

## CITY OF VAUGHAN

### **EXTRACT FROM COUNCIL MEETING MINUTES OF DECEMBER 13, 2022**

Item 8, Report No. 46, of the Committee of the Whole, which was adopted, as amended, by the Council of the City of Vaughan on December 13, 2022, as follows:

***By approving that the appointment for Tourism Vaughan Corporation Board of Directors be amended as follows:***

***By approving that the Committee's decision be amended that the following Members of Council be appointed to the Tourism Vaughan Corporation Board of Directors:***

***Regional Councillor Rosati (Chair);  
Regional Councillor Racco (Vice- Chair); and  
Councillor Martow.***

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#### **8. APPOINTMENT OF TOURISM VAUGHAN CORPORATION BOARD OF DIRECTORS FOR 2022-2026 TERM**

**The Committee of the Whole recommends:**

- 1. That the Recommendations 2 and 3 contained in the following report of the City Manager, dated December 12, 2022, be approved; and**
- 2. That Regional Councillor Rosati (Chair), Regional Councillor Ferri (Vice-Chair), and Councillor Martow be appointed to the Tourism Vaughan Corporation Board of Directors.**

#### **Recommendations**

- 1. THAT Council appoint three members of Council to the Tourism Vaughan Corporation Board of Directors for the 2022-2026 term, and assign the role of Chair and Vice-Chair respectively to two of the three members;**
- 2. THAT recruitment be initiated for applications to the Tourism Vaughan Advisory Committee, made up of up to 12 tourism industry stakeholders from a range of sectors, including, but not limited to: accommodations, meetings and conferences, attractions and retail, festivals and events, food and beverage, and industry support organizations; and**
- 3. THAT the initial three-member, Council-appointed Tourism Vaughan Corporation Board of Directors be authorized to appoint an additional two Board members, from among the tourism-sector business owner/employee representatives of the yet-to-be-established Tourism Vaughan Advisory Committee, to also serve alongside on the Tourism Vaughan Corporation Board of Directors for the 2022-2026 term.**

## Committee of the Whole (2) Report

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**DATE:** Monday, December 12, 2022      **WARD(S):** ALL

**TITLE: APPOINTMENT OF TOURISM VAUGHAN CORPORATION  
BOARD OF DIRECTORS FOR 2022-2026 TERM**

**FROM:**

Wendy Law, Deputy City Manager, Legal and Administrative Services & City Solicitor  
Nick Spensieri, City Manager

**ACTION:** DECISION

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**Purpose**

The Economic Development department and Tourism Vaughan Corporation are seeking a decision from Council to appoint three (3) members of Council to the Tourism Vaughan Corporation (TVC) Board of Directors for the 2022-26 term. Also, 2022-26 TVC Board will include two (2) members from the tourism-sector business as owner/employee industry representatives. This report recommends that the industry representatives be chosen by the three (3) members of Council on the Board, from the yet-to-be-established Tourism Vaughan Advisory Committee, and seeks Council approval for this process.

## **Report Highlights**

- On March 22, 2022, Council directed that the Board of Directors for the Tourism Vaughan Corporation be comprised of five members for the 2022-2026 Term of Council: three Councillors from TVC's Voting Member (Vaughan City Council) and two industry representatives chosen from the Tourism Vaughan Advisory Committee (TVAC)
- On October 20, 2021, Council approved the establishment of the TVAC made up of up to twelve (12) tourism industry stakeholders with the primary role of providing expertise and recommendations to the TVC Board of Directors
- A new call for applications to the TVAC will be initiated upon approval of the recommendations in this report by Council, with a short list of suitable candidates to be presented to the initial three (3) members of Council on the TVC Board for consideration and approval at its first meeting of the term in February 2023
- The TVC Board of Directors will meet quarterly thereafter

## **Recommendations**

1. THAT Council appoint three members of Council to the Tourism Vaughan Corporation Board of Directors for the 2022-2026 term, and assign the role of Chair and Vice-Chair respectively to two of the three members;
2. THAT recruitment be initiated for applications to the Tourism Vaughan Advisory Committee, made up of up to 12 tourism industry stakeholders from a range of sectors, including, but not limited to: accommodations, meetings and conferences, attractions and retail, festivals and events, food and beverage, and industry support organizations; and
3. THAT the initial three-member, Council-appointed Tourism Vaughan Corporation Board of Directors be authorized to appoint an additional two Board members, from among the tourism-sector business owner/employee representatives of the yet-to-be-established Tourism Vaughan Advisory Committee, to also serve alongside on the Tourism Vaughan Corporation Board of Directors for the 2022-2026 term.

## **Background**

The Tourism Vaughan Corporation (TVC) is Vaughan's destination development and marketing organization with the vision to develop and promote Vaughan as a premier overnight destination for leisure, sport and business visitors. To achieve these goals, the TVC's plan and budget utilize 50% of the revenues generated by the Vaughan Municipal Accommodation Tax (MAT) pursuant to By-law 029-2019.

The TVC began operations in Q4 of 2019.

***The Council-approved Vaughan Destination Master Plan (VDMP) lays out a comprehensive plan for the development of Vaughan’s tourism-related industry cluster.***

On October 20, 2021, the VDMP was approved by Council. TVC and the TVC Board of Directors is mandated by the voting member (Vaughan City Council) to implement the approved Vaughan Destination Master Plan (VDMP). The VDMP guides the strategic focus of the TVC and identifies five strategic priorities:

1. Governance and city policy framework;
2. Product development;
3. Partnerships;
4. Marketing & communications; and
5. Research and data analysis.

***The TVC Board of Directors will be supported by an appointed Tourism Vaughan Advisory Committee (TVAC), recruited from the local tourism industry.***

On October 20, 2021, Council approved the establishment of a Tourism Vaughan Advisory Committee (TVAC) made up of up to 12 tourism industry stakeholders from a range of sectors, including, but not limited to: accommodations, meetings and conferences, attractions and retail, festivals and events, food and beverage, and industry support organizations. The TVAC has the primary role of providing expertise and recommendations to the TVC Board of Directors.

The term of the previous TVAC members concluded in alignment with the end of the previous term of the TVC Board of Directors in October 2022. The new term for the TVAC will similarly coincide with the term of the TVC Board of Directors from February 2023 to October 2026. The proceedings of the TVAC will be governed by a set of terms of reference as per Attachment 1.

***The TVC Board of Directors will be comprised of five members for the 2022-2026 Term of Council, including two industry representatives from the TVAC.***

On March 22, 2022, Council resolved that the Board of Directors for the Tourism Vaughan Corporation be comprised of five members for the 2022-2026 Term of Council: three Councillors of TVC’s Voting Member (Vaughan City Council) and two industry representatives assigned from the TVAC.

As per TVC By-Law No. 1 and the TVC Memorandum of Agreement (MOA) between the Corporation of the City of Vaughan and the Tourism Vaughan Corporation, Council

shall appoint the required number of City Council Directors (three) to the TVC Board within 60 days after a municipal election.

### **Previous Reports/Authority**

[Committee of the Whole \(2\) Report – Tourism Vaughan Action Plan – 2022 \(March 8, 2022\)](#)

[Committee of the Whole \(2\) Report – Vaughan Destination Master Plan \(October 13, 2021\)](#)

[Committee of the Whole \(2\) Report – Tourism Vaughan Governance Review \(October 13, 2021\)](#)

[TVC By-Law No. 1](#)

[TVC Memorandum of Agreement \(MOA\)](#)

[City of Vaughan By-Law 029-2019 – Municipal Accommodation Tax](#)

### **Analysis and Options**

In order to ensure continuity in the governance structure of the TVC and as the sole Voting Member of the Tourism Vaughan Corporation, Council shall appoint three members of Council to the Tourism Vaughan Corporation (TVC) Board of Directors for the 2022-2026 term.

During the previous term of the TVC Board, these positions were held as follows:

1. Chair, Regional Councillor Gino Rosati
2. Vice-Chair, Regional Councillor Mario Ferri
3. Director, Ward 4 Councillor Sandra Yeung Racco

***Council shall appoint the Chair and Vice-Chair of the Board from the TVC Board of Directors.***

The Chair of the Board shall, when present, preside at all Member's meetings and meetings of the Board of Directors. The Chair of the Board of Directors with the Secretary or other officer appointed by the Board of Directors for the purpose, shall sign all by-laws. The Chair of the Board shall perform such other duties as may from time to time be determined by the Voting Member. During the absence or inability of the Chair of the Board, the Chair of the Board's powers and duties may be exercised by the Vice-

Chair of the Board, or such other Director as the Voting Member may from time to time appoint for the purpose and if the Vice-Chair of the Board or such other Director shall exercise any such duty or power, the absence or inability of the Chair of the Board shall be presumed with reference thereto.

***Council approval is needed to authorize the initial 3 members of the TVC Board to appoint an additional two Board members from the TVAC.***

Council approval is needed for the initial three-member, Council-appointed Tourism Vaughan Corporation Board of Directors to be authorized to appoint an additional two Board members, from among the tourism-sector business owner/employee representatives of the yet-to-be-established Tourism Vaughan Advisory Committee, to also serve alongside on the Tourism Vaughan Corporation Board of Directors for the 2022-2026 term.

Staff will initiate recruitment for applications to the TVAC through the City Clerk's Office upon approval of the recommendations in this report by Council. A short list of suitable candidates will be presented to the Board for consideration and approval at its first meeting of the term in February 2023.

The TVC Board of Directors will meet quarterly thereafter.

### **Financial Impact**

None.

### **Broader Regional Impacts/Considerations**

Vaughan is home to key regional tourism and visitor assets, including Canada's Wonderland, the McMichael Canadian Art Gallery, and Vaughan Mills. The City also hosts a dense cluster of the Region's accommodations.

As per the Tourism Vaughan governance review in October 2021, the City's support outlined in this report are in line with best practices in governance in the Municipal Services Corporation model of DMO management, allowing the City's stakeholders to play a key advisory role in developing the local and regional economy.

Through the appointment of members of the TVAC to the TVC Board of Directors, local and regional stakeholders will have a formal method to provide recommendations on the local industry's development.

## **Conclusion**

Adoption of the recommendations of this report will ensure continuity in the governance structure of the Tourism Vaughan Corporation. The policies, procedures and terms of reference presented are grounded in succession planning purposes to ensure consistency in governance, leadership, management, and operations of the TVC as adopted by Council.

**For more information**, please contact: Don De Los Santos, Manager, Economic Services, ext. 8874.

## **Attachment**

1. Draft TVAC Terms of Reference, December 12, 2022

## **Prepared by**

Don De Los Santos, Manager, Economic Services, ext. 8874  
Raphael Costa, Director, Economic Development, ext. 8891

## **Approved by**



Wendy Law, Deputy City Manager  
Administrative Services & City Solicitor

## **Reviewed by**



Nick Spensieri, City Manager

## Tourism Vaughan Advisory Committee

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### TERMS OF REFERENCE

#### **Mandate / Objectives**

Tourism Vaughan's Advisory Committee's (TVAC) mandate is to provide the Tourism Vaughan Corporation Board of Directors ("the Board") with guidance and expertise related to the development and implementation of the Vaughan Destination Master Plan and subsequent Business Plans in accordance with these Terms of Reference.

***Vaughan is transformative, ambitious, and purpose-driven, with York Region's largest economy and one of Canada's fastest-growing cities.***

Vaughan is one of Canada's fastest-growing cities, with a population of more than 340,000 that is projected to grow to 570,000 by 2051. Employment is expected to keep pace with population growth, increasing from 236,000 jobs in 2021 to over 350,000 jobs by 2051.

***Vaughan is home to Canada's Wonderland, Canada's largest theme park, and Vaughan Mills, one of Canada's largest indoor shopping complexes.***

Many internationally recognized corporations have located their head office in Vaughan, including Adidas Canada, Recipe Unlimited, and many others. Located just outside the south border of Vaughan in the north end of Toronto, is the main campus of York University, Canada's third-largest university by student body. Due to the many leisure attractions in Vaughan, Food and Accommodation, and Retail services make up a large portion of the workforce; however, Vaughan has realized substantial economic expansion in recent years.

The TVAC shall:

- Provide advice on the promotion of tourism in the City of Vaughan in order to meet the Board's strategic tourism objectives.
- Undertake research and investigations into the thoughts and opinions of industry participants.
- Support Tourism Vaughan in its public engagement initiatives.
- Communicate and help identify opportunities that Tourism Vaughan should actively support and service
- Participate in the co-development of potential initiatives.

#### **Principles**

To ensure that the Committee operates effectively and fulfills its role in supporting the Board, it will be governed by the following set of principles:

- **Impartiality:** the Committee will formulate its advice in an impartial, objective, and fair manner.
- **Consensus-based:** the Committee will strive for and provide its consensus-based views to the Board, taking into consideration a diversity of viewpoints and rooted in careful and comprehensive consideration of the input from all Committee Members.
- **Timeliness:** the Committee will provide its input within the time frames required..

#### **Authorization**

The Committee shall not have the power to act for or on behalf of the Corporation or the Board or otherwise commit or bind the Corporation or the Board to any course of action.

The Committee shall only have the power to make recommendations to the Board related to the development of strategic marketing and business development plans in accordance with these Terms of

Reference.

### **Appointment Process**

The appointment of Committee Members shall be held as soon as possible after the municipal election. The principles of equity and accommodation for all applicants shall be adopted and implemented by enforcing application deadlines, eligibility requirements, selection criteria and procedures for all applicants.

The appointment process for Committee Members may include an advertisement placed by the TVC in a community newspaper and/or the TVC website. The advertisement may include the following information:

- Mandate of the Committee
- Frequency, time and location of meetings
- Expectations of Members
- Policies that guide selection process or the operation of the Committee
- Anticipated time commitment
- Date, time and location of information session that will be held for interested applicants to attend
- A request that the applicant provide a letter outlining how their qualifications, specific skills, interests and background are relevant to the Committee

Application forms shall be made available at the registered office of the TVC and on the TVC website.

At the time of filing an application, applicants must identify and disclose any actual or potential conflicts of interest they may have. Disclosure of potential conflicts does not mean that an applicant is automatically ineligible for an appointment, but the Board may assess potential conflicts in its determination of whether the applicant should be considered further.

All applications will be sent to the TVC to be processed. Only applications received by the published deadline will be considered by the Board. In cases where there are insufficient applications from qualified and eligible applicants, the Board may extend the deadline for applications and public notice of any extension to the deadline shall be given.

Interviews may be conducted at the discretion of the Board.

The Municipal Freedom of Information and Protection of Privacy Act (MFIPPA) imposes confidentiality duties and obligations on the Board to refrain from disclosing personal information. In furtherance of those duties and obligations, the following procedures are provided: Only Board members shall be provided with copies of applications. The Board may not copy, disclose or otherwise disseminate information contained in any confidential lists of applicants, or in any applications, confidential reports, or other information received

### **Term**

The term of this committee shall be from Jan 2023 – June 2026.

### **Membership**

The Board may appoint a maximum of twelve (12) Committee Members, who represent tourism stakeholders from a range of sectors, including, but not limited to:

- Representative(s) Hotel/Motel Accommodations
- Representative(s) Short-Term Rental Accommodations
- Representative(s) Meetings and Conferences
- Representative(s) Attractions and Retail
- Representative(s) Festivals and Events
- Representative(s) Food and Beverage

- Non-Governmental Industry Support Organizations

Support may be provided to the TVAC by staff from City departments including, but not limited to, Economic Development, Finance, Legal, Corporate and Strategic Communications, and Clerks departments. Required duties will include advisory support and meeting organization and governance support.

TVC Board members are ex officio members of the Committee and, in that capacity, have same rights as other Committee members.

By accepting to serve on the Committee, each Committee Member agrees to be bound by all aspects of these Terms of Reference.

Committee Members or approved alternates (please see below) are expected to:

- attend all scheduled and special committee meetings, sending regrets otherwise.
- understand their role and expectations, including relevant policies.
- follow the agenda and stay focused on the topic at hand.
- understand and follow the mandate of the Committee, including its relationship to the TVC.
- understand and respect the role and expectations of all participants.
- if neither the Chair nor the Vice-Chair is present within the first ten minutes of a Committee meeting, the Committee Members present shall appoint, by consensus, another Committee Member as Acting Chair, who will preside for the duration of the meeting.
- participate as a voting Member, asking questions, and seeking clarification through the Chair.
- undertake work necessary to implement the Board-approved business development and marketing plan, or work as assigned by the Board, including reading agendas, doing research, etc.
- develop and maintain a climate where mutual support, trust, respect, courtesy, teamwork, creativity and are valued.
- maintain a high degree of professionalism.
- respect the individual worth and dignity of other committee Members and, at all times, work together to achieve a common vision for the community, utilizing the diverse knowledge, expertise and talents of all Committee Members to optimal advantage.
- challenge ideas and not people, creating a climate where it is okay to disagree.
- communicate directly, concisely and honestly, listening without interruption, and be open-minded, allowing a variety of opinions to be heard.
- work effectively with the administration.
- refrain from criticizing individual Committee Members or staff in a way that casts aspersions on their professional competency and credibility.
- respect that resolutions made shall reflect the majority view of the Committee.
- respect that decisions of the Board are final and accurately communicate the decisions of the Board even if they disagree with the recommendation of the Committee.
- Committee Members shall respect the confidentiality of sensitive information known due to service on the Committee.
- attend any training session for Committee Members.

A Committee Member may in writing request that an alternate be approved who can attend Committee meetings on behalf of the Committee Member. Committee Member alternates are subject to Board approval.

By accepting to serve as an approved alternate, each approved alternate agrees to be bound by all aspects of these Terms of Reference.

An approved alternate cannot participate as a Committee Member if their respective appointed Committee Member is present at a meeting.

Only appointed Committee Members or their approved alternate can vote on matters considered by the Committee. All Committee Members and approved alternates are subject to the [Code of Ethical Conduct for Members of Council and Local Boards](#) (PDF).

The Board may adopt additional policies pertaining to the governance and operations of the Committee.

A Committee Member or approved alternate may be removed by the Board at any time for non-compliance with applicable policies, procedures and any aspect of these Terms of Reference.

### **Selection of two (2) Committee Members to serve on the TVC Board**

Prospective applicants applying to serve on the Committee will also be asked to indicate their interest in additionally serving on the TVC Board. Upon appointment to the TVAC, two (2) of the newly appointed Committee Members, from among those who indicated interest in serving on the TVC Board, will be selected by the representatives of the voting member of the TVC Board and appointed to hold a seat as added TVC Board members. In order for a Committee Member to be considered for selection to serve on the TVC Board, the Committee member must be an active industry representative currently employed by or an owner of a tourism-sector business located within the City of Vaughan:

- Representative(s) Hotel/Motel Accommodations
- Representative(s) Short-Term Rental Accommodations
- Representative(s) Meetings and Conferences
- Representative(s) Attractions and Retail
- Representative(s) Festivals and Events
- Representative(s) Food and Beverage

This will increase the composition of the TVC Board from three (3) Board members to five (5) Board members.

### **Role of Chair**

The Chair and Vice-Chair shall be elected by the Committee to a one (1) year term at the first regular meeting. The Chair and Vice-Chair may be re-elected for two (2) additional consecutive one (1) year terms, for a total of three (3) consecutive years.

If the Chair and/or Vice-Chair have reached their term limit for holding such office as outlined above and no other Member wishes to stand for office, the Board has the authority to extend the term limit for the current Chair and/or Vice-Chair on an annual basis.

The *CHAIR* shall:

- Preside at all meetings of the Committee and preserve order among the Committee Members and other active participants.
- Be responsible for the overall administration of the affairs of the Committee.
- Rule on any points of order.
- Undertake any necessary work, including special projects and research, between meetings.
- Be the point of contact with the Board.
- Lead the preparation of the annual report submission/presentation to the Board.
- Recognize workload limitations of the advisory committee.
- Attend any training session offered by the TVC.
- Coordinate approval by the Board to engage staff resources (from the City) for the purposes of providing advisory or technical support specific to the mandate and activities of the Committee.

The *VICE CHAIR* shall:

- Assume all duties of the Chair if the Chair is not present within the first ten (10) minutes of a meeting.
- Attend any training session offered by the TVC.

Each of the Chair and the Vice-Chair is entitled to all rights of a Committee Member, including voting,

### **Role of Staff**

Staff has three (3) principle functions in regard to the Committee: secretariat role, policy advice role and supporting staff role. Where staff has a role, they shall follow the direction of the Board in undertaking any variation to the following functions:

#### **SECRETARIAT:**

- Prepare agendas, including relevant materials.
- Electronically distribute agendas in accordance with Section 20 (Notice of Meetings), to all Committee Members, approved alternates, and appointed staff.
- Arrange for or set up meeting areas, giving consideration to the nature of the matters to be discussed, any audio-visual requirements, attendance by the public and ensuring accessibility for all (Members to identify needs).
- Arrange for attendance of invited guests at meetings, in conjunction with the Chair.

#### **During Meetings:**

- Record when the meeting started and adjourned.
- Record the Committee Members present and absent.
- Record the approved alternates present.
- Determine if quorum is met.
- Take minutes, record a summary of the discussion for each item, actions to be taken and recommendations, including the names of the movers of motions.
- Review and correct any errors in the minutes of previous meetings.
- Offer procedural advice to the Chair and the Committee Members.

#### **After Meetings:**

- Finalize minutes for distribution.
- Electronically distribute draft minutes to all Committee Members, approved alternates who were present and staff, as required.
- Co-ordinate with the Chair regarding any additional work requested by the Board.
- Liaise with the TVC in instances where there are questions of procedure or administrative process.
- Maintain Committee and sub-committee minutes, reports and correspondence
- Ensure any correspondence, comments from the Committee and the Board and resolutions are followed up by the Committee in a timely manner

#### **POLICY ADVISOR:**

Staff, in the capacity of a policy advisor, may offer policy advice in a non-voting capacity on matters within the purview of the Committee.

#### **SUPPORT STAFF:**

Support staff may attend meetings of the Committee, as necessary, relevant to their area of expertise to provide information and/or advice. The role of staff is to act as a resource to the Committee on a project by project basis and not to do the work of the Committee unless assigned to do so by the Board.

Staff acting in any capacity shall not vote on any matter before the Committee. Advisory comments received from any staff resource are to be considered by the Committee for information purposes only and do not reflect the opinions of the City or TVC. Staff shall not act in the capacity of a Committee Member at any time,

including participating in the deliberation of matters before the Committee or drafting/recording findings for the purposes of reporting to the Board.

### **Meetings**

The proceedings of the Committee shall be governed by the City's Procedural By-law (7-2011) and By-law No.1, governing the TVC.

After the first meeting, the Committee shall meet quarterly thereafter (with the exception of July and August), and as required, to maintain the objectives of the Committee.

The Chair may call a special meeting of the Committee to address an urgent matter. Meetings shall be conducted in person, or by other means of communication that permit all persons participating to communicate with each other simultaneously. Meetings shall be held at a location within the City of Vaughan.

Meetings are to be open to the public.

### **Quorum**

A quorum of the Committee Members shall be a majority of the Committee Members. Approved alternates shall be counted for the purposes of quorum.

If no quorum is present thirty (30) minutes after the time appointed for a meeting of the Committee, the Secretary shall record the names of the Committee Members and approved alternates present and the meeting will stand adjourned.

### **Absenteeism and Vacancy**

If an appointed Committee Member is absent from three (3) consecutive scheduled meetings, or in the opinion of the Committee if any Committee Member's absenteeism jeopardizes the objectives of the Committee, the Committee may request the Board to appoint a replacement Committee Member. For the purposes of this provision, attendance by an approved alternate shall not be considered to be attendance by a Committee Member.

The position of a Committee Member or of an approved alternate becomes vacant if the Committee Member or approved alternate (as the case may be):

- Dies; or
- Resigns by written notice to the Board; or
- Is removed by the Board for their position.

If the position of a Committee Member becomes vacant, the position of their approved alternate shall also be deemed to have become vacant.

In the event of a vacancy in the position of Committee Member, the Board may appoint an individual for the Committee Member's unexpired term.

If a Committee Member and their approved alternate are unable to attend a meeting, they should inform the Chair and the Secretary as soon as possible to confirm quorum requirements.

### **Remuneration and Expenditures**

Committee Members will participate on a pro bono basis without remuneration and no Committee Member shall directly or indirectly receive any remuneration, compensation or profit from occupying a position on the Committee.

Expenditures for any business-related expenses must be approved by the Board prior to any business-related expense being incurred. Business-related expenditures that do not have Board approval will not be reimbursed.

### **Conflict of Interest**

An appointed Committee Member who has a direct or indirect pecuniary interest in a matter under consideration shall disclose the general nature of such interest to the Committee and it shall be recorded in the meeting minutes by the Secretary.

### **Notice of Meetings**

A minimum of ten (10) days' notice of any meeting of the Committee shall be provided to the Board, Committee Members, appointed industry liaisons and staff, as required.

The transmittal of an agenda for a Committee meeting by email will be deemed as notice of that meeting.

Subject to the following paragraph, the TVC shall provide a minimum of seven (7) days' notice of any meeting of the Committee to the public.

Notice of a special meeting called by the Chair to address an urgent matter shall be delivered by telephone or transmitted by email to each Committee Member and appointed industry liaisons and staff not less than twenty-four (24) hours before the meeting is to take place. The TVC shall provide notice of any such meeting of the Committee to the public as soon as is practical. Posting of an agenda to a website utilized by the TVC shall be deemed notice of that meeting to the public.

### **Agendas**

The following components may be included in agendas:

- Confirmation of Agenda
- Declarations of Pecuniary Interest
- Approval of Minutes
- Correspondence Received
- Agenda Items
- Sub-Committee Reports (if applicable)
- Deputations and Presentations
- Other Business
- Next Scheduled Meeting
- Adjournment of Meeting

### **Transparency**

Recognizing the importance of keeping the public informed with respect to the Committee's purpose, membership, and activities, these Terms of Reference and Committee Members' names may be made public. Furthermore, meeting agendas and a summary of the outcomes of these meetings may also be posted publicly.

### **Amendment I Expansion of Terms of Reference**

Only the Board can initiate any amendment and/or expansion of the Terms of Reference.

DRAFT