

CITY OF VAUGHAN

EXTRACT FROM COUNCIL MEETING MINUTES OF MAY 16, 2023

Item 1, Report No. 23, of the Committee of the Whole, which was adopted without amendment by the Council of the City of Vaughan on May 16, 2023.

1. 2022 YEAR END FISCAL HEALTH REPORT

The Committee of the Whole recommends approval of the recommendations contained in the following report of the Deputy City Manager, Corporate Services, City Treasurer and Chief Financial Officer, dated May 9, 2023:

Recommendations

1. THAT the Fiscal Health Report as of December 31, 2022, be received.

Committee of the Whole (2) Report

DATE: Tuesday, May 9, 2023 **WARD(S):** ALL

TITLE: 2022 YEAR END FISCAL HEALTH REPORT

FROM:

Michael Coroneos, Deputy City Manager, Corporate Services, City Treasurer and Chief Financial Officer

ACTION: FOR INFORMATION

Purpose

To report on the City's fiscal health for the year ending December 31, 2022.

Report Highlights

- The City's property tax supported operations ended 2022 with a surplus of \$5.9 million, attributed in part to higher than budgeted revenues mainly driven by the removal of COVID-19 restrictions.
- Transfers of \$5.7 million to the working capital reserve and \$0.2 million to the year-end expenditure reserve were made to bring the ending financial position to balance.
- Combined, the rate supported operations ended 2022 with a \$23.0 million contribution to reserves.
- Total capital spending in 2022 was \$212.8 million.
- In 2022, 80 capital projects were closed and \$39.3 million returned to various originating reserves and reserve funds.

Recommendation

1. THAT the Fiscal Health Report as of December 31, 2022, be received.

Background

The fiscal health report tracks actual spending performance of the City's calendarized financial plan. This report provides the year-end financial position of the City as of December 31, 2022, on the same basis as the 2022 budget, with accompanying commentary on the contributing factors that have affected the City's fiscal health.

The year-end fiscal health report compares annual actuals as of December 31, 2022, versus the approved budgets for city tax-supported and rate-supported (water, wastewater and stormwater) operations and capital on the same basis as the budget. This differs from the basis of accounting in the City's audited financial statements in some important ways. The full amortization of tangible capital assets and post-retirement benefits are excluded from this report while transfers to and from reserves, and net debenture financing requirements are included.

The City's draft audited financial statements are expected to be presented to the Audit Committee and approved by Council in June 2023.

Previous Reports/Authority

[2022 Mid-Year Fiscal Health Report – June 30, 2022](#)

Analysis and Options

Executive Summary

There are socio-economic variables impacting operational and financial results, such as inflation, rising interest rates and the continuous recovery from COVID-19.

In alignment with provincial regulations, the City of Vaughan eased all public health measures that were implemented to ensure safety and support for citizens, businesses, and employees during the COVID-19 global pandemic.

Some resulting changes in 2022 include:

- Unrestricted access to recreational facilities, park amenities and other City facilities, including the removal of all mask mandates;
- Property tax rate increase of 2.0% from 2021 to continue supporting tax-supported City operations;
- Increasing staff capacity at city facilities while developing guidelines for alternative work arrangements where operationally feasible;

- Rehiring of laid-off workforce to correspond with restored service levels and revenue projections;
- Reduction in COVID related funding as pre-pandemic normality is restored.

The financial results for 2022 continue to reflect measures taken by the City in response to COVID-19 and include withdrawal from reserve related to the Safe Restart Agreement to support unbudgeted COVID-19 operating costs.

The City's year-end results for the property tax-supported operating budget and rate-supported operations are summarized in Table 1.

The City's property tax supported operations ended 2022 in a surplus financial position of \$5.9 million before year-end reserve transfers. The surplus position is mainly due to higher than budgeted revenue collections from Recreation, Building Standards, Development Planning and Development Engineering. Of the total surplus, \$5.7 million was transferred to the Working Capital Reserve and the remaining \$0.2 million was transferred to the Year-End Expenditure Reserve to mitigate tax pressures in 2023 and beyond.

Combined, the water, wastewater and stormwater rate supported operations ended 2022 with reserve contributions totaling \$23.0 million, which is \$10.3 million higher than budgeted.

The higher commercial water and wastewater billings and lower than anticipated expenditures were the primary drivers for the increased reserve contributions. These reserve funds are necessary for future infrastructure replacements as these assets near the end of their useful life.

The City's capital budget year-end results are summarized in Table 2.

The 2022 approved capital budget included \$271.8 million in new projects and or increases to existing capital projects. As of December 31, 2022, after all in-year capital budget amendments, there were 578 open capital projects with \$641.5 million of available budget remaining.

Operating Results – as of December 31, 2022

Table 1			
\$ million	Budget	Actual	Variance
Property Tax Based Budget			
Revenues	333.2	361.3	28.1
Expenditures	333.2	355.4	(22.2)
Net Position	\$ -	\$ 5.9	\$ 5.9
Water Rate Based Budget			
Revenues	74.1	78.0	3.9
Expenditures	66.6	67.9	(1.2)
Net Position	\$ 7.5	\$ 10.2	\$ 2.7
Wastewater Rate Based Budget			
Revenues	92.8	98.2	5.5
Expenditures	89.2	88.9	0.2
Net Position	\$ 3.6	\$ 9.3	\$ 5.7
Stormwater Charge Based Budget			
Revenues	10.8	10.8	0.0
Expenditures	9.2	7.4	1.9
Net Position	\$ 1.6	\$ 3.5	\$ 1.9
Note - numbers may not add due to rounding			

Capital Results – as of December 31, 2022

Table 2						
Capital Projects \$ million	Total Projects	2022	Life-to-Date			
		Total Actuals	Total Budget	Total Actuals	Total Variance	% Spent
Open projects	578	\$ 212.9	\$ 1,434.2	\$ 792.7	\$ 641.5	55%
In-Year Closed projects	80	\$ (0.1)	\$ 157.5	\$ 118.2	\$ 39.3	75%
TOTAL	658	\$ 212.8	\$ 1,591.6	\$ 910.9	\$ 680.7	57%
Note - numbers may not add due to rounding						

Discussion

Operating Budget Results

Total City revenues at year-end were \$361.3 million or 8.4% higher than budgeted.

\$ million	Total Operating		Variance	
	Budget	Actuals	Total	
			\$	%
Fees and Charges Revenue	50.7	79.3	28.6	56.4%
Corporate Revenues	25.3	35.3	10.0	39.4%
Reserve & Other Transfers	31.5	20.8	(10.7)	(33.9%)
Taxation	225.7	226.0	0.2	0.1%
Total Revenues	\$ 333.2	\$ 361.3	\$ 28.1	8.4%

Note - numbers may not add due to rounding

Operating Revenue Variances:

Fees and Charges Revenue – favourable variance of \$28.6 million consists of:

- Higher fee collection of \$12.8 million in Building Standards, Development Planning, Development Engineering, as well as other departments.
- Higher fee revenues of \$5.5 million in Recreation/Community Development resulting from lifted COVID-19 restrictions, offset by lower fee revenues of \$0.3 million in By-Law & Compliance, Licensing & Permit Services.

Corporate Revenues – favourable variance of \$10.0 million consists of:

- Total dividends received from Alectra in 2022 was higher by \$3.9 million, mainly due to better than planned results for the utility company in 2021, (Q4 2021 dividends were declared and distributed to the City in Q1 2022);
- Higher MAT revenue collections of \$1.3 million due to gradual recovery in occupancy rates from tourism;
- Higher investment income due to increases in interest rates of \$0.3 million;
- Higher fines & penalties of \$2.6 million due to increased deferral of tax payments; and
- Recovery of unbudgeted costs for vaccination clinics from York Region of \$0.4 million.

Reserve and Other Transfers – unfavourable variance of \$10.7 million consists of:

- Lower than budgeted transfers of \$9.2 million from Building Standards and Development Engineering due to higher fee collection and lower full costs;

- Timing delays in YMCA loan repayment of \$1.5 million; these debt servicing costs are funded mainly by reserves;
- Lower than budgeted labour recovery of \$1.6 million from capital projects due to personnel vacancies;
- Lower draws from the Insurance Reserve of \$0.7 million due to lower than budgeted insurance costs; partially offset by
- A transfer of \$2.7 million from reserves for the Safe Restart Agreement to fund COVID-19 related expenses.

Taxation – favourable variance of \$0.2 million consists of:

- Adjustment for taxation, offset by lower than budgeted payment-in-lieu of taxes.

Total City Expenditures at year-end were \$355.4 million or 6.7% higher than budgeted.

\$ million	Total Operating		Variance	
	Budget	Actuals	Total	
			\$	%
Departmental	298.1	313.4	\$ (15.3)	(5.1%)
Reserve Contrib. & Corp. Exp.	14.1	25.6	\$ (11.5)	(81.6%)
Long Term Debt	10.6	8.7	\$ 1.8	17.4%
Contingency	5.4	0.2	\$ 5.2	96.1%
Capital from Taxation	5.0	7.4	\$ (2.4)	(48.4%)
Total Expenditures	\$ 333.2	\$ 355.4	\$ (22.2)	(6.7%)
Note - numbers may not add due to rounding				

Operating Expenditure Variances:

Departmental – unfavourable variance of \$15.3 million consists of:

- Higher than budgeted contributions to reserves of \$20.1 million in Building Standards, Development Planning and Development Engineering;
- Partially offset by net savings in labour related costs of \$7.0 million due to gapping and delays in filling vacant positions;
- Timing differences in non-labour expenditures, primarily in contractors, supplies, and material resulting in \$1.6 million less in expenditures; and
- Higher personnel, contractor and contractor materials, supplies, and materials expenditures of \$3.8 million.

Reserve Contributions & Corporate Expenses – unfavourable variance of \$11.5 million consists of:

- Labour gapping budgeted in Corporate but realized in departments of \$6.7 million;
- Higher contributions to reserve due to higher collections of \$1.3 million from the Municipal Accommodation Tax (MAT) and Tourism Vaughan Corporation;
- COVID-19 related expenses (security guards, PPE, additional cleaning, overtime, grievances etc.) of \$2.7 million; and
- Un-budgeted costs of vaccination clinics of \$0.2 million (recovered from York Region as reflected in revenues).

Long-Term Debt – favourable variance of \$1.8 million was due to delay in the loan conversion for the YMCA at the Vaughan Metropolitan Centre.

Contingency – No significant expenses were charged to the Contingency account – favourable variance of \$5.2 million, which offset other pressures throughout the City. A summary of operating results are included in Attachment 1 and 2; Attachment 3 provides commentary at the Portfolio/Office level.

Water, Wastewater, and Stormwater Results

Total revenues for water, wastewater and stormwater billings were \$187.1 million, or 5.3% greater than budget. Total expenses for water, wastewater and stormwater billings were \$164.1 million, or 0.5% lower than budget. This results in a lifecycle contribution of \$23.0 million for the future replacement and rehabilitation of water, wastewater and stormwater infrastructures.

Table 5				
\$ million	Budget	Actual	Variance	
			\$	%
Revenues				
Water	74.1	78.0	3.9	5.3%
Wastewater	92.8	98.2	5.5	5.9%
Stormwater	10.8	10.8	0.0	0.2%
Total Revenues	177.7	187.1	9.4	5.3%
Expenses				
Water	66.6	67.9	(1.2)	(1.8%)
Wastewater	89.2	88.9	0.2	0.3%
Stormwater	9.2	7.4	1.9	20.1%
Total Expenses	165.0	164.1	0.9	0.5%
Transfer to Reserves	12.7	23.0	10.3	81.0%
Note - numbers may not add due to rounding				

- The net sale of water/wastewater (water/wastewater billings net of purchases) was favourable to budget by \$5.4 million. This was driven by favourable water and wastewater revenues to budget by \$10.0 million. The increased consumption resulted in higher than budgeted water and treatment charges (water/wastewater purchase cost from the Region) in the amount of \$4.6 million. Note that actual non-revenue water was 17.4% compared to budget at 18%.
- Water and wastewater other expenses were lower than budget by \$3.0 million. The variance was driven by temporary vacancies and lower than budgeted contracted activities and professional fees.
- Stormwater other expenses were lower than budget by \$1.9 million due non-realization of debenture costs and lower than budgeted contracted activities and professional fees.

Total lifecycle contributions to reserves were \$23.0 million.

Capital Budget Results

In 2022, Departments projected to spend approximately \$280 million on capital projects. By year end, actual spending was approximately \$212.9 million from a total of 578 open capital projects.

Table 6 below summarizes 2022 variance for the 578 open projects as of year-end.

Table 6					
Managing Portfolio \$ million	2022 Year End				
	Total Projects	Planned Spend	Total Actuals	Total Variance	% Spent
Infrastructure Development	292	159.7	180.8	(21.1)	113%
Planning & Growth Management	66	67.7	5.2	62.5	8%
Public Works	132	32.6	10.8	21.8	33%
Community Services	20	4.5	7.2	(2.7)	159%
Corporate Services & Chief Financial Officer	18	7.0	4.9	2.1	69%
Office Fire & Rescue Services	30	3.5	0.5	3.0	15%
Vaughan Public Libraries	6	1.5	1.7	(0.2)	110%
Corporate Communications & Economic Development	2	1.2	0.7	0.5	55%
Administrative Services & City Solicitor	5	1.5	0.8	0.7	52%
Transformation & Strategy	4	0.5	0.4	0.2	70%
Economic & Cultural Development	1	-	-	-	-
Corporate & Strategic Communications	2	-	0.0	(0.0)	-
Total	578	\$ 279.8	\$ 212.9	\$ 66.9	76%
Note - numbers may not add due to rounding					

As of December 31, 2022, there was a total of 578 open capital projects with a total project spend of \$792.7 million, and \$641.5 million in remaining budget. 384 projects, 66% of open capital projects, are related to Roads, Vehicles & Equipment, Buildings & Facilities, and Parks & Open Spaces.

Table 7 summarizes the 578 open capital projects by asset group and life-to-date variance.

Table 7					
Asset Group \$ million	Life-to-Date				
	Total Projects	Planned Spend	Total Actuals	Available Budget	% Spent
Roads	128	420.2	204.0	216.2	49%
Buildings & Facilities	95	263.9	189.0	74.9	72%
Vehicles & Equipment	88	19.9	6.5	13.4	33%
Parks and Open Space	73	146.9	50.5	96.4	34%
Studies & New Initiatives	71	52.1	32.3	19.8	62%
Information Technology	26	29.1	18.0	11.2	62%
Stormwater Management	23	87.4	23.4	64.0	27%
Water Services	22	63.4	47.1	16.3	74%
Development Services	13	7.9	3.3	4.6	41%
Wastewater Services	11	41.1	35.9	5.3	87%
Local Boards	11	21.5	10.8	10.7	50%
Water & Wastewater Infrastructure	9	13.1	5.8	7.4	44%
Land	5	124.7	24.0	100.7	19%
Facilities	1	140.7	140.6	0.1	100%
Parkland Acquisition	1	1.6	1.6	0.0	100%
Piped Infrastructure	1	0.5	-	0.5	0%
Total	578	\$ 1,434.2	\$ 792.7	\$ 641.5	55%
Note - numbers may not add due to rounding					

The detailed list of open capital projects is included in Attachment 4.

For full-year 2022, departments closed 80 projects, returning \$39.3 million to reserves.

Table 8 below provides a breakdown by portfolio of all projects closed as of December 31, 2022.

Portfolio	Total Closed Projects	Returned to Reserves \$ million
Infrastructure Development	29	(1.2)
Public Works	33	39.6
Planning & Growth Management	7	0.7
Economic & Cultural Development	1	0.0
Office of Fire & Rescue Services	8	0.0
Corp. Services	2	-
Total	80	\$ 39.3
Note - numbers may not add due to rounding		

A complete list of Closed Projects can be found [online](#).

Capital Transfers Authorized by the Chief Financial Officer/City Treasurer

The Chief Financial Officer/City Treasurer has the delegated authority to approve any operating or capital realignments between departments, provided they are fiscally neutral. A summary of these changes is incorporated into the semi-annual reporting process. The list of authorized capital budget amendments processed in 2022 are summarized in Attachment 5 of this report.

Continuity Schedule of Reserves and Reserve Funds

Reserve Balances \$ million	Opening Balance	Revenues	Expenses	Closing Balance Before Commitments	Commitments	Closing Balance After Commitments
Obligatory Reserves						
Area Specific Development Charges	15.9	3.8	0.1	19.6	17.9	1.8
City-Wide Development Charges	491.4	125.5	71.7	545.2	401.1	144.1
Restricted Grant	32.8	10.4	14.7	28.4	26.0	2.4
Other	181.0	82.4	25.3	238.0	105.7	132.3
Sub-Total	\$ 721.1	\$ 222.1	\$ 111.9	\$ 831.3	\$ 550.7	\$ 280.6
Discretionary Reserves						
Capital from Taxation	23.4	17.4	16.9	23.9	17.2	6.7
Corporate	18.3	(3.1)	-	15.2	-	15.2
Infrastructure	253.7	48.1	47.0	254.8	103.6	151.2
Special Purpose	11.6	8.6	0.7	19.5	12.8	6.7
Sustainability	96.2	17.0	8.7	104.5	1.0	103.5
Sub-Total	\$ 403.1	\$ 88.0	\$ 73.2	\$ 417.9	\$ 134.5	\$ 283.4
Total	\$1,124.2	\$ 310.1	\$ 185.1	\$ 1,249.2	\$ 685.3	\$ 563.9
Note - numbers may not add due to rounding						

At year-end, the reserve balance before commitments was \$1,249.2 million, as summarized in table 9. Net reserve activity of \$685.3 million is committed against these reserves and reserve funds. After this activity is accounted for, the total reserves and reserve fund balances as of December 31, 2022, was \$563.9 million, of which \$280.6 million was for obligatory reserves and \$283.4 million was in discretionary reserves. Total Development Charges (DCs) revenues of \$129.3 million is comprised of \$117.9 million in DC collections and \$11.5 million investment income. Collections have rebounded significantly over recent years and continue to increase due to a growing number of high-rise residential and industrial developments. Compared to the same period in 2021, City-wide DC collections have increased by 42.9% or \$34.4 million.

The Detailed Reserve Continuity Schedule can be found [online](#).

Financial Ratios in alignment with Corporate Targets

Discretionary reserves provide the City with financial flexibility to safeguard against economic downturns and finance operations internally. To ensure the sustainability of these reserves, the City has adopted associated targets. The City also has a target ratio for debt services costs. The table below provides the status of these targets at the end of 2022.

Policy Ratio	2022	2021	Target
Discretionary Reserve	>50%	>50%	>50% Of Own Source Revenues
Working Capital*	2.7%	5.5%	Up To 10% Of Own Source Revenues (tax only)
Tax Rate Stabilization*	2.0%	2.0%	Up To 10% Of Own Source Revenues (tax only)
Debt Service	1.3%	2.0%	<10% Of Own Source Revenues

* In 2020 and prior, the Ratio for Working Capital Reserve included Tax Rate Stabilization Reserve. In 2021, these reserves were separated and a ratio for each reserve was created to measure and improve the fiscal health of the City. In addition, own-source revenues now include all revenues (except for Rate revenues) per the updated Consolidated Reserve and Reserve Fund Policy.

Discretionary Reserve Ratio - The greatest pressure on discretionary reserves is due to funding infrastructure replacement as the City’s initial stock of infrastructure assets begin to reach the end of their useful lives.

Working Capital Ratio and Tax Rate Stabilization Ratio – Contributions to Working Capital Reserve and Tax Stabilization Reserve occur when the City achieves a surplus; these reserves can be sources of funding to address a year-end deficit position. In 2022, approximately \$5.7 million of the operating surplus from taxation was transferred to the Working Capital Reserve. The year over year decrease in Working Capital Ratio reflects the short-term pressures on the City’s cash flow.

Debt Service Ratio - The City's policy limits debt servicing costs to a maximum of 10 percent of the City's own-source revenue, which is significantly lower than the 25 per cent provincial maximum. Total debenture outstanding principal as of December 31, 2022 was approximately \$63.4 million (2021 - \$11.5 million). In 2022 the total debt repayment costs were \$6.4 million (2020 - \$6.1 million), \$5.2 million in principal and \$1.2 million in interest. Repayment costs of \$6.4 million represents approximately 1.3 percent of the City's own source revenues.

Debt financing can be an additional tool to fund infrastructure in the City, however fiscal prudence and due diligence are necessary to ensure the City's long-term financial sustainability and flexibility. While the Debt Service Ratio improved from 2021 to 2022, the addition of the YMCA debt in 2022 will increase future debt servicing costs, stressing the need to consider alternate capital funding sources.

In 2022, the City presented the long-term fiscal plan to the new Term of Council. The plan reflects the City's Term of Council strategic plan, growth plans, asset management plan, development charge study, and treasury management strategy. An updated Investment Policy and a newly developed Capital Amendments procedure were introduced in 2022 to compliment this long-term fiscal plan. Recommendations resulting from the fiscal model will continue to be considered in the City's multi-year financial plan to ensure financial decisions are mindful of short-term and long-term financial impacts from the City's growth and desired levels of services.

Grant Activity Update

Since 2017, all grant activity is centrally tracked by the Municipal Partnership Office in Economic Development. Keeping city-wide priorities in mind, this office identifies and communicates funding opportunities, supports applications, and ultimately reports on the outcomes in partnership with the Financial Planning and Development Finance Department.

Table 10 below summarizes grants applied for and awarded in 2022; however, grants awarded in 2022 may not have been fully received by December 31, 2022. Table 11 summarizes actual grant revenue received in 2022.

Grants Awarded	Capital Grants Awarded	Operating Grants Awarded
Strategic Priorities Infrastructure Fund (SPIF)	3,584,003	
Canada Community Revitalization Fund (CCRF)	2,981,250	
The Atmospheric Fund (TAF)	11,000	
Canadian Heritage Community Projects		5,000
Active Transportation Fund (ATF)		50,000
Canada Summer Jobs		119,421
AlectraCARES Community Support Program		40,000
Mainstreet Community Activator Program		115,000
Seniors Community Grant Programs		54,598
Trees Environmental Sustainability Grants		28,500
Fire Safety Grant		10,000
Grants for Vaughan Public Library		158,331
Ontario Sport Hosting Fund		19,000
Streamline Development Approval Fund		1,000,000
Small Business Enterprise Centre Funding		323,525
Municipal Assset Management Program (MAMP)		50,000
Sub-totals	\$ 6,576,253	\$ 1,973,375
Total Grants Awarded in 2022	\$	8,549,628
Note - grants awarded may not have been received in 2021		

In 2022, the City received approximately \$5.2 million in grant revenues, excluding Canada Community-Building Funding (formerly Gas Tax) of \$9.7 million.

Grant Funding Received	Capital Grants	Operating Grants
Investing in Canada Infrastructure Program (ICIP)	673,157	
Disaster Mitigation and Adaptation Fund (DMAF)	833,121	
Streamline Development Approval Fund	500,000	
Canada Community Revitalization Fund (CCRF)	719,324	18,581
Canada Summer Jobs		198,005
Celebrate Canada		17,250
Recreation Virtual Programs		52,832
Resource Productivity and Recovery Authority Grants		1,766,759
Public Library Operating Grants		157,720
Ministry for Seniors and Accessibility Grant		20,000
Diversity and Inclusion Event		1,500
The Green Municipal Fund		2,000
Pet Smart Charities of Canada Grant		19,792
Provincial COVID Funding		224,156
Sub-totals	\$ 2,725,601	\$ 2,478,594
Total Grants Received in 2022	\$	5,204,195
Note - numbers may not add due to rounding		

Broader Regional Impacts/Considerations

None.

Conclusion

The report is consistent with the priorities set in the 2018-2022 Service Excellence Strategic Initiatives under Operational Performance: Financial Sustainability.

The City's tax and rate based operating results tracked more favourably than budgeted for fiscal year 2022. However, as uncertainty remains regarding the extent of inflation, heightened interest rates, COVID recovery and the impacts of Bill 23 (More Homes Built Faster Act, 2022), staff continue to assess the financial impact of these pressures on maintenance, repair, and capital costs in 2023 and beyond. Staff will continue to monitor the financial health of the organization, provide advice and guidance to departments, and take steps to mitigate all pressures, including utilizing funding from reserves and senior levels of government as necessary.

The Fiscal Health Report will continue to evolve to ensure it continues to provide relevant insights to ensure the financial sustainability of the City. Consistent with current practices, regular updates advising of changes in the City's financial landscape will be brought forth to Council.

For more information, please contact:

Michael Marchetti, Director, Financial Planning & Development Finance, ext. 8271

Nancy Yates, Director, Financial Services, ext. 8984

Attachments

1. City Operating – 2022 Financial Summary
2. Consolidated 2022 Operating Budget Results Summary
3. Portfolio/Department Commentary
4. 2022 Capital Projects Listing
5. 2022 Capital Budget Amendments Listing

Prepared by

Nneka Usifoh, Supervisor, Fiscal Planning & Policies, ext. 8724

Veronica Siu, Manager, Financial Services, ext. 8197

Kenneth Quan, Senior Manager, Corporate Financial Planning & Analysis, ext. 8029

Approved by

A handwritten signature in blue ink, appearing to read "Michael Coroneos".

Michael Coroneos, DCM Corporate
Services, City Treasurer and CFO

Reviewed by

A handwritten signature in black ink, appearing to read "V. Musacchio".

Vince Musacchio
on behalf of Nick Spensieri,
City Manager

CITY OF VAUGHAN
2022 City Operating Budget
Fiscal Position as of December 31, 2022

REVENUE / EXPENDITURE SUMMARY

\$M	As of December 31, 2022		
	ANNUAL BUDGET	TOTAL ACTUALS	VARIANCE FAV (UNFAV.)
REVENUES:			
TAXATION	220.4	220.8	0.4
SUPPLEMENTAL TAXATION	2.7	2.8	0.1
PAYMENT IN LIEU	2.7	2.4	(0.2)
RESERVES AND OTHER TRANSFERS	31.5	20.8	(10.7)
DEPT. FEES AND SERVICE CHARGES	50.7	79.3	28.6
CORPORATE	25.3	35.3	10.0
TOTAL REVENUES	333.2	361.3	28.1
EXPENDITURES:			
DEPARTMENTAL	298.1	313.4	(15.3)
RESERVE CONTRIB. & CORP. EXP.	14.1	25.6	(11.5)
LONG TERM DEBT	10.6	8.7	1.8
CONTINGENCY	5.4	0.2	5.2
CAPITAL FROM TAXATION	5.0	7.4	(2.4)
TOTAL EXPENDITURES	333.2	355.4	(22.2)
TOTAL NET	0.0	5.9	5.9

Consolidated 2022 Operating Budget Results Summary				December 31, 2022			Attachment 2			
(in \$ Millions)	Revenues			Gross Expenditures			NET			% Spent
	Budget	Actuals	Variance	Budget	Actuals	Variance	Budget	Actuals	Variance*	
Public Works										
Transportation & Fleet Management Services	(0.84)	(0.67)	(0.17)	30.14	28.54	1.60	29.30	27.87	1.42	95.1%
Environmental Services	(1.99)	(2.06)	0.08	12.74	12.10	0.64	10.75	10.03	0.71	93.4%
Parks, Forestry & Horticulture Operations	(0.35)	(0.81)	0.45	16.73	18.93	(2.20)	16.38	18.12	(1.75)	110.7%
DCM Public Works	-	-	-	0.43	0.53	(0.10)	0.43	0.53	(0.10)	123.1%
Sub Total	(3.18)	(3.54)	0.35	60.04	60.10	(0.06)	56.85	56.56	0.29	99.5%
Vaughan Fire and Rescue Service										
Fire and Rescue Service	(0.89)	(0.89)	0.01	58.00	58.22	(0.22)	57.11	57.33	(0.21)	100.4%
Emergency Planning	-	-	-	0.36	0.30	0.06	0.36	0.30	0.06	83.5%
Sub Total	(0.89)	(0.89)	0.01	58.36	58.52	(0.16)	57.47	57.62	(0.15)	100.3%
Infrastructure Development										
Infrastructure Delivery	(1.13)	(0.76)	(0.37)	2.55	1.73	0.82	1.42	0.97	0.45	68.4%
Infrastructure Planning & Corp. Asset Mgmt.	(1.82)	(1.20)	(0.62)	3.25	2.47	0.78	1.43	1.27	0.16	88.7%
Parks Infra. Planning & Development	(1.63)	(1.27)	(0.36)	2.80	2.11	0.69	1.16	0.84	0.32	72.3%
Real Estate	(0.02)	(0.03)	0.01	0.78	0.69	0.09	0.76	0.67	0.10	87.3%
Facilities Management	(1.78)	(1.31)	(0.48)	23.03	23.27	(0.24)	21.25	21.96	(0.71)	103.4%
Development Engineering	(6.83)	(10.62)	3.80	6.25	10.04	(3.79)	(0.58)	(0.58)	0.01	100.9%
DCM Infrastructure Development	-	-	-	0.47	0.43	0.03	0.47	0.43	0.03	92.9%
Sub Total	(13.21)	(15.18)	1.97	39.13	40.75	(1.62)	25.92	25.57	0.35	98.6%
Community Services										
Community Grants & Advisory Comm.	-	-	-	0.04	0.04	0.00	-	-	-	-
By-Law, Compliance, Licensing & Permits	(6.40)	(6.09)	(0.31)	9.59	8.94	0.65	3.19	2.85	0.34	89.3%
Recreation Services	(10.24)	(15.78)	5.53	16.24	20.23	(3.99)	5.99	4.45	1.54	74.3%
DCM Office, Grants & Advisor Committees Commty. Serv.	-	-	-	0.64	0.59	0.06	0.64	0.59	0.06	91.1%
Sub Total	(16.64)	(21.86)	5.22	26.51	29.80	(3.28)	9.87	7.93	1.94	80.4%
Planning & Growth Management										
Development Planning	(12.05)	(16.03)	3.99	7.30	11.28	(3.98)	(4.75)	(4.75)	0.00	100.1%
Policy Planning & Special Programs	(0.78)	(0.42)	(0.36)	5.17	4.67	0.50	4.39	4.25	0.14	96.9%
Building Standards	(18.00)	(23.76)	5.76	11.08	19.76	(8.68)	(6.92)	(4.00)	(2.93)	57.7%
DCM Planning & Growth Mgmt	(0.03)	(0.01)	(0.02)	0.73	0.64	0.09	0.70	0.63	0.07	90.6%
Sub Total	(30.86)	(40.22)	9.36	24.28	36.36	(12.08)	(6.58)	(3.86)	(2.72)	58.7%
Corporate Services & CFO										
CFO Office	-	(0.16)	0.16	0.63	0.86	(0.22)	0.63	0.69	(0.06)	109.4%
Financial Services	(1.31)	(1.27)	(0.04)	4.69	3.99	0.71	3.39	2.71	0.67	80.1%
Financial Planning & Development Finance	(0.51)	(0.77)	0.26	3.96	4.10	(0.14)	3.45	3.33	0.12	96.5%
Human Resources	-	(0.08)	0.08	3.82	3.51	0.31	3.82	3.43	0.38	89.9%
Information Technology	(0.16)	(0.63)	0.47	15.30	14.84	0.46	15.14	14.20	0.94	93.8%
Sub Total	(1.98)	(2.92)	0.94	28.41	27.29	1.12	26.43	24.37	2.05	92.2%
Administrative Services & City Solicitor										
Legal Services	(0.38)	(0.37)	(0.01)	5.20	5.48	(0.28)	4.82	5.11	(0.29)	106.0%
City Clerk	(4.04)	(3.81)	(0.22)	15.52	17.01	(1.49)	11.48	13.19	(1.71)	114.9%
Procurement Services	(0.23)	(0.17)	(0.06)	3.01	3.26	(0.25)	2.78	3.09	(0.31)	111.0%
DCM & City Solicitor	-	(0.05)	0.05	0.64	0.85	(0.21)	0.64	0.80	(0.16)	124.9%
Sub Total	(4.65)	(4.41)	(0.24)	24.37	26.60	(2.23)	19.73	22.19	(2.46)	112.5%
Office of Communication & Economic Development										
Corporate & Strategic Communications	(0.14)	(0.11)	(0.03)	2.97	2.63	0.34	2.83	2.52	0.30	89.2%
Service Vaughan	-	-	-	1.75	1.84	(0.10)	1.75	1.84	(0.10)	105.6%
Economic Development	(0.42)	(0.44)	0.02	2.31	2.21	0.09	1.89	1.77	0.11	94.1%
Office of Communications and Economic Development	-	-	-	-	0.26	(0.26)	-	0.26	(0.26)	-
Sub Total	(0.56)	(0.55)	(0.01)	7.02	6.95	0.07	6.46	6.40	0.06	99.1%
Other Offices										
City Managers Office	-	-	-	0.68	0.76	(0.08)	0.68	0.76	(0.08)	112.2%
Program Management Office	(0.05)	(0.12)	0.07	1.59	1.36	0.23	1.54	1.24	0.30	80.8%
Office of Transformation & Strategy	-	0.01	(0.01)	2.09	1.60	0.49	2.09	1.61	0.48	77.1%
City Council	-	-	-	1.89	2.00	(0.11)	1.89	2.00	(0.11)	105.8%
Internal Audit	-	-	-	1.06	0.98	0.08	1.06	0.98	0.08	92.5%
Integrity Commissioner	-	-	-	0.53	0.37	0.16	0.53	0.37	0.16	69.4%
Sub Total	(0.05)	(0.11)	0.06	7.84	7.08	0.76	7.79	6.97	0.82	89.4%
Vaughan Public Libraries	(0.40)	(0.32)	(0.07)	22.16	19.95	2.21	21.77	19.63	2.14	90.2%
Total Operating Programs	(72.42)	(90.01)	17.59	298.13	313.40	(15.3)	225.71	223.39	2.32	99.0%
Financial & Non-Program Items**										
PAYG Capital from taxation	-	-	-	5.00	7.42	(2.42)	5.00	7.42	(2.42)	148.4%
Contingency	-	-	-	5.39	0.21	5.18	5.39	0.21	5.18	3.9%
Reserve Contributions & Non-Program	-	-	-	12.52	20.87	(8.35)	12.52	20.87	(8.35)	166.7%
Debt & Financial Charges	-	-	-	10.57	8.74	1.84	10.57	8.74	1.84	82.6%
Corporate & Non-Program	-	-	-	1.60	4.77	(3.17)	1.60	4.77	(3.17)	298.8%
Recoveries & Reserve Draws	(9.75)	(10.10)	0.35	-	-	-	(9.75)	(10.10)	0.35	103.6%
Investments	(17.01)	(21.23)	4.22	-	-	-	(17.01)	(21.23)	4.22	124.8%
Other Revenues**	(10.95)	(16.44)	5.49	-	-	-	(10.95)	(16.44)	5.49	150.2%
Taxation & Supplemental	(223.08)	(223.55)	0.47	-	-	-	(223.08)	(223.55)	0.47	100.2%
Sub Total	(260.78)	(271.32)	10.53	35.07	42.00	(6.93)	(225.71)	(229.31)	3.60	101.6%
Total Tax Levy Budget	(333.20)	(361.32)	28.12	333.20	355.40	(22.20)	-	(5.92)	5.92	
Water, Wastewater & Stormwater	(177.69)	(187.12)	9.43	177.69	187.12	(9.43)	-	-	-	
Total Operating Budget (tax & rate)	(510.89)	(548.45)	37.55	510.89	542.53	(31.64)	-	(5.92)	5.92	

* Numbers without brackets indicate an item is under-budget; brackets indicate over-budget net expenditures.

** Includes PIL/MAT Other

Legal and Administrative Services

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	4.65	4.41	(0.24)
Labour	13.65	13.69	(0.04)
Other Expenditures	10.72	12.91	(2.19)
Total Expenditures	24.37	26.60	(2.23)
Net	19.73	22.19	(2.46)

Capital Results (\$M):

Year (\$M)	Open #	Unspent \$
2022	1	0.05
2021	1	0.00
2020	1	0.25
2019	1	1.02
2016	1	0.22
Total	5	1.55

Legal and Administrative Services has an unfavourable variance at year-end driven by:

- Higher than budgeted spending in Professional Fees (Legal Services)
- Greater than anticipated insurance premiums and insurance claims costs (Office of the City Clerk)
- Lower than budgeted draw from the Insurance Reserve (Office of the City Clerk)

These were partially offset by:

- Higher than expected Committee of Adjustment applications (Office of the City Clerk)
- Reduced postage expenses (Office of the City Clerk)
- Lower than budgeted labour expenditures as a result of vacancies (Legal Services)

Work continued on a few capital projects including the Electronic Document Management System (Deputy City Manager, Legal and Administrative Services) as well as the Comprehensive Zoning By-Law Appeals (Legal Services).

Portfolio: Community Services

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	16.64	21.86	5.22
Labour	23.47	25.25	(1.78)
Other Expenditures	3.05	4.55	(1.50)
Total Expenditures	26.51	29.80	(3.28)
Net	9.87	7.93	1.94

Capital Results (\$M):

Year (\$M)	Open #	Unspent \$
2022	5	0.77
2021	1	0.01
2020	2	0.10
2019	2	0.05
2018	3	0.13
2017	3	(38.91)
2008-2016	3	0.09
Total	19	(37.75)

Community Services has a favourable variance at year-end primarily driven by:

- Lifted restrictions have generated better than expected interest for recreational programming and permits resulting in higher than anticipated revenues (Recreation Services)
- Lower than budgeted labour expenditures as a result of vacancies (By-Law & Compliance, Licensing & Permit Services)
- Better than expected Fines & Penalties revenue with COVID-19 state of emergency pressures lessened, allowing enforcement of by-laws to resume (By-Law & Compliance, Licensing & Permit Services)

These were partially offset by:

- Higher part-time labour costs due to wage increases, and additional resources required to run programs at reduced capacities and lower ratios (Recreation Services)
- An increase in materials and supplies, correlated to the higher recreational programming and permit revenues (Recreation Services)
- Licensing & Permit Revenues trending lower than expected (By-Law & Compliance, Licensing & Permit Services)

Work continued on several capital projects including VMC Library, Recreation and YMCA Centre of Community; Purchase of Sports Village; Fitness Centre Equipment Replacements; and City Playhouse Renewal.

Fire and Rescue Service

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	0.89	0.89	0.01
Labour	55.62	55.80	(0.19)
Other Expenditures	2.74	2.71	0.02
Total Expenditures	58.36	58.52	(0.16)
Net	57.47	57.62	(0.15)

Capital Results (\$M):

Year (\$M)	Open #	Unspent \$
2022	6	1.41
2021	6	3.37
2020	5	1.09
2019	6	0.59
2018	4	0.29
2017	2	0.19
2014	1	0.06
Total	30	7.00

Vaughan Fire and Rescue Service has an unfavourable variance at year-end due to a negative variance in overtime, partially offset by vacancies in the department.

Work continued on several capital projects including bunker gear and hose replacements, and other equipment purchases. Two capital projects were also closed in the latter half of the year.

Portfolio: Corporate Services & Chief Financial Officer

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	1.98	2.92	0.94
Labour	21.62	21.29	0.33
Other Expenditures	6.79	6.01	0.79
Total Expenditures	28.41	27.29	1.12
Net	26.43	24.37	2.05

Capital Results (\$M):

Year (\$M)	Open #	Unspent \$
2022	4	1.93
2020	2	0.79
2019	3	0.62
2018	3	1.07
2017	1	0.87
2016	4	2.56
2014	1	1.45
Total	18	9.29

Corporate Services has a favourable variance at Q4 driven mainly by:

- Higher than budgeted labour recovery from capital projects
- Lower than budgeted labour costs as a result of vacant positions
- Lower than anticipated spending on Professional Fees and Service Contracts

Work continued in Q4 on several large ongoing capital projects such as:

- Central Computing Infrastructure, Personal Computer (PC) Assets Renewal (Office of the Chief Information Officer)
- Finance Modernization, and Workforce Management System (Deputy City Manager Corporate Services and Chief Financial Officer)
- Growth Related Financial Studies and Analysis, and Woodlot Acquisition – Block 39 (Financial Planning and Development Finance)
- Water and Wastewater Billing System Discovery (Financial Services)

Capital spend is on track across the Portfolio.

Portfolio: Infrastructure Development

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	13.21	15.18	1.97
Labour	29.37	27.12	2.25
Other Expenditures	9.76	13.63	(3.87)
Total Expenditures	39.13	40.75	(1.62)
Net	25.92	25.57	0.35

Capital Results (\$M):

Year (\$M)	Open #	Unspent \$
2022	44	120.39
2021	47	33.25
2020	36	68.52
2019	63	169.51
2018	29	31.38
2017	19	51.91
2016	15	3.28
2004-2015	39	92.13
Total	292	570.37

Infrastructure Development has a favourable variance at Q4 driven mainly by:

Higher than budgeted revenue via fees in DE \$10.0M, partially offset by:

- (\$6.2M) in lower than budgeted reserve draw in DE due to strength in fee collection and lower than budgeted full costs; and
- (\$1.8M) in lower than budgeted labour recoveries mainly driven by vacancies in budgeted positions.

Lower than budgeted expenditures:

- (\$4.1M) in higher than budgeted transfer to reserve due to the strength in fee collection in DE
- \$2.3M lower than budgeted costs in labour/benefits as a result of vacancies in approved positions
- \$0.2M lower than budgeted costs in general maintenance, utilities, and cleaning supplies/services because of the lower use of many facilities since COVID-19

Work continued in Q4 on several large ongoing capital projects such as:

- North Maple Regional Park Development
- Carrville Community Centre, Library and Park in Block 11
- Kirby Road Extension - Dufferin Street to Bathurst Street
- North Maple Community Bridge construction to link Canada Drive and America Avenue
- Road Rehabilitation and Watermain Replacement across the City
- Dufferin Works Yard Improvements/ Renovations
- Woodbridge Avenue Improvements
- Construction of Fire Station 7-12

Portfolio: Planning and Growth Management

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	30.86	40.22	9.36
Labour	22.92	20.16	2.76
Other Expenditures	1.36	16.20	(14.84)
Total Expenditures	24.28	36.36	(12.08)
Net	(6.58)	(3.86)	(2.72)

Capital Results (\$M):

Year (\$M)	Open #	Unspent \$
2022	2	1.26
2021	4	2.34
2020	14	18.71
2019	16	28.32
2018	11	3.86
2017	3	0.39
2016	5	12.36
2015	3	0.54
2013	4	1.72
2012	2	0.46
2011	2	0.58
Total	66	70.54

Planning and Growth Management has an unfavorable variance at Q4 driven mainly by:

Higher than budgeted fees in BSD \$8.8M and DP \$4.0M. Partially offset by:

- (\$3.0) in lower than budgeted reserve draw in BSD due to strength in fee collection and lower than budgeted full costs; and
- (0.5M) in lower than budgeted labour recoveries in PP&SP mainly due to vacancies in budgeted positions.

Higher than budgeted expenditures:

- (\$15.4M) higher than budgeted transfer to BSD and DP reserves due to higher than budgeted fee revenue and lower full costs;
- \$2.8M lower than budgeted labour mainly due to vacancies for budgeted positions; and
- \$0.5M lower than budgeted non-labour costs – various

Work progressed on open capital projects with some of the more significant expenditures in the year related to Official Plan Review, Zoning By-law Review and Major Mackenzie Drive Streetscape Improvement. There were four projects have been completed and closed this year.

Portfolio: Public Works

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	3.18	3.54	0.35
Labour	24.43	25.60	(1.17)
Other Expenditures	35.61	34.51	1.10
Total Expenditures	60.04	60.10	(0.06)
Net	56.85	56.56	0.29

Capital Results (\$M):

Year (\$M)	Open #	Unspent \$
2022	35	8.11
2021	30	3.96
2020	16	11.95
2019	16	1.90
2018	13	3.72
2017	7	2.01
2016	2	0.52
2010-2015	13	3.55
Total	132	35.72

Public Works has a favourable variance at Q4 driven mainly by:

- Lower than budgeted Hydro costs due to Streetlight LED savings
- Lower than budgeted Materials and Supplies (Transportation and Fleet Management Services, Environmental Services)
- Lower than budgeted Contractor costs for Solid Waste invoices (Environmental Services)
- Higher than budgeted Blue Box Program grant (Environmental Services)
- Higher than budgeted labour recovery from Capital projects (Parks, Forestry and Horticulture Operations)
- Higher than budgeted transfers from year-end expenditure reserve

These were partially offset by:

- Higher than budgeted labour costs as a result of overtime for winter activities and increased seasonal labour partially offset by vacancies
- Higher than budgeted expenses for Winter and Windrow services (Transportation and Fleet Management Services)
- Higher than expected General Vehicle Repairs
- Higher than budgeted costs for water and fuel
- Higher than budgeted expenses for contractor costs such as Tree Maintenance (Parks, Forestry and Horticulture Operations)

Work progressed on open capital projects with some of the more significant expenditures in the year related to:

- Curb and Sidewalk Repair and Replacement
- Rehabilitation of Stormwater Ponds
- Urban Forest Revitalization
- Beautification strategy – Enhanced Garden Displays
- Tree Planting Program - Regular
- Fence Repair and Replacement Program

Vaughan Public Libraries

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	0.40	0.32	(0.07)
Labour	17.39	15.46	1.93
Other Expenditures	4.77	4.49	0.28
Total Expenditures	22.16	19.95	2.21
Net	21.77	19.63	2.14

Capital Results (\$M):

Year (\$M)	Open	Unspent
	#	\$
2021	1	0.14
2019	4	1.17
2018	1	0.22
Total	6	1.53

Vaughan Public Libraries (VPL) has a favourable variance at Q4 driven by:

- Labour was lower than budget due to the delayed openings of the Maple Library and the VMC Library. Both Libraries were due to be open in the first quarter of 2022 but were delayed until April 2022. The delayed openings resulted in other savings such as Office Furniture, Hydro, and Periodicals.

This was partially offset by:

- Lower revenues than budget due to in-house programming not resuming until September 2022.

Work continued in Q4 on several ongoing city-wide capital projects related to resource purchases, furniture, and equipment, as well as technology upgrades. Capital projects for library services at the new Mackenzie Health Vaughan Library and the VMC Library were also active and ongoing.

Transformation & Strategy

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	0.00	(0.01)	(0.01)
Labour	1.99	1.53	0.46
Other Expenditures	0.10	0.07	0.03
Total Expenditures	2.09	1.60	0.49
Net	2.09	1.61	0.48

Capital Results (\$M):

Year (\$M)	Open	Unspent
	#	\$
2020	2	0.23
2017	1	0.09
2016	1	0.19
Total	4	0.51

Transformation and Strategy ended Q4 2022 with a net favourable variance to budget mainly due to labour gapping (hiring delays).

Work continued in 2022 on several ongoing capital projects such as:

- Service Excellence Strategic Initiatives
- Corporate Performance Measures

Chief Communications and Economic Development

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	0.56	0.55	(0.01)
Labour	6.27	6.26	0.01
Other Expenditures	0.75	0.69	0.06
Total Expenditures	7.02	6.95	0.07
Net	6.46	6.40	0.06

Capital Results (\$M):

Year (\$M)	Open #	Unspent \$
2019	1	0.02
2018	1	0.00
2016	2	1.04
2015	1	0.02
Total	5	1.08

Chief Communications and Economic Development has no significant operating variances in 2022.

Work continued in 2022 and on ongoing capital projects such as:

- CRM Service Vaughan
- Citizen Engagement Survey

Corporate Revenues & Expenditures

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Corporate Revenue	25.31	35.27	9.96
Reserves & Other Transfers	9.75	10.10	0.35
Taxation (net)	225.73	225.95	0.22
Revenues	260.78	271.32	10.53
Corporate Expenditures	24.50	33.26	(8.76)
Long-Term Debt	10.57	8.74	1.84
Total Expenditures	35.07	42.00	(6.92)
Net	(225.71)	(229.32)	3.61

Corporate Revenues & Expenditures ended in Q4 2022 with a net favourable variance to budget driven mainly by:

- Corporate expenditures are higher than budgeted due mainly to labour gapping budgeted in Corporate but realized in departments and higher repayment of taxes due to reassessments from MPAC.
- Long-Term Debt is below budget due to delay in YMCA loan repayment.
- Higher than budgeted Corporate Revenues, mainly attributable to higher than expected dividends received from the City's investment holding company, Vaughan Holdings Inc. and higher fines & penalties of due to increased deferral of tax payments.
- Reserves and other transfers are below budget due mainly to delay in YMCA loan repayment as the debt servicing costs are funded mostly by reserves.

City Council

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	-	-	-
Labour	1.46	1.78	(0.32)
Other Expenditures	0.44	0.22	0.21
Total Expenditures	1.89	2.00	(0.11)
Net	1.89	2.00	(0.11)

Unfavourable variance primarily due to labour costs associated with a change in term of Council in 2022.

Integrity Commissioner & Lobbyist Registrar

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	-	-	-
Labour	0.36	0.32	0.03
Other Expenditures	0.18	0.05	0.13
Total Expenditures	0.53	0.37	0.16
Net	0.53	0.37	0.16

Integrity Commissioner & Lobbyist Registrar ended Q4 2022 with a net favourable variance to budget due to delays in computer software upgrades related to Lobbyist Registry enhancements.

Internal Audit

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	-	-	-
Labour	0.95	0.96	(0.01)
Other Expenditures	0.11	0.02	0.09
Total Expenditures	1.06	0.98	0.08
Net	1.06	0.98	0.08

Internal Audit ended Q4 2022 with a net favourable variance due to delays in the commencement of a monitoring program.

City Manager

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	-	-	-
Labour	0.57	0.66	(0.09)
Other Expenditures	0.11	0.10	0.01
Total Expenditures	0.68	0.76	(0.08)
Net	0.68	0.76	(0.08)

Unfavourable net expenditure variance was due mainly to a position that was evaluated at a higher wage grade than budgeted.

City of Vaughan
Corporate Services & CFO Portfolio
Financial Planning & Development Finance Department

List of Capital Projects as of December 31, 2022

Managing Portfolio	Project # & Title	# of Projects	Total Project Budget	Total Project Actuals	Total Project Variance
Administrative Services & City Solicitor	CL-9589-22 AMANDA Portal Committee of Adj	1	52,406	-	52,406
	IT-2502-19 Electronic Document Managemen	1	1,850,000	826,479	1,023,521
	LS-7243-20 Legal Document Management Sys	1	412,000	163,285	248,715
	LS-9594-21 Comprehensive Zoning By-Law Ap	1	331,910	331,910	-
	SE-0078-16 Procurement Modernization	1	541,313	317,636	223,677
Administrative Services & City Solicitor Total		5	3,187,629	1,639,310	1,548,319
Community Services	AV-9543-19 AV Space Configuration	1	51,500	49,946	1,554
	BY-9538-16 By-Law & Compliance Group Tec	1	111,000	59,254	51,746
	BY-9554-20 Consultant for Vaughan Animal	1	103,000	66,818	36,182
	BY-9558-21 Coyote Study Partnership with	1	20,963	7,395	13,568
	BY-9559-22 Business Plan for Infrast. Dvl	1	78,610	-	78,610
	BY-9560-22 Feasibility study and business	1	262,032	-	262,032
	RE-9503-18 Fitness Centre Equipment Repl	1	1,205,720	1,148,791	56,929
	RE-9504-08 Pierre Berton Discovery Centr	1	1,500,000	1,483,663	16,337
	RE-9527-18 Events Strategy	1	167,000	128,078	38,922
	RE-9531-16 Recreation and Culture Custom	1	34,200	10,479	23,721
	RE-9534-17 Community Centre Program Equi	1	351,000	271,401	79,599
	RE-9536-17 CLASS System Upgrade - Pherip	1	77,250	65,074	12,176
	RE-9537-17 VMC Library, Recreation and Y	1	32,757,679	71,761,768	(39,004,089)
	RE-9538-18 Facility Equipment Replacemen	1	239,900	207,993	31,907
	RE-9541-19 Review and Update of the CSO/	1	128,750	114,351	14,399
	RE-9542-19 Age Friendly Community Design	1	154,500	115,954	38,546
	RE-9544-20 Implementation of Event's Str	1	63,000	-	63,000
	RE-9545-22 Furniture, Fixtures & Equipmen	1	309,000	37,574	271,426
	RE-9547-22 City Playhouse Renewal	1	257,500	95,383	162,117
	RE-9549-22 Purchase of Sports Village	1	9,428,678	9,428,678	-
Community Services Total		20	47,301,282	85,052,600	(37,751,318)
Corporate & Strategic Communications	SE-0083-16 Staff Forum	1	156,500	123,935	32,565
	SP-0017-18 Citizen Engagement Survey	1	103,382	97,420	5,962
Corporate & Strategic Communications Total		2	259,882	221,355	38,527
Corporate Communications and Economic Development	AV-9532-15 Access Vaughan Phase II - Ste	1	50,500	32,794	17,706
	SE-0088-16 CRM Service Vaughan	1	4,138,423	3,130,018	1,008,405
Corporate Communications and Economic Development Total		2	4,188,923	3,162,812	1,026,111
Corporate Services & Chief Financial Officer	BU-2551-18 LR Fiscal Plan & Forecast	1	780,781	595,080	185,701
	BU-2554-20 Growth Related Financial Stud	1	727,608	381,578	346,030
	BU-2560-20 Bill 108 Related Studies	1	515,000	72,821	442,179
	CO-0086-18 Woodlot Acquisition-Block 39	1	1,400,000	1,390,402	9,598
	FI-0088-22 Exploration/Assessment re: TXM	1	97,850	16,490	81,360
	FI-0089-22 Water and Wastewater Billing S	1	736,000	261,990	474,010
	FI-2533-18 Finance Modernization	1	2,404,564	1,527,600	876,964
	FI-9595-22 Finance Modernization-CAMngnt	1	1,330,575	271,375	1,059,200
	HR-9582-22 Diversity, Equity and Inclusio	1	314,438	734	313,704
	IT-3011-16 Central Computing Infrastruct	1	7,891,417	6,423,104	1,468,313
	IT-3013-16 Personal Computer (PC) Assets	1	4,228,209	3,360,300	867,908
	IT-3020-14 Vaughan On-line Improvements	1	2,377,000	927,971	1,449,029
	IT-9546-17 AV Infrastructure Renewal	1	2,364,368	1,498,684	865,684
	SE-0076-16 Job Description & Evaluation P	1	200,000	118,501	81,499
	SE-0080-16 Service Excellence Leads Prog	1	693,168	554,361	138,806
	SE-0081-19 Service Excellence Recogn.Pro	1	102,466	74,888	27,578
	SE-0089-19 Wellness Program	1	284,932	182,255	102,677
	SE-0091-19 Workforce Management System-	1	1,928,400	1,438,667	489,733
Corporate Services & Chief Financial Officer Total		18	28,376,776	19,096,801	9,279,973
Economic & Cultural Development	SE-7221-19 Smart City Study	1	352,050	335,613	16,437
Economic & Cultural Development Total		1	352,050	335,613	16,437
Infrastructure Development	19998 Unapplied Tax Funding		-	18,382,911	(18,382,911)
	37-2-04 New Civic Centre	1	140,695,378	140,576,366	119,012
	BF-8364-14 WdbrgOper Centre Ramp Improve	1	283,811	264,911	18,900
	BF-8378-15 Carrville Community Centre an	1	96,906,445	24,232,056	72,674,389
	BF-8388-12 CivicCentre-Demo/Parking/Drai	1	2,069,300	2,041,391	27,909
	BF-8476-15 Building upgrades to meet AOD	1	1,390,600	1,083,714	306,886
	BF-8477-16 CCTV Connection to City's Net	1	321,300	68,194	253,106
	BF-8487-15 Building Condition Audits	1	368,648	218,120	150,528
	BF-8502-16 Fire Station Interior Renovat	1	397,580	396,151	1,429
	BF-8545-22 Al Palladini - West Entrance A	1	322,390	3,156	319,234
	BF-8566-22 Woodbridge Highlands Parks - R	1	691,130	5,136	685,994
	BF-8582-17 Various - Kantech Access Cont	1	51,500	43,406	8,094
	BF-8591-17 Fire Hall (General) - Annual	1	444,754	79,595	365,159
	BF-8594-19 Various Comm.Cntrs.-Accessibi	1	535,300	302,006	233,294
	BF-8595-18 Fire Halls (General)	1	200,850	221,359	(20,509)
	BF-8598-18 Various Facilities - Energy I	1	1,195,788	459,915	735,873
	BF-8601-18 Various Community Centres - K	1	51,500	40,734	10,766
	BF-8604-18 Various Community Centres - P	1	843,296	429,411	413,886
	BF-8611-21 Various Community Centres and	1	1,617,800	1,562,573	55,227
	BF-8614-17 Community Centre Common Space	1	355,350	72,941	282,409
	BF-8615-20 Various Community Centres - C	1	518,626	168,199	350,427
	BF-8621-18 Various Buildings - Office/sp	1	4,113,766	2,075,974	2,037,792
	BF-8622-19 Various Community Centres - R	1	884,049	587,058	296,991
	BF-8624-19 Various Community Centres - R	1	894,596	68,910	825,686
	BF-8625-19 Various Community Centres - R	1	365,551	-	365,551
	BF-8626-21 Various Community Centres - R	1	1,076,161	88,529	987,633
	BF-8627-19 Garnet Williams CC - Refriger	1	229,443	16,808	212,635
	BF-8629-18 Chancellor CC - Repair/Replac	1	47,166	48,010	(844)
	BF-8637-18 Various Community Centres - R	1	303,957	208,364	95,593
	BF-8641-18 Various Community Centres - R	1	260,422	248,244	12,178
	BF-8654-19 Various Community Centres - R	1	529,214	259,524	269,690
	BF-8657-21 Garnet Williams CC - Rink Con	1	1,444,179	453,211	990,968
	BF-8663-22 Various Community Centres - Ro	1	3,171,809	1,641,571	1,530,238
	BF-8671-18 Energy Retrofits - City Facil	1	1,545,000	536,156	1,008,844
	BF-8673-19 City Hall Lutron Lighting Con	1	183,422	22,896	160,527
	BF-8674-19 Heritage Properties Renewal	1	1,262,961	978,623	284,338
	BF-8704-22 Building Automation System Rep	1	169,950	81,591	88,359
	BF-8706-21 Mechanical Renewal AHU Replac	1	977,904	-	977,904
	BF-8710-21 Mechanical Renewal Cooling To	1	271,465	-	271,465
	BF-8719-22 Flooring Replacement/Upgrading	1	169,950	57,443	112,507
	BF-8720-22 Flooring Replacement/Upgrading	1	43,054	-	43,054
	BF-8755-22 Washroom Renewal Kline House	1	57,556	-	57,556
	BF-8757-21 Interior Renewal Drywall Repl	1	103,000	102,717	283
	BF-8767-21 Security Replacements/Upgradi	1	460,253	193,157	267,096
	BF-8787-19 HVAC & RTU1 Replacement Fathe	1	318,875	84,558	234,317
	BF-8789-19 Heat Recovery Unit (KDH) Repl	1	44,450	34,078	10,372
	BF-8791-19 Refrigeration Plant Chiller R	1	463,500	333,873	129,627
	BF-8793-19 Structural Study - Various H	1	89,091	5,296	83,795

Infrastructure Development

BF-8800-19	Various Parking Lot Renewals	1	4,530,909	968,093	3,562,816
BF-8803-19	Parking Lot Asphalt Repairs B	1	22,011	13,595	8,416
BF-8808-19	Roof Replacement - Various Co	1	2,971,550	2,775,721	195,829
BF-8816-20	Mechanical Replacement/Upgrad	1	190,550	90,898	99,653
BF-8822-19	Energy Audits for Buildings	1	167,700	135,036	32,664
BF-8823-19	Holiday Decorations	1	241,250	194,960	46,290
BF-8826-20	City Hall - Fountain Restorat	1	489,900	278,566	211,334
BF-8827-22	JOC - Replace Security Gates	1	233,398	-	233,398
BF-8829-22	Various Heritage Locations - E	1	482,533	-	482,533
BF-8833-20	MNR Remediation	1	1,651,900	525,740	1,126,160
BF-8834-21	Security Renewal Facility Re-	1	128,750	-	128,750
BF-8835-20	Fire Hall Security Upgrade	1	386,250	276,906	109,344
BF-8837-20	Maple Community Centre - Upgr	1	384,190	342,699	41,491
BF-8840-22	City Hall - Concrete Work Repa	1	244,110	-	244,110
BF-8842-21	FH7-1 Facility & Energy Renew	1	4,047,891	198,890	3,849,001
BF-8843-21	Pumping Stations Renewal	1	339,900	22,029	317,871
BF-8847-21	ULC Regulatory Compliance (Fi	1	396,550	13,507	383,043
BF-8849-21	Alarm Fire & Surveillance Sys	1	314,150	-	314,150
BF-8850-21	Retrofit of HVAC Systems to U	1	566,500	271,163	295,337
BF-8851-22	Hospice Vaughan - Repair/Repl	1	67,980	57,935	10,045
BF-8861-22	Supply and Install Backflow Pr	1	566,500	-	566,500
BF-8862-22	Install. of New Drainage Pit	1	123,600	60,580	63,020
BF-8865-22	MacMillan Property Farm - Wind	1	113,300	-	113,300
BF-8866-22	MNR- Lower Building Demolition	1	339,900	-	339,900
BF-8867-22	Construction of New West Woodb	1	873,678	-	873,678
BF-8868-22	Woodbridge Library Renovations	1	175,000	33,758	141,242
BF-8869-22	Sports Village Skating Trail	1	992,121	735,450	256,671
BF-8870-22	OMNI Channel Centralized Servi	1	798,000	609,923	188,077
BF-8871-22	Fire Halls / Joint Operations	1	20,600	-	20,600
CD-1978-18	Active Transportation Facilit	1	654,061	514,277	139,784
CD-1980-19	Sidewalk and Street Lighting	1	11,849,955	4,603,338	7,246,617
CD-2001-16	2018 Road Rehabilitation	1	6,839,816	6,839,999	(183)
CD-2002-16	2018 Watermain Replacement	1	17,238,400	16,931,325	307,075
CD-2006-15	Major Mackenzie Drive Streets	1	356,705	40,948	315,757
CD-2007-19	Sidewalk, ATF and Street Ligh	1	4,637,863	4,538,195	99,668
CD-2012-15	Active Transport Facility	1	253,000	253,000	-
CD-2013-15	Sidewalk (walkway) Replacemen	1	409,390	390,189	19,201
CD-2015-15	2016 Road Rehabilitation	1	9,193,069	8,554,489	638,581
CD-2016-15	2016 Watermain Replacement	1	3,368,212	3,291,797	76,415
CD-2018-15	2017 Road Rehabilitation	1	5,654,467	5,654,767	(300)
CD-2022-16	Culvert Replacement/ Rehabili	1	566,500	334,918	231,582
CD-2026-17	2019 Road Rehabilitation/ Rec	1	15,655,400	15,593,214	62,186
CD-2027-17	2019 Watermain Replacement	1	12,556,700	11,700,380	856,320
CO-0074-14	VHPD Culvert Work Major Macke	1	4,527,716	4,527,716	-
DE-7098-15	Pedestrian and Bicycle Networ	1	837,744	679,463	158,280
DE-7104-15	TMP Education, Promotion, Out	1	428,258	210,019	218,239
DE-7125-15	OPA 620 (Steeles West)	1	503,000	-	503,000
DE-7137-16	Block 61 Valley Corridor Cros	1	4,242,400	3,673,453	568,947
DE-7138-15	Block 55 PD-KN Watermain Serv	1	11,438,370	9,885,383	1,552,987
DE-7139-16	Storm Drainage and Storm Wate	1	920,552	718,895	201,657
DE-7141-16	Transportation Master Plan Up	1	1,788,762	1,389,645	399,117
DE-7142-16	Water Master Plan Update	1	804,686	596,064	208,622
DE-7150-15	Zenway / Fogul Sanitary Sub-T	1	4,391,000	4,195,479	195,521
DE-7151-15	Huntington Road Reconstr	1	2,429,000	1,802,794	626,206
DE-7157-15	Huntington Road Trade Valley	1	4,511,500	4,380,057	131,443
DE-7165-16	Jackson Street Storm Sewer	1	547,000	536,119	10,881
DE-7166-16	Sidewalk & Streetlighting - R	1	262,000	-	262,000
DE-7168-16	Wastewater Master Plan Update	1	804,686	598,515	206,171
DE-7169-16	Concord GO Comprehensive Tran	1	1,760,970	1,308,832	452,138
DE-7175-17	VMC Edgeley Pond Construction	1	27,896,092	2,233,314	25,662,778
DE-7176-17	Black Creek Channel Renewal D	1	17,852,424	1,974,201	15,878,224
DE-7178-17	Kirby Road Intersection Impro	1	1,067,450	833,331	234,119
DE-7180-17	Traffic Signal Installation -	1	206,515	159,646	46,869
DE-7182-17	Implementation of the Regiona	1	900,648	596,822	303,826
DE-7184-17	Kirby Go Station	1	238,778	90,039	148,739
DE-7188-18	Promenade Mall Secondary Plan	1	818,926	561,366	257,560
DE-7189-18	Highway 7 and Weston Road Sec	1	2,526,066	1,066,395	1,459,671
DE-7199-18	Langstaff Sidewalk, Huntingto	1	167,000	-	167,000
DE-7200-18	Marc Santi/District Ave & Duf	1	53,100	-	53,100
DE-7201-18	Pine Valley Drive Sidewalk, S	1	24,100	-	24,100
DE-7208-18	Stegmans Mill Sidewalk & Inte	1	2,137,611	1,935,481	202,130
DE-7210-19	Block 55 Valley Road Crossing	1	2,281,450	1,307,780	973,670
DE-7214-20	Pine Valley North Pedestrian-	1	18,159,930	17,638,581	521,349
DE-7215-19	Stormwater Low Impact Develop	1	118,450	-	118,450
DE-7223-19	VMC Master Servicing Plan Upda	1	464,312	439,707	24,605
DE-7230-19	Pine Valley East and West Sid	1	540,793	-	540,793
DE-7231-19	Teston Road Urbanization from	1	4,850,240	2,421,080	2,429,160
DE-7232-19	Riverock Gate from Jane to Ca	1	794,599	-	794,599
DE-7233-19	Caldari Road from Riverrock t	1	1,566,792	-	1,566,792
DE-7234-19	Barons Street Extension to Na	1	2,477,566	1,635,730	841,836
DE-7235-19	Block 61 North Valley Crosing	1	1,410,293	-	1,410,293
DE-7236-19	Block 59 John Lawrie	1	2,280,734	-	2,280,734
DE-7237-19	Riverock Gate and Caldari Roa	1	250,000	-	250,000
DE-7294-19	PGM Digital Strategy	1	618,000	32,123	585,877
DE-7299-19	Development Engineering Works	1	73,645	-	73,645
DE-7302-19	Realignmt Hunting Rd to MajMac	1	3,000,000	-	3,000,000
DE-7303-20	Preparation of guidelines for	1	103,000	-	103,000
DE-7304-21	Jane St Sidewalk and Lighting	1	365,650	-	365,650
DE-7305-21	Teston Rd Sidewalk Only - Nor	1	79,259	-	79,259
DE-7306-20	Huntington Road Watermain - T	1	721,000	-	721,000
DE-7307-20	Block 64 Traffic Signal - Tr	1	264,710	-	264,710
DE-7308-22	Block 64 Traffic Signal - Hunt	1	257,500	-	257,500
DE-7309-20	Ortona Court Road Extension i	1	309,000	-	309,000
DE-7310-21	North-South Collector Road Wo	1	7,739,146	-	7,739,146
DE-7311-20	Agreement Template Modernizat	1	61,800	-	61,800
DE-7312-21	Donna Mae Subdivision - Donna	1	16,409	-	16,409
DE-7313-21	Dufferin Vistas Subdivision -	1	315,000	-	315,000
DE-7314-21	Noise Policy and Guidelines	1	36,686	-	36,686
DE-7315-21	Block 27 Municipal Class Envi	1	452,617	237,300	215,317
DE-7316-22	John Lawrie (Block 59) - Two C	1	3,000,000	-	3,000,000
DE-7319-22	Street F (Block59 - Street F C	1	700,000	-	700,000
DE-7320-22	Street G (Block59 - Street G C	1	400,000	-	400,000
DT-7012-07	PD 5 West Woodbridge Watermai	1	2,846,834	1,419,204	1,427,630
DT-7019-09	Fogal Road Reconstruction	1	469,000	188,139	280,861
DT-7048-10	Ashbridge Cr SW Mgmt Pond Imp	1	646,635	584,090	62,545
DT-7049-10	SW Mgmt Pond Monitoring Pro.	1	154,500	37,309	117,191
DT-7101-13	Vaughan TDM Policy	1	252,350	120,535	131,815
DT-7112-14	Kirby Road Municipal Class EA	1	2,433,864	2,392,277	41,588
DT-7131-14	Clark Ave West Cycle Facility	1	327,000	326,529	471

Infrastructure Development

EN-1851-14	Traffic Data CollectionInvent	1	174,812	124,812	50,000
EN-1879-12	GT StrmWtrMgmt Fcilty-Gallanoug	1	6,916,916	3,838,806	3,078,110
EN-1886-12	Bridge Rehab-Humber Bridge Tr	1	2,166,801	2,169,301	(2,500)
EN-1888-13	Bridge Rehabilitation-Glen Sh	1	1,985,444	1,920,587	64,857
EN-1889-13	Bridge Replacement/Rehab.	1	231,725	231,725	-
EN-1958-13	Corporate Asset Management	1	1,416,599	1,184,405	232,194
EN-1971-13	Sanitary Sewer Rehabilitation	1	707,362	685,443	21,919
EV-2117-17	Methane Station Rehabilitatio	1	1,231,880	1,135,630	96,250
ID-2008-20	Sidewalk and Street Lighting	1	410,177	22,303	387,874
ID-2033-17	Utility Relocations for City	1	1,133,000	1,158,936	(25,936)
ID-2042-17	Bathurst Clark Resource Libra	1	1,814,441	1,166,742	647,699
ID-2045-17	Garnet A. Williams Consultant	1	18,986,857	12,707,597	6,279,260
ID-2046-18	2020 Watermain Replacement	1	16,038,690	13,678,598	2,360,092
ID-2047-18	2020 Road Rehabilitation/ Rec	1	8,203,727	6,802,331	1,401,396
ID-2050-19	Kirby Rd Ext-Duffer to Bathrs	1	65,465,122	16,652,926	48,812,196
ID-2054-18	Kleinburg United Church Parki	1	603,186	404,376	198,810
ID-2055-18	Maple Community Centre Feasib	1	6,272,037	5,238,961	1,033,076
ID-2056-18	Active Transportation Facilit	1	1,664,435	1,075,479	588,956
ID-2058-20	Kleinburg-Nashville PD6 Major	1	6,664,560	5,677,130	987,430
ID-2059-18	Dufferin Works Yard Improveme	1	11,804,197	1,190,575	10,613,621
ID-2060-19	2021 Road Rehabilitation/ Rec	1	13,328,562	3,628,701	9,699,861
ID-2061-19	2021 Watermain Replacement	1	11,752,913	6,552,073	5,200,840
ID-2062-19	Storm Water Improvements in O	1	2,719,225	168,572	2,550,653
ID-2063-20	Woodbridge Avenue Improvement	1	19,943,855	8,674,296	11,269,559
ID-2064-20	2022 Road Rehabilitation/ Rec	1	519,700	47,163	472,537
ID-2065-20	2022 Watermain Replacement	1	713,790	54,683	659,107
ID-2068-22	Dufferin Clark Community Centr	1	237,106	-	237,106
ID-2072-22	Al Palladini Community Centre	1	237,106	3,129	233,977
ID-2073-20	Pedestrian and Cycling Infrast	1	4,501,558	793,603	3,707,955
ID-2078-19	Pre - Engineering Investigati	1	396,600	293,323	103,277
ID-2079-19	Canada Drive-America Ave Brid	1	30,764,907	1,351,993	29,412,914
ID-2080-19	Clark Avenue West Cycling Fac	1	5,651,587	5,571,408	80,179
ID-2081-21	Road Reconstruction, Watermai	1	1,776,132	542,305	1,233,827
ID-2082-19	Bridge Replacement on King-Va	1	3,316,009	2,365,952	950,057
ID-2083-19	Huntington Road Reconstructio	1	3,917,821	1,426,468	2,491,353
ID-2085-20	Traffic Signal Installation -	1	657,568	142,776	514,792
ID-2086-21	Grand Trunk Avenue Missing Ro	1	56,650	-	56,650
ID-2087-19	General Design & Construction	1	502,837	342,887	159,950
ID-2088-20	Storm Water Management Improv	1	31,168,830	10,614,408	20,554,422
ID-2089-20	Sidewalk, ATF and Street Ligh	1	1,284,078	1,129,576	154,502
ID-2090-19	Sidewalk, Street Lighting & W	1	191,809	4,222,434	(4,030,625)
ID-2092-19	Slope Stabilization at 7409 I	1	1,253,223	1,208,269	44,955
ID-2093-20	New Fire Station 7-12	1	7,922,874	526,171	7,396,703
ID-2096-20	Emergency Response Access Rou	1	109,950	454	109,496
ID-2097-20	Road Reconstruction, Watermai	1	10,532,599	3,386,340	7,146,259
ID-2099-20	Traffic Infrastr Improvements	1	732,566	593,279	139,287
ID-2101-20	City Hall Entrance/ Intersect	1	6,628,050	3,711,455	2,916,595
ID-2103-21	Sidewalk, ATF and Street Ligh	1	438,780	289,055	149,725
ID-2104-22	Teston Road Reconstruction - P	1	1,402,366	2,787	1,399,579
ID-2109-20	Emergency Response Access Rou	1	320,590	295,464	25,126
ID-2110-21	Keele St - Rutherford to Test	1	2,218,672	357,305	1,861,367
ID-2111-21	Bridge & Structure Rehabilita	1	3,834,072	1,064,684	2,769,388
ID-2112-21	Sanitary Sewer Diversion - Bl	1	2,775,850	1,088,293	1,687,557
ID-2113-21	2023 to 2026 Watermain Replac	1	3,481,945	523,239	2,958,706
ID-2114-21	Sidewalk & Street Lighting on	1	35,741	35,918	(177)
ID-2115-21	Sidewalk, Street Lighting, Tr	1	35,741	22,257	13,484
ID-2116-21	Street Lighting & ATF on Majo	1	34,557	78,981	(44,424)
ID-2117-21	Sidewalk & Street lighting on	1	35,741	29,801	5,940
ID-2118-21	Sanitary, Watermain, Storm &	1	63,572	1,376	62,196
ID-2119-21	Thomas Cook Avenue Missing Ro	1	56,650	-	56,650
ID-2120-22	2023 to 2026 Road Reconstructi	1	596,525	84,764	511,761
ID-2121-22	2023 to 2026 Watermain Replace	1	736,450	119,946	616,504
ID-2122-22	Highway 7 Culvert Crossing Imp	1	311,575	-	311,575
ID-2125-22	Huntington Rd - Rutherford Rd	1	736,450	54,775	681,675
ID-2126-21	Watermain replac by Metrolinx	1	511,670	-	511,670
IM-2073-21	Municipal Structure Inspectio	1	129,780	55,576	74,204
IM-7212-19	Bass Pro Mills Environmental	1	1,182,165	742,065	440,100
IM-7213-19	Teston Road Environmental Ass	1	970,277	624,366	345,911
IM-7214-19	McNaughton Road West Environm	1	1,025,539	294,018	731,521
IM-7215-19	Shared Mobility Pilot Project	1	524,673	560,517	(35,844)
IM-7216-19	Annual Active Transportation	1	438,616	326,776	111,840
IM-7217-19	CAM Strategy Update and Roadm	1	974,380	559,579	414,800
IM-7219-19	Transportation Monitoring and	1	564,440	12,001	552,439
IM-7221-22	Innovative Transportation Pilo	1	590,476	28,251	562,225
IM-7222-21	Infrastructure Systems Optimi	1	852,753	293,445	559,308
IM-7225-21	Engineering DC Costing / Poli	1	377,495	322,535	54,960
IM-7227-22	Yonge/ Steeles Corridor Second	1	1,050,144	15,657	1,034,487
LI-4522-15	Carrville BL11 - Consulting D	1	9,521,291	2,394,691	7,126,600
PD-8115-21	Project Pre-Work, Survey&Geo I	1	299,834	153,954	145,880
PD-8116-22	Gallanough Park Redevelopment	1	870,937	-	870,937
PD-9581-22	Block 18 Freedom Trail Park-Tr	1	58,689	-	58,689
PD-9582-22	2023-2026 Parks Infrastructure	1	339,220	17,765	321,455
PD-9583-21	Off-Leash Dog Pks Strateg&Cons	1	1,239,946	281,455	958,491
PD-9585-22	Sonoma Heights Park Artificial	1	1,730,466	518,806	1,211,660
PK-6226-11	911 Emergency Signage Program	1	133,900	123,037	10,863
PK-6287-18	Block 18 District Park Develo	1	6,454,516	329,560	6,124,956
PK-6308-22	Block 40 Neighbourhood Park De	1	940,425	-	940,425
PK-6310-22	Block 47 Neighbourhood Park De	1	153,583	-	153,583
PK-6347-16	LP-N6 Block 12 Linear Park- D	1	154,407	68,040	86,367
PK-6373-19	Vaughan Super Trail Developme	1	5,589,529	1,083,613	4,505,916
PK-6395-13	UV1-N27 Neighborhood Park Dsg	1	1,674,408	1,252,217	422,191
PK-6423-19	Glen Shields Park Redevelopme	1	2,247,718	1,910,286	337,432
PK-6424-17	Block 61W Neighbourhood Park	1	834,000	440,562	393,438
PK-6456-18	Block 61W Neighbourhood Park	1	1,468,270	7,056	1,461,214
PK-6457-21	Block 47 Neighbourhood Park D	1	70,500	-	70,500
PK-6461-17	Marco Park-Playground Replace	1	576,122	569,522	6,600
PK-6498-17	Block 59 District Park Develo	1	529,969	5,351	524,618
PK-6528-18	MacMillan Farm Master	1	120,600	7,824	112,776
PK-6538-16	Thornhill Green Park-Section	1	428,610	338,407	90,203
PK-6547-22	Block 61W Greenway Development	1	404,069	67	404,002
PK-6548-18	Block 55 Neighbourhood Park D	1	2,425,000	2,117,803	307,197
PK-6554-20	Klein Mills Park-Block 55 Nei	1	196,810	4,781	192,029
PK-6558-17	Father Ermanno Bulfon Park-PI	1	450,000	314,532	135,468
PK-6565-21	Block 40 Municipal Park Devel	1	660,864	757	660,107
PK-6567-19	Block 31 Neighbourhood Park D	1	1,927,690	6,991	1,920,699
PK-6573-20	Tennis Crt Reconst-various lo	1	2,676,544	1,310,378	1,366,166
PK-6579-20	Bktball Crt improv-various lo	1	472,560	117,475	355,085
PK-6588-19	Playground Replacement Progra	1	3,863,033	1,626,152	2,236,881
PK-6589-18	Vaughan Grove Sports Park Art	1	2,800,800	2,628,116	172,684

Infrastructure Development	PK-6597-18	Park Pathway Repair and Repla	1	400,000	241,148	158,852
	PK-6599-18	Block 37 Park Improvements	1	500,000	249,759	250,241
	PK-6602-19	Vaughan Super Trail Feasibili	1	473,212	228,921	244,291
	PK-6603-20	Block 18 Public Square Develo	1	932,974	4,257	928,717
	PK-6604-20	York Hill District Park Redev	1	4,975,670	732,657	4,243,013
	PK-6613-21	Park Pathway Repair and Repla	1	800,400	174,138	626,262
	PK-6636-19	North Maple Regional Park Dev	1	46,653,600	14,305,192	32,348,408
	PK-6637-19	Parkland Dedication Policy De	1	246,129	243,409	2,720
	PK-6643-20	Parks & Open Space Strategic	1	538,537	34,643	503,894
	PK-6644-21	Vaughan Mills Centre Parks Ma	1	111,111	-	111,111
	PK-6647-19	Woodbridge Highlands Open Spa	1	1,083,073	729,589	353,484
	PK-6648-19	Vaughan Mills Neighbourhood P	1	313,227	4,936	308,291
	PK-6649-19	Kipling Avenue Park Base Park	1	100,000	86,764	13,236
	PK-6650-21	Conley Park South Redevelopme	1	788,568	-	788,568
	PK-6651-19	Slope Stabilization Cherry Hi	1	624,520	608,782	15,739
	PK-6652-20	Concord Go Phase 1-Facility C	1	44,500	-	44,500
	PK-6653-20	Community Benefit Charge Stra	1	224,746	248	224,498
	PK-6655-20	Peer Review for Park and Open	1	300,000	-	300,000
	PK-6657-21	Block 31 Public Indoor Recrea	1	305,910	103,000	202,910
	PM-9584-22	Program Management Framework	1	339,900	-	339,900
	PP-9576-21	Block 55/62 Kleinburg/Nashvil	1	73,369	-	73,369
	RL-0005-12	Land Acquisition Fees	1	1,686,230	771,832	914,398
	RL-0021-21	Parkland NW Steeles&Keele	1	1,617,892	1,617,324	568
	RL-0022-21	Blk59Land Acq for District PK	1	21,909,317	21,836,290	73,027
	RL-2561-22	Leasing Strategy for Community	1	206,206	-	206,206
	RL-2562-22	VMC North Urban Park	1	99,498,000	-	99,498,000
	RP-2058-15	LED Streetlight Conversion	1	17,976,330	17,556,330	420,000
Infrastructure Development Total			292	1,129,816,706	577,818,763	551,997,949
Planning & Growth Management	BS-1006-15	Zoning Bylaw Review	1	2,128,036	1,920,274	207,763
	BS-1008-18	Modernization of sign Permit	1	200,000	173,170	26,830
	BS-1009-18	Mobility&Digital Transformati	1	260,000	234,238	25,762
	BS-1010-19	Office Re-Design	1	257,500	15,528	241,972
	BS-1011-19	Service Delivery Modernizatio	1	1,087,862	200,950	886,912
	BU-7220-19	DAAP Mapping and Update to DA	1	566,500	328,778	237,722
	BU-9571-20	Growth Management Strategy	1	143,955	-	143,955
	DE-7114-16	Portage Parkway - Hwy 400 to J	1	13,203,270	2,987,460	10,215,810
	DE-7146-15	VMC Maplecrete Road Watermain	1	323,200	-	323,200
	DE-7162-16	Apple Mill Road - Edgeley Blvd	1	355,400	-	355,400
	DE-7174-18	Applemill Road Extension, Mill	1	1,412,130	-	1,412,130
	DE-7186-18	VMC Transportation Master Plan	1	1,332,229	593,508	738,721
	DE-7192-18	VMC NE Quad - Portage Parkway	1	3,528,085	2,626,916	901,170
	DE-7197-18	VMC - Hydrogeological Desktop	1	187,364	364	187,000
	DE-7221-19	VMC NW Quad - Commerce Way (Hw	1	2,043,435	3,319	2,040,116
	DE-7222-19	VMC SW Quad - Interchange Way	1	5,192,329	6,348	5,185,981
	DE-7225-19	VMC Jane Street Enhanced Stree	1	3,939,237	426,158	3,513,079
	DE-7226-20	Exchange Ave.(Commerce Way to	1	4,137,409	2,684	4,134,725
	DE-7227-20	Millway Ave. (Interchange to E	1	1,959,193	-	1,959,193
	DE-7228-19	Jane Street Watermain Crossing	1	502,328	-	502,328
	DE-7240-19	VMC NW Quad - Applemill (Apple	1	3,212,775	3,466	3,209,309
	DE-7241-20	Commerce Street South - Highwa	1	254,006	-	254,006
	DE-7242-20	Edgeley Boulevard South - High	1	5,197,396	-	5,197,396
	DE-7293-19	VMC NW Quad - Applemill (Porta	1	10,041,785	8,309	10,033,476
	DP-9524-13	Highway 7 VMC Streetscape	1	1,919,831	1,186,387	733,444
	DP-9526-17	Yonge Street / Steeles Corrid	1	319,329	162,696	156,633
	DP-9527-13	VMC Black Creek Detailed Desig	1	371,607	3,581	368,026
	DP-9552-18	VMC Signage and Wayfinding Str	1	363,487	262,657	100,830
	DP-9553-17	Plan Update - Implications of	1	243,080	198,973	44,107
	DP-9555-17	VMC - Consultation Services	1	309,000	117,146	191,854
	DP-9561-19	VMC Demonstration Plans/ Pilot	1	157,590	-	157,590
	DP-9564-18	Edgeley Pond Feature	1	135,000	-	135,000
	DP-9565-20	City-Wide Intensification Sta	1	506,336	177,676	328,660
	DP-9577-21	Promenade Mall Urban Design S	1	176,581	11,158	165,423
	DP-9581-20	Concord West Go Station Maste	1	18,338	8,338	10,000
	DP-9582-19	Update to the City-Wide Stree	1	242,347	12,928	229,419
	DP-9584-19	Islington Avenue Improvements	1	933,693	63,375	870,318
	DP-9585-21	Vaughan Healthcare Centre Pre	1	137,193	-	137,193
	DP-9586-19	Service Delivery Modernizatio	1	780,000	108,918	671,082
	DP-9589-19	Workspace Accommodation	1	103,550	1,771	101,778
	DP-9590-20	Major Mackenzie Drive Streets	1	458,231	232,528	225,703
	DP-9591-20	Heritage Vaughan Inventory Up	1	51,500	-	51,500
	DP-9595-21	Design Review Panel Administr	1	11,142	2,415	8,727
	DP-9596-22	Streamline Development Approva	1	1,000,000	286,080	713,920
	DT-7065-11	Millway Avenue Widening & Real	1	10,872,539	10,574,798	297,741
	ES-2521-15	Community Sustainability and E	1	75,925	66,651	9,274
	PK-6319-12	Vaughan Metropolitan Centre (V	1	248,000	-	248,000
	PK-6430-20	Block 30 VMC SmartCentres Urba	1	2,084,168	88,716	1,995,452
	PK-6536-16	VMC-Parks Development Plan and	1	262,032	164,418	97,614
	PK-6537-20	Block 23 VMC Expo City Park De	1	4,159,487	63,558	4,095,929
	PL-9023-11	Weston Road and Highway 7 Seco	1	806,200	525,591	280,609
	PL-9027-12	The Major Transit Station Area	1	291,069	78,576	212,493
	PL-9533-13	New Community Areas Secondary	1	741,600	571,752	169,848
	PL-9535-13	New Community Areas Secondary	1	1,127,900	678,969	448,931
	PL-9550-16	Official Plan Review	1	5,259,515	3,847,254	1,412,261
	PL-9551-16	Concord GO Centre Secondary Pl	1	771,750	494,084	277,666
	PL-9570-18	Promenade Mall Secondary Plan	1	515,000	327,745	187,255
	PL-9572-18	Greening Standards Study	1	200,250	96,974	103,276
	PL-9573-19	VMC Secondary Plan Review	1	679,753	291,922	387,831
	PL-9574-19	Sustainability Performance Met	1	46,350	-	46,350
	PL-9575-20	Sustainable Neighbourhood Acti	1	128,550	113,290	15,260
	PL-9576-20	Municipal Energy Plan Update	1	128,750	115,715	13,035
	RP-6776-18	Community Garden Program	1	50,000	10,897	39,103
	VM-9570-22	Block 29 VMC QuadReal Millway-	1	550,000	-	550,000
	VM-9572-21	Edgeley Pond and Park S.37 Enh	1	2,030,000	-	2,030,000
	VM-9581-20	VMC On-street Paid Public Park	1	349,404	61,795	287,609
Planning & Growth Management Total			66	101,081,501	30,540,802	70,540,700
Public Libraries	LI-4550-21	Library Signage	1	144,000	-	144,000
	LI-4554-17	Resource Material, F&E, Comm/	1	1,160,000	939,871	220,129
	LI-4564-19	Library Technology Program	1	585,000	505,109	79,891
	LI-4570-19	Vaughan Hospital Library - No	1	545,250	402,467	142,783
	LI-9552-19	VPL Branch Feasibility Study	1	50,000	33,268	16,732
	LI-9553-19	Capital Resource Purchases	1	6,644,732	5,712,358	932,374
Public Libraries Total			6	9,128,982	7,593,073	1,535,909
Public Works	DE-7108-15	School Travel Planning Measure	1	116,251	40,269	75,982
	EN-1796-10	Traffic Calming 2010	1	290,177	191,691	98,486
	EN-1843-11	Traffic Signal Improvements	1	462,000	313,496	148,504
	EN-1990-14	Railway Crossing Safety Assess	1	50,407	407	50,000
	EV-2076-15	Sample Stations	1	154,500	-	154,500
	EV-2088-16	Condition Assessment of WW Pre	1	400,000	-	400,000
	EV-2097-17	Additional Storage Yard Buildi	1	36,050	-	36,050

Public Works

EV-2121-20	Wastewater Lift Stations capit	1	388,825	121,274	267,551
EV-2127-19	Stormwater Pond cleanout - Avi	1	2,457,674	2,239,073	218,600
EV-2133-19	SCADA upgrades for newest Wast	1	386,520	32,414	354,106
EV-2134-19	Backflow Prevention Programmin	1	163,250	89,930	73,320
EV-2140-19	Decommissioning of Maple Commu	1	103,000	-	103,000
EV-2538-20	Relocation of West Bulk Water	1	416,558	239,419	177,139
EV-2542-20	SCADA, weather, AVL, traffic s	1	161,930	150,517	11,413
EV-2546-20	Rehabilitation and Cleaning of	1	11,295,718	1,718,888	9,576,830
EV-7080-21	Non-Revenue Water Reduction Pr	1	710,684	186,175	524,510
EV-7081-21	Inflow and Infiltration Reduct	1	307,632	-	307,632
EV-7082-21	Water Infrastructure Improveme	1	527,350	350,777	176,573
EV-7083-22	Replacement of Out of Calibrat	1	2,060,000	-	2,060,000
EV-7084-22	Software Requirements	1	334,760	-	334,760
EV-7085-22	Stormwater Rate Study	1	300,000	-	300,000
EV-7090-22	Stormwater Infrastructure Impr	1	166,667	-	166,667
EV-7091-22	WasteWater Infrastructure Impr	1	166,667	-	166,667
FL-5241-21	PW-WASTEWATER-Replace Unit #1	1	45,345	-	45,345
FL-5276-21	PKS- Additional loader and fo	1	4,200	-	4,200
FL-5291-20	Public Works - Roads - (3) Add	1	50,099	-	50,099
FL-5319-21	PKS-Replace Unit #1286 with a	1	125,776	-	125,776
FL-5326-18	PKS-Replace Unit #1446 with a	1	50,940	50,715	225
FL-5360-18	PKS-Replace Unit #1843 with 16	1	168,000	114,523	53,477
FL-5409-21	PKS-FORESTRY-Replace Unit #163	1	72,942	-	72,942
FL-5425-18	PW-RDS-Replace Unit #1094 with	1	430,000	512	429,488
FL-5426-19	PW-RDS-Replace Unit #1373 with	1	460,000	2,086	457,914
FL-5427-18	PW-RDS-Replace Unit #1159 with	1	418,000	1,092	416,908
FL-5440-20	PKS- Additional salt supply sy	1	24,000	-	24,000
FL-5470-22	PW-WATER-Replace Unit #1575 wi	1	55,183	-	55,183
FL-5502-20	PW-RDS- Additional Air Regener	1	530,353	-	530,353
FL-5505-15	PW-RDS- Additional Small Equip	1	31,120	978	30,142
FL-5507-22	PW-RDS - 2 ton Utility truck b	1	20,962	-	20,962
FL-5508-15	PW-RDS - Additional Hydraulic	1	20,962	-	20,962
FL-5534-18	PKS-Additional Small Equipment	1	90,337	55,865	34,472
FL-5540-22	Replace #2183 AC40717-VAN 3/4	1	53,702	-	53,702
FL-5562-20	Replace Unit #1344 - SWEEPER S	1	461,176	-	461,176
FL-5578-21	Replace #12520 7735XS-PICKUP 4	1	33,545	-	33,545
FL-5581-21	Replace #2014 MOWER ZERO TURN	1	22,260	-	22,260
FL-5594-18	Fleet Vehicle and Equipment Sp	1	51,500	1,159	50,341
FL-5595-18	Fuel Management System	1	84,396	-	84,396
FL-6784-20	PKS-Two 4x4 1/2-Ton Pickup Tru	1	105,800	-	105,800
FL-9553-20	Fleet Management Software	1	195,700	9,307	186,393
FL-9558-19	PKS - Replace Spreader Lely Un	1	35,900	32,738	3,162
FL-9564-19	Replace Unit #1899 Pick Up	1	50,470	50,043	427
FL-9565-19	Replace Unit #1906 Pick-Up	1	50,470	50,043	427
FL-9566-19	Replace Unit #1917 Pick Up	1	59,890	59,806	84
FL-9567-19	Replace Unit #2032 Pick Up	1	48,410	-	48,410
FL-9568-19	Replace Unit #2050 Pick Up	1	48,410	-	48,410
FL-9569-19	Replace Unit #11000, #11002, #	1	140,000	111,772	28,228
FL-9572-21	Replace Unit #1876 Pick Up	1	100,394	-	100,394
FL-9573-21	Replace Unit #1907, #1908, #19	1	21,395	-	21,395
FL-9575-20	Vehicle for Tree Protection Ag	1	55,620	-	55,620
FL-9576-20	Hydrant Maintenance Truck	1	154,500	-	154,500
FL-9578-21	One Animal Services Purpose-Bu	1	149,625	-	149,625
FL-9579-21	Traffic Signs for fulfillment	1	262,032	67,203	194,829
FL-9581-21	Tactile Walking Plate	1	152,407	48,155	104,252
FL-9582-21	Interlock Revitalization	1	244,813	217,940	26,873
FL-9583-21	Truck Body/Brand refurbishment	1	157,220	-	157,220
FL-9584-21	Mid Mount Boom Mower Attachmen	1	83,855	401	83,454
FL-9585-21	2- Water Tank with Power washi	1	167,705	-	167,705
FL-9586-21	PFHO - Replace Unit #8050 with	1	539,168	89	539,079
FL-9590-21	Replace Unit #2010, #2011, #20	1	14,795	-	14,795
FL-9591-21	Replace #1845 10 FOOT MOWER	1	96,092	-	96,092
FL-9592-21	Replace #1846 MOWER ZERO TURN	1	22,257	-	22,257
FL-9593-21	Replace #1349 TRACTOR SKID STE	1	99,346	-	99,346
FL-9627-22	Skid Steers (2)	1	48,828	-	48,828
FL-9628-22	PFHO - Vehicle for Net Zero Fo	1	38,790	-	38,790
FL-9629-22	Vehicles for Parks & Horitcult	1	144,200	-	144,200
FL-9630-22	PFHO - Sidewalk Tractors (2)	1	191,724	-	191,724
FL-9632-22	PFHO - Vehicle for Urban Fores	1	38,790	-	38,790
FL-9633-22	MoveSmart - Road Safety Progra	1	404,481	104,265	300,216
FL-9635-22	MoveSmart Mobility Management	1	300,588	256,829	43,759
FL-9637-22	MoveSmart - Data Management Pr	1	121,911	-	121,911
FL-9638-22	MoveSmart - Sustainable Mobili	1	375,950	74,001	301,949
FL-9642-21	New Vehicles for Animal Servic	1	448,875	231,259	217,616
FL-9643-22	Replace Unit # 8055 TRACTOR S	1	186,135	-	186,135
FL-9644-22	Replace Unit # 8057 TRACTOR S	1	186,135	-	186,135
FL-9645-22	Replace Unit # 8059 TRACTOR S	1	186,135	-	186,135
FL-9646-22	Replace Unit # 8060 TRACTOR S	1	186,135	-	186,135
FL-9647-22	Replace Unit # 8063 TRACTOR S	1	186,135	-	186,135
FL-9648-22	Replace Unit # 13517 DODGE -	1	71,896	-	71,896
FL-9649-22	Replace Unit # 13518 DODGE -	1	71,896	-	71,896
FL-9650-22	Replace 8 Units [Unit 15001 to	1	355,559	-	355,559
FL-9725-22	Vehicles for Horticulture (Be	1	72,100	-	72,100
FL-9726-22	Vehicle for Cemetery Services	1	51,500	-	51,500
RD-9640-22	Curb and Sidewalk Repair & Rep	1	3,000,000	1,877,670	1,122,330
RD-9641-22	Guiderail Revitalization Proje	1	257,500	49,257	208,243
RP-1972-17	Public Works and Parks Operati	1	16,209,557	14,743,903	1,465,654
RP-2013-15	Street Light Pole Replacement	1	1,780,702	1,123,538	657,164
RP-2035-15	Curb and Sidewalk Repair & Re	1	15,224,449	14,973,202	251,247
RP-6700-15	Tree Planting Program-Regular	1	7,406,818	6,406,635	1,000,183
RP-6742-15	Parks Benches-Variou Location	1	377,200	271,110	106,090
RP-6746-15	Fence Repair & Replacement Pr	1	2,399,795	2,398,515	1,280
RP-6753-17	CTS Mobile Handheld Program	1	305,174	155,174	150,000
RP-6754-15	Parks Concrete Walkway Repair	1	2,106,216	1,150,428	955,788
RP-6760-21	Pedestrian Connectivity Study	1	117,420	31,234	86,186
RP-6762-16	Supplementary Tree Planting Pr	1	3,529,700	3,405,507	124,193
RP-6763-17	Baseball Diamond Redevelopment	1	438,560	163,851	274,709
RP-6764-17	Beautification strategy - Enha	1	868,200	919,963	(51,763)
RP-6767-18	Road Safety Program: Automated	1	56,650	5,241	51,409
RP-6768-18	Traffic Control and Management	1	2,319,815	93,658	2,226,157
RP-6769-18	Traffic Data Management System	1	67,980	71,481	(3,501)
RP-6770-18	Road Safety Program: Neighbour	1	300,250	74,849	225,401
RP-6772-18	Guiderail Maintenance Program	1	879,325	763,042	116,283
RP-6775-18	Traffic Signs Reflectivity Ins	1	388,750	349,160	39,590
RP-6777-19	Urban Forest Management Plan	1	203,000	10,334	192,666
RP-6779-19	SOP for Winter Operations	1	194,969	124,683	70,286
RP-6781-19	Street Light Utility Infrastru	1	300,000	12,761	287,239
RP-6782-20	Street Light Utility Infrastru	1	309,000	58,580	250,420
RP-6783-19	Traffic Management Strategy Co	1	20,600	3,822	16,778

Public Works	RP-7136-20	Pavement Crack & Seal program	1	1,112,321	1,084,357	27,964
	RP-7137-20	Trail Signs Indicating Low/No	1	72,100	52,799	19,301
	RP-7138-21	Woodlot Entry Signs	1	138,890	83,012	55,878
	RP-7140-20	Automated Enforcement Technolo	1	50,000	-	50,000
	RP-7140-21	Waste receptacle replacement p	1	206,000	86,104	119,896
	RP-7141-21	Aerial Lift /Boom	1	62,888	59,631	3,257
	RP-7142-21	3 Madvac - litter vacuum	1	347,705	535	347,170
	RP-7144-21	Loader scale computers for tra	1	35,850	-	35,850
	RP-7145-22	Integrated Pest Management Pla	1	100,000	88,911	11,089
	RP-7146-22	Woodlot Fencing	1	51,500	-	51,500
	RP-7147-22	Wood Fibre Mulch	1	99,745	40,356	59,389
	RP-7150-22	Cemetery Services Advancement	1	199,490	8,228	191,262
	RP-7152-22	GPS Build Sports Field Liners	1	99,745	-	99,745
	RP-9633-22	Urban Forest Revitalization	1	1,366,500	944,389	422,111
	WW-2538-17	City of Vaughan Replacement of	1	2,254,316	2,206,825	47,491
	WW-2543-17	Smart Water Metering ? City Wi	1	967,672	877,380	90,292
Public Works Total			132	97,711,807	61,985,236	35,726,571
Transformation & Strategy	CM-2526-16	Service Excellence Strategic	1	420,723	230,284	190,439
	SP-0016-17	Strategy Update	1	206,000	118,983	87,017
	SP-2557-20	Corporate Performance Measure	1	400,000	231,657	168,343
	SP-2558-20	Community Engag&Ideas at Work	1	100,000	33,331	66,669
Transformation & Strategy Total			4	1,126,723	614,255	512,468
Vaughan Fire & Rescue Service	EP-0071-17	Primary and Alternate Emergen	1	197,110	174,267	22,843
	FR-3606-18	Station 76 Aerial Purchase	1	1,791,443	1,678,894	112,549
	FR-3607-19	Aerial 76 Equipment Purchase	1	60,000	-	60,000
	FR-3612-14	Fitness Equipment&Furniture	1	210,000	145,203	64,797
	FR-3618-18	Station #74 Equipment for Fir	1	125,000	89,104	35,896
	FR-3619-18	Engine #74 Equipment Purchase	1	120,000	103,968	16,032
	FR-3626-18	Station #74 Furniture and Equ	1	170,000	48,396	121,604
	FR-3634-19	SCBA replacement	1	1,442,000	1,405,518	36,482
	FR-3642-17	Fire - CAD & MDT Replacments	1	176,600	9,631	166,969
	FR-3648-21	Replace Engine #7984	1	1,214,649	-	1,214,649
	FR-3649-21	Replace Engine #7985	1	1,214,649	-	1,214,649
	FR-3650-22	Replace Engine #7986	1	1,214,648	-	1,214,648
	FR-3652-19	Public Order Unit - VFRS	1	57,647	27,412	30,235
	FR-3654-19	Air Compressor and Fill Stati	1	83,850	74,612	9,238
	FR-3655-19	General Equipment - VFRS	1	770,847	341,933	428,915
	FR-3656-19	Washing and Drying Machines f	1	51,358	20,722	30,636
	FR-3661-20	HHR Passenger Vehicle #3 - HQ	1	52,406	46,177	6,229
	FR-3667-20	Ford Explorer (5 Yr) - Admini	1	52,406	46,763	5,643
	FR-3668-22	Ford Explorer (5 Yr) - Adminis	1	60,000	-	60,000
	FR-3686-21	Ford Explorer (4 yr) - Fire S	1	52,406	-	52,406
	FR-3689-20	Technical Rescue - Replacemen	1	376,994	132,794	244,200
	FR-3690-20	New Phone System	1	524,064	-	524,064
	FR-3691-20	NG 911. Text to 911	1	314,438	-	314,438
	FR-3694-21	Portable Radios	1	700,000	-	700,000
	FR-3709-22	Bunker Equipment, Gear, Unifor	1	89,091	-	89,091
	FR-3717-21	Replacing Defibrillators	1	120,000	66,663	53,337
	FR-3719-21	Consultant to Assess Fire Und	1	131,016	-	131,016
	FR-3721-22	Annual Hose Replacement	1	82,400	83,850	(1,450)
	FR-3722-22	Annual Bunker Gear Replacement	1	157,219	145,596	11,623
	FR-3723-22	Fire Rescue Tool Retrofit	1	35,000	-	35,000
Vaughan Fire & Rescue Service Total			30	11,647,241	4,641,503	7,005,739
Grand Total			578	1,434,179,502	792,702,123	641,477,385

City of Vaughan
Corporate Services & CFO Portfolio
Financial Planning & Development Finance Department

Capital Transfers Authorized by the Chief Financial Officer/City Treasurer

The following CFO authorized capital budget amendments were processed during 2022:

From	To	Amount
RE-9544-20 Implementation of Event's Str	RE-9527-18 Events Strategy	40,000.00
FL-5440-20 PKS Additional salt supply	FL-6784-20 PKS PU trucks for arborist	2,800.00
FL-5221-19 PKS Additional Sand Sifter	FL-9642-21 "3 New Vichicles for Animal Serv/FL-9578-21 1Animal Serv Purp-Built Vehicle	3,700.00
FL-5276-21 PKS additional loader	FL-9642-21 "3 New Vichicles for Animal Serv/FL-9578-21 1Animal Serv Purp-Built Vehicle	20,800.00
FL-9627-22 Skid steers	FL-9642-21 "3 New Vichicles for Animal Serv/FL-9578-21 1Animal Serv Purp-Built Vehicle	30,000.00
FL-9573-21 Paint Liners Unit#1907,1908,1909,1910	FL-9590-21 Paint Liners Unit#2010,2011,2012,2013	3,500.00
RP-7139-20 Fire st-hatch payvement	FL-9635-22 move smart mobility/markings	70,000.00
ID-2060-19 2021 Road Rehab	ID-2047-18 2020 Road Rehab	352,000.00
ID-2113-21 2023-2026 watermain repl	ID-2046-18 2020 Watermain repl	613,000.00
EN-1958-13 corp Asset Mangmnt	FI-9595-22 finance Modernization	1,330,575.00
BS-1003-11 computer system upgrade	BS-1011-19 Service Delivery Modernization	160,862.05
ID-2047-18 2020 Rd Rehab	ID-2060-19 2021 Rd Rehab	1,020,000.00
CD-2026-17 2019 Rd Rehab	ID-2060-19 2021 Rd Rehab	280,000.00
ID-2083-19 Huntington Rd reconstr	ID-2050-19 Kirby Rd Extension	20,600,000.00
ID-2083-19 Huntington Rd reconstr	ID-2079-19 Canada Dr -america Brg	7,210,000.00
PK-6660-21 PBMP Trail observation study	PK-6373-19 Vgn Supper Trail	146,935.42
PK-6664-21 VST Signagr and wayfinding strategy	PK-6373-19 Vgn Supper Trail	217,742.28
PK-6642-21 ATMP Wheeled Sports Study	PK-6643-20 Parks & Open Space Strategic Plan	120,600.00
PK-6602-19 Vaughan Super Trail Feas	PK-6373-19 Vgn Supper Trail Devel	337,595.18
DP=9524-13 HWY 7 VMC Streetscape	DP-9543-15 Centre St Design Constr	43,303.00
FL-5141-10 Fleet Equipm Replac	FL-5534-18 PKS Addit.Small Equipm	64,587.34

From	To	Amount
DT-7079-11(Inflow and Infiltration Reduction Study)	EV-2088-16/EV-7084-22	257,500.00
EV-2120-19Sediment Discharge Infrastructure System Improvements	EV-7084-22Additional Storage for CCTV	51,500.00
EV-2542-20 SCADA, weather, AVL, traffic stations at JOC	EV-7084-22Additional Storage for CCTV	24,260.37
EV-2536-20Smart Hydrant	WW-2537-17COV Distribution Watermain Condition Assessment	8,237.43
EV-2537-20Condition Assessment – Large Diameter Valves	EV-2538-20Relocation of West Bulk Water Station	99,733.32
WW-2536-17Bulk Water Stations	EV-2538-20Relocation of West Bulk Water Station	46,799.39
WW-2537-17COV Distribution Watermain Condition Assessment	EV-2538-20Relocation of West Bulk Water Station	44,452.59
EV-2539-20 North Rivermede Pond (Pond 18)	EV-7085-22 Stormwater Rate Study	100,000.00
EV-2539-20 North Rivermede Pond (Pond 18)	EV-2546-20 Rehabilitation of Stormwater P	51,279.00
EV-2540-20 Wildberry Pond (Pond 72B)	EV-2546-20 Rehabilitation of Stormwater P	2,595,638.00
EV-2541-20 Sunview Pond (Pond 72A)	EV-2546-20 Rehabilitation of Stormwater P	1,584,136.00
EV-2543-20 2020 Pond Management	EV-2546-20 Rehabilitation of Stormwater P	515,000.00
EV-2544-20 Stormwater Pond cleanout - Wes	EV-2546-20 Rehabilitation of Stormwater P	961,665.00
EV-7082-21 Infrastructure Improvement Pr	EV-7091-22 WasteWater Infrastructure Impr	166,667.00
EV-7082-21 Infrastructure Improvement Pr	EV-7090-22 Stormwater Infrustructure Improvements	166,667.00
BU-9571-20 Growth Management Strategy	BS-1006-15 Zoning By-Law Review	165,045.00
IM-7212-19 Bass pro Mills Env Ass Study	DT-7112-14 Kirby Rd Impl Munic class Study	80,000.00
FL-5533-18 City Hall Parking Shuttle	FL-9572-21 Replace Unit #1876 PU	51,500.00
BF-8869-22 Sports Willage Skating Trail	BF-8657-21 GWCC rink Constr	197,879.00
FL-9587-21 PFHO-Replace Unit#8065	FL-9586-21 PFHO Replace Unit#8050(renamed: replace 4 units w/narrow)	120,372.00
FL-9588-21 PFHO-Replace Unit#8057	FL-9586-21 PFHO Replace Unit#8050(renamed: replace 4 units w/narrow)	120,372.00

From	To	Amount
FL-9589-21 PFHO-Replace Unit#8055	FL-9586-21 PFHO Replace Unit#8050(renamed: replace 4 units w/narrow)	120,372.00
FL-5582-21 Replace #1799 trailer asphalt	FL-9586-21 PFHO Replace Unit#8050(renamed: replace 4 units w/narrow)	28,840.02
FL-9594-21 Replace#2314 Trailer Asphalt	FL-9586-21 PFHO Replace Unit#8050(renamed: replace 4 units w/narrow)	28,840.02
FR-3587-17 Replace 7955 Aerial 55ft	FR-3655-19 Fire Equipment Reserve	46,357.86
FR-3637-18 Replace Aerial 17m-7967	FR-3655-19 Fire Equipment Reserve	56,798.21
FL-9627-22 Skid steers	FL-9642-21 New Vehicles for Animal Ser FL-9578-21 Animal Serv Purpose-built	32,000.00
BF-8869-22 Community Centre Refrigeration Replacements	BF-8626-21 Community Centre Refrigeration Replacements	390,000.00