 23 of the Committee of the Whole, May 16, 2023)

Analysis and Options

Executive Summary

The City's mid-year results for the property tax-supported operating budget and rate-supported operations are summarized in Table 1.

The City's property tax-supported operations ended the second quarter in a favourable position of \$2.5 million. The favourable variance resulted from higher fees and service charges of \$3.8 million, savings in labour costs and program expenditures of \$4.6 million, offset by lower reserve draws of \$4.2 million due to strong revenue collections, and lower than anticipated assessment growth of \$1.5 million. Other variance drivers include higher than budgeted MAT revenues, lower transfers from capital, and higher than budgeted contributions to other reserves (Development Engineering). Attachment 1 shows the financial summary by tax-supported operating categories.

Combined, the water, wastewater and stormwater rate-supported operations ended the second quarter with higher water and wastewater sales, offset by higher water purchases from York Region. Lower spending is mainly attributed to savings in labour costs, lower than budgeted water meter installations, as well as, lower than budgeted contract spending.

Overall, the rate-supported operations ended the second quarter with no contributions to reserves. However, these reserve funds remain necessary for future infrastructure replacements as these assets near the end of their useful life. Therefore, contributions to reserves will be made at year-end based on actual surpluses, if any.

Operating Results – as of June 30, 2023

| Table 1 | | | | |
|--|-----------------|----------------|-----------------|--|
| \$ million | Budget | Actual | Variance | |
| Property Tax Based Budget | | | | |
| Revenues | 288.9 | 295.4 | 6.5 | |
| Expenditures | 182.9 | 186.8 | (4.0) | |
| Net Position | \$ 106.0 | \$108.6 | \$ 2.5 | |
| Water Rate Based Budget | | | | |
| Revenues | 34.6 | 38.1 | 3.5 | |
| Expenditures | 31.6 | 32.7 | (1.1) | |
| Net Position | \$ 2.9 | \$ 5.3 | \$ 2.4 | |
| Wastewater Rate Based Budget | | | | |
| Revenues | 45.1 | 46.4 | 1.3 | |
| Expenditures | 43.6 | 42.5 | 1.1 | |
| Net Position | \$ 1.5 | \$ 4.0 | \$ 2.4 | |
| Stormwater Charge Based Budget | | | | |
| Revenues | 11.6 | 10.8 | (0.9) | |
| Expenditures | 4.0 | 3.7 | 0.4 | |
| Net Position | \$ 7.6 | \$ 7.1 | \$ (0.5) | |
| Note - numbers may not add due to rounding | | | | |

The City’s Capital Budget mid-year results are summarized in Table 2.

The 2023 approved Capital Budget included \$444.2 million in capital projects. As of June 30, 2023, after all post-budget capital amendments, there were 653 open capital projects with \$991.4 million of available budget remaining.

Capital Results – as of June 30, 2023

| Table 2 | | | | | | |
|--|-----------------------|-------------------|---------------------|---------------------|-----------------------|----------------|
| Managing Portfolio \$ million | Total Projects | 2023 | Life-to-Date | | | |
| | | YTD Actual | Total Budget | Total Actual | Total Variance | % Spent |
| Open projects | 653 | \$ 171.4 | \$ 1,850.2 | \$ 858.8 | \$ 991.4 | 46% |
| In-Year Closed projects | 37 | \$ 0.1 | \$ 28.2 | \$ 23.6 | \$ 4.6 | 84% |
| TOTAL | 690 | \$ 171.5 | \$ 1,878.4 | \$ 882.4 | \$ 996.0 | 47% |
| Note - numbers may not add due to rounding | | | | | | |

DISCUSSION

Operating Budget Results

Total City revenues at mid-year were \$295.4 million or 2.2% higher than budgeted.

| \$ million | YTD Budget \$ | YTD Actual \$ | Variance | |
|--|---------------------|---------------------|------------|-------------|
| | | | \$ | % |
| Fees and Charges Revenue | 28.3 | 32.2 | 3.8 | 13.6% |
| Corporate Revenues | 15.7 | 22.8 | 7.1 | 45.5% |
| Reserve & Other Transfers | 12.2 | 9.5 | (2.7) | (22.0%) |
| Taxation | 232.7 | 230.9 | (1.8) | (0.8%) |
| Total Revenues | 288.9 | 295.4 | 6.5 | 2.2% |
| Note - numbers may not add due to rounding | | | | |

Operating Revenue Variances:

Fees and Charges Revenue – favourable variance of \$3.8 million consists of:

- Continuing recovery in revenues of \$3.1 million in Recreation Services.
- Higher fees collection of \$1.9 million in Development Engineering (DE), Building Standards (BSD) and By-Law & Compliance, Licensing & Permit Services; partially offset by:
 - Lower revenues in Development Planning and other departments of \$1.1 million.

Corporate Revenues – favourable variance of \$7.1 million consists of:

- Higher miscellaneous revenues of \$4.0 million paid out to the City for a cumulative employee benefits surplus in the City's benefits provider account.
- Higher revenues of \$1.3 million from Mayor initiatives.
- Higher investment income due to interest rate increases of \$1.2 million.
- Higher MAT revenue collections of \$0.4 million due to gradual recovery in occupancy rates.
- Higher fines & penalties of \$0.9 million due to increased deferral of tax payments; offset by:
 - Dividends from Alectra declared in 2023, are lower by \$0.8 million, reflecting slightly lower than anticipated results for the utility company.

Reserve and Other Transfers – unfavourable variance of \$2.7 million consists of:

- Lower transfers from reserves in DE and BSD due to higher revenue collections of \$3.8 million (as mentioned above), and lower insurance draw required of \$0.5 million; offset by:
 - Higher than budgeted labour recovery from capital projects of \$2.1 million.

Taxation – unfavourable variance of \$1.8 million consists mainly of:

- Lower assessment growth.

Total City expenditures at mid-year were \$186.8 million or 2.2% higher than budgeted.

| Table 4 | | | | |
|--|---------------------|---------------------|--------------|---------------|
| \$ million | YTD Budget \$ | YTD Actual \$ | Variance | |
| | | | \$ | % |
| Departmental | 160.1 | 156.1 | 4.0 | 2.5% |
| Reserve Contribution & Corp Exp | 16.4 | 24.3 | (7.9) | (48.4%) |
| Long Term Debt | 3.3 | 3.3 | 0.0 | 0.0% |
| Contingency | 0.1 | 0.1 | 0.0 | (0.0%) |
| Capital From Taxation | 3.0 | 3.0 | 0.0 | 0.0% |
| Total Expenditures | 182.9 | 186.8 | (4.0) | (2.2%) |
| Note - numbers may not add due to rounding | | | | |

Operating Expenditure Variances:

Departmental – favourable variance of \$4.0 million consists of:

- Savings in labour costs of \$4.6 million due to gapping.
- Lower reserve contribution to Insurance of \$0.5 million; offset by:
 - Higher transfers to reserves in Development Engineering of \$1.2 million.

Reserve Contributions & Corporate Expenses – unfavourable variance of \$7.9 million consists of:

- Unbudgeted employee benefits account surplus of \$4.0 million paid out to the City and contributed to reserves.
- Labour gapping budgeted in Corporate but realized in departments of \$3.2 million.
- Higher contributions to reserves due to higher collections of \$0.4 million from the Municipal Accommodation Tax.
- Over-spending in various other expenditures of \$0.4 million.

Attachment 2 provides commentary at the Portfolio/Office level.

Operating Budget Transfers

The Chief Financial Officer/City Treasurer has the delegated authority to approve any administrative operating budget realignments between departments, provided they are fiscally neutral. A summary of these changes is incorporated into the semi-annual reporting process.

In the first half of 2023, there were operating budget transfers between departments totaling over \$4.1 million. The operating budget transfers primarily resulted from relocating budgets (a) from Corporate Contingency to Vaughan Fire and Rescue Service to reflect labour rates in the new collective bargaining agreement; and (b) from the Office of the City Clerk to Council Members Offices as a result of the Council Administrative Review approved by Council in January 2023. The latter transfer provides Council Members with flexibility to organize their offices with a variety of staffing options and complements.

Water, Wastewater, and Stormwater Results

Total revenues for water, wastewater and stormwater billings were \$95.3 million, or 4.4% greater than budget. Total expenses for water, wastewater and stormwater billings were \$78.9 million. This results in a net surplus of \$16.4 million.

| \$ million | YTD Budget | YTD Actual | Variance | |
|--|-------------|-------------|------------|--------------|
| | | | \$ | % |
| Revenues | | | | |
| Water | 34.6 | 38.1 | 3.5 | 10.1% |
| Wastewater | 45.1 | 46.4 | 1.3 | 2.9% |
| Stormwater | 11.6 | 10.8 | (0.9) | -7.3% |
| Total Revenues | 91.3 | 95.3 | 4.0 | 4.4% |
| Expenses | | | | |
| Water | 31.6 | 32.7 | (1.1) | (3.5%) |
| Wastewater | 43.6 | 42.5 | 1.1 | 2.6% |
| Stormwater | 4.0 | 3.7 | 0.4 | 8.8% |
| Total Expenses | 79.2 | 78.9 | 0.4 | 0.4% |
| Net Position | 12.1 | 16.4 | 4.3 | 35.7% |
| Note - numbers may not add due to rounding | | | | |

- The net sale of water/wastewater was favourable to budget by \$2.9 million. This was driven by favourable water and wastewater revenues to budget by \$4.6 million primarily from higher ICI water consumption, offset by unfavourable water and treatment charges (direct cost) in the amount of (\$1.7 million). The unfavourable

water and treatment charges can be attributed to increased consumption net of lower than anticipated non-revenue water.

- Stormwater revenues are lower than budget by \$0.9 million.
- Expenses outside of water and treatment charges are lower than budget by \$2.1 million due primarily to lower contractor and material expenses as well as vacancy gapping.

Total net favourable variance was \$4.3 million, or 35.7% higher than budgeted.

Capital Budget Results

As of June 30, 2023, there was a total of 653 open capital projects and \$991.4 million of budget remaining. Departments are projected to spend over \$335.3 million on capital projects in 2023. At the end of the second quarter, actual capital spending was approximately \$171.4 million. Actual spending is expected to increase as capital projects progress and full-year capital accounting entries are processed.

| Table 6 | | | |
|---|---------------------------|--------------------------|-----------------------|
| Managing Portfolio \$ million | 2023 Year-to-Date | | |
| | Total Projects | Planned Spend | YTD Actual |
| Infrastructure Development | 293 | 260.7 | 159.9 |
| Planning & Growth Management | 69 | 21.6 | 3.6 |
| Public Works | 177 | 29.2 | 2.5 |
| Community Services | 24 | 1.9 | 0.4 |
| Corporate Services & Chief Financial Officer | 21 | 10.8 | 2.3 |
| Vaughan Fire & Rescue Service | 46 | 4.8 | 1.1 |
| Vaughan Public Libraries | 9 | 2.5 | 0.9 |
| Legal & Administrative Services | 7 | 2.0 | 0.3 |
| Corporate Communications and Economic Development | 2 | 1.3 | 0.2 |
| Transformation & Strategy | 4 | 0.6 | 0.2 |
| Corporate & Strategic Communications | 1 | 0.0 | 0.0 |
| Total | 653 | \$ 335.3 | \$ 171.4 |
| <small>Note - numbers may not add due to rounding</small> | | | |

The detailed list of active capital projects is included in Attachment 3.

Departments closed 37 projects in the first half of 2023, returning \$4.6 million to Reserves

The following table provides a breakdown of projects closed as of June 30, 2023.

| Table 7 | | |
|---|------------------------|---------------------------------------|
| Portfolio | Closed Projects | Returned to Reserve \$ million |
| Infrastructure Development | 25 | 4.4 |
| Planning & Growth Management | 4 | 0.1 |
| Public Works | 3 | (0.0) |
| Community Services | 1 | 0.0 |
| Corporate Services & Chief Financial Officer | 1 | 0.0 |
| Corporate & Strategic Communications | 1 | 0.0 |
| Legal & Administrative Services | 1 | 0.1 |
| Corporate Communications and Economic Development | 1 | 0.0 |
| Total | 37 | \$ 4.6 |

A complete list of Closed Projects can be found [online](#).

Capital Transfers Authorized by the Chief Financial Officer/City Treasurer

The Chief Financial Officer/City Treasurer has the delegated authority to approve any operating or capital realignments between departments, provided they are fiscally neutral. A summary of these changes is incorporated into the semi-annual reporting process.

The following authorized capital budget amendments were processed in the first half of 2023:

| Table 8 | | |
|---|---|---------------|
| From | To | Amount |
| DE-7141-16 Transportation Master Plan | IM-7215-19 Shared Mobility Pilot | 95,000 |
| RD-9640-22 Curb& SdWk repairs | RP-6754-15 Parks Concrete Wkwy Repairs | 750,000 |
| FL-5360-18 Repl Unit#1843 | FL-9591-21 Repl Unit#1845 | 31,000 |
| FL-9627-22 Skid Steers | FL-6784-20 PKS-Two 4x4 1/2 ton PU Truck | 23,000 |
| FL-9581-21 Tactic Walking Plate | FL-9575-20 Vehicle for Tree Protection | 12,000 |
| FL-9569-19 Repl Unit#11000,11002,11003 | FL-9568-19 Repl Unit#2050 | 6,000 |
| FL-5426-19 Replace Unit#1373 | FL-5562-20 Replace Unit#1344 | 120,000 |
| FL-5507-22 2Ton Utility Truck Box | FL-5502-20 Additional Air Regenerative Sweeper | 10,000 |
| ID-2113-21 2023-2026 Watermain Repl | ID-2046-18 2020 Watermain Replac | 1,019,700 |
| FL-5426-19 Replace Unit#1373 | FL-5409-21 Replace Unit#1633 | 80,000 |
| RP-9634-23 Parks Asset Replcmnt | RP-6763-17 Baseball Diamond | 20,000 |
| BS-1008-18Modern of sign Permit | BS-1011-19Service Delivery Modernization | 26,830 |
| BS-1009-18Mobility & Digital Transfrm | BS-1011-19Service Delivery Modernization | 50,727 |
| DP-9553-17 Plan Update –Implications of Growth on Heritage Conservation | DP-9583-23 Update Thornhill HCD Plan | 34,598 |
| EN-1990-14 "Railway Crosiing Safety Ass-CW" | FL-9633-22 "Move Smart-Road Safety Program | 50,000 |
| RP-7140-20 "Automated Speed Enforcement tehnology Pilot | RP-6767-18 "Road Safety Program:Automated speed Enf | 50,000 |
| ID-2081-21 Rd Recons, WM repl | ID-2063-20 Wdbr Ave Impr | 3,825,000 |
| ID-2073-20 Pedestrian and Cycling Infr | CD-1980-19 SW and S Light | 642,134 |
| BF-8853-23 2023-26 Facilities | BF-8868-22 Woodbridge Library Renovations | 112,147 |
| BF-8614-17 Community Centre Common Space | BF-8604-18 Various Community Centres-P | 200,000 |
| FR Various Projects | FR-3695-23 I.G. Tanker Freightliner | 900,000 |
| RP-9635-23 Cemetery Strat | RP-6764-17 Beautification Str | 20,600 |
| BU-2560-20 Bill 108 Related Studies | LI-9555-23 2023 Active Together Master Paln Update) | 125,000 |
| PL-9535-13New Community Areas Secondary Plan) | LI-9555-23 2023 Active Together Master Paln Update) | 125,000 |
| FI-9595-22 Finance Modernization | SE-0091-19 Workforce Management System | 203,070 |

Continuity Schedule of Reserves and Reserve Funds

| Table 9 | | | | | | |
|--|--------------------|----------------|-----------------|--|-----------------|---|
| Reserve Balances \$ million | Opening Balance | Revenues | Expenses | Closing Balance Before Commitments | Commitments | Closing Balance After Commitments |
| Obligatory Reserves | | | | | | |
| City-Wide Development Charges | 545.2 | 36.8 | 27.9 | 554.2 | 546.3 | 7.9 |
| Area-Specific Development Charges | 19.6 | (1.2) | 0.0 | 18.4 | 68.7 | (50.4) |
| Restricted Grant | 28.4 | 0.5 | - | 28.9 | 39.6 | (10.6) |
| Other | 238.0 | 18.5 | 103.5 | 153.0 | 18.9 | 134.1 |
| Sub-Total | \$ 831.3 | \$ 54.6 | \$ 131.4 | \$ 754.5 | \$ 673.4 | \$ 81.0 |
| Discretionary Reserves | | | | | | |
| Infrastructure Development | 254.8 | 23.5 | 13.7 | 264.6 | 160.6 | 104.0 |
| Capital from Taxation | 23.9 | 3.5 | 2.8 | 24.6 | 23.1 | 1.6 |
| Corporate | 15.2 | 0.3 | - | 15.5 | - | 15.5 |
| Special Purpose | 19.5 | 1.1 | 0.2 | 20.4 | 12.8 | 7.6 |
| Sustainability | 104.5 | 7.8 | 0.8 | 111.5 | 0.8 | 110.7 |
| Sub-Total | \$ 417.9 | \$ 36.2 | \$ 17.5 | \$ 436.6 | \$ 197.3 | \$ 239.3 |
| Total | \$1,249.2 | \$ 90.8 | \$ 148.9 | \$ 1,191.1 | \$ 870.7 | \$ 320.4 |
| Note - numbers may not add due to rounding | | | | | | |

At mid-year, the reserve balance before commitments was \$1,191.1 million. Net reserve activity of \$870.7 million is committed against these reserves and reserve funds. After this activity is accounted for, the total reserves and reserve fund balances as of June 30, 2023, was \$320.4 million, of which \$81.0 million was for obligatory reserves and \$239.3 million was in discretionary reserves.

Total Development Charges (DCs) revenues of \$35.6 million is comprised of \$25.3 million in DC collections and \$10.3 million investment income. Collections have slowed significantly in the first half of 2023 due to changing market conditions and higher interest rates. Compared to the same period in 2022, City-wide DC collections have decreased by 72% or \$63.2 million.

The Detailed Reserve Continuity Schedule can be found [online](#).

Financial Impact

The programs discussed in this Fiscal Health Report are funded within the approved 2023 budget. There are no changes to the existing budget and the financial impact of evolving operational decisions will continue to be monitored.

Operational Impact

The Fiscal Health Report is a consolidated effort prepared in consultation with all City departments. Departmental inputs help to identify and estimate the financial impacts of operational changes on the operating and capital budgets.

Broader Regional Impacts/Considerations

Not applicable.

Conclusion

The report is consistent with the priorities set in the Service Excellence Strategic Plan under Service Excellence and Accountability: Financial Sustainability.

The City's tax and rate based operating results are tracking favourably compared to the budget. However, with uncertainties around economic indicators such as inflation and interest rates, staff will continue to assess the financial impact on the remainder of the fiscal year. Staff will continue to monitor the financial health of the organization, provide advice and guidance to departments, and take steps to mitigate all pressures, including utilizing funding from sustainability reserves and/or senior levels of government as necessary.

The Fiscal Health Report will continue to evolve to ensure it continues to provide relevant information that assists in ensuring the financial sustainability of the City. Consistent with current practices, regular updates advising of changes in the City's financial landscape will be brought forth to Council.

For more information, please contact:

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Attachments

1. City Operating – 2023 Financial Summary
2. Portfolio/Department Commentary
3. City Capital – Capital Project Listing

Prepared by

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Approved by



Michael Coroneos, DCM, Corporate Services, City Treasurer and CFO

Reviewed by



Nick Spensieri, City Manager

CITY OF VAUGHAN
2023 City Operating Budget
Fiscal Position as of June 30, 2023

REVENUE / EXPENDITURE SUMMARY

| \$M | 2023 ANNUAL BUDGET | As of June 30, 2023 | | |
|--------------------------------|-----------------------|---------------------|--------------|-----------------------------|
| | | YTD BUDGET | YTD ACTUAL | VARIANCE FAV (UNFAV.) |
| REVENUES: | | | | |
| TAXATION | 230.1 | 230.1 | 228.6 | (1.5) |
| SUPPLEMENTAL TAXATION | 3.5 | 0.0 | 0.0 | 0.0 |
| PAYMENT IN LIEU | 2.7 | 2.7 | 2.3 | (0.3) |
| RESERVES AND OTHER TRANSFERS | 29.7 | 12.2 | 9.5 | (2.7) |
| DEPT. FEES AND SERVICE CHARGES | 60.8 | 28.3 | 32.2 | 3.8 |
| CORPORATE | 28.3 | 15.7 | 22.8 | 7.1 |
| TOTAL REVENUES | 355.0 | 288.9 | 295.4 | 6.5 |
| EXPENDITURES: | | | | |
| DEPARTMENTAL | 319.8 | 160.1 | 156.1 | 4.0 |
| RESERVE CONTRIB. & CORP. EXP. | 16.0 | 16.4 | 24.3 | (7.9) |
| LONG TERM DEBT | 11.8 | 3.3 | 3.3 | 0.0 |
| CONTINGENCY | 4.5 | 0.1 | 0.1 | 0.0 |
| CAPITAL FROM TAXATION | 3.0 | 3.0 | 3.0 | 0.0 |
| TOTAL EXPENDITURES | 355.0 | 182.9 | 186.8 | (4.0) |
| TOTAL NET | 0.0 | 106.0 | 108.6 | 2.5 |

Legal and Administrative Services

Operating Results (\$M):

| (\$M) | Budget | Actual | Variance |
|--------------------|--------|--------|----------|
| Revenues | 1.98 | 1.45 | (0.53) |
| Labour | 6.22 | 5.57 | 0.64 |
| Other Expenditures | 8.64 | 8.10 | 0.54 |
| Total Expenditures | 14.86 | 13.67 | 1.18 |
| Net | 12.88 | 12.23 | 0.65 |

Capital Results (\$M):

| Year | Open # | Unspent (\$M) |
|--------------|----------|---------------|
| 2023 | 3 | 0.37 |
| 2021 | 1 | 0.45 |
| 2020 | 1 | 0.25 |
| 2019 | 1 | 0.86 |
| 2016 | 1 | 0.22 |
| Total | 7 | 2.15 |

Legal and Administrative Services has a favourable variance at Q2 by:

- Less than anticipated insurance claims costs for the first half of the year (Office of the City Clerk)
- Lower than budgeted labour expenditures as a result of vacancies (Legal Services, Procurement Services, Office of the City Clerk)

These were partially offset by:

- Higher insurance premium costs (Office of the City Clerk)
- Higher than budgeted spending in Professional Fees (Legal Services)

Work continued on a few capital projects including the Electronic Document Management System (Deputy City Manager, Legal and Administrative Services) as well as the Comprehensive Zoning By-Law Appeals (Legal Services). One capital project closed during the first half of the year.

Portfolio: Community Services

Operating Results (\$M):

| (\$M) | Budget | Actual | Variance |
|--------------------|--------|--------|----------|
| Revenues | 8.51 | 11.80 | 3.29 |
| Labour | 12.93 | 12.96 | (0.03) |
| Other Expenditures | 2.28 | 2.58 | (0.30) |
| Total Expenditures | 15.21 | 15.54 | (0.32) |
| Net | 6.71 | 3.74 | 2.97 |

Capital Results (\$M):

| Year | Open # | Unspent (\$M) |
|--------------|-----------|---------------|
| 2023 | 5 | 0.47 |
| 2022 | 5 | 0.64 |
| 2021 | 1 | 0.01 |
| 2020 | 1 | 0.06 |
| 2019 | 3 | 0.05 |
| 2018 | 3 | 0.20 |
| 2017 | 3 | 17.96 |
| 2008-2016 | 3 | 0.09 |
| Total | 24 | 19.49 |

Community Services has a favourable variance at Q2 primarily driven by:

- Greater traction in recovery from the impact of Covid-19, resulting in a strong demand for recreational programming, memberships and permits has led to higher than anticipated revenues (Recreation Services)
- Lower than budgeted labour expenditures as a result of vacancies (By-Law & Compliance, Licensing & Permit Services)
- Better than expected Fines & Penalties revenue due in large part to new by-laws (By-Law & Compliance, Licensing & Permit Services)

These were partially offset by:

- An increase in materials and supplies, vendors and bank charges correlated to the higher recreational programming, permit revenues, and inflationary pressures (Recreation Services)
- Higher part-time labour costs due to increases in programming (Recreation Services)
- Licensing & Permit Revenues trending lower than expected (By-Law & Compliance, Licensing & Permit Services)

Work continued on several capital projects including VMC Library, Recreation and YMCA Centre of Community; Fitness Centre Equipment Replacements; and Feasibility Study and Business Plan for Infrastructure Development - VAS Shelter & Operations Centre. One capital project was completed and closed during the first half of the year.

Fire and Rescue Service

Operating Results (\$M):

| (\$M) | Budget | Actual | Variance |
|--------------------|--------|--------|----------|
| Revenues | 0.44 | 0.30 | (0.15) |
| Labour | 27.14 | 27.22 | (0.07) |
| Other Expenditures | 1.50 | 1.35 | 0.15 |
| Total Expenditures | 28.64 | 28.57 | 0.08 |
| Net | 28.20 | 28.27 | (0.07) |

Capital Results (\$M):

| Year | Open # | Unspent (\$M) |
|--------------|-----------|---------------|
| 2023 | 16 | 1.76 |
| 2022 | 6 | 1.53 |
| 2021 | 6 | 2.67 |
| 2020 | 5 | 1.22 |
| 2019 | 6 | 0.72 |
| 2018 | 4 | 0.28 |
| 2017 | 2 | 0.19 |
| 2014 | 1 | 0.05 |
| Total | 46 | 8.43 |

Vaughan Fire and Rescue Service has an unfavourable variance at Q2 due to Motor Vehicle Collisions, partially offset by temporary favourable variances in Other Expenditures.

Work continued on several capital projects including portable radios, and general equipment and bunker gear replacements.

Portfolio: Corporate Services & Chief Financial Officer

Operating Results (\$M):

| (\$M) | Budget | Actual | Variance |
|--------------------|--------|--------|----------|
| Revenues | 1.27 | 1.82 | 0.55 |
| Labour | 11.13 | 10.78 | 0.35 |
| Other Expenditures | 5.75 | 5.45 | 0.29 |
| Total Expenditures | 16.88 | 16.24 | 0.65 |
| Net | 15.61 | 14.41 | 1.20 |

Capital Results (\$M):

| Year | Open # | Unspent (\$M) |
|--------------|-----------|---------------|
| 2023 | 4 | 2.56 |
| 2022 | 4 | 1.84 |
| 2020 | 2 | 0.75 |
| 2019 | 3 | 0.35 |
| 2018 | 2 | 0.85 |
| 2017 | 1 | 1.37 |
| 2016 | 4 | 3.42 |
| 2014 | 1 | 2.08 |
| Total | 21 | 13.20 |

Corporate Services has a favourable variance at Q2 driven mainly by:

- Higher than budgeted Taxation and Property Assessment Revenues
- Higher than budgeted labour recovery from capital projects
- Lower than budgeted labour costs as a result of vacant positions
- Lower than anticipated spending on Professional Fees and Service Contracts

Work continued in Q2 on several large ongoing capital projects such as:

- Personal Computer (PC) Assets Renewal Central Computing Infrastructure (Office of the Chief Information Officer)
- Finance Modernization, and Workforce Management System (Deputy City Manager Corporate Services and Chief Financial Officer)
- Water and Wastewater Billing System Discovery (Financial Services)
- Growth Related Financial Studies and Analysis, (Financial Planning and Development Finance)

Portfolio: Infrastructure Development

Operating Results (\$M):

| (\$M) | Budget | Actual | Variance |
|--------------------|--------|--------|----------|
| Revenues | 6.67 | 6.13 | (0.54) |
| Labour | 14.69 | 13.73 | 0.96 |
| Other Expenditures | 4.96 | 6.21 | (1.24) |
| Total Expenditures | 19.65 | 19.94 | (0.29) |
| Net | 12.98 | 13.81 | (0.83) |

Capital Results (\$M):

| Year | Open # | Unspent (\$M) |
|--------------|------------|---------------|
| 2023 | 25 | 32.81 |
| 2022 | 40 | 81.21 |
| 2021 | 45 | 56.61 |
| 2020 | 34 | 106.40 |
| 2019 | 60 | 233.11 |
| 2018 | 24 | 40.56 |
| 2017 | 17 | 193.57 |
| 2004-2016 | 48 | 91.90 |
| Total | 293 | 836.17 |

Infrastructure Development has an unfavourable variance at Q2 driven mainly by:

- Lower than budgeted labour recoveries that are mainly driven by vacancies in budgeted positions (across most departments in the portfolio);
- Higher than budgeted transfer to reserve due to the strength in fee collection in Development Engineering; and
- Higher than budgeted costs in Facilities Management for security operations and general maintenance.

These are partially offset by:

- Lower than budgeted costs in labour/benefits as a result of vacancies in approved positions; and
- Higher than budgeted fees in Development Engineering

Work continued in Q2 on several large ongoing capital projects such as:

- North Maple Regional Park Development
- Carrville Community Centre, Library and Park in Block 11
- Kirby Road Extension - Dufferin Street to Bathurst Street
- North Maple Community Bridge construction to link Canada Drive and America Avenue
- Road Rehabilitation and Watermain Replacement across the City
- Dufferin Works Yard Improvements/ Renovations
- Woodbridge Avenue Improvements
- Construction of Fire Station 7-12
- Rainbow Creek Crossing

Portfolio: Planning and Growth Management

Operating Results (\$M):

| (\$M) | Budget | Actual | Variance |
|--------------------|--------|--------|----------|
| Revenues | 16.81 | 12.89 | (3.92) |
| Labour | 12.25 | 9.63 | 2.62 |
| Other Expenditures | 0.60 | 0.29 | 0.31 |
| Total Expenditures | 12.85 | 9.92 | 2.93 |
| Net | (3.96) | (2.98) | (0.99) |

Capital Results (\$M):

| Year | Open # | Unspent (\$M) |
|--------------|-----------|---------------|
| 2023 | 7 | 2.03 |
| 2022 | 2 | 0.96 |
| 2021 | 4 | 2.33 |
| 2020 | 14 | 19.26 |
| 2019 | 15 | 30.77 |
| 2018 | 9 | 3.23 |
| 2017 | 2 | 0.27 |
| 2016 | 5 | 14.93 |
| 2015 | 3 | 1.00 |
| 2013 | 4 | 1.72 |
| 2012 | 2 | 0.46 |
| 2011 | 2 | 0.55 |
| Total | 69 | 77.51 |

Planning and Growth Management has an unfavorable variance at Q2 driven mainly by:

- Lower than budgeted fees in Development Planning;
- Lower than budgeted reserve draw in Building Standards due to strength in fee collection and lower than budgeted full costs; and
- Lower than budgeted labour recoveries in PP&SP mainly due to vacancies in budgeted positions.

These are partially offset by:

- Higher than budgeted fees in Building Standards; and
- Lower than budgeted labour mainly due to vacancies for budgeted positions.

Work progressed on open capital projects with some of the more significant expenditures in the year related to Official Plan Review, Zoning By-law Review and Major Mackenzie Drive Streetscape Improvement.

Portfolio: Public Works

Operating Results (\$M):

| (\$M) | Budget | Actual | Variance |
|--------------------|--------|--------|----------|
| Revenues | 1.63 | 1.58 | (0.05) |
| Labour | 12.85 | 13.96 | (1.11) |
| Other Expenditures | 18.90 | 19.53 | (0.63) |
| Total Expenditures | 31.76 | 33.49 | (1.74) |
| Net | 30.13 | 31.91 | (1.78) |

Capital Results (\$M):

| Year | Open # | Unspent (\$M) |
|--------------|------------|---------------|
| 2023 | 48 | 7.04 |
| 2022 | 35 | 10.43 |
| 2021 | 30 | 3.81 |
| 2020 | 15 | 12.28 |
| 2019 | 16 | 1.62 |
| 2018 | 12 | 3.76 |
| 2017 | 7 | 2.21 |
| 2010-2016 | 14 | 6.45 |
| Total | 177 | 47.59 |

Public Works has an unfavourable variance at Q2 driven mainly by:

- Higher than budgeted labour costs as a result of overtime for winter activities and increased seasonal labour partially offset by vacancies
- Higher than budgeted Materials and Supplies (Parks, Forestry and Horticulture Operations, Transportation and Fleet Management Services)
- Higher than budgeted expenses for Winter and Windrow activities (Transportation and Fleet Management Services)
- Higher than budgeted costs for Hydro and Fuel
- Lower than budgeted Blue Box Program grant revenue (Environmental Services)

These were partially offset by:

- Lower than budgeted water costs
- Lower than budgeted Contractor costs (Environmental Services and Parks, Forestry and Horticulture Operations)
- Higher than budgeted Rents and Concessions revenues (Parks, Forestry and Horticulture Operations)

Work progressed on open capital projects with some of the more significant expenditures in the year related to:

- Sidewalk Tractor with Plow/Salt Spreader Replacement
- Urban Forest Revitalization
- Madvac – litter vacuums
- Parks Concrete Walkway Repairs
- MoveSmart projects (Mobility Management Program, Neighbourhood Traffic Management Plan, Sustainable Mobility Program, Road Safety Program)

Vaughan Public Libraries

Operating Results (\$M):

| (\$M) | Budget | Actual | Variance |
|--------------------|--------|--------|----------|
| Revenues | 0.11 | 0.18 | 0.07 |
| Labour | 8.67 | 7.90 | 0.77 |
| Other Expenditures | 3.37 | 2.99 | 0.38 |
| Total Expenditures | 12.04 | 10.89 | 1.15 |
| Net | 11.94 | 10.71 | 1.22 |

Capital Results (\$M):

| Year | Open # | Unspent (\$M) |
|--------------|----------|---------------|
| 2023 | 3 | 0.84 |
| 2021 | 1 | 0.14 |
| 2019 | 4 | 1.97 |
| 2018 | 1 | 0.17 |
| Total | 9 | 3.13 |

Vaughan Public Libraries (VPL) has a favourable variance at Q2 driven by:

- Revenue exceeded budget due to the resumption of Library programs and the receiving of Grant monies
- Labour was lower than budget due to open positions and temporary reassignments

Work continued in Q2 on several ongoing city-wide capital projects related to resource purchases, furniture, and equipment, as well as technology upgrades. In addition, capital projects for library services at the new upcoming Carrville Library and West Woodbridge Library are ongoing as well as a capital project for the ongoing Active Together Master Plan.

Transformation & Strategy

Operating Results (\$M):

| (\$M) | Budget | Actual | Variance |
|--------------------|--------|--------|----------|
| Revenues | 0.00 | 0.00 | (0.00) |
| Labour | 0.92 | 0.83 | 0.09 |
| Other Expenditures | 0.05 | 0.03 | 0.02 |
| Total Expenditures | 0.97 | 0.86 | 0.12 |
| Net | 0.97 | 0.86 | 0.12 |

Capital Results (\$M):

| Year | Open # | Unspent (\$M) |
|--------------|----------|---------------|
| 2020 | 2 | 0.33 |
| 2017 | 1 | 0.09 |
| 2016 | 1 | 0.14 |
| Total | 4 | 0.56 |

Transformation and Strategy ended Q2 2023 with a net favourable variance to budget mainly due to labour gapping (hiring delays).

Work continued in Q2 on several ongoing capital projects such as:

- Service Excellence Strategic Initiatives
- Corporate Performance Measures

Communications and Economic Development

Operating Results (\$M):

| (\$M) | Budget | Actual | Variance |
|--------------------|--------|--------|----------|
| Revenues | 0.33 | 0.37 | 0.04 |
| Labour | 3.64 | 3.46 | 0.18 |
| Other Expenditures | (0.07) | 0.14 | (0.22) |
| Total Expenditures | 3.57 | 3.60 | (0.04) |
| Net | 3.24 | 3.23 | 0.01 |

Capital Results (\$M):

| Year | Open # | Unspent (\$M) |
|--------------|----------|---------------|
| 2016 | 2 | 1.52 |
| 2015 | 1 | 0.02 |
| Total | 3 | 1.54 |

Communications and Economic Development has no significant operating variances.

Work continued in Q2 and on ongoing capital projects such as:

- CRM Service Vaughan
- Citizen Engagement Survey

Corporate Revenues & Expenditures

Operating Results (\$M):

| (\$M) | Budget | Actual | Variance |
|----------------------------|----------|----------|----------|
| Corporate Revenue | 15.66 | 22.77 | 7.12 |
| Reserves & Other Transfers | 2.78 | 5.24 | 2.46 |
| Taxation (net) | 232.72 | 230.95 | (1.78) |
| Revenues | 251.16 | 258.96 | 7.80 |
| Corporate Expenditures | 19.47 | 27.41 | (7.94) |
| Long-Term Debt | 3.29 | 3.29 | 0.00 |
| Total Expenditures | 22.76 | 30.70 | (7.94) |
| Net | (228.40) | (228.26) | (0.14) |

Corporate Revenues & Expenditures ended in Q2 2023 with a slight net unfavourable variance to budget driven mainly by:

- Higher than budgeted Corporate Revenues, mainly attributable to requesting and receiving payout of surplus funds in the City's account with its employee benefits insurance provider and higher fines & penalties of due to increased deferral of tax payments.
- Reserves and other transfers are higher than budget due mainly to recoveries from capital to correspond to higher spending in capital projects.
- Taxation is below budget due to lower assessment growth than anticipated.
- Corporate expenditures are higher than budgeted due mainly to labour gapping budgeted in Corporate but realized in departments, contribution of the payout from the City's employee benefits insurance provider to the Employer Benefits Reserve not budgeted and higher repayment of taxes due to reassessments from MPAC.

City Council

Operating Results (\$M):

| (\$M) | Budget | Actual | Variance |
|--------------------|--------|--------|----------|
| Revenues | 0.00 | 0.00 | 0.00 |
| Labour | 1.56 | 1.52 | 0.04 |
| Other Expenditures | 0.30 | 0.24 | 0.05 |
| Total Expenditures | 1.86 | 1.77 | 0.09 |
| Net | 1.86 | 1.77 | 0.09 |

Favourable variance attributable to transition to new term of Council.

Integrity Commissioner & Lobbyist Registrar

Operating Results (\$M):

| (\$M) | Budget | Actual | Variance |
|--------------------|--------|--------|----------|
| Revenues | 0.00 | 0.00 | 0.00 |
| Labour | 0.17 | 0.16 | 0.01 |
| Other Expenditures | 0.07 | 0.04 | 0.02 |
| Total Expenditures | 0.24 | 0.20 | 0.04 |
| Net | 0.24 | 0.20 | 0.04 |

Integrity Commissioner & Lobbyist Registrar ended the quarter with a net favourable variance to budget mainly due to delays in computer software upgrades related to Lobbyist Registry enhancements and delays in seminars/workshops.

Internal Audit

Operating Results (\$M):

| (\$M) | Budget | Actual | Variance |
|--------------------|--------|--------|----------|
| Revenues | 0.00 | 0.00 | 0.00 |
| Labour | 0.47 | 0.47 | (0.00) |
| Other Expenditures | 0.03 | 0.05 | (0.02) |
| Total Expenditures | 0.50 | 0.52 | (0.02) |
| Net | 0.50 | 0.52 | (0.02) |

Internal Audit had a net unfavourable variance mainly since consultant work has not begun yet.

City Manager

Operating Results (\$M):

| (\$M) | Budget | Actual | Variance |
|--------------------|--------|--------|----------|
| Revenues | 0.00 | 0.00 | 0.00 |
| Labour | 0.35 | 0.34 | 0.01 |
| Other Expenditures | 0.06 | 0.02 | 0.04 |
| Total Expenditures | 0.41 | 0.36 | 0.04 |
| Net | 0.41 | 0.36 | 0.04 |

Favourable net expenditure variance was due mainly to a timing difference in professional fees.

City of Vaughan
 Corporate Services & CFO Portfolio
 Financial Planning & Development Finance Department

List of Capital Projects as of June 30, 2023

| Managing Portfolio/Office | Project # & Title | # of Projects | Total Project Budget | Total Project Actuals | Total Project Variance |
|--|---|---------------|----------------------|-----------------------|------------------------|
| Community Services | | 24 | 48,496,703 | 29,003,934 | 19,492,770 |
| | AV-9543-19 AV Space Configuration | 1 | 51,500 | 49,946 | 1,554 |
| | BY-9538-16 By-Law & Compliance Group Tec | 1 | 111,000 | 59,254 | 51,746 |
| | BY-9558-21 Coyote Study Partnership with | 1 | 20,963 | 7,395 | 13,568 |
| | BY-9559-22 Business Plan for Infrac. Dvl | 1 | 78,610 | 56,353 | 22,257 |
| | BY-9560-22 Feasibility study and business | 1 | 262,032 | 48,214 | 213,818 |
| | BY-9562-23 Two-way radios for Enforcement | 1 | 199,145 | - | 199,145 |
| | BY-9563-23 Purchase of Bicycles for Enfor | 1 | 5,241 | - | 5,241 |
| | BY-9564-23 Purchase of Two Electronic Bic | 1 | 15,722 | - | 15,722 |
| | RE-9503-18 Fitness Centre Equipment Repl | 1 | 1,463,220 | 1,318,613 | 144,607 |
| | RE-9504-08 Pierre Berton Discovery Centr | 1 | 1,500,000 | 1,485,448 | 14,552 |
| | RE-9527-18 Events Strategy | 1 | 167,000 | 141,972 | 25,028 |
| | RE-9531-16 Recreation and Culture Custom | 1 | 34,200 | 10,479 | 23,721 |
| | RE-9534-17 Community Centre Program Equi | 1 | 501,000 | 271,401 | 229,599 |
| | RE-9536-17 CLASS System Upgrade - Pherip | 1 | 77,250 | 66,857 | 10,393 |
| | RE-9537-17 VMC Library, Recreation and Y | 1 | 33,173,679 | 15,457,476 | 17,716,204 |
| | RE-9538-18 Facility Equipment Replacemen | 1 | 239,900 | 207,993 | 31,907 |
| | RE-9541-19 Review and Update of the CSO/ | 1 | 128,750 | 114,351 | 14,399 |
| | RE-9542-19 Age Friendly Community Design | 1 | 154,500 | 115,954 | 38,546 |
| | RE-9544-20 Implementation of Event's Str | 1 | 63,000 | - | 63,000 |
| | RE-9545-22 Furniture, Fixtures & Equipmen | 1 | 309,000 | 43,976 | 265,024 |
| | RE-9546-23 Recreation User Fee Policy Rev | 1 | 150,000 | - | 150,000 |
| | RE-9547-22 City Playhouse Renewal | 1 | 257,500 | 119,574 | 137,926 |
| | RE-9548-23 Implementation of CSO/FAP Poli | 1 | 104,813 | - | 104,813 |
| | RE-9549-22 Purchase of Sports Village | 1 | 9,428,678 | 9,428,678 | - |
| Corporate & Strategic Communications | | 1 | 191,500 | 132,552 | 58,948 |
| | SE-0083-16 Staff Forum | 1 | 191,500 | 132,552 | 58,948 |
| Corporate Communications and Economic Development | | 2 | 4,873,923 | 3,394,053 | 1,479,870 |
| | AV-9532-15 Access Vaughan Phase II - Ste | 1 | 50,500 | 32,794 | 17,706 |
| | SE-0088-16 CRM Service Vaughan | 1 | 4,823,423 | 3,361,259 | 1,462,164 |
| Corporate Services & Chief Financial Officer | | 21 | 33,184,626 | 19,979,943 | 13,204,682 |
| | BU-2551-18 LR Fiscal Plan & Forecast | 1 | 780,781 | 625,076 | 155,705 |
| | BU-2554-20 Growth Related Financial Stud | 1 | 727,608 | 423,588 | 304,020 |
| | BU-2560-20 Bill 108 Related Studies | 1 | 515,000 | 72,821 | 442,179 |
| | FI-0088-22 Exploration/Assessment re: TXM | 1 | 97,850 | 16,490 | 81,360 |
| | FI-0089-22 Water and Wastewater Billing S | 1 | 736,000 | 468,439 | 267,561 |
| | FI-0090-23 Water Billing Collections and | 1 | 2,060,000 | 115,670 | 1,944,330 |
| | FI-2533-18 Finance Modernization | 1 | 2,404,564 | 1,710,880 | 693,684 |
| | FI-9595-22 Finance Modernization-CAMngnt | 1 | 1,330,575 | 421,058 | 909,517 |
| | HR-9582-22 Diversity, Equity and Inclusio | 1 | 634,438 | 57,796 | 576,642 |
| | HR-9596-23 Information and Communication | 1 | 257,500 | - | 257,500 |
| | IT-3011-16 Central Computing Infrastruct | 1 | 8,991,417 | 6,877,773 | 2,113,644 |
| | IT-3013-16 Personal Computer (PC) Assets | 1 | 4,978,209 | 3,878,492 | 1,099,716 |
| | IT-3020-14 Vaughan On-line Improvements | 1 | 3,077,000 | 996,777 | 2,080,223 |
| | IT-9546-17 AV Infrastructure Renewal | 1 | 2,964,368 | 1,593,919 | 1,370,449 |
| | IT-9597-23 Data Services Group | 1 | 175,100 | - | 175,100 |
| | IT-9598-23 Digital Master Plan | 1 | 180,250 | - | 180,250 |
| | SE-0076-16 Job Description & Evaluation P | 1 | 200,000 | 118,501 | 81,499 |
| | SE-0080-16 Service Excellence Leads Prog | 1 | 693,168 | 572,637 | 120,530 |
| | SE-0081-19 Service Excellence Recogn.Pro | 1 | 122,466 | 74,888 | 47,578 |
| | SE-0089-19 Wellness Program | 1 | 329,932 | 215,625 | 114,307 |
| | SE-0091-19 Workforce Management System- | 1 | 1,928,400 | 1,739,513 | 188,888 |
| Infrastructure Development | | 293 | 1,509,593,118 | 691,807,195 | 817,785,923 |
| | 19998 Unapplied Tax Funding | | - | 18,382,911 | (18,382,911) |
| | 37-2-04 New Civic Centre | 1 | 140,695,378 | 140,576,366 | 119,012 |
| | BF-8378-15 Carrville Community Centre an | 1 | 96,987,043 | 34,049,521 | 62,937,522 |
| | BF-8388-12 CivicCentre-Demo/Parking/Drai | 1 | 2,069,300 | 1,234,118 | 835,182 |
| | BF-8476-15 Building upgrades to meet AOD | 1 | 1,390,600 | 1,093,349 | 297,251 |
| | BF-8477-16 CCTV Connection to City's Net | 1 | 321,300 | 68,194 | 253,106 |
| | BF-8487-15 Building Condition Audits | 1 | 425,298 | 218,120 | 207,178 |
| | BF-8545-22 Al Palladini - West Entrance A | 1 | 502,640 | 3,156 | 499,484 |
| | BF-8566-22 Woodbridge Highlands Parks - R | 1 | 701,430 | 5,136 | 696,294 |
| | BF-8582-17 Various - Kantech Access Cont | 1 | 51,500 | 43,406 | 8,094 |
| | BF-8591-17 Fire Hall (General) - Annual | 1 | 485,954 | 228,105 | 257,849 |
| | BF-8594-19 Various Comm.Cntrs.-Accessibi | 1 | 545,600 | 351,472 | 194,128 |
| | BF-8598-18 Various Facilities - Energy I | 1 | 1,269,948 | 477,118 | 792,830 |
| | BF-8601-18 Various Community Centres - K | 1 | 51,500 | 40,734 | 10,766 |
| | BF-8604-18 Various Community Centres - P | 1 | 1,043,296 | 518,978 | 524,318 |
| | BF-8611-21 Various Community Centres and | 1 | 1,617,800 | 1,562,573 | 55,227 |
| | BF-8614-17 Community Centre Common Space | 1 | 155,350 | 79,207 | 76,143 |
| | BF-8615-20 Various Community Centres - C | 1 | 518,626 | 168,199 | 350,427 |
| | BF-8619-23 Garnet Williams CC - Parking L | 1 | 673,105 | - | 673,105 |
| | BF-8621-18 Various Buildings - Office/sp | 1 | 4,144,666 | 2,346,737 | 1,797,929 |
| | BF-8622-19 Various Community Centres - R | 1 | 914,949 | 783,361 | 131,588 |
| | BF-8624-19 Various Community Centres - R | 1 | 894,596 | 451,833 | 442,763 |
| | BF-8625-19 Various Community Centres - R | 1 | 365,551 | 35,999 | 329,553 |

| Managing Portfolio/Office | Project # & Title | # of Projects | Total Project Budget | Total Project Actuals | Total Project Variance |
|----------------------------|--|---------------|----------------------|-----------------------|------------------------|
| Infrastructure Development | BF-8626-21 Various Community Centres - R | 1 | 1,076,161 | 88,529 | 987,633 |
| | BF-8627-19 Garnet Williams CC - Refriger | 1 | 229,443 | 86,121 | 143,322 |
| | BF-8637-18 Various Community Centres - R | 1 | 383,267 | 215,181 | 168,086 |
| | BF-8654-19 Various Community Centres - R | 1 | 529,214 | 259,524 | 269,690 |
| | BF-8657-21 Garnet Williams CC - Rink Con | 1 | 1,676,444 | 1,278,710 | 397,734 |
| | BF-8663-22 Various Community Centres - Ro | 1 | 3,202,709 | 1,648,589 | 1,554,120 |
| | BF-8671-18 Energy Retrofits - City Facil | 1 | 1,545,000 | 577,394 | 967,606 |
| | BF-8673-19 City Hall Lutron Lighting Con | 1 | 183,422 | 22,896 | 160,527 |
| | BF-8674-19 Heritage Properties Renewal | 1 | 1,304,161 | 1,030,132 | 274,029 |
| | BF-8704-22 Building Automation System Rep | 1 | 169,950 | 90,656 | 79,294 |
| | BF-8706-21 Mechanical Renewal AHU Replac | 1 | 998,504 | 123,600 | 874,904 |
| | BF-8710-21 Mechanical Renewal Cooling To | 1 | 281,765 | - | 281,765 |
| | BF-8719-22 Flooring Replacement/Upgrading | 1 | 169,950 | 131,477 | 38,473 |
| | BF-8720-22 Flooring Replacement/Upgrading | 1 | 43,054 | - | 43,054 |
| | BF-8755-22 Washroom Renewal Kline House | 1 | 57,556 | - | 57,556 |
| | BF-8757-21 Interior Renewal Drywall Repl | 1 | 103,000 | 102,717 | 283 |
| | BF-8767-21 Security Replacements/Upgradi | 1 | 460,253 | 252,424 | 207,829 |
| | BF-8787-19 HVAC & RTU1 Replacement Fathe | 1 | 329,175 | 105,055 | 224,120 |
| | BF-8789-19 Heat Recovery Unit (KDH) Repl | 1 | 44,450 | 34,078 | 10,372 |
| | BF-8791-19 Refrigeration Plant Chiller R | 1 | 463,500 | 333,873 | 129,627 |
| | BF-8793-19 Structural Study - Various H | 1 | 89,091 | 13,257 | 75,834 |
| | BF-8800-19 Various Parking Lot Renewals | 1 | 4,530,909 | 1,010,497 | 3,520,412 |
| | BF-8808-19 Roof Replacement - Various Co | 1 | 2,981,850 | 2,781,758 | 200,092 |
| | BF-8816-20 Mechanical Replacement/Upgrad | 1 | 190,550 | 125,001 | 65,549 |
| | BF-8822-19 Energy Audits for Buildings | 1 | 167,700 | 135,036 | 32,664 |
| | BF-8823-19 Holiday Decorations | 1 | 241,250 | 212,971 | 28,279 |
| | BF-8826-20 City Hall - Fountain Restorat | 1 | 489,900 | 446,042 | 43,858 |
| | BF-8827-22 JOC - Replace Security Gates | 1 | 233,398 | - | 233,398 |
| | BF-8829-22 Various Heritage Locations - E | 1 | 482,533 | 61,126 | 421,407 |
| | BF-8833-20 MNR Remediation | 1 | 1,685,684 | 525,740 | 1,159,944 |
| | BF-8834-21 Security Renewal Facility Re- | 1 | 128,750 | - | 128,750 |
| | BF-8835-20 Fire Hall Security Upgrade | 1 | 386,250 | 276,906 | 109,344 |
| | BF-8840-22 City Hall - Concrete Work Repa | 1 | 527,360 | 22,187 | 505,173 |
| | BF-8842-21 FH7-1 Facility & Energy Renew | 1 | 5,543,451 | 292,138 | 5,251,313 |
| | BF-8843-21 Pumping Stations Renewal | 1 | 339,900 | 24,115 | 315,785 |
| | BF-8847-21 ULC Regulatory Compliance (Fi | 1 | 396,550 | 27,015 | 369,535 |
| | BF-8849-21 Alarm Fire & Surveillance Sys | 1 | 314,150 | - | 314,150 |
| | BF-8850-21 Retrofit of HVAC Systems to U | 1 | 566,500 | 271,163 | 295,337 |
| | BF-8852-23 2023-26 Facilities - (A-B) Ext | 1 | 1,957,492 | - | 1,957,492 |
| | BF-8853-23 2023-26 Facilities - (C) Inter | 1 | 155,838 | - | 155,838 |
| | BF-8854-23 2023-26 Facilities - (D) Servi | 1 | 2,451,174 | - | 2,451,174 |
| | BF-8855-23 Special Construction & Demolit | 1 | 1,580,038 | - | 1,580,038 |
| | BF-8856-23 2023 - 2026 Facilities - (G) B | 1 | 2,249,883 | - | 2,249,883 |
| | BF-8857-23 2023-26 Facilities - Heritage | 1 | 522,322 | - | 522,322 |
| | BF-8859-23 2023-26 Facilities - Bettermen | 1 | 609,348 | - | 609,348 |
| | BF-8860-23 2023-2026 Facilities - Studies | 1 | 509,850 | - | 509,850 |
| | BF-8861-22 Supply and Install Backflow Pr | 1 | 566,500 | - | 566,500 |
| | BF-8865-22 MacMillan Property Farm - Wind | 1 | 113,300 | - | 113,300 |
| | BF-8866-22 MNR- Lower Building Demolition | 1 | 339,900 | - | 339,900 |
| | BF-8867-22 Construction of New West Woodb | 1 | 8,655,752 | - | 8,655,752 |
| | BF-8868-22 Woodbridge Library Renovations | 1 | 1,828,748 | 71,263 | 1,757,485 |
| | BF-8869-22 Sports Village Skating Trail | 1 | 992,121 | 947,796 | 44,325 |
| | BF-8870-22 OMNI Channel Centralized Servi | 1 | 798,000 | 701,944 | 96,056 |
| | BF-8873-23 FH 7-6 Feasibility Study for Ex | 1 | 198,275 | - | 198,275 |
| | BF-8874-23 Underground Salt Containment T | 1 | 1,575,878 | - | 1,575,878 |
| | CD-1978-18 Active Transportation Facilit | 1 | 654,061 | 514,277 | 139,784 |
| | CD-1980-19 Sidewalk and Street Lighting | 1 | 16,192,261 | 8,029,579 | 8,162,682 |
| | CD-2001-16 2018 Road Rehabilitation | 1 | 6,839,816 | 6,839,999 | (183) |
| | CD-2002-16 2018 Watermain Replacement | 1 | 17,238,400 | 16,931,325 | 307,075 |
| | CD-2006-15 Major Mackenzie Drive Streets | 1 | 356,705 | 40,948 | 315,757 |
| | CD-2007-19 Sidewalk, ATF and Street Ligh | 1 | 4,637,863 | 23,705 | 4,614,158 |
| | CD-2012-15 Active Transport Facility | 1 | 253,000 | - | - |
| | CD-2013-15 Sidewalk (walkway) Replacemen | 1 | 409,390 | 390,189 | 19,201 |
| | CD-2015-15 2016 Road Rehabilitation | 1 | 9,193,069 | 8,577,955 | 615,114 |
| | CD-2018-15 2017 Road Rehabilitation | 1 | 5,654,467 | 5,654,767 | (300) |
| | CD-2026-17 2019 Road Rehabilitation/ Rec | 1 | 15,655,400 | 15,593,214 | 62,186 |
| | CD-2027-17 2019 Watermain Replacement | 1 | 12,556,700 | 11,700,380 | 856,320 |
| | CO-0074-14 VHPD Culvert Work Major Macke | 1 | 4,527,716 | 4,527,716 | - |
| | DE-7098-15 Pedestrian and Bicycle Networ | 1 | 837,744 | 738,918 | 98,825 |
| | DE-7104-15 TMP Education, Promotion, Out | 1 | 428,258 | 218,208 | 210,050 |
| | DE-7125-15 OPA 620 (Steeles West) | 1 | 503,000 | - | 503,000 |
| | DE-7137-16 Block 61 Valley Corridor Cros | 1 | 4,242,400 | 3,673,453 | 568,947 |
| | DE-7139-16 Storm Drainage and Storm Wate | 1 | 1,023,552 | 752,335 | 271,217 |
| | DE-7141-16 Transportation Master Plan Up | 1 | 1,838,992 | 1,490,082 | 348,910 |
| | DE-7142-16 Water Master Plan Update | 1 | 907,686 | 648,897 | 258,789 |
| | DE-7150-15 Zenway / Fogul Sanitary Sub-T | 1 | 4,391,000 | 901,250 | 3,489,750 |
| | DE-7151-15 Huntington Road Reconstr | 1 | 2,429,000 | 1,802,794 | 626,206 |
| | DE-7157-15 Huntington Road Trade Valley | 1 | 4,511,500 | - | 4,511,500 |
| | DE-7165-16 Jackson Street Storm Sewer | 1 | 580,681 | 536,119 | 44,562 |
| | DE-7166-16 Sidewalk & Streetlighting - R | 1 | 262,000 | - | 262,000 |
| | DE-7168-16 Wastewater Master Plan Update | 1 | 909,746 | 632,877 | 276,869 |

| Managing Portfolio/Office | Project # & Title | # of Projects | Total Project Budget | Total Project Actuals | Total Project Variance | |
|----------------------------|---------------------------------|---------------------------------|----------------------|-----------------------|------------------------|-------------|
| Infrastructure Development | DE-7169-16 | Concord GO Comprehensive Tran | 1 | 1,857,790 | 1,310,197 | 547,593 |
| | DE-7175-17 | VMC Edgeley Pond Construction | 1 | 50,571,542 | 2,240,796 | 48,330,746 |
| | DE-7176-17 | Black Creek Channel Renewal D | 1 | 139,531,565 | 2,129,614 | 137,401,951 |
| | DE-7180-17 | Traffic Signal Installation - | 1 | 206,515 | 159,646 | 46,869 |
| | DE-7182-17 | Implementation of the Regiona | 1 | 900,648 | 596,822 | 303,826 |
| | DE-7184-17 | Kirby Go Station | 1 | 241,868 | 91,191 | 150,677 |
| | DE-7188-18 | Promenade Mall Secondary Plan | 1 | 849,826 | 570,583 | 279,243 |
| | DE-7189-18 | Highway 7 and Weston Road Sec | 1 | 2,673,356 | 1,148,100 | 1,525,256 |
| | DE-7199-18 | Langstaff Sidewalk, Huntingto | 1 | 167,000 | - | 167,000 |
| | DE-7200-18 | Marc Santi/District Ave & Duf | 1 | 53,100 | - | 53,100 |
| | DE-7201-18 | Pine Valley Drive Sidewalk, S | 1 | 24,100 | - | 24,100 |
| | DE-7210-19 | Block 55 Valley Road Crossing | 1 | 2,281,450 | 1,561,565 | 719,885 |
| | DE-7214-20 | Pine Valley North Pedestrian- | 1 | 19,628,930 | 17,638,581 | 1,990,349 |
| | DE-7215-19 | Stormwater Low Impact Develop | 1 | 147,200 | - | 147,200 |
| | DE-7223-19 | VMC Master Servicing Plan Upda | 1 | 464,312 | 454,065 | 10,247 |
| | DE-7230-19 | Pine Valley East and West Sid | 1 | 540,793 | - | 540,793 |
| | DE-7231-19 | Teston Road Urbanization from | 1 | 4,850,240 | 2,421,080 | 2,429,160 |
| | DE-7232-19 | Riverock Gate from Jane to Ca | 1 | 794,599 | - | 794,599 |
| | DE-7233-19 | Caldari Road from Riverrock t | 1 | 1,566,792 | - | 1,566,792 |
| | DE-7234-19 | Barons Street Extension to Na | 1 | 2,477,566 | 1,635,730 | 841,836 |
| | DE-7235-19 | Block 61 North Valley Crosing | 1 | 1,410,293 | - | 1,410,293 |
| | DE-7236-19 | Block 59 John Lawrie | 1 | 2,280,734 | - | 2,280,734 |
| | DE-7237-19 | Riverock Gate and Caldari Roa | 1 | 250,000 | - | 250,000 |
| | DE-7294-19 | PGM Digital Strategy | 1 | 618,000 | 32,123 | 585,877 |
| | DE-7299-19 | Development Engineering Works | 1 | 73,645 | - | 73,645 |
| | DE-7302-19 | Realignmt Hunting Rd to MajMac | 1 | 3,100,000 | - | 3,100,000 |
| | DE-7303-20 | Preparation of guidelines for | 1 | 353,000 | - | 353,000 |
| | DE-7306-20 | Huntington Road Watermain - T | 1 | 871,000 | - | 871,000 |
| | DE-7309-20 | Ortona Court Road Extension i | 1 | 309,000 | - | 309,000 |
| | DE-7310-21 | North-South Collector Road Wo | 1 | 7,739,146 | - | 7,739,146 |
| | DE-7311-20 | Agreement Template Modernizat | 1 | 61,800 | - | 61,800 |
| | DE-7312-21 | Donna Mae Subdivision - Donna | 1 | 16,409 | - | 16,409 |
| | DE-7313-21 | Dufferin Vistas Subdivision - | 1 | 315,000 | - | 315,000 |
| | DE-7314-21 | Noise Policy and Guidelines | 1 | 36,686 | - | 36,686 |
| | DE-7315-21 | Block 27 Municipal Class Envi | 1 | 452,617 | 323,193 | 129,424 |
| | DE-7316-22 | John Lawrie (Block 59) - Two C | 1 | 3,000,000 | - | 3,000,000 |
| | DE-7317-23 | Street G (Block 59) - Rainbow | 1 | 5,815,154 | - | 5,815,154 |
| | DE-7319-22 | Street F (Block59) - Street F C | 1 | 700,000 | - | 700,000 |
| | DE-7320-22 | Street G (Block59) - Street G C | 1 | 400,000 | - | 400,000 |
| | DE-7324-23 | Box Culvert & Channel - Kleinb | 1 | 800,310 | - | 800,310 |
| | DT-7012-07 | PD 5 West Woodbridge Watermai | 1 | 2,846,834 | 1,184,500 | 1,662,334 |
| | DT-7019-09 | Fogal Road Reconstruction | 1 | 469,000 | 188,139 | 280,861 |
| | DT-7049-10 | SW Mgmt Pond Monitoring Pro. | 1 | 154,500 | 57,873 | 96,627 |
| | DT-7101-13 | Vaughan TDM Policy | 1 | 252,350 | 120,535 | 131,815 |
| | DT-7112-14 | Kirby Road Municipal Class EA | 1 | 2,433,864 | 2,399,759 | 34,105 |
| | DT-7131-14 | Clark Ave West Cycle Facility | 1 | 327,000 | 326,529 | 471 |
| | EN-1851-14 | Traffic Data CollectionInvent | 1 | 174,812 | 124,812 | 50,000 |
| | EN-1879-12 | GT StmWtrMgmt Fclty-Gallanoug | 1 | 6,916,916 | 3,548,258 | 3,368,658 |
| | EN-1886-12 | Bridge Rehab-Humber Bridge Tr | 1 | 2,166,801 | 2,169,301 | (2,500) |
| | EN-1888-13 | Bridge Rehabilitation-Glen Sh | 1 | 1,985,444 | 1,920,587 | 64,857 |
| | EN-1889-13 | Bridge Replacement/Rehab. | 1 | 231,725 | 231,725 | - |
| | EN-1958-13 | Corporate Asset Management | 1 | 1,416,599 | 1,187,630 | 228,969 |
| | EN-1971-13 | Sanitary Sewer Rehabilitation | 1 | 707,362 | 685,443 | 21,919 |
| | EV-2117-17 | Methane Station Rehabilitatio | 1 | 1,231,880 | 1,135,630 | 96,250 |
| | EV-7086-23 | Erosion Control Program | 1 | 2,889,150 | - | 2,889,150 |
| | ID-2008-20 | Sidewalk and Street Lighting | 1 | 410,177 | 22,303 | 387,874 |
| ID-2033-17 | Utility Relocations for City | 1 | 1,133,000 | 420,686 | 712,314 | |
| ID-2042-17 | Bathurst Clark Resource Libra | 1 | 1,831,436 | 1,189,383 | 642,052 | |
| ID-2045-17 | Garnet A. Williams Consultant | 1 | 18,986,857 | 15,417,460 | 3,569,397 | |
| ID-2046-18 | 2020 Watermain Replacement | 1 | 17,460,605 | 16,085,784 | 1,374,821 | |
| ID-2047-18 | 2020 Road Rehabilitation/ Rec | 1 | 8,203,727 | 7,112,842 | 1,090,885 | |
| ID-2050-19 | Kirby Rd Ext-Duffer to Baths | 1 | 105,265,043 | 17,801,011 | 87,464,032 | |
| ID-2055-18 | Maple Community Centre Feasib | 1 | 6,306,027 | 5,310,449 | 995,578 | |
| ID-2056-18 | Active Transportation Facilit | 1 | 14,478,665 | 1,264,526 | 13,214,139 | |
| ID-2058-20 | Kleinburg-Nashville PD6 Major | 1 | 6,664,560 | 5,642,023 | 1,022,537 | |
| ID-2059-18 | Dufferin Works Yard Improveme | 1 | 11,843,955 | 4,061,184 | 7,782,770 | |
| ID-2060-19 | 2021 Road Rehabilitation/ Rec | 1 | 13,328,562 | 4,269,712 | 9,058,850 | |
| ID-2061-19 | 2021 Watermain Replacement | 1 | 11,752,913 | 9,942,433 | 1,810,480 | |
| ID-2062-19 | Storm Water Improvements in O | 1 | 2,719,225 | 1,279,867 | 1,439,358 | |
| ID-2063-20 | Woodbridge Avenue Improvement | 1 | 23,840,290 | 13,823,663 | 10,016,626 | |
| ID-2064-20 | 2022 Road Rehabilitation/ Rec | 1 | 4,001,824 | 65,590 | 3,936,235 | |
| ID-2065-20 | 2022 Watermain Replacement | 1 | 2,120,976 | 73,034 | 2,047,942 | |
| ID-2068-22 | Dufferin Clark Community Centre | 1 | 271,096 | - | 271,096 | |
| ID-2072-22 | Al Palladini Community Centre | 1 | 271,096 | 3,688 | 267,408 | |
| ID-2073-20 | Pedestrian and Cycling Infrs | 1 | 22,762,049 | 1,206,920 | 21,555,130 | |
| ID-2078-19 | Pre - Engineering Investigati | 1 | 396,600 | 299,213 | 97,387 | |
| ID-2079-19 | Canada Drive-America Ave Brid | 1 | 30,858,843 | 1,557,066 | 29,301,777 | |
| ID-2080-19 | Clark Avenue West Cycling Fac | 1 | 5,651,587 | 5,571,408 | 80,179 | |
| ID-2081-21 | Road Reconstruction, Watermai | 1 | 7,065,846 | 635,681 | 6,430,165 | |
| ID-2082-19 | Bridge Replacement on King-Va | 1 | 3,316,009 | 2,372,550 | 943,459 | |
| ID-2083-19 | Huntington Road Reconstructio | 1 | 3,925,855 | 1,441,576 | 2,484,279 | |

| Managing Portfolio/Office | Project # & Title | # of Projects | Total Project Budget | Total Project Actuals | Total Project Variance |
|----------------------------|---|---------------|----------------------|-----------------------|------------------------|
| Infrastructure Development | ID-2085-20 Traffic Signal Installation - | 1 | 665,942 | 200,686 | 465,256 |
| | ID-2086-21 Grand Trunk Avenue Missing Ro | 1 | 509,850 | - | 509,850 |
| | ID-2088-20 Storm Water Management Improv | 1 | 44,764,830 | 13,611,701 | 31,153,129 |
| | ID-2089-20 Sidewalk, ATF and Street Ligh | 1 | 1,284,078 | 23,865 | 1,260,213 |
| | ID-2090-19 Sidewalk, Street Lighting & W | 1 | 4,812,413 | 158,681 | 4,653,731 |
| | ID-2093-20 New Fire Station 7-12 | 1 | 13,675,768 | 527,282 | 13,148,486 |
| | ID-2096-20 Emergency Response Access Rou | 1 | 109,950 | 454 | 109,496 |
| | ID-2097-20 Road Reconstruction, Watermai | 1 | 10,532,599 | 5,548,790 | 4,983,809 |
| | ID-2099-20 Traffic Infrastr Improvements | 1 | 732,566 | 593,279 | 139,287 |
| | ID-2101-20 City Hall Entrance/ Intersect | 1 | 6,628,050 | 4,137,372 | 2,490,678 |
| | ID-2103-21 Sidewalk, ATF and Street Ligh | 1 | 438,780 | 314,710 | 124,070 |
| | ID-2104-22 Teston Road Reconstruction - P | 1 | 1,433,781 | 2,787 | 1,430,994 |
| | ID-2109-20 Emergency Response Access Rou | 1 | 320,590 | 295,464 | 25,126 |
| | ID-2110-21 Keele St - Rutherford to Test | 1 | 2,250,087 | 357,404 | 1,892,683 |
| | ID-2111-21 Bridge & Structure Rehabilita | 1 | 8,014,842 | 1,299,937 | 6,714,905 |
| | ID-2112-21 Sanitary Sewer Diversion - Bl | 1 | 2,775,850 | 1,088,293 | 1,687,557 |
| | ID-2113-21 2023 to 2026 Watermain Replac | 1 | 15,779,527 | 574,547 | 15,204,980 |
| | ID-2114-21 Sidewalk & Street Lighting on | 1 | 364,107 | 36,330 | 327,777 |
| | ID-2115-21 Sidewalk, Street Lighting, Tr | 1 | 43,886 | 23,090 | 20,796 |
| | ID-2116-21 Street Lighting & ATF on Majo | 1 | 59,483 | 10,115 | 49,368 |
| | ID-2117-21 Sidewalk & Street lighting on | 1 | 43,672 | 31,916 | 11,756 |
| | ID-2118-21 Sanitary, Watermain, Storm & | 1 | 71,503 | 1,376 | 70,127 |
| | ID-2119-21 Thomas Cook Avenue Missing Ro | 1 | 495,430 | - | 495,430 |
| | ID-2120-22 2023 to 2026 Road Reconstructi | 1 | 9,428,260 | 215,465 | 9,212,795 |
| | ID-2121-22 2023 to 2026 Watermain Replace | 1 | 6,378,790 | 290,893 | 6,087,897 |
| | ID-2122-22 Highway 7 Culvert Crossing Imp | 1 | 22,971,575 | - | 22,971,575 |
| | ID-2124-23 Edgeley Pond and Park - Pedest | 1 | 7,931,000 | - | 7,931,000 |
| | ID-2125-22 Huntington Rd - Rutherford Rd | 1 | 10,253,650 | 96,005 | 10,157,645 |
| | ID-2126-21 Watermain replac by Metrolinx | 1 | 511,670 | - | 511,670 |
| | ID-2127-23 Vaughan Hospital Precinct Land | 1 | 1,133,000 | - | 1,133,000 |
| | ID-2129-23 Sonoma Heights Laneway Extensi | 1 | 623,150 | - | 623,150 |
| | IM-2073-21 Municipal Structure Inspectio | 1 | 129,780 | 80,318 | 49,462 |
| | IM-2075-23 Municipal Structure Inspection | 1 | 130,810 | 2,608 | 128,202 |
| | IM-7212-19 Bass Pro Mills Environmental | 1 | 1,182,165 | 750,132 | 432,033 |
| | IM-7213-19 Teston Road Environmental Ass | 1 | 970,277 | 631,811 | 338,466 |
| | IM-7214-19 McNaughton Road West Environm | 1 | 1,141,929 | 471,011 | 670,918 |
| | IM-7215-19 Shared Mobility Pilot Project | 1 | 676,323 | 674,187 | 2,136 |
| | IM-7216-19 Annual Active Transportation | 1 | 1,750,836 | 373,346 | 1,377,490 |
| | IM-7217-19 CAM Strategy Update and Roadm | 1 | 1,091,800 | 565,227 | 526,573 |
| | IM-7219-19 Transportation Monitoring and | 1 | 622,120 | 29,718 | 592,402 |
| | IM-7221-22 Innovative Transportation Pilo | 1 | 672,876 | 60,925 | 611,951 |
| | IM-7222-21 Infrastructure Systems Optimi | 1 | 1,232,823 | 390,598 | 842,225 |
| | IM-7225-21 Engineering DC Costing / Poli | 1 | 462,985 | 360,035 | 102,950 |
| | IM-7227-22 Yonge/ Steeles Corridor Second | 1 | 1,168,594 | 63,372 | 1,105,222 |
| | IM-7229-23 Missing Sidewalk on Steeles Av | 1 | 14,317 | - | 14,317 |
| | IM-7230-23 Sidewalk, MUP, Streetlighting | 1 | 14,317 | - | 14,317 |
| | IM-7231-23 Stormwater Management Master P | 1 | 254,925 | - | 254,925 |
| | IM-7232-23 Transportation Master Plan (TM | 1 | 475,860 | 1,883 | 473,977 |
| | IM-7233-23 Sidewalk & Streetlighting on M | 1 | 14,317 | - | 14,317 |
| | LI-4522-15 Carrville BL11 - Consulting D | 1 | 9,528,965 | 3,386,504 | 6,142,461 |
| | PD-8115-21 Project Pre-Work,Survey&Geo I | 1 | 413,134 | 172,126 | 241,008 |
| | PD-8116-22 Gallanough Park Redevelopment | 1 | 940,937 | - | 940,937 |
| | PD-9581-22 Block 18 Freedom Trail Park-Tr | 1 | 163,503 | - | 163,503 |
| | PD-9582-22 2023-2026 Parks Infrastructure | 1 | 5,744,066 | 44,586 | 5,699,480 |
| | PD-9583-21 Off-Leash Dog Pks Strat&Cons | 1 | 1,394,961 | 333,298 | 1,061,663 |
| | PD-9585-22 Sonoma Heights Park Artificial | 1 | 2,068,497 | 518,806 | 1,549,691 |
| | PK-6226-11 911 Emergency Signage Program | 1 | 133,900 | 123,037 | 10,863 |
| | PK-6287-18 Block 18 District Park Develo | 1 | 6,486,549 | 329,560 | 6,156,989 |
| | PK-6308-22 Block 40 Neighbourhood Park De | 1 | 981,883 | - | 981,883 |
| | PK-6310-22 Block 47 Neighbourhood Park De | 1 | 1,428,040 | - | 1,428,040 |
| | PK-6347-16 LP-N6 Block 12 Linear Park- D | 1 | 154,407 | 68,040 | 86,367 |
| | PK-6373-19 Vaughan Super Trail Developme | 1 | 10,623,573 | 1,109,611 | 9,513,961 |
| | PK-6395-13 UV1-N27 Neighborhood Park Dsg | 1 | 1,674,408 | 1,254,035 | 420,373 |
| | PK-6423-19 Glen Shields Park Redevelopme | 1 | 2,247,718 | 1,915,435 | 332,283 |
| | PK-6424-17 Block 61W Neighbourhood Park | 1 | 834,000 | 440,562 | 393,438 |
| | PK-6456-18 Block 61W Neighbourhood Park | 1 | 1,505,453 | 9,936 | 1,495,517 |
| | PK-6457-21 Block 47 Neighbourhood Park D | 1 | 83,272 | - | 83,272 |
| | PK-6498-17 Block 59 District Park Develo | 1 | 529,969 | 6,754 | 523,215 |
| | PK-6528-18 MacMillan Farm Master | 1 | 120,600 | 11,488 | 109,112 |
| | PK-6538-16 Thornhill Green Park-Section | 1 | 428,610 | 338,407 | 90,203 |
| | PK-6547-22 Block 61W Greenway Development | 1 | 404,069 | 67 | 404,002 |
| | PK-6548-18 Block 55 Neighbourhood Park D | 1 | 2,425,000 | 2,132,312 | 292,688 |
| | PK-6554-20 Klein Mills Park-Block 55 Nei | 1 | 196,810 | 4,781 | 192,029 |
| | PK-6558-17 Father Ermanno Bulfon Park-Pl | 1 | 450,000 | 314,532 | 135,468 |
| | PK-6565-21 Block 40 Municipal Park Devel | 1 | 660,864 | 757 | 660,107 |
| | PK-6567-19 Block 31 Neighbourhood Park D | 1 | 3,523,675 | 7,126 | 3,516,549 |
| | PK-6573-20 Tennis Crt Reconst-various lo | 1 | 2,676,544 | 1,310,378 | 1,366,166 |
| | PK-6579-20 Bktball Crt improv-various lo | 1 | 472,560 | 117,475 | 355,085 |
| | PK-6588-19 Playground Replacement Progra | 1 | 3,863,033 | 1,626,152 | 2,236,881 |
| | PK-6589-18 Vaughan Grove Sports Park Art | 1 | 5,240,169 | 4,049,412 | 1,190,757 |
| | PK-6593-23 Block 61W Neighbourhood Park D | 1 | 126,031 | 297 | 125,734 |

| Managing Portfolio/Office | Project # & Title | # of Projects | Total Project Budget | Total Project Actuals | Total Project Variance | |
|----------------------------|---|---|----------------------|-----------------------|------------------------|-------------------|
| Infrastructure Development | PK-6597-18 Park Pathway Repair and Repla | 1 | 400,000 | 241,148 | 158,852 | |
| | PK-6599-18 Block 37 Park Improvements | 1 | 500,000 | 250,388 | 249,612 | |
| | PK-6602-19 Vaughan Super Trail Feasibili | 1 | 473,212 | 264,684 | 208,528 | |
| | PK-6603-20 Block 18 Public Square Develo | 1 | 967,170 | 613,611 | 353,559 | |
| | PK-6604-20 York Hill District Park Redev | 1 | 5,013,368 | 1,179,423 | 3,833,945 | |
| | PK-6610-23 Robert Watson Memorial Park Re | 1 | 105,000 | - | 105,000 | |
| | PK-6613-21 Park Pathway Repair and Repla | 1 | 800,400 | 174,138 | 626,262 | |
| | PK-6636-19 North Maple Regional Park Dev | 1 | 59,091,880 | 17,451,853 | 41,640,027 | |
| | PK-6637-19 Parkland Dedication Policy De | 1 | 246,129 | 243,409 | 2,720 | |
| | PK-6643-20 Parks & Open Space Strategic | 1 | 1,461,435 | 91,952 | 1,369,483 | |
| | PK-6644-21 Vaughan Mills Centre Parks Ma | 1 | 111,111 | - | 111,111 | |
| | PK-6647-19 Woodbridge Highlands Open Spa | 1 | 1,083,073 | 729,589 | 353,484 | |
| | PK-6648-19 Vaughan Mills Neighbourhood P | 1 | 313,227 | 4,936 | 308,291 | |
| | PK-6649-19 Kipling Avenue Park Base Park | 1 | 100,000 | 86,764 | 13,236 | |
| | PK-6650-21 Conley Park South Redevelopme | 1 | 788,568 | - | 788,568 | |
| | PK-6651-19 Slope Stabilization Cherry Hi | 1 | 624,520 | 608,782 | 15,739 | |
| | PK-6652-20 Concord Go Phase 1-Facility C | 1 | 347,000 | - | 347,000 | |
| | PK-6653-20 Community Benefit Charge Stra | 1 | 224,746 | 248 | 224,498 | |
| | PK-6655-20 Peer Review for Park and Open | 1 | 300,000 | - | 300,000 | |
| | PK-6657-21 Block 31 Public Indoor Recrea | 1 | 305,910 | 103,000 | 202,910 | |
| | PM-9584-22 Program Management Framework | 1 | 600,490 | 38,359 | 562,131 | |
| | PP-9576-21 Block 55/62 Kleinburg/Nashvil | 1 | 73,369 | - | 73,369 | |
| | RL-0005-12 Land Acquisition Fees | 1 | 1,686,230 | 771,832 | 914,398 | |
| | RL-0021-21 Parkland NW Steeles&Keele | 1 | 1,617,892 | 1,617,324 | 568 | |
| | RL-0022-21 Blk59Land Acq for District PK | 1 | 21,909,317 | 21,836,380 | 72,937 | |
| | RL-2561-22 Leasing Strategy for Community | 1 | 206,206 | - | 206,206 | |
| | RL-2562-22 VMC North Urban Park | 1 | 99,498,000 | 102,212,228 | (2,714,228) | |
| | RP-2058-15 LED Streetlight Conversion | 1 | 18,159,876 | 17,784,510 | 375,366 | |
| | Planning & Growth Management | | 69 | 110,837,182 | 33,329,206 | 77,507,977 |
| | | BS-1006-15 Zoning Bylaw Review | 1 | 2,590,643 | 1,921,165 | 669,478 |
| | | BS-1010-19 Office Re-Design | 1 | 257,500 | 15,528 | 241,972 |
| | | BS-1011-19 Service Delivery Modernizatio | 1 | 1,165,419 | 222,593 | 942,826 |
| | | BU-7220-19 DAAP Mapping and Update to DA | 1 | 566,500 | 395,997 | 170,503 |
| | | BU-9571-20 Growth Management Strategy | 1 | 309,000 | 18,484 | 290,516 |
| | | DE-7114-16 Portage Parkway - Hwy 400 to J | 1 | 17,202,584 | 4,348,793 | 12,853,791 |
| | | DE-7146-15 VMC Maplecrete Road Watermain | 1 | 323,200 | - | 323,200 |
| | | DE-7162-16 Apple Mill Road - Edgeley Blvd | 1 | 355,400 | - | 355,400 |
| | DE-7174-18 Applemill Road Extension, Mill | 1 | 1,412,130 | - | 1,412,130 | |
| | DE-7186-18 VMC Transportation Master Plan | 1 | 1,392,634 | 643,998 | 748,636 | |
| | DE-7192-18 VMC NE Quad - Portage Parkway | 1 | 3,528,085 | 3,284,075 | 244,010 | |
| | DE-7197-18 VMC - Hydrogeological Desktop | 1 | 221,881 | 364 | 221,517 | |
| | DE-7221-19 VMC NW Quad - Commerce Way (Hw | 1 | 2,043,435 | 3,319 | 2,040,116 | |
| | DE-7222-19 VMC SW Quad - Interchange Way | 1 | 5,192,329 | 6,348 | 5,185,981 | |
| | DE-7225-19 VMC Jane Street Enhanced Stree | 1 | 6,537,519 | 444,237 | 6,093,282 | |
| | DE-7226-20 Exchange Ave.(Commerce Way to | 1 | 4,137,409 | 2,684 | 4,134,725 | |
| | DE-7227-20 Millway Ave. (Interchange to E | 1 | 1,959,193 | - | 1,959,193 | |
| | DE-7228-19 Jane Street Watermain Crossing | 1 | 502,328 | 445,698 | 56,630 | |
| | DE-7240-19 VMC NW Quad - Applemill (Apple | 1 | 3,212,775 | 3,466 | 3,209,309 | |
| | DE-7241-20 Commerce Street South - Highwa | 1 | 254,006 | - | 254,006 | |
| | DE-7242-20 Edgeley Boulevard South - High | 1 | 5,197,396 | - | 5,197,396 | |
| | DE-7293-19 VMC NW Quad - Applemill (Porta | 1 | 10,041,785 | 8,309 | 10,033,476 | |
| | DP-9524-13 Highway 7 VMC Streetscape | 1 | 1,919,831 | 1,186,387 | 733,444 | |
| | DP-9526-17 Yonge Street / Steeles Corrid | 1 | 353,846 | 251,755 | 102,091 | |
| | DP-9527-13 VMC Black Creek Detailed Desig | 1 | 371,607 | 3,581 | 368,026 | |
| | DP-9552-18 VMC Signage and Wayfinding Str | 1 | 406,634 | 265,562 | 141,072 | |
| | DP-9555-17 VMC - Consultation Services | 1 | 309,000 | 138,175 | 170,825 | |
| | DP-9561-19 VMC Demonstration Plans/ Pilot | 1 | 157,590 | - | 157,590 | |
| | DP-9564-18 Edgeley Pond Feature | 1 | 135,000 | - | 135,000 | |
| | DP-9565-20 City-Wide Intensification Sta | 1 | 540,853 | 240,234 | 300,620 | |
| | DP-9577-21 Promenade Mall Urban Design S | 1 | 207,647 | 52,808 | 154,839 | |
| | DP-9581-20 Concord West Go Station Maste | 1 | 18,338 | 8,338 | 10,000 | |
| | DP-9582-19 Update to the City-Wide Stree | 1 | 259,576 | 13,724 | 245,851 | |
| | DP-9583-23 Update Thornhill HCD Plan | 1 | 153,283 | - | 153,283 | |
| | DP-9584-19 Islington Avenue Improvements | 1 | 1,432,665 | 75,722 | 1,356,943 | |
| | DP-9585-21 Vaughan Healthcare Centre Pre | 1 | 137,193 | - | 137,193 | |
| | DP-9586-19 Service Delivery Modernizatio | 1 | 780,000 | 195,958 | 584,042 | |
| | DP-9590-20 Major Mackenzie Drive Streets | 1 | 458,231 | 38,642 | 419,589 | |
| | DP-9591-20 Heritage Vaughan Inventory Up | 1 | 51,500 | - | 51,500 | |
| | DP-9595-21 Design Review Panel Administr | 1 | 11,142 | 2,415 | 8,727 | |
| | DP-9596-22 Streamline Development Approva | 1 | 1,000,000 | 594,883 | 405,117 | |
| | DP-9597-23 POPS Design Standard (Private | 1 | 163,129 | 2,390 | 160,739 | |
| | DP-9599-23 Heritage Center Feasibility St | 1 | 154,500 | - | 154,500 | |
| | DP-9600-23 Vaughan Green Standard for Sus | 1 | 247,256 | - | 247,256 | |
| | DT-7065-11 Millway Avenue Widening & Real | 1 | 10,872,539 | 10,600,826 | 271,713 | |
| | ES-2521-15 Community Sustainability and E | 1 | 75,925 | 66,651 | 9,274 | |
| | PK-6319-12 Vaughan Metropolitan Centre (V | 1 | 248,000 | - | 248,000 | |
| | PK-6430-20 Block 30 VMC SmartCentres Urba | 1 | 2,142,767 | 121,375 | 2,021,392 | |
| | PK-6536-16 VMC-Parks Development Plan and | 1 | 262,032 | 164,418 | 97,614 | |
| | PK-6537-20 Block 23 VMC Expo City Park De | 1 | 4,168,979 | 65,922 | 4,103,057 | |
| | PL-9023-11 Weston Road and Highway 7 Seco | 1 | 806,200 | 525,591 | 280,609 | |
| | PL-9027-12 The Major Transit Station Area | 1 | 291,069 | 78,576 | 212,493 | |

| Managing Portfolio/Office | Project # & Title | # of Projects | Total Project Budget | Total Project Actuals | Total Project Variance | |
|------------------------------|---|--|----------------------|-----------------------|------------------------|------------------|
| Planning & Growth Management | PL-9533-13 New Community Areas Secondary | 1 | 741,600 | 571,752 | 169,848 | |
| | PL-9535-13 New Community Areas Secondary | 1 | 1,127,900 | 678,969 | 448,931 | |
| | PL-9550-16 Official Plan Review | 1 | 5,389,625 | 4,046,226 | 1,343,399 | |
| | PL-9551-16 Concord GO Centre Secondary Pl | 1 | 771,750 | 494,084 | 277,666 | |
| | PL-9570-18 Promenade Mall Secondary Plan | 1 | 515,000 | 330,155 | 184,845 | |
| | PL-9572-18 Greening Standards Study | 1 | 200,250 | 96,974 | 103,276 | |
| | PL-9573-19 VMC Secondary Plan Review | 1 | 714,270 | 309,200 | 405,071 | |
| | PL-9574-19 Sustainability Performance Met | 1 | 46,350 | - | 46,350 | |
| | PL-9575-20 Sustainable Neighbourhood Acti | 1 | 334,550 | 129,300 | 205,250 | |
| | PL-9576-20 Municipal Energy Plan Update | 1 | 163,750 | 118,921 | 44,829 | |
| | RP-6776-18 Community Garden Program | 1 | 50,000 | 10,897 | 39,103 | |
| | VM-9570-22 Block 29 VMC QuadReal Millway- | 1 | 550,000 | - | 550,000 | |
| | VM-9572-21 Edgeley Pond and Park S.37 Enh | 1 | 2,030,000 | - | 2,030,000 | |
| | VM-9581-20 VMC On-street Paid Public Park | 1 | 349,404 | 83,737 | 265,667 | |
| | VM-9602-23 Secondary Plans and/or Studies | 1 | 412,000 | - | 412,000 | |
| | VM-9603-23 VMC Southeast Quadrant Detaile | 1 | 489,250 | - | 489,250 | |
| | VM-9604-23 Yonge Steeles Program Implemen | 1 | 412,000 | - | 412,000 | |
| | Public Libraries | | 9 | 11,648,882 | 8,521,333 | 3,127,549 |
| | | LI-4550-21 Library Signage | 1 | 144,000 | - | 144,000 |
| | | LI-4554-17 Resource Material, F&E, Comm/ | 1 | 1,160,000 | 988,215 | 171,785 |
| | LI-4562-23 Carrville Library BL11 - Resou | 1 | 296,000 | - | 296,000 | |
| | LI-4564-19 Library Technology Program | 1 | 770,000 | 708,638 | 61,362 | |
| | LI-4570-19 Vaughan Hospital Library - No | 1 | 545,250 | 402,467 | 142,783 | |
| | LI-9552-19 VPL Branch Feasibility Study | 1 | 50,000 | 33,268 | 16,732 | |
| | LI-9553-19 Capital Resource Purchases | 1 | 8,137,632 | 6,388,047 | 1,749,585 | |
| | LI-9554-23 West Woodbridge Library Block | 1 | 296,000 | - | 296,000 | |
| | LI-9555-23 2023 Active Together Master Pl | 1 | 250,000 | 698 | 249,302 | |
| Public Works | | 177 | 111,728,847 | 64,140,974 | 47,587,874 | |
| | BF-8600-23 Various CC - Ice Resurfacer Re | 1 | 151,710 | - | 151,710 | |
| | DE-7108-15 School Travel Planning Measure | 1 | 116,251 | 48,372 | 67,879 | |
| | EN-1796-10 Traffic Calming 2010 | 1 | 290,177 | 191,691 | 98,486 | |
| | EN-1843-11 Traffic Signal Improvements | 1 | 462,000 | 313,496 | 148,504 | |
| | EV-2076-15 Sample Stations | 1 | 154,500 | 31,906 | 122,594 | |
| | EV-2088-16 Condition Assessment of WW Pre | 1 | 500,000 | - | 500,000 | |
| | EV-2097-17 Additional Storage Yard Buildi | 1 | 136,050 | 3,406 | 132,644 | |
| | EV-2121-20 Wastewater Lift Stations capit | 1 | 388,825 | 126,305 | 262,520 | |
| | EV-2127-19 Stormwater Pond cleanout - Avi | 1 | 2,457,674 | 2,239,073 | 218,600 | |
| | EV-2133-19 SCADA upgrades for newest West | 1 | 386,520 | 32,414 | 354,106 | |
| | EV-2134-19 Backflow Prevention Programmin | 1 | 203,250 | 89,930 | 113,320 | |
| | EV-2140-19 Decommissioning of Maple Commu | 1 | 103,000 | - | 103,000 | |
| | EV-2538-20 Relocation of West Bulk Water | 1 | 416,558 | 240,257 | 176,301 | |
| | EV-2542-20 SCADA, weather, AVL, traffic s | 1 | 161,930 | 150,517 | 11,413 | |
| | EV-2546-20 Rehabilitation and Cleaning of | 1 | 11,295,718 | 1,725,544 | 9,570,174 | |
| | EV-7080-21 Non-Revenue Water Reduction Pr | 1 | 910,684 | 281,839 | 628,845 | |
| | EV-7081-21 Inflow and Infiltration Reduct | 1 | 307,632 | - | 307,632 | |
| | EV-7082-21 Water Infrastructure Improveme | 1 | 600,750 | 350,777 | 249,973 | |
| | EV-7083-22 Replacement of Out of Calibrat | 1 | 2,060,000 | - | 2,060,000 | |
| | EV-7084-22 Software Requirements | 1 | 634,760 | - | 634,760 | |
| | EV-7085-22 Stormwater Rate Study | 1 | 300,000 | - | 300,000 | |
| | EV-7087-23 Stormwater Environmental Compl | 1 | 412,000 | - | 412,000 | |
| | EV-7088-23 Sewer Environmental Compliance | 1 | 412,000 | - | 412,000 | |
| | EV-7089-23 Humberplex Infrastructure Repa | 1 | 488,250 | - | 488,250 | |
| | EV-7090-22 Stormwater Infrastructure Impr | 1 | 166,667 | - | 166,667 | |
| | EV-7091-22 WasteWater Infrastructure Impr | 1 | 166,667 | 25,952 | 140,715 | |
| | FL-5241-21 PW-WASTEWATER-Replace Unit #1 | 1 | 45,345 | - | 45,345 | |
| | FL-5276-21 PKS- Additional loader and fo | 1 | 4,200 | - | 4,200 | |
| | FL-5285-23 PKS-FORESTRY- Additional 9" d | 1 | 37,183 | - | 37,183 | |
| | FL-5286-23 PKS-FORESTRY- Additional 16 f | 1 | 26,574 | - | 26,574 | |
| | FL-5290-23 PW-RDS-Additional Small Equipm | 1 | 53,045 | - | 53,045 | |
| | FL-5291-20 Public Works - Roads - (3) Add | 1 | 50,099 | 44,006 | 6,093 | |
| | FL-5318-23 RECREATION-Replace Unit #1148 | 1 | 46,349 | - | 46,349 | |
| | FL-5319-21 PKS-Replace Unit #1286 with a | 1 | 125,776 | - | 125,776 | |
| | FL-5326-18 PKS-Replace Unit #1446 with a | 1 | 50,940 | 50,715 | 225 | |
| | FL-5336-23 PKS-Replace Unit #1212 with Ut | 1 | 21,012 | - | 21,012 | |
| | FL-5351-23 PKS-Replace Unit #1535 with 3/ | 1 | 52,530 | - | 52,530 | |
| | FL-5360-18 PKS-Replace Unit #1843 with 16 | 1 | 137,000 | 114,523 | 22,477 | |
| | FL-5367-23 PKS-HORT-Replace Unit #1593 wi | 1 | 84,048 | - | 84,048 | |
| | FL-5393-23 PKS-Replace Unit #1578 with 1/ | 1 | 36,771 | - | 36,771 | |
| | FL-5401-23 PW-RDS--Replace Unit #1290 wit | 1 | 294,168 | - | 294,168 | |
| | FL-5404-23 PKS-Replace Unit #1795 with 1/ | 1 | 36,771 | - | 36,771 | |
| | FL-5409-21 PKS-FORESTRY-Replace Unit #163 | 1 | 156,032 | - | 156,032 | |
| | FL-5413-23 PKS-HORT-Replace Unit # 1634 w | 1 | 89,301 | - | 89,301 | |
| | FL-5416-23 PKS-HORT-Replace Unit #1584 wi | 1 | 78,795 | - | 78,795 | |
| | FL-5425-18 PW-RDS-Replace Unit #1094 with | 1 | 430,000 | 512 | 429,488 | |
| | FL-5426-19 PW-RDS-Replace Unit #1373 with | 1 | 260,000 | 2,086 | 257,914 | |
| | FL-5427-18 PW-RDS-Replace Unit #1159 with | 1 | 418,000 | 1,092 | 416,908 | |
| | FL-5429-23 PW-RDS-Replace Unit #1298 with | 1 | 399,228 | - | 399,228 | |
| | FL-5434-23 B&F-Replace Unit #1532 with 3 | 1 | 89,301 | - | 89,301 | |
| | FL-5440-20 PKS- Additional salt supply sy | 1 | 24,000 | 23,897 | 103 | |
| | FL-5470-22 PW-WATER-Replace Unit #1575 wi | 1 | 55,183 | - | 55,183 | |
| | FL-5471-23 PW-WATER-Replace Unit #1526 wi | 1 | 84,048 | - | 84,048 | |

| Managing Portfolio/Office | Project # & Title | # of Projects | Total Project Budget | Total Project Actuals | Total Project Variance |
|---------------------------|---|---------------|----------------------|-----------------------|------------------------|
| Public Works | FL-5502-20 PW-RDS- Additional Air Regener | 1 | 540,353 | - | 540,353 |
| | FL-5505-15 PW-RDS- Additional Small Equip | 1 | 31,120 | 978 | 30,142 |
| | FL-5507-22 PW-RDS - 2 ton Utility truck b | 1 | 10,962 | - | 10,962 |
| | FL-5508-15 PW-RDS - Additional Hydraulic | 1 | 20,962 | - | 20,962 |
| | FL-5534-18 PKS-Additional Small Equipment | 1 | 90,337 | 55,865 | 34,472 |
| | FL-5537-23 Replace #1800 9686XC-VAN CARGO | 1 | 63,036 | - | 63,036 |
| | FL-5540-22 Replace #2183 AC40717-VAN 3/4 | 1 | 53,702 | - | 53,702 |
| | FL-5562-20 Replace Unit #1344 - SWEEPER S | 1 | 581,176 | - | 581,176 |
| | FL-5566-23 Replace #1812 2517XE-PICKUP DO | 1 | 36,771 | - | 36,771 |
| | FL-5578-21 Replace #12520 7735XS-PICKUP 4 | 1 | 33,545 | - | 33,545 |
| | FL-5581-21 Replace #2014 MOWER ZERO TURN | 1 | 22,260 | - | 22,260 |
| | FL-5594-18 Fleet Vehicle and Equipment Sp | 1 | 51,500 | 1,159 | 50,341 |
| | FL-5595-18 Fuel Management System | 1 | 84,396 | - | 84,396 |
| | FL-6784-20 PKS-Two 4x4 1/2-Ton Pickup Tru | 1 | 128,800 | 63,639 | 65,161 |
| | FL-9553-20 Fleet Management Software | 1 | 195,700 | 9,307 | 186,393 |
| | FL-9558-19 PKS - Replace Spreader Lely Un | 1 | 35,900 | 32,738 | 3,162 |
| | FL-9564-19 Replace Unit #1899 Pick Up | 1 | 50,470 | 50,043 | 427 |
| | FL-9565-19 Replace Unit #1906 Pick-Up | 1 | 50,470 | 50,043 | 427 |
| | FL-9566-19 Replace Unit #1917 Pick Up | 1 | 59,890 | 59,806 | 84 |
| | FL-9567-19 Replace Unit #2032 Pick Up | 1 | 48,410 | 47,533 | 877 |
| | FL-9568-19 Replace Unit #2050 Pick Up | 1 | 54,410 | 52,437 | 1,973 |
| | FL-9569-19 Replace Unit #11000, #11002, # | 1 | 134,000 | 111,772 | 22,228 |
| | FL-9572-21 Replace Unit #1876 Pick Up | 1 | 100,394 | - | 100,394 |
| | FL-9573-21 Replace Unit #1907, #1908, #19 | 1 | 21,395 | 18,551 | 2,844 |
| | FL-9575-20 Vehicle for Tree Protection Ag | 1 | 67,620 | 63,639 | 3,981 |
| | FL-9576-20 Hydrant Maintenance Truck | 1 | 154,500 | - | 154,500 |
| | FL-9578-21 One Animal Services Purpose-Bu | 1 | 149,625 | - | 149,625 |
| | FL-9579-21 Traffic Signs for fulfillment | 1 | 262,032 | 67,203 | 194,829 |
| | FL-9581-21 Tactile Walking Plate | 1 | 240,407 | 48,155 | 192,252 |
| | FL-9582-21 Interlock Revitalization | 1 | 394,813 | 217,940 | 176,873 |
| | FL-9583-21 Truck Body/Brand refurbishment | 1 | 157,220 | - | 157,220 |
| | FL-9584-21 Mid Mount Boom Mower Attachmen | 1 | 83,855 | 401 | 83,454 |
| | FL-9585-21 2- Water Tank with Power washi | 1 | 167,705 | - | 167,705 |
| | FL-9586-21 PFHO - Replace Unit #8050 with | 1 | 539,168 | 537,927 | 1,242 |
| | FL-9590-21 Replace Unit #2010, #2011, #20 | 1 | 14,795 | 14,295 | 500 |
| | FL-9591-21 Replace #1845 10 FOOT MOWER | 1 | 127,092 | - | 127,092 |
| | FL-9592-21 Replace #1846 MOWER ZERO TURN | 1 | 22,257 | - | 22,257 |
| | FL-9593-21 Replace #1349 TRACTOR SKID STE | 1 | 99,346 | - | 99,346 |
| | FL-9627-22 Skid Steers (2) | 1 | 170,028 | - | 170,028 |
| | FL-9628-22 PFHO - Vehicle for Net Zero Fo | 1 | 38,790 | - | 38,790 |
| | FL-9629-22 Vehicles for Parks & Horitcult | 1 | 144,200 | - | 144,200 |
| | FL-9630-22 PFHO - Sidewalk Tractors (2) | 1 | 263,824 | - | 263,824 |
| | FL-9632-22 PFHO - Vehicle for Urban Fores | 1 | 38,790 | - | 38,790 |
| | FL-9633-22 MoveSmart - Road Safety Progra | 1 | 454,481 | 127,664 | 326,817 |
| | FL-9635-22 MoveSmart Mobility Management | 1 | 506,588 | 337,655 | 168,933 |
| | FL-9637-22 MoveSmart - Data Management Pr | 1 | 121,911 | - | 121,911 |
| | FL-9638-22 MoveSmart - Sustainable Mobili | 1 | 375,950 | 108,298 | 267,652 |
| | FL-9642-21 New Vehicles for Animal Servic | 1 | 448,875 | 317,379 | 131,496 |
| | FL-9643-22 Replace Unit # 8055 TRACTOR S | 1 | 186,135 | - | 186,135 |
| | FL-9644-22 Replace Unit # 8057 TRACTOR S | 1 | 186,135 | - | 186,135 |
| | FL-9645-22 Replace Unit # 8059 TRACTOR S | 1 | 186,135 | - | 186,135 |
| | FL-9646-22 Replace Unit # 8060 TRACTOR S | 1 | 186,135 | - | 186,135 |
| | FL-9647-22 Replace Unit # 8063 TRACTOR S | 1 | 186,135 | - | 186,135 |
| | FL-9648-22 Replace Unit # 13517 DODGE - | 1 | 71,896 | - | 71,896 |
| | FL-9649-22 Replace Unit # 13518 DODGE - | 1 | 71,896 | - | 71,896 |
| | FL-9650-22 Replace 8 Units [Unit 15001 to | 1 | 355,559 | - | 355,559 |
| | FL-9657-23 Replace Unit # 1902 SIGN TRUC | 1 | 210,120 | - | 210,120 |
| | FL-9661-23 Replace Unit # 1981 DODGE DAK | 1 | 36,771 | - | 36,771 |
| | FL-9662-23 Replace Unit # 2032 CHEVROLET | 1 | 42,024 | - | 42,024 |
| | FL-9668-23 PFHO - Replace Unit # 8049 TR | 1 | 131,325 | - | 131,325 |
| | FL-9671-23 PFHO - Replace Unit # 8053 TR | 1 | 131,325 | - | 131,325 |
| | FL-9673-23 PFHO - Replace Unit # 8056 TR | 1 | 131,325 | - | 131,325 |
| | FL-9676-23 PFHO - Replace Unit # 8064 TR | 1 | 131,325 | - | 131,325 |
| | FL-9696-23 ES Replace Unit # 1639 FORD | 1 | 63,036 | - | 63,036 |
| | FL-9725-22 Vehicles for Horticulture (Be | 1 | 72,100 | - | 72,100 |
| | FL-9726-22 Vehicle for Cemetery Services | 1 | 51,500 | - | 51,500 |
| | FL-9731-23 Building Standards—units 15009 | 1 | 412,000 | - | 412,000 |
| | FL-9732-23 Replace 1657 - FORD F350 - PIC | 1 | 89,301 | - | 89,301 |
| | FL-9733-23 Replace 1725 - FORD - VAN CARG | 1 | 52,530 | - | 52,530 |
| | FL-9734-23 Replace 1876 - DODGE DAKOTA - | 1 | 42,024 | - | 42,024 |
| | FL-9735-23 Replace 1982 - DODGE DAKOTA - | 1 | 36,771 | - | 36,771 |
| | FL-9736-23 Replace 2197 - FORD - PICKUP 3 | 1 | 84,048 | - | 84,048 |
| | FL-9737-23 Replace 13512 - DODGE - PICKUP | 1 | 89,301 | - | 89,301 |
| | FL-9738-23 Replace 1901 - LOADER FRONT EN | 1 | 294,168 | - | 294,168 |
| | FL-9751-23 Fleet Management Services - Co | 1 | 207,030 | - | 207,030 |
| | FL-9752-23 Pedestrian Enhancement Plan | 1 | 51,500 | - | 51,500 |
| | FL-9753-23 Equipment - Double Sided Drop | 1 | 28,840 | - | 28,840 |
| | FL-9755-23 Equipment - Hydraulic Powered | 1 | 74,160 | - | 74,160 |
| | FL-9756-23 Vehicles - Garbage Compactors | 1 | 168,995 | - | 168,995 |
| | FL-9757-23 Vehicles - SUVs | 1 | 92,700 | - | 92,700 |
| | FL-9758-23 Vehicles - SUVs | 1 | 154,500 | - | 154,500 |

| Managing Portfolio/Office | Project # & Title | # of Projects | Total Project Budget | Total Project Actuals | Total Project Variance | |
|---------------------------|---|--|----------------------|-----------------------|------------------------|------------------|
| Public Works | FL-9759-23 Vehicles - Pick up & Trailer | 1 | 231,750 | - | 231,750 | |
| | FL-9762-23 Vehicle - Sweeper Cycle Track | 1 | 123,600 | - | 123,600 | |
| | RD-9640-22 Curb and Sidewalk Repair & Rep | 1 | 4,500,000 | 1,877,670 | 2,622,330 | |
| | RD-9641-22 Guiderail Revitalization Proje | 1 | 557,500 | 49,257 | 508,243 | |
| | RP-1972-17 Public Works and Parks Operati | 1 | 16,209,557 | 14,743,903 | 1,465,654 | |
| | RP-2013-15 Street Light Pole Replacement | 1 | 1,780,702 | 1,123,538 | 657,164 | |
| | RP-2035-15 Curb and Sidewalk Repair & Re | 1 | 15,224,449 | 14,973,202 | 251,247 | |
| | RP-6700-15 Tree Planting Program-Regular | 1 | 8,406,818 | 6,412,735 | 1,994,083 | |
| | RP-6742-15 Parks Benches-Variou Location | 1 | 477,200 | 271,110 | 206,090 | |
| | RP-6746-15 Fence Repair & Replacement Pr | 1 | 2,519,403 | 2,398,515 | 120,888 | |
| | RP-6753-17 CTS Mobile Handheld Program | 1 | 305,174 | 155,174 | 150,000 | |
| | RP-6754-15 Parks Concrete Walkway Repair | 1 | 3,356,216 | 1,251,563 | 2,104,654 | |
| | RP-6760-21 Pedestrian Connectivity Study | 1 | 117,420 | 45,856 | 71,564 | |
| | RP-6762-16 Supplementary Tree Planting Pr | 1 | 3,529,700 | 3,405,507 | 124,193 | |
| | RP-6763-17 Baseball Diamond Redevelopment | 1 | 458,560 | 163,987 | 294,573 | |
| | RP-6764-17 Beautification strategy - Enha | 1 | 928,200 | 890,603 | 37,597 | |
| | RP-6767-18 Road Safety Program: Automated | 1 | 106,650 | 5,241 | 101,409 | |
| | RP-6768-18 Traffic Control and Management | 1 | 2,319,815 | 144,345 | 2,175,470 | |
| | RP-6770-18 Road Safety Program: Neighbour | 1 | 300,250 | 124,787 | 175,463 | |
| | RP-6772-18 Guiderail Maintenance Program | 1 | 879,325 | 773,189 | 106,136 | |
| | RP-6775-18 Traffic Signs Reflectivity Ins | 1 | 513,250 | 349,160 | 164,090 | |
| | RP-6777-19 Urban Forest Management Plan | 1 | 203,000 | 10,334 | 192,666 | |
| | RP-6779-19 SOP for Winter Operations | 1 | 194,969 | 143,886 | 51,083 | |
| | RP-6781-19 Street Light Utility Infrastru | 1 | 300,000 | 12,761 | 287,239 | |
| | RP-6782-20 Street Light Utility Infrastru | 1 | 309,000 | 58,580 | 250,420 | |
| | RP-6783-19 Traffic Management Strategy Co | 1 | 20,600 | 6,526 | 14,074 | |
| | RP-7136-20 Pavement Crack & Seal program | 1 | 1,512,321 | 1,084,357 | 427,964 | |
| | RP-7137-20 Trail Signs Indicating Low/No | 1 | 92,700 | 52,799 | 39,901 | |
| | RP-7138-21 Woodlot Entry Signs | 1 | 138,890 | 83,012 | 55,878 | |
| | RP-7140-21 Waste receptacle replacement p | 1 | 309,000 | 86,104 | 222,896 | |
| | RP-7141-21 Aerial Lift /Boom | 1 | 62,888 | 59,631 | 3,257 | |
| | RP-7142-21 3 Madvac - litter vacuum | 1 | 527,705 | 315,992 | 211,713 | |
| | RP-7144-21 Loader scale computers for tra | 1 | 61,600 | - | 61,600 | |
| | RP-7145-22 Integrated Pest Management Pla | 1 | 100,000 | 88,911 | 11,089 | |
| | RP-7146-22 Woodlot Fencing | 1 | 308,824 | - | 308,824 | |
| | RP-7147-22 Wood Fibre Mulch | 1 | 199,490 | 63,797 | 135,693 | |
| | RP-7150-22 Cemetery Services Advancement | 1 | 199,490 | 8,228 | 191,262 | |
| | RP-7152-22 GPS Build Sports Field Liners | 1 | 99,745 | - | 99,745 | |
| | RP-9633-22 Urban Forest Revitalization | 1 | 1,366,500 | 1,331,803 | 34,697 | |
| | RP-9634-23 Park Asset Replacement or Reha | 1 | 912,150 | - | 912,150 | |
| | RP-9635-23 Cemetery Strategy - Asphalt Pa | 1 | 20,600 | - | 20,600 | |
| | WW-2538-17 City of Vaughan Replacement of | 1 | 2,254,316 | 2,214,794 | 39,522 | |
| | WW-2543-17 Smart Water Metering ? City Wi | 1 | 967,672 | 877,380 | 90,292 | |
| | Transformation & Strategy | | 4 | 1,358,473 | 801,716 | 556,757 |
| | | CM-2526-16 Service Excellence Strategic | 1 | 420,723 | 281,892 | 138,831 |
| | | SP-0016-17 Strategy Update | 1 | 231,750 | 141,524 | 90,226 |
| | | SP-2557-20 Corporate Performance Measure | 1 | 606,000 | 311,639 | 294,361 |
| | | SP-2558-20 Community Engag&Ideas at Work | 1 | 100,000 | 66,661 | 33,339 |
| | Vaughan Fire & Rescue Service | | 46 | 14,151,096 | 5,720,330 | 8,430,766 |
| | | EP-0071-17 Primary and Alternate Emergen | 1 | 197,110 | 174,267 | 22,843 |
| | | FR-3606-18 Station 76 Aerial Purchase | 1 | 1,791,443 | 1,678,894 | 112,549 |
| | | FR-3607-19 Aerial 76 Equipment Purchase | 1 | 60,000 | - | 60,000 |
| | | FR-3612-14 Fitness Equipment&Furniture | 1 | 210,000 | 158,506 | 51,494 |
| | FR-3618-18 Station #74 Equipment for Fir | 1 | 125,000 | 89,104 | 35,896 | |
| | FR-3619-18 Engine #74 Equipment Purchase | 1 | 120,000 | 109,794 | 10,206 | |
| | FR-3626-18 Station #74 Furniture and Equ | 1 | 170,000 | 48,396 | 121,604 | |
| | FR-3634-19 SCBA replacement | 1 | 1,442,000 | 1,405,518 | 36,482 | |
| | FR-3642-17 Fire - CAD & MDT Replacments | 1 | 176,600 | 9,631 | 166,969 | |
| | FR-3648-21 Replace Engine #7984 | 1 | 1,214,649 | - | 1,214,649 | |
| | FR-3649-21 Replace Engine #7985 | 1 | 1,214,649 | - | 1,214,649 | |
| | FR-3650-22 Replace Engine #7986 | 1 | 1,214,648 | - | 1,214,648 | |
| | FR-3652-19 Public Order Unit - VFRS | 1 | 57,647 | 27,412 | 30,235 | |
| | FR-3654-19 Air Compressor and Fill Stati | 1 | 83,850 | 74,612 | 9,238 | |
| | FR-3655-19 General Equipment - VFRS | 1 | 1,030,847 | 474,774 | 556,073 | |
| | FR-3656-19 Washing and Drying Machines f | 1 | 51,358 | 20,722 | 30,636 | |
| | FR-3658-23 Kawasaki - Mule Station 7-2 - | 1 | 60,000 | - | 60,000 | |
| | FR-3661-20 HHR Passenger Vehicle #3 - HQ | 1 | 52,406 | 46,177 | 6,229 | |
| | FR-3667-20 Ford Explorer (5 Yr) - Admini | 1 | 52,406 | 46,763 | 5,643 | |
| | FR-3668-22 Ford Explorer (5 Yr) - Adminis | 1 | 60,000 | 55,202 | 4,798 | |
| | FR-3670-23 Pick Up Truck - Mechanical - R | 1 | 115,000 | - | 115,000 | |
| | FR-3671-23 Pick Up Truck - Station 7-2 - | 1 | 115,000 | - | 115,000 | |
| | FR-3686-21 Ford Explorer (4 yr) - Fire S | 1 | 52,406 | - | 52,406 | |
| | FR-3689-20 Technical Rescue - Replacemen | 1 | 506,600 | 132,794 | 373,806 | |
| | FR-3690-20 New Phone System | 1 | 524,064 | - | 524,064 | |
| | FR-3691-20 NG 911. Text to 911 | 1 | 314,438 | - | 314,438 | |
| | FR-3694-21 Portable Radios | 1 | 700,000 | 699,103 | 897 | |
| | FR-3695-23 I.G. Tanker Freightliner/Tanke | 1 | 750,000 | - | 750,000 | |
| | FR-3709-22 Bunker Equipment, Gear, Unifor | 1 | 89,091 | - | 89,091 | |
| | FR-3717-21 Replacing Defibrillators | 1 | 120,000 | 66,663 | 53,337 | |
| | FR-3719-21 Consultant to Assess Fire Und | 1 | 131,016 | - | 131,016 | |
| | FR-3721-22 Annual Hose Replacement | 1 | 182,400 | 87,458 | 94,942 | |

| Managing Portfolio/Office | Project # & Title | # of Projects | Total Project Budget | Total Project Actuals | Total Project Variance |
|-------------------------------|--|---------------|----------------------|-----------------------|------------------------|
| Vaughan Fire & Rescue Service | FR-3722-22 Annual Bunker Gear Replacement | 1 | 319,155 | 228,435 | 90,720 |
| | FR-3723-22 Fire Rescue Tool Retrofit | 1 | 115,000 | 74,796 | 40,204 |
| | FR-3728-23 Replacing Fire Prevention Vehi | 1 | 53,000 | - | 53,000 |
| | FR-3729-23 Replacing Fire Prevention Vehi | 1 | 53,000 | - | 53,000 |
| | FR-3730-23 Replacing Fire Prevention Vehi | 1 | 53,000 | - | 53,000 |
| | FR-3731-23 Replacing Fire Prevention Vehi | 1 | 53,000 | - | 53,000 |
| | FR-3732-23 Replacing Fire Prevention Vehi | 1 | 53,000 | - | 53,000 |
| | FR-3733-23 Replacement Training Equipment | 1 | 51,500 | 11,309 | 40,191 |
| | FR-3734-23 Public Order Unit Capital Proj | 1 | 41,200 | - | 41,200 |
| | FR-3739-23 Replacing Fire Admin Vehicle # | 1 | 75,000 | - | 75,000 |
| | FR-3740-23 Fitness Equipment and Furnitur | 1 | 30,000 | - | 30,000 |
| | FR-3741-23 Command Post 701 Upgrade | 1 | 104,813 | - | 104,813 |
| | FR-3742-23 Consultant for Firehouse Repla | 1 | 99,910 | - | 99,910 |
| | FR-3743-23 Fire Prevention Vehicle For Ne | 1 | 64,890 | - | 64,890 |
| | Legal & Administrative Services | | 7 | 4,122,550 | 1,975,338 |
| | CL-9599-23 2023 Ward Boundary and Council | 1 | 262,032 | - | 262,032 |
| | CL-9600-23 Versatile Software System Upgr | 1 | 41,926 | 5,443 | 36,483 |
| | CL-9601-23 Notification Tool Replacement | 1 | 73,369 | - | 73,369 |
| | IT-2502-19 Electronic Document Managemen | 1 | 1,850,000 | 993,212 | 856,788 |
| | LS-7243-20 Legal Document Management Sys | 1 | 412,000 | 163,285 | 248,715 |
| | LS-9594-21 Comprehensive Zoning By-Law Ap | 1 | 941,910 | 495,762 | 446,148 |
| | SE-0078-16 Procurement Modernization | 1 | 541,313 | 317,636 | 223,677 |
| Grand Total | | 653 | 1,850,186,900 | 858,806,574 | 991,380,328 |