

CITY OF VAUGHAN

EXTRACT FROM COUNCIL MEETING MINUTES OF SEPTEMBER 28, 2022

Item 1, Report No. 36, of the Committee of the Whole, which was adopted without amendment by the Council of the City of Vaughan on September 28, 2022.

1. 2022 MID-YEAR FISCAL HEALTH REPORT

The Committee of the Whole recommends approval of the recommendation contained in the report of the Deputy City Manager, Corporate Services, City Treasurer and Chief Financial Officer, dated September 20, 2022:

Recommendation

1. That the 2022 Mid-Year Fiscal Health Report as of June 30, 2022, be received.

Committee of the Whole (2) Report

DATE: Tuesday, September 20, 2022

WARD(S) ALL

TITLE: 2022 MID-YEAR FISCAL HEALTH REPORT

FROM:

Michael Coroneos, Deputy City Manager, Corporate Services, City Treasurer and Chief Financial Officer

ACTION: FOR INFORMATION

Purpose

To report on the City's fiscal health for the year-to-date period ending June 30, 2022.

Report Highlights

- The City's property tax supported operations ended the second quarter in a favourable position of \$5.8 million (Table 1).
- Combined, the rate supported operations for the second quarter ended in a favourable position of \$4.1 million (Table 1).
- In the first six months of the year, capital expenditures were \$69.2 million (Table 2).
- In the first six months of the year, 29 capital projects were closed and \$40.1 million returned to various originating reserves and reserve funds.

Recommendation

1. That the 2022 Mid-Year Fiscal Health Report as of June 30, 2022, be received.

Background

The Mid-Year Fiscal Health Report provides a snapshot of the City's overall financial health for the first six months of the year and indicates areas requiring further monitoring and corrective actions.

The Report summarizes actual city operating, capital, water, wastewater, and stormwater results as of June 30, 2022, relative to approved budgets and on the same basis as the budget. The full amortization of tangible capital assets and post-retirement benefits are excluded from this report, while transfers to and from reserves, and net debenture financing requirements are included.

Previous Reports/Authority

[2021 Year-End Fiscal Health Report – December 31, 2021](#)

Analysis and Options

Executive Summary

The City's mid-year results for the property tax-supported operating budget and rate-supported operations are summarized in Table 1.

The City's property tax-supported operations ended the second quarter in a favorable position of \$5.8 million. Higher fees and service charges contributed \$18.4 million towards the favorable variance, offset by higher than budgeted reserve contributions of \$12.6 million for Building Standards and Development Application fees. Other variance drivers include higher than budgeted Alectra dividend payments, and lower reserve draws due to strong revenue collections. There were also savings in labour costs and program expenditures.

Combined, the water, wastewater and stormwater rate-supported operations ended the second quarter with higher water and wastewater sales, and unanticipated revenue recovery from stormwater spills and clean-ups, offset by higher water purchases from York Region. Lower spending is mainly attributed to savings in labour costs, lower than budgeted water meter installations, as well as, lower than budgeted contract spending.

Overall, the rate-supported operations ended the second quarter with no contributions to reserves. However, these reserve funds remain necessary for future infrastructure replacements as these assets near the end of their useful life. Therefore, contributions to reserves will be made at year-end based on actual surpluses, if any.

The City's Capital Budget mid-year results are summarized in Table 2.

The 2022 approved Capital Budget included \$271.8 million in capital projects. As of June 30, 2022, after all post-budget capital amendments, there were 624 open capital projects with \$752.6 million of available budget remaining.

Operating Results – as of June 30, 2022

Table 1			
\$ million	Budget	Actual	Variance
Property Tax Based Budget			
Revenues	271.9	286.6	14.6
Expenditures	170.5	179.3	(8.8)
Net Position	\$ 101.4	\$ 107.2	\$ 5.8
Water Rate Based Budget			
Revenues	31.4	34.2	2.8
Expenditures	29.1	30.9	(1.8)
Net Position	\$ 2.3	\$ 3.3	\$ 1.0
Wastewater Rate Based Budget			
Revenues	40.2	44.4	4.2
Expenditures	39.1	41.3	(2.2)
Net Position	\$ 1.1	\$ 3.1	\$ 2.0
Stormwater Charge Based Budget			
Revenues	8.7	8.8	0.1
Expenditures	4.3	3.4	0.9
Net Position	\$ 4.4	\$ 5.4	\$ 1.0
Note - numbers may not add due to rounding			

Capital Results – as of June 30, 2022

Table 2						
Managing Portfolio \$ million	Total Projects	2022	Life-to-Date			
		YTD Actual	Total Budget	Total Actual	Total Variance	% Spent
Open projects	624	\$ 69.2	\$ 1,349.9	\$ 597.3	\$ 752.6	44%
In-Year Closed projects	29	\$ -	\$ 47.7	\$ 7.6	\$ 40.1	16%
TOTAL	653	\$ 69.2	\$ 1,397.6	\$ 604.9	\$ 792.7	43%
Note - numbers may not add due to rounding						

DISCUSSION

Operating Budget Results

Total City revenues at mid-year were \$286.6 million or 5.4% higher than budgeted.

Table 3						
	Total Operating		Variance			
\$ million	Budget \$	Actual \$	Operating (non-COVID) \$	COVID-19 \$	Total	
					\$	%
Fees and Charges Revenue	23.8	42.2	18.0	0.3	18.4	77.0%
Corporate Revenues	14.3	17.9	2.5	1.1	3.6	24.9%
Reserve Transfers	13.4	6.7	(6.7)	-	(6.7)	(50.2%)
Taxation	220.4	219.8	(0.6)	-	(0.6)	(0.3%)
Total Revenues	\$ 271.9	\$ 286.6	\$ 13.1	\$ 1.5	\$ 14.6	5.4%
Note - numbers may not add due to rounding						

Operating Revenue Variances:

Fees and Charges Revenue – favourable variance of \$18.4 million consists of:

Non-COVID-19 (favourable variance of \$18.0 million):

- Higher fee collection in Building Standards (BSD) and Development Planning of \$18 million; partially offset by:
 - Lower transfers from reserves in Building Standards and Development Engineering (\$5.0 million)

COVID-19 (favourable variance of \$0.3 million):

- Gradual recovery of revenues of \$1.1 million mainly in Recreation, offset by \$0.8 million lower collections in By-Law & Compliance, Licensing & Permit Services.

Corporate Revenues – favourable variance of \$3.6 million consists of:

Non-COVID-19 (favourable variance of \$2.5 million):

- Fourth Quarter 2021 dividend from Alectra, declared in 2022, is higher by \$3.0 million, reflecting better than planned results for the utility company in 2021.
- Higher MAT revenue collections due to gradual recovery in occupancy rates (\$0.2 million).
- Lower investment income due to higher transfers to reserves resulting from interest rate increases (\$1.1 million).

COVID-19 (favourable variance of \$1.1 million):

- Recovery of \$0.2 million from York Region for costs associated with vaccination clinics, and revenue losses.

- Higher fines & penalties \$0.9 million due to increased deferral of tax payments.

Reserve and Other Transfers – unfavourable variance of \$6.7 million consists of:

Non-COVID-19 (unfavourable variance of \$6.7 million):

- Lower transfers from reserves in Building Standards and Development Engineering (\$5.0 million, as mentioned above), offset by higher insurance draw required (\$0.2 million)
- Lower than budgeted labour recovery from capital projects due to personnel vacancies (\$0.9 million).

Taxation – unfavourable variance of \$0.6 million consists of:

Non-COVID-19 (unfavourable variance of \$0.6 million):

- Adjustment for taxation due to lower assessment growth in 2021.

Total City expenditures at mid-year were \$179.3 million or 5.2% higher than budgeted.

Table 4						
\$ million	Total Operating		Variance			
	Budget \$	Actual \$	Operating (non-COVID) \$	COVID-19 \$	Total	
					\$	%
Departmental	147.4	152.7	(4.1)	(1.2)	\$ (5.2)	(3.6%)
Reserve Contrib. & Corp. Exp.	15.1	19.2	(3.0)	(1.1)	\$ (4.1)	(27.4%)
Long Term Debt	3.0	2.4	0.6	0.0	\$ 0.6	20.2%
Contingency	0.0	0.1	(0.1)	0.0	\$ (0.1)	-
Capital from Taxation	5.0	5.0	0.0	0.0	\$ -	-
Total Expenditures	\$ 170.5	\$ 179.3	\$ (6.5)	\$ (2.3)	\$ (8.8)	(5.2%)
Note - numbers may not add due to rounding						

Operating Expenditure Variances:

Departmental – unfavourable variance of \$5.2 million consists of:

Non-COVID-19 (unfavourable variance of \$4.1 million):

- Higher transfers to reserves in Building Standards (\$9.1 million), Development Engineering (\$3.1 million) and Insurance (\$0.2 million).
- Savings in labour costs of \$2.4 million due to gapping.
- Savings of \$2.7 million due to lower than budgeted non-labour expenditures, primarily in contractor materials, supplies, and repairs.

COVID-19 (unfavourable variance of \$1.2 million):

- Sooner than anticipated recovery in labour (\$1.0 million) and non-labour (\$0.2 million) program costs in Recreation as a result of an increase in program registrations.

Reserve Contributions & Corporate Expenses – unfavourable variance of \$4.1 million consists of:

Non-COVID-19 (unfavourable variance of \$3.0 million):

- Labour gapping budgeted in Corporate but realized in departments (\$3.2 million), offset by lower repayment of taxes due to reassessments from MPAC of \$1 million.
- Higher contributions to reserve due to higher collections of \$0.2 million from the Municipal Accommodation Tax.
- Under-spending in various other expenditures of \$0.4 million.

COVID-19 (unfavourable variance of \$1.1 million):

- Un-budgeted costs of vaccination clinics of \$0.2 million (recovered from York Region as reflected in revenues); and
- COVID-19 expenses (security guards, PPE, additional cleaning, overtime, etc.) of \$0.9 million.

Attachment 2 provides commentary at the Portfolio/Office level.

Operating Budget Transfers

The Chief Financial Officer/City Treasurer has the delegated authority to approve any administrative operating budget realignments between departments, provided they are fiscally neutral. A summary of these changes is incorporated into the quarterly reporting process.

In the first half of 2022, there were operating budget transfers between departments totaling \$395 thousand. The operating budget transfers primarily result from the relocation of Cultural Events from Economic Development to Recreation Services (\$204 thousand), and the transfer of one FTE from Office of Transformation Strategy to City Manager's Office (\$111 thousand).

Water, Wastewater, and Stormwater Results

Total revenues for water, wastewater and stormwater billings were \$87.4 million, or 8.8% greater than budget. Total expenses for water, wastewater and stormwater billings were \$75.6 million. This results in a net surplus of \$11.9 million.

Table 5				
\$ million	Budget	Actual	Variance	
			\$	%
Revenues				
Water	31.4	34.2	2.9	9.1%
Wastewater	40.2	44.4	4.1	10.3%
Stormwater	8.7	8.8	0.1	0.7%
Total Revenues	\$ 80.4	\$ 87.4	\$ 7.1	8.8%
Expenses				
Water	29.1	30.9	(1.8)	(6.1%)
Wastewater	39.1	41.3	(2.2)	(5.6%)
Stormwater	4.3	3.4	1.0	21.9%
Total Expenses	\$ 72.5	\$ 75.6	\$ (3.0)	(4.1%)
Net Position	\$ 7.8	\$ 11.9	\$ 4.1	51.8%
Note - numbers may not add due to rounding				

- The net sale of water/wastewater was favourable to budget by \$0.8 million. This was driven by favourable water and wastewater revenues to budget by \$7.2 million, offset by unfavourable water and treatment charges (direct cost) in the amount of \$6.4 million. The unfavourable water and treatment charges of \$6.4 million can be attributed to increased consumption (\$4.4 million) as well as higher than anticipated non-revenue water (\$2.0 million). Several initiatives, including meter replacements and the water audit, are underway to find and reduce non-revenue water.
- Water and wastewater other expenses were lower than budget by \$2.4 million. The variance was driven by lower meter installations and timing of maintenance activities and temporary vacancies.
- Stormwater other expenses were lower than budget by \$1.0 million due temporary vacancies, non-realization of debenture costs and timing of maintenance activities.

Total net favourable variance was \$11.9 million, or 51.8% higher than budgeted.

Capital Budget Results

As of June 30, 2022, there was a total of 624 open capital projects and \$752.6 million of budget remaining. Departments are projected to spend over \$287 million on capital projects in 2022. At the end of the second quarter, actual capital spending is approximately \$69.2 million. Actual spending is expected to increase as capital projects progress and full-year capital accounting entries are processed.

Table 6			
Managing Portfolio \$ million	2022 Year-to-Date		
	Total Projects	Planned Spend	YTD Actual
Infrastructure Development	317	159.8	62.0
Planning & Growth Management	68	67.9	1.4
Public Works	149	39.8	1.8
Community Services	21	5.8	1.0
Corporate Services & Chief Financial Officer	19	7.2	1.9
Office Fire & Rescue Services	32	3.6	0.1
Vaughan Public Libraries	6	1.5	0.6
Administrative Services & City Solicitor	4	1.3	0.4
Economic & Cultural Development	2	-	-
Transformation & Strategy	4	0.5	0.2
Corporate & Strategic Communications	2	-	-
Total	624	\$ 287.5	\$ 69.2
Note - numbers may not add due to rounding			

The detailed list of capital projects is included in Attachment 3.

Departments closed 29 projects in the first half of 2022, returning \$40.1 million to Reserves

The following table provides a breakdown of projects closed as of June 30, 2022.

Table 7		
Portfolio	Closed Projects	Returned to Reserve \$ million
Infrastructure Development	2	-
Planning & Growth Management	5	0.5
Public Works	14	39.5
Corporate Services & Chief Financial Officer	2	-
Office Fire & Rescue Services	6	-
Total	29	\$ 40.1

A complete list of Closed Projects can be found [online](#).

Capital Transfers Authorized by the Chief Financial Officer/City Treasurer

The Chief Financial Officer/City Treasurer has the delegated authority to approve any operating or capital realignments between departments, provided they are fiscally neutral. A summary of these changes is incorporated into the quarterly reporting process.

The following authorized capital budget amendments were processed in the first half of 2022:

Table 8		
From	To	Amount
RE-9544-20 Implementation of Event's Str	RE-9527-18 Events Strategy	40,000
FL-5440-20 PKS Additional salt supply	FL-6784-20 PKS PU trucks for arborist	2,800
FL-5221-19 PKS Additional Sand Sifter	FL-9642-21 "3 New Vichicles for Animal	3,700
FL-5276-21 PKS additional loader	FL-9642-21 "3 New Vichicles for Animal Serv/FL-9578-21 1Animal Serv Purp-Built Vehicle	20,800
FL-9627-22 Skid steers	FL-9642-21 "3 New Vichicles for Animal Serv/FL-9578-21 1Animal Serv Purp-Built Vehicle	30,000
FL-9573-21 Paint Liners Unit#1907,1908,1909,1910	FL-9590-21 Paint Liners Unit#2010,2011,2012,2013	3,500
RP-7139-20 Fire st-hatch payvement	FL-9635-22 move smart mobility/markings	70,000
ID-2060-19 2021 Road Rehab	ID-2047-18 2020 Road Rehab	352,000
ID-2113-21 2023-2026 watermain repl	ID-2046-18 2020 Watermain repl	613,000
EN-1958-13 corp Asset Mangmnt	FI-9595-22 finance Modernization	1,330,575
BS-1003-11 computer system upgrade	BS-1011-19 Service Delivery Modernization	160,862
ID-2047-18 2020 Rd Rehab	ID-2060-19 2021 Rd Rehab	1,020,000
CD-2026-17 2019 Rd Rehab	ID-2060-19 2021 Rd Rehab	280,000
ID-2083-19 Huntington Rd reconstr	ID-2050-19 Kirby Rd Extension	20,600,000
ID-2083-19 Huntington Rd reconstr	ID-2079-19 Canada Dr -america Brg	7,210,000

Continuity Schedule of Reserves and Reserve Funds

Table 9						
Reserve Balances \$ million	Opening Balance	Revenues	Expenses	Closing Balance Before Commitments	Commitments	Closing Balance After Commitments
Obligatory Reserves						
City-Wide Development Charges	491.4	103.1	87.9	506.7	389.5	117.1
Area-Specific Development Charges	15.9	3.3	0.0	19.1	17.9	1.2
Restricted Grant	32.8	0.2	-	32.9	40.8	(7.8)
Other	181.0	58.5	23.0	216.5	6.5	210.0
Sub-Total	\$ 721.1	\$ 165.0	\$ 110.9	\$ 775.2	\$ 454.7	\$ 320.6
Discretionary Reserves						
Infrastructure Development	253.7	18.4	10.9	261.1	142.1	119.0
Capital from Taxation	23.4	5.1	1.9	26.7	22.9	3.8
Corporate	18.3	0.1	-	18.4	-	18.4
Special Purpose	11.6	0.8	0.0	12.3	12.8	(0.5)
Sustainability	96.2	5.2	1.9	99.5	0.9	98.6
Sub-Total	\$ 403.1	\$ 29.6	\$ 14.7	\$ 418.0	\$ 178.7	\$ 239.3
Total	\$1,124.2	\$ 194.6	\$ 125.6	\$ 1,193.2	\$ 633.4	\$ 559.9
Note - numbers may not add due to rounding						

At mid-year, the reserve balance before commitments was \$1,193.2 million. Net reserve activity of \$633.4 million is committed against these reserves and reserve funds. After this activity is accounted for, the total reserves and reserve fund balances as of June 30, 2022, was \$559.9 million, of which \$320.6 million was for obligatory reserves and \$239.3 million was in discretionary reserves.

Total Development Charges (DCs) revenues of \$106.4 million is comprised of \$103.5 million in DC collections and \$2.9 million investment income. Collections have rebounded significantly in second quarter due to continued growth in high-rise residential and non-residential developments outside of the 2018 DC pre-payment agreements, driven also by a planned York Region DC increase and the City's semi-annual July 1 DC index increase. Compared to the same period in 2021, City-wide DC collections have increased by 33.5% or \$22 million.

The Detailed Reserve Continuity Schedule can be found [online](#).

Broader Regional Impacts/Considerations

Not applicable.

Conclusion

The report is consistent with the priorities set in the Service Excellence Strategic Initiatives under Operational Performance: Financial Sustainability.

The City's tax and rate based operating results are tracking favourably compared to the budget. However, as uncertainty to the extent of the pandemic and recovery period remains, staff are assessing the financial impact for the remainder of the year. Staff will continue to monitor the financial health of the organization, provide advice and guidance to departments, and take steps to mitigate all pressures, including utilizing funding from senior levels of government as necessary.

The Fiscal Health Report will continue to evolve to ensure it continues to provide relevant information that assists in ensuring the financial sustainability of the City. Consistent with current practices, regular updates advising of changes in the City's financial landscape will be brought forth to Council.

For more information, please contact:

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Attachments

1. City Operating – 2022 Financial Summary
2. Portfolio/Department Commentary
3. City Capital – Capital Project Listing

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Approved by



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Reviewed by



Nick Spensieri, City Manager

CITY OF VAUGHAN
2022 City Operating Budget
Fiscal Position as of June 30, 2022

REVENUE / EXPENDITURE SUMMARY

\$M	2022 ANNUAL BUDGET	As of June 30, 2022		
		YTD BUDGET	YTD ACTUAL	VARIANCE FAV (UNFAV.)
REVENUES:				
TAXATION	220.4	220.4	219.8	(0.6)
SUPPLEMENTAL TAXATION	2.7	0.0	0.0	0.0
PAYMENT IN LIEU	2.7	0.0	0.0	0.0
RESERVES AND OTHER TRANSFERS	31.5	13.4	6.7	(6.7)
DEPT. FEES AND SERVICE CHARGES	50.7	23.8	42.2	18.4
CORPORATE	25.3	14.3	17.9	3.6
TOTAL REVENUES	333.2	271.9	286.6	14.6
EXPENDITURES:				
DEPARTMENTAL	297.1	147.4	152.7	(5.2)
RESERVE CONTRIB. & CORP. EXP.	14.1	15.1	19.2	(4.1)
LONG TERM DEBT	10.6	3.0	2.4	0.6
CONTINGENCY	6.4	0.0	0.1	(0.1)
CAPITAL FROM TAXATION	5.0	5.0	5.0	0.0
TOTAL EXPENDITURES	333.2	170.5	179.3	(8.8)
TOTAL NET	0.0	101.4	107.2	5.8

Legal and Administrative Services

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	1.83	2.34	0.51
Labour	6.48	6.07	0.41
Other Expenditures	7.63	8.67	(1.04)
Total Expenditures	14.12	14.74	(0.63)
Net	12.28	12.40	(0.12)

Capital Results (\$M):

Year (\$M)	Open #	Unspent \$
2022	1	0.05
2021	1	0.18
2020	1	0.26
2019	1	1.29
2016	1	0.22
Total	5	2.00

Legal and Administrative Services has an unfavourable variance at Q2 driven by:

- Higher than budgeted insurance premiums and insurance claims costs (Office of the City Clerk)
- Higher than budgeted spending in Professional Fees (Legal Services)

These were partially offset by:

- Lower than budgeted labour expenditures as a result of vacancies (Legal Services, Procurement Services)
- Higher than expected Committee of Adjustment applications (Office of the City Clerk)
- Timing-related variances in postage expenses (Office of the City Clerk)

Work continued on a few capital projects including the Electronic Document Management System (Deputy City Manager, Legal and Administrative Services) as well as the Comprehensive Zoning By-Law Appeals (Legal Services).

Portfolio: Community Services

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	7.11	7.43	0.32
Labour	10.80	11.09	(0.29)
Other Expenditures	1.51	1.70	(0.19)
Total Expenditures	12.32	12.79	(0.48)
Net	5.20	5.36	(0.16)

Capital Results (\$M):

Year (\$M)	Open #	Unspent \$
2022	4	0.91
2021	1	0.01
2020	2	0.12
2019	2	0.09
2018	3	0.47
2017	3	10.96
2008-2016	3	0.11
Total	18	12.66

Community Services has an unfavourable variance at Q2 primarily driven by:

- Higher part-time labour costs due to additional resources required to run programs at reduced capacities and lower ratios (Recreation Services)
- Licensing & Revenues trending lower than expected some of which is timing related (By-Law & Compliance, Licensing & Permit Services)

These were partially offset by:

- Lifted restrictions have generated renewed interest for permits and programs resulting in higher than anticipated revenues (Recreation Services)
- Lower than budgeted labour expenditures as a result of vacancies (By-Law & Compliance, Licensing & Permit Services)

Work continued on several capital projects including VMC Library, Recreation and YMCA Centre of Community; Fitness Centre Equipment Replacements; and Review and Update of the Community Service Organization Policy and the Facility Allocation Policy.

Fire and Rescue Service

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	0.30	0.29	(0.01)
Labour	25.95	25.73	0.22
Other Expenditures	1.26	1.19	0.07
Total Expenditures	27.21	26.92	0.30
Net	26.92	26.63	0.29

Capital Results (\$M):

Year (\$M)	Open #	Unspent \$
2022	6	1.64
2021	6	3.37
2020	5	1.09
2019	6	0.68
2018	5	0.34
2017	3	0.24
2014	1	0.07
Total	32	7.43

Vaughan Fire and Rescue Service has a positive variance at Q2 mainly driven by:

- Staffing changes in Fire Operations and Prevention
- Timing-related variances in Other Expenditures

Work continued on several capital projects including Replacing Defibrillators, equipment purchases related to Technical Rescue, and Fitness Equipment and Furniture Replacements. Six capital projects were also closed in the first half of the year.

Portfolio: Corporate Services & Chief Financial Officer

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	0.96	1.30	0.34
Labour	10.32	9.94	0.38
Other Expenditures	4.53	4.24	0.29
Total Expenditures	14.85	14.18	0.67
Net	13.89	12.88	1.01

Capital Results (\$M):

Year (\$M)	Open #	Unspent \$
2022	4	1.86
2020	2	0.89
2019	3	1.53
2018	3	1.34
2017	1	0.94
2016	4	3.39
2014	1	1.77
Total	18	11.71

Corporate Services has a favourable variance at Q2 driven mainly by:

- Higher than budgeted labour recovery from capital projects
- Lower than budgeted labour costs as a result of vacant positions
- Lower than anticipated spending on Professional Fees and Service Contracts
- Lower than budgeted Computer Software and Hardware

Work continued in Q2 on several large ongoing capital projects such as:

- Central Computing Infrastructure, Personal Computer (PC) Assets Renewal (Office of the Chief Information Officer)
- Finance Modernization, and Workforce Management System (Deputy City Manager Corporate Services and Chief Financial Officer)
- Growth Related Financial Studies and Analysis, and Woodlot Acquisition – Block 39 (Financial Planning and Development Finance)
- Capital spend is on track across the Portfolio

Portfolio: Infrastructure Development

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	6.62	7.92	1.30
Labour	14.04	12.98	1.05
Other Expenditures	4.63	6.71	(2.07)
Total Expenditures	18.67	19.69	(1.02)
Net	12.05	11.77	0.28

Capital Results (\$M):

Year (\$M)	Open #	Unspent \$
2022	44	25.99
2021	52	41.96
2020	39	92.41
2019	67	217.5
2018	36	45.52
2017	21	60.68
2016	16	4.19
2004-2015	42	115.43
Total	317	603.68

Infrastructure Development has a favourable variance at Q2 driven mainly by:

- Lower than budgeted labour costs as a result of vacancies in approved positions
- Lower than anticipated spending on general maintenance, Janitorial supplies, utilities, garbage disposal, and cleaning services as many facilities were closed due to COVID-19
- Strength in fee collection

Work continued in Q2 on several large ongoing capital projects such as:

- North Maple Regional Park Development
- New Carrville Community Centre Park in Block 11
- Maple Community Centre Feasibility Study
- Garnet A William Community Centre
- LED Street Light Conversion
- Road Rehabilitation and Watermain Replacement across the City
- Dufferin Works Yard Improvements/ Renovations
- Woodbridge Avenue Improvements
- Kleinburg-Nashville PD6 Major

Portfolio: Planning and Growth Management

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	15.49	25.36	9.87
Labour	10.89	9.52	1.37
Other Expenditures	0.57	9.44	(8.87)
Total Expenditures	11.46	18.96	(7.50)
Net	(4.03)	(6.40)	2.37

Capital Results (\$M):

Year (\$M)	Open #	Unspent \$
2022	3	1.63
2021	4	2.36
2020	14	19.36
2019	16	28.23
2018	11	3.99
2017	3	0.47
2016	5	15.05
2015	4	0.67
2013	4	1.76
2012	2	0.46
2011	2	0.60
Total	68	74.59

Planning and Growth Management has a favourable variance at Q2 driven mainly by:

- Higher than budgeted fees in BSD \$9.2M and DP \$2.9M. These are partially offset by lower than budgeted reserve draws in BSD (\$2.3M) due to strength in fee collection and lower than budgeted full costs.
- \$1.4M lower than budgeted labour costs as a result of vacancies in approved positions.
- (\$8.9M) higher than budgeted expenditures in various non-labour lines

Significant increase in other expenditures for Q2 related to (\$9.1M) higher than budgeted transfer to BSD reserve due to higher than budgeted fee revenue and lower full costs.

Work progressed on open capital projects with some of the more significant expenditures in the year related to Zoning By-law Review, Vaughan Mills Urban Design Strategy & Official Plan Review.

Portfolio: Public Works

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	1.50	1.50	0.00
Labour	11.84	12.00	(0.17)
Other Expenditures	18.43	17.26	1.17
Total Expenditures	30.27	29.26	1.01
Net	28.77	27.76	1.01

Capital Results (\$M):

Year (\$M)	Open #	Unspent \$
2022	33	10.71
2021	35	4.96
2020	24	14.37
2019	17	2.00
2018	14	4.23
2017	9	2.80
2016	2	0.95
2010-2015	15	5.23
Total	149	45.24

Public Works has a favourable variance at Q2 driven mainly by:

- Lower than budgeted Contractor costs due to delayed timing of Solid Waste invoices, and delayed start on Roads Contracts (Environmental Services and Transportation and Fleet Management Services)
- Lower than budgeted Materials and Supplies (Environmental Services)
- Favourable rents and concessions (Parks, Forestry and Horticulture Operations)

These were partially offset by:

- Higher than budgeted labour costs as a result of overtime for winter activities and increased seasonal labour partially offset by vacancies
- Lower than budgeted recoverable expenses from Bell Fibre to the Home project
- Higher than expected General Vehicle Repairs (delayed receipt of parts for repairs from prior year)
- Higher than budgeted expenses in Fuel costs due to increases in rates (Transportation and Fleet Management Services)
- Higher than budgeted expenses for Winter Windrow services (Transportation and Fleet Management Services)

Work progressed on open capital projects with some of the more significant expenditures in the year related to:

- Pavement Crack and Seal program
- Infrastructure Improvement Program for water, wastewater systems
- Relocation of West Bulk Water Filling Stations
- Beautification Strategy – Enhanced Garden Displays
- Urban Forest Revitalization

2022 Q2 Fiscal Health Report

Vaughan Public Libraries

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	0.12	0.08	(0.05)
Labour	8.28	7.11	1.17
Other Expenditures	3.19	2.68	0.51
Total Expenditures	11.47	9.80	1.67
Net	11.35	9.72	1.63

Capital Results (\$M):

Year (\$M)	Open #	Unspent \$
2021	1	0.14
2019	4	2.26
2018	1	0.25
Total	6	2.66

Vaughan Public Libraries (VPL) has a favourable variance at Q2 driven by:

- Labour was lower than budget due to the delayed openings for the libraries at the Maple Community Centre and at the Vaughan Metropolitan Centre. Both Libraries were due to be open in the first quarter of 2022 but were delayed until they were officially opened in April of 2022. These delayed openings also resulted in other savings such as Office Furniture, Hydro costs and Periodicals.

This was partially offset by:

- Lower revenues than budget due to the in-house programming not beginning until September 2022.

Work continued in Q2 on several ongoing city-wide capital projects related to resource purchases, furniture, and equipment as well as technology upgrades. Capital projects for library services at the new Vaughan Hospital and the Vaughan Metropolitan Centre were also active and ongoing.

Transformation & Strategy

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	0.00	(0.09)	(0.09)
Labour	0.95	0.68	0.27
Other Expenditures	0.05	0.02	0.34
Total Expenditures	1.00	0.70	0.31
Net	1.00	0.71	0.30

Capital Results (\$M):

Year (\$M)	Open #	Unspent \$
2020	2	0.25
2017	1	0.14
2016	1	0.33
Total	4	0.71

Transformation and Strategy ended Q2 2022 with a net favourable variance to budget due mainly to labour gapping.

Work continued in Q2 on several ongoing capital projects such as:

- Service Excellence Strategic Initiatives
- Corporate Performance Measures
- Ideas @ Work/Community Engagement (funds are being repurposed to support bang the table application)

Chief Communications and Economic Development

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	0.28	0.28	(0.00)
Labour	2.98	2.94	0.04
Other Expenditures	0.25	0.26	(0.01)
Total Expenditures	3.23	3.20	0.03
Net	2.95	2.92	0.02

Capital Results (\$M):

Year (\$M)	Open #	Unspent \$
2019	3	0.02
2018	1	0.05
2016	2	1.25
2015	1	0.02
Total	7	1.34

Chief Communications and Economic Development's variance at Q2 driven mainly by:

- Lower than budgeted labour costs \$0.04M due to temporary vacancies

Work continued in Q2 on ongoing capital projects such as:

- Service Excellence Communication Plan
- Citizen Engagement Survey; and
- CRM Service Vaughan

Corporate Revenues & Expenditures

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Corporate Revenue	14.34	17.90	3.56
Reserve & Other Transfers	2.95	2.30	(0.65)
Taxation (net)	220.38	219.81	(0.56)
Total Revenues	237.66	240.01	2.35
Corporate Expenditures	20.08	24.28	(4.20)
Long Term Debt	2.96	2.36	0.60
Total Expenditures	23.04	26.64	(3.61)
Net	(214.62)	(213.37)	(1.26)

Corporate Revenues & Expenditures ended in Q2 2022 with a net favourable variance to budget driven mainly by:

- Corporate expenditures are higher than budgeted due mainly to labour gapping budgeted in Corporate but realized in departments and higher repayment of taxes due to reassessments from MPAC.
- Long-Term Debt is below budget due to delay in YMCA loan repayment.
- Higher than budgeted Corporate Revenues, mainly attributable to higher than expected dividends received from the City's investment holding company, Vaughan Holdings Inc. and higher fines & penalties of due to increased deferral of tax payments.
- Reserves and other transfers are below budget due mainly to delay in YMCA loan repayment as the debt servicing costs are funded mostly by reserves.
- Taxation revenues reflects adjustment for lower than budgeted assessment growth from a previous year.

City Council

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	-	-	-
Labour	0.72	0.63	0.09
Other Expenditures	0.25	0.12	0.13
Total Expenditures	0.97	0.74	0.22
Net	0.97	0.74	0.22

Favourable variance primarily due to issuing fewer newsletters and publications during the year.

Integrity Commissioner & Lobbyist Registrar

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	-	-	-
Labour	0.17	0.15	0.02
Other Expenditures	0.10	0.03	0.07
Total Expenditures	0.26	0.18	0.08
Net	0.26	0.18	0.08

Integrity Commissioner & Lobbyist Registrar ended Q2 2022 with a net favourable variance to budget due to:

- Delays in computer software upgrades
- Delays in professional fees to be used for upgrades to Lobbyist Registrar but still in research phase.

Internal Audit

Operating Results (\$M):

(\$M)	Budget	Actual	Variance
Revenues	-	-	-
Labour	0.45	0.45	(0.00)
Other Expenditures	0.05	0.01	0.04
Total Expenditures	0.50	0.47	0.03
Net	0.50	0.47	0.03

Internal Audit ended in Q2 2022 with a net favourable variance due to timing of training events, conferences expected to take place in Q4.

City Manager

Operating Results (\$M):

(\$M)	<u>Budget</u>	<u>Actual</u>	<u>Variance</u>
Revenues	-	-	-
Labour	0.27	0.30	(0.02)
Other Expenditures	0.06	0.07	(0.01)
Total Expenditures	0.33	0.37	(0.03)
Net	0.33	0.37	(0.03)

Overall, unfavourable net expenditure variance was due mainly to a position that was evaluated at a higher wage grade than budgeted.

City of Vaughan
Corporate Services & CFO Portfolio
Financial Planning & Development Finance Department

List of Capital Projects as of June 30, 2022

Managing Portfolio/Office	Project # & Title	# of Projects	Total Project Budget	Total Project Actuals	Total Project Variance
Administrative Services & City Solicitor	CL-9589-22 AMANDA Portal Committee of Adj	1	52,406	-	52,406
	IT-2502-19 Electronic Document Managemen	1	1,850,000	563,834	1,286,166
	LS-7243-20 Legal Document Management Sys	1	412,000	155,966	256,034
	LS-9594-21 Comprehensive Zoning By-Law Ap	1	331,910	155,044	176,866
Administrative Services & City Solicitor Total		4	2,646,316	874,844	1,771,472
Community Services	AV-9532-15 Access Vaughan Phase II - Ste	1	50,500	32,794	17,706
	AV-9543-19 AV Space Configuration	1	51,500	49,946	1,554
	BY-9538-16 By-Law & Compliance Group Tec	1	111,000	56,686	54,314
	BY-9554-20 Consultant for Vaughan Animal	1	103,000	50,114	52,886
	BY-9558-21 Coyote Study Partnership with	1	20,963	7,395	13,568
	BY-9559-22 Business Plan for Infrast. Dvl	1	78,610	-	78,610
	BY-9560-22 Feasibility study and business	1	262,032	-	262,032
	RE-9503-18 Fitness Centre Equipment Repl	1	1,205,720	871,270	334,450
	RE-9504-08 Pierre Berton Discovery Centr	1	1,500,000	1,478,253	21,747
	RE-9527-18 Events Strategy	1	167,000	72,933	94,067
	RE-9531-16 Recreation and Culture Custom	1	34,200	5,240	28,960
	RE-9534-17 Community Centre Program Equi	1	351,000	199,953	151,047
	RE-9536-17 CLASS System Upgrade - Pherip	1	77,250	60,534	16,716
	RE-9537-17 VMC Library, Recreation and Y	1	32,757,679	21,965,478	10,792,202
	RE-9538-18 Facility Equipment Replacemen	1	239,900	194,649	45,251
	RE-9541-19 Review and Update of the CSO/	1	128,750	80,182	48,568
	RE-9542-19 Age Friendly Community Design	1	154,500	115,954	38,546
	RE-9544-20 Implementation of Event's Str	1	63,000	-	63,000
	RE-9545-22 Furniture, Fixtures & Equipmen	1	309,000	-	309,000
	RE-9547-22 City Playhouse Renewal	1	257,500	-	257,500
	SE-0088-16 CRM Service Vaughan	1	4,138,423	2,925,207	1,213,216
Community Services Total		21	42,061,527	28,166,588	13,894,940
Corporate & Strategic Communications	SE-0083-16 Staff Forum	1	156,500	123,935	32,565
	SP-0017-18 Citizen Engagement Study	1	103,382	51,882	51,500
Corporate & Strategic Communications Total		2	259,882	175,817	84,065
Corporate Services & Chief Financial Officer	BU-2551-18 LR Fiscal Plan & Forecast	1	780,781	518,694	262,087
	BU-2554-20 Growth Related Financial Stud	1	727,608	316,075	411,533
	BU-2560-20 Bill 108 Related Studies	1	515,000	36,645	478,355
	CO-0086-18 Woodlot Acquisition-Block 39	1	1,400,000	1,390,402	9,598
	FI-0088-22 Exploration/Assessment re: TXM	1	97,850	-	97,850
	FI-0089-22 Water and Wastewater Billing S	1	206,000	43,235	162,765
	FI-2533-18 Finance Modernization	1	2,404,564	1,341,238	1,063,326
	FI-9595-22 Finance Modernization-CAMngnt	1	1,330,575	47,511	1,283,064
	HR-9582-22 Diversity, Equity and Inclusio	1	314,438	-	314,438
	IT-3011-16 Central Computing Infrastruct	1	7,891,417	5,951,979	1,939,438
	IT-3013-16 Personal Computer (PC) Assets	1	4,228,209	3,007,128	1,221,081
	IT-3020-14 Vaughan On-line Improvements	1	2,377,000	611,985	1,765,015
	IT-9546-17 AV Infrastructure Renewal	1	2,364,368	1,420,888	943,480
	SE-0076-16 Job Description & Evaluation P	1	200,000	118,501	81,499
	SE-0078-16 Procurement Modernization	1	541,313	317,636	223,677
	SE-0080-16 Service Excellence Leads Prog	1	693,168	546,220	146,947
	SE-0081-19 Service Excellence Recogn.Pro	1	102,466	74,888	27,578
	SE-0089-19 Wellness Strategy	1	284,932	133,420	151,512
	SE-0091-19 Workforce Management System-	1	1,928,400	575,872	1,352,528
Corporate Services & Chief Financial Officer Total		19	28,388,089	16,452,317	11,935,771
Economic & Cultural Development	EB-9551-19 Opportunity/Feasibility Study	1	209,626	207,350	2,276
	SE-7221-19 Smart City Study	1	352,050	335,613	16,437
Economic & Cultural Development Total		2	561,676	542,963	18,713
Infrastructure Development	19998 Unapplied Tax Funding		-	18,382,911	(18,382,911)
	37-2-04 New Civic Centre	1	140,695,378	140,576,366	119,012
	BF-8350-20 Security Camera Installations	1	74,500	74,477	23
	BF-8364-14 WdbrgOper Centre Ramp Improve	1	283,811	263,485	20,326
	BF-8378-15 Carrville Community Centre an	1	96,906,445	5,577,474	91,328,971
	BF-8388-12 CivicCentre-Demo/Parking/Drai	1	2,069,300	1,234,118	835,182
	BF-8476-15 Building upgrades to meet AOD	1	1,390,600	1,071,300	319,300
	BF-8477-16 CCTV Connection to City's Net	1	321,300	68,194	253,106
	BF-8487-15 Building Condition Audits	1	368,648	200,128	168,520
	BF-8502-16 Fire Station Interior Renovat	1	397,580	356,965	40,615
	BF-8518-16 JOC Greenhouse Concrete, Mecha	1	71,070	55,938	15,132
	BF-8545-22 Al Palladini - West Entrance A	1	322,390	3,156	319,234
	BF-8560-19 Various Facilities - Replace	1	154,500	151,719	2,781
	BF-8566-22 Woodbridge Highlands Parks - R	1	691,130	-	691,130
	BF-8582-17 Various - Kantech Access Cont	1	51,500	43,406	8,094
	BF-8591-17 Fire Hall (General) - Annual	1	444,754	27,849	416,905
	BF-8594-19 Various Comm.Cntrs.-Accessibi	1	535,300	202,940	332,360

Managing Portfolio/Office	Project # & Title	# of Projects	Total Project Budget	Total Project Actuals	Total Project Variance
Infrastructure Development	BF-8595-18 Fire Halls (General)	1	200,850	221,359	(20,509)
	BF-8598-18 Various Facilities - Energy I	1	1,195,788	246,105	949,683
	BF-8601-18 Various Community Centres - K	1	51,500	-	51,500
	BF-8604-18 Various Community Centres - P	1	843,296	167,839	675,457
	BF-8610-22 Various Community Centres - Re	1	339,900	-	339,900
	BF-8611-21 Various Community Centres and	1	1,617,800	449,046	1,168,754
	BF-8614-17 Community Centre Common Space	1	355,350	72,941	282,409
	BF-8615-20 Various Community Centres - C	1	518,626	147,660	370,966
	BF-8621-18 Various Buildings - Office/sp	1	4,113,766	1,811,575	2,302,191
	BF-8622-19 Various Community Centres - R	1	884,049	492,120	391,929
	BF-8624-19 Various Community Centres - R	1	894,596	35,795	858,801
	BF-8625-19 Various Community Centres - R	1	365,551	-	365,551
	BF-8626-21 Various Community Centres - R	1	686,161	88,529	597,633
	BF-8627-19 Garnet Williams CC - Refriger	1	229,443	-	229,443
	BF-8629-18 Chancellor CC - Repair/Replac	1	47,166	32,245	14,921
	BF-8637-18 Various Community Centres - R	1	303,957	197,005	106,952
	BF-8641-18 Various Community Centres - R	1	260,422	248,244	12,178
	BF-8654-19 Various Community Centres - R	1	529,214	259,524	269,690
	BF-8657-21 Garnet Williams CC - Rink Con	1	1,246,300	76,730	1,169,570
	BF-8663-22 Various Community Centres - Ro	1	3,171,809	148,717	3,023,092
	BF-8671-18 Energy Retrofits - City Facil	1	1,545,000	497,499	1,047,501
	BF-8673-19 City Hall Lutron Lighting Con	1	183,422	22,896	160,527
	BF-8674-19 Heritage Properties Renewal	1	1,262,961	320,164	942,797
	BF-8704-22 Building Automation System Rep	1	169,950	-	169,950
	BF-8706-21 Mechanical Renewal AHU Replac	1	977,904	-	977,904
	BF-8710-21 Mechanical Renewal Cooling To	1	271,465	-	271,465
	BF-8719-22 Flooring Replacement/Upgrading	1	169,950	-	169,950
	BF-8720-22 Flooring Replacement/Upgrading	1	43,054	-	43,054
	BF-8755-22 Washroom Renewal Kline House	1	57,556	-	57,556
	BF-8757-21 Interior Renewal Drywall Repl	1	103,000	-	103,000
	BF-8761-20 Mechanical Replacement/Upgrad	1	57,647	-	57,647
	BF-8767-21 Security Replacements/Upgradi	1	460,253	163,284	296,969
	BF-8787-19 HVAC & RTU1 Replacement Fathe	1	318,875	2,570	316,305
	BF-8789-19 Heat Recovery Unit (KDH) Repl	1	44,450	34,078	10,372
	BF-8791-19 Refrigeration Plant Chiller R	1	463,500	138,735	324,765
	BF-8793-19 Structrural Study - Various H	1	89,091	2,599	86,492
	BF-8800-19 Various Parking Lot Renewals	1	4,530,909	737,648	3,793,261
	BF-8801-19 Parking Lot Renewal Vellore H	1	120,535	-	120,535
	BF-8803-19 Parking Lot Asphalt Repairs B	1	22,011	2,135	19,876
	BF-8808-19 Roof Replacement - Various Co	1	2,971,550	2,762,611	208,939
	BF-8816-20 Mechanical Replacement/Upgrad	1	190,550	89,353	101,198
	BF-8822-19 Energy Audits for Buildings	1	167,700	135,036	32,664
	BF-8823-19 Holiday Decorations	1	241,250	171,901	69,349
	BF-8826-20 City Hall - Fountain Restorat	1	489,900	15,512	474,388
	BF-8827-22 JOC - Replace Security Gates	1	233,398	-	233,398
	BF-8829-22 Various Heritage Locations - E	1	482,533	-	482,533
	BF-8830-22 JOC Renewal	1	377,495	-	377,495
	BF-8833-20 MNR Remediation	1	1,651,900	525,740	1,126,160
	BF-8834-21 Security Renewal Facility Re-	1	128,750	-	128,750
	BF-8835-20 Fire Hall Security Upgrade	1	386,250	267,403	118,847
	BF-8837-20 Maple Community Centre - Upgr	1	384,190	342,699	41,491
	BF-8840-22 City Hall - Concrete Work Repa	1	244,110	-	244,110
	BF-8842-21 FH7-1 Facility & Energy Renew	1	4,047,891	88,705	3,959,186
	BF-8843-21 Pumping Stations Renewal	1	339,900	16,450	323,450
	BF-8846-21 Energy Management Services-Re	1	367,092	-	367,092
	BF-8847-21 ULC Regulatory Compliance (Fi	1	396,550	13,507	383,043
	BF-8849-21 Alarm Fire & Surveillance Sys	1	314,150	-	314,150
	BF-8850-21 Retrofit of HVAC Systems to U	1	566,500	202,289	364,211
	BF-8851-22 Hospice Vaughan - Repair/Repl	1	67,980	-	67,980
	BF-8861-22 Supply and Install Backflow Pr	1	566,500	-	566,500
	BF-8862-22 Install. of New Drainage Pit	1	123,600	4,944	118,656
	BF-8865-22 MacMillan Property Farm - Wind	1	113,300	-	113,300
	BF-8866-22 MNR- Lower Building Demolition	1	339,900	-	339,900
	BF-8867-22 Construction of New West Woodb	1	873,678	-	873,678
	BF-8868-22 Woodbridge Library Renovations	1	175,000	-	175,000
	BF-8869-22 Sports Village Skating Trail	1	1,580,000	-	1,580,000
	BF-8870-22 OMNI Channel Centralized Servi	1	798,000	96,481	701,519
	BF-8871-22 Fire Halls / Joint Operations	1	20,600	-	20,600
	CD-1957-18 Active Transportation Facilit	1	349,876	309,703	40,173
	CD-1978-18 Active Transportation Facilit	1	654,061	514,277	139,784
	CD-1980-19 Sidewalk and Street Lighting	1	11,849,955	1,027,206	10,822,749
	CD-2001-16 2018 Road Rehabilitation	1	6,839,816	6,839,999	(183)
	CD-2002-16 2018 Watermain Replacement	1	17,238,400	16,931,325	307,075
	CD-2006-15 Major Mackenzie Drive Streets	1	356,705	41,659	315,046
	CD-2007-19 Sidewalk, ATF and Street Ligh	1	4,637,863	23,705	4,614,158

Managing Portfolio/Office	Project # & Title	# of Projects	Total Project Budget	Total Project Actuals	Total Project Variance
Infrastructure Development	CD-2012-15 Active Transport Facility	1	253,000	253,000	-
	CD-2013-15 Sidewalk (walkway) Replacemen	1	409,390	390,189	19,201
	CD-2015-15 2016 Road Rehabilitation	1	9,193,069	8,421,658	771,411
	CD-2016-15 2016 Watermain Replacement	1	3,368,212	3,291,797	76,415
	CD-2018-15 2017 Road Rehabilitation	1	5,654,467	5,654,767	(300)
	CD-2022-16 Culvert Replacement/ Rehabili	1	566,500	-	566,500
	CD-2026-17 2019 Road Rehabilitation/ Rec	1	15,655,400	15,411,526	243,874
	CD-2027-17 2019 Watermain Replacement	1	12,556,700	11,700,380	856,320
	CO-0074-14 VHPD Culvert Work Major Macke	1	4,527,716	4,527,716	-
	DE-7098-15 Pedestrian and Bicycle Networ	1	837,744	493,557	344,187
	DE-7104-15 TMP Education, Promotion, Out	1	428,258	202,706	225,552
	DE-7125-15 OPA 620 (Steeles West)	1	503,000	-	503,000
	DE-7137-16 Block 61 Valley Corridor Cros	1	4,242,400	3,673,453	568,947
	DE-7138-15 Block 55 PD-KN Watermain Serv	1	11,438,370	9,885,383	1,552,987
	DE-7139-16 Storm Drainage and Storm Wate	1	920,552	702,128	218,424
	DE-7141-16 Transportation Master Plan Up	1	1,788,762	1,165,605	623,157
	DE-7142-16 Water Master Plan Update	1	804,686	496,757	307,929
	DE-7150-15 Zenway / Fogul Sanitary Sub-T	1	4,391,000	901,250	3,489,750
	DE-7151-15 Huntington Road Reconstr	1	2,429,000	1,802,794	626,206
	DE-7157-15 Huntington Road Trade Valley	1	4,511,500	-	4,511,500
	DE-7165-16 Jackson Street Storm Sewer	1	547,000	536,119	10,881
	DE-7166-16 Sidewalk & Streetlighting - R	1	262,000	-	262,000
	DE-7168-16 Wastewater Master Plan Update	1	804,686	576,303	228,383
	DE-7169-16 Concord GO Comprehensive Tran	1	1,760,970	1,154,258	606,712
	DE-7175-17 VMC Edgeley Pond Construction	1	27,896,092	2,197,608	25,698,484
	DE-7176-17 Black Creek Channel Renewal D	1	17,852,424	1,615,751	16,236,673
	DE-7178-17 Kirby Road Intersection Impro	1	1,067,450	833,331	234,119
	DE-7180-17 Traffic Signal Installation -	1	206,515	159,646	46,869
	DE-7182-17 Implementation of the Regiona	1	900,648	596,822	303,826
	DE-7184-17 Kirby Go Station	1	238,778	90,039	148,739
	DE-7188-18 Promenade Mall Secondary Plan	1	818,926	548,674	270,252
	DE-7189-18 Highway 7 and Weston Road Sec	1	2,526,066	883,001	1,643,065
	DE-7199-18 Langstaff Sidewalk, Huntingto	1	167,000	-	167,000
	DE-7200-18 Marc Santi/District Ave & Duf	1	53,100	-	53,100
	DE-7201-18 Pine Valley Drive Sidewalk, S	1	24,100	-	24,100
	DE-7202-18 Mobile Tech	1	51,500	30,667	20,833
	DE-7208-18 Stegmans Mill Sidewalk & Inte	1	2,137,611	1,935,481	202,130
	DE-7210-19 Block 55 Valley Road Crossing	1	2,281,450	1,307,780	973,670
	DE-7214-20 Pine Valley North Pedestrian-	1	18,159,930	17,638,581	521,349
	DE-7215-19 Stormwater Low Impact Develop	1	118,450	-	118,450
	DE-7223-19 VMC Master Servicing Plan Upda	1	464,312	425,531	38,781
	DE-7230-19 Pine Valley East and West Sid	1	540,793	-	540,793
	DE-7231-19 Teston Road Urbanization from	1	4,850,240	1,913,928	2,936,312
	DE-7232-19 Riverrock Gate from Jane to Ca	1	794,599	-	794,599
	DE-7233-19 Caldari Road from Riverrock t	1	1,566,792	-	1,566,792
	DE-7234-19 Barons Street Extension to Na	1	2,477,566	1,635,730	841,836
	DE-7235-19 Block 61 North Valley Crosing	1	1,410,293	-	1,410,293
	DE-7236-19 Block 59 John Lawrie	1	2,280,734	-	2,280,734
	DE-7237-19 Riverrock Gate and Caldari Roa	1	250,000	-	250,000
	DE-7294-19 PGM Digital Strategy	1	618,000	30,257	587,743
	DE-7296-18 Steel casing pipe crossing HW	1	512,830	473,977	38,853
	DE-7297-19 Watermain replacement - Highw	1	1,905,500	-	1,905,500
	DE-7299-19 Development Engineering Works	1	73,645	-	73,645
	DE-7302-19 Realgnmt Hunting Rd to MajMac	1	3,000,000	-	3,000,000
	DE-7303-20 Preparation of guidelines for	1	103,000	-	103,000
	DE-7304-21 Jane St Sidewalk and Lighting	1	365,650	-	365,650
	DE-7305-21 Teston Rd Sidewalk Only - Nor	1	79,259	-	79,259
	DE-7306-20 Huntington Road Watermain - T	1	721,000	-	721,000
	DE-7307-20 Block 64 Traffic Signal - Tr	1	264,710	-	264,710
	DE-7308-22 Block 64 Traffic Signal - Hunt	1	257,500	-	257,500
	DE-7309-20 Ortona Court Road Extension i	1	309,000	-	309,000
	DE-7310-21 North-South Collector Road Wo	1	7,739,146	-	7,739,146
	DE-7311-20 Agreement Template Modernizat	1	61,800	-	61,800
	DE-7312-21 Donna Mae Subdivision - Donna	1	16,409	-	16,409
	DE-7313-21 Dufferin Vistas Subdivision -	1	315,000	-	315,000
	DE-7314-21 Noise Policy and Guidelines	1	36,686	-	36,686
	DE-7315-21 Block 27 Municipal Class Envi	1	452,617	165,188	287,429
	DE-7316-22 John Lawrie (Block 59) - Two C	1	3,000,000	-	3,000,000
	DE-7319-22 Street F (Block59 - Street F C	1	700,000	-	700,000
	DE-7320-22 Street G (Block59 - Street G C	1	400,000	-	400,000
	DT-7012-07 PD 5 West Woodbridge Watermai	1	2,846,834	1,184,500	1,662,334
	DT-7019-09 Fogal Road Reconstruction	1	469,000	188,139	280,861
	DT-7048-10 Ashbridge Cr SW Mgmt Pond Imp	1	646,635	584,090	62,545
	DT-7049-10 SW Mgmt Pond Monitoring Pro.	1	154,500	6,991	147,509
	DT-7101-13 Vaughan TDM Policy	1	252,350	120,535	131,815

Managing Portfolio/Office	Project # & Title	# of Projects	Total Project Budget	Total Project Actuals	Total Project Variance
Infrastructure Development	DT-7112-14 Kirby Road Municipal Class EA	1	2,353,864	2,359,646	(5,782)
	DT-7131-14 Clark Ave West Cycle Facility	1	327,000	326,529	471
	EN-1851-14 Traffic Data Collection/Invent	1	174,812	124,812	50,000
	EN-1879-12 GT StmWtrMgmt Fclty-Gallanoug	1	6,916,916	2,138,367	4,778,549
	EN-1886-12 Bridge Rehab-Humber Bridge Tr	1	2,166,801	2,169,301	(2,500)
	EN-1888-13 Bridge Rehabilitation-Glen Sh	1	1,985,444	1,920,587	64,857
	EN-1889-13 Bridge Replacement/Rehab.	1	231,725	231,725	-
	EN-1958-13 Corporate Asset Management	1	1,416,599	1,182,322	234,277
	EN-1971-13 Sanitary Sewer Rehabilitation	1	707,362	685,443	21,919
	EV-2117-17 Methane Station Rehabilitatio	1	1,231,880	1,135,630	96,250
	ID-2008-20 Sidewalk and Street Lighting	1	410,177	22,303	387,874
	ID-2033-17 Utility Relocations for City	1	1,133,000	420,686	712,314
	ID-2042-17 Bathurst Clark Resource Libra	1	1,814,441	196,069	1,618,372
	ID-2045-17 Garnet A. Williams Consultant	1	18,986,857	7,162,845	11,824,013
	ID-2046-18 2020 Watermain Replacement	1	16,038,690	3,078,869	12,959,821
	ID-2047-18 2020 Road Rehabilitation/ Rec	1	8,203,727	6,680,640	1,523,087
	ID-2050-19 Kirby Rd Ext-Duffer to Bathrs	1	65,465,122	681,782	64,783,340
	ID-2052-18 Bass Pro Mills Drive Extensio	1	2,831,380	2,791,793	39,587
	ID-2054-18 Kleinburg United Church Parki	1	603,186	44,517	558,669
	ID-2055-18 Maple Community Centre Feasib	1	6,272,037	4,891,616	1,380,421
	ID-2056-18 Active Transportation Facilit	1	1,664,435	416,965	1,247,470
	ID-2058-20 Kleinburg-Nashville PD6 Major	1	6,664,560	2,435,399	4,229,161
	ID-2059-18 Dufferin Works Yard Improveme	1	11,804,197	662,545	11,141,651
	ID-2060-19 2021 Road Rehabilitation/ Rec	1	13,328,562	1,030,955	12,297,607
	ID-2061-19 2021 Watermain Replacement	1	11,752,913	3,993,155	7,759,758
	ID-2062-19 Storm Water Improvements in O	1	2,719,225	52,407	2,666,819
	ID-2063-20 Woodbridge Avenue Improvement	1	19,943,855	1,977,506	17,966,349
	ID-2064-20 2022 Road Rehabilitation/ Rec	1	519,700	-	519,700
	ID-2065-20 2022 Watermain Replacement	1	713,790	4,995	708,795
	ID-2068-22 Dufferin Clark Community Centr	1	237,106	-	237,106
	ID-2072-22 Al Palladini Community Centre	1	237,106	1,716	235,390
	ID-2073-20 Pedestrian and Cycling Infrs	1	4,501,558	218,889	4,282,669
	ID-2078-19 Pre - Engineering Investigati	1	396,600	204,315	192,285
	ID-2079-19 Canada Drive-America Ave Brid	1	30,764,907	1,227,614	29,537,293
	ID-2080-19 Clark Avenue West Cycling Fac	1	5,651,587	5,571,254	80,333
	ID-2081-21 Road Reconstruction, Watermai	1	1,776,132	294,332	1,481,800
	ID-2082-19 Bridge Replacement on King-Va	1	3,316,009	2,273,534	1,042,475
	ID-2083-19 Huntington Road Reconstructio	1	3,917,821	1,278,955	2,638,866
	ID-2085-20 Traffic Signal Installation -	1	657,568	104,174	553,394
	ID-2086-21 Grand Trunk Avenue Missing Ro	1	56,650	-	56,650
	ID-2087-19 General Design & Construction	1	502,837	342,887	159,950
	ID-2088-20 Storm Water Management Improv	1	31,168,830	5,631,015	25,537,815
	ID-2089-20 Sidewalk, ATF and Street Ligh	1	1,284,078	13,024	1,271,054
	ID-2090-19 Sidewalk, Street Lighting & W	1	191,809	144,658	47,151
	ID-2092-19 Slope Stabilization at 7409 I	1	1,253,223	1,208,269	44,955
	ID-2093-20 New Fire Station 7-12	1	7,922,874	326,650	7,596,224
	ID-2096-20 Emergency Response Access Rou	1	109,950	454	109,496
	ID-2097-20 Road Reconstruction, Watermai	1	10,532,599	316,301	10,216,298
	ID-2098-20 Sidewalk and Street Lighting	1	20,888	9,160	11,728
	ID-2099-20 Traffic Infrastr Improvements	1	732,566	591,422	141,144
	ID-2101-20 City Hall Entrance/ Intersect	1	6,628,050	843,623	5,784,427
	ID-2103-21 Sidewalk, ATF and Street Ligh	1	438,780	-	438,780
	ID-2104-22 Teston Road Reconstruction - P	1	1,402,366	356	1,402,009
	ID-2109-20 Emergency Response Access Rou	1	320,590	295,464	25,126
	ID-2110-21 Keele St - Rutherford to Test	1	2,218,672	305,587	1,913,085
	ID-2111-21 Bridge & Structure Rehabilita	1	3,834,072	423,365	3,410,707
	ID-2112-21 Sanitary Sewer Diversion - Bl	1	2,775,850	525,071	2,250,779
	ID-2113-21 2023 to 2026 Watermain Replac	1	3,481,945	-	3,481,945
	ID-2114-21 Sidewalk & Street Lighting on	1	35,741	28,301	7,440
	ID-2115-21 Sidewalk, Street Lighting, Tr	1	35,741	15,503	20,238
	ID-2116-21 Street Lighting & ATF on Majo	1	34,557	9,186	25,371
	ID-2117-21 Sidewalk & Street lighting on	1	35,741	18,452	17,289
	ID-2118-21 Sanitary, Watermain, Storm &	1	63,572	1,376	62,196
	ID-2119-21 Thomas Cook Avenue Missing Ro	1	56,650	-	56,650
	ID-2120-22 2023 to 2026 Road Reconstructi	1	596,525	-	596,525
	ID-2121-22 2023 to 2026 Watermain Replace	1	736,450	-	736,450
	ID-2122-22 Highway 7 Culvert Crossing Imp	1	311,575	-	311,575
	ID-2125-22 Huntington Rd - Rutherford Rd	1	736,450	5,593	730,857
	ID-2126-21 Watermain replac by Metrolinx	1	511,670	-	511,670
	IM-2073-21 Municipal Structure Inspectio	1	129,780	-	129,780
	IM-7212-19 Bass Pro Mills Environmental	1	1,182,165	709,211	472,955
	IM-7213-19 Teston Road Environmental Ass	1	970,277	471,170	499,107
	IM-7214-19 McNaughton Road West Environm	1	1,025,539	89,675	935,864
	IM-7215-19 Shared Mobility Pilot Project	1	524,673	341,776	182,897
	IM-7216-19 Annual Active Transportation	1	438,615	187,324	251,291

Managing Portfolio/Office	Project # & Title	# of Projects	Total Project Budget	Total Project Actuals	Total Project Variance
Infrastructure Development	IM-7217-19 CAM Strategy Update and Roadm	1	1,054,380	534,990	519,390
	IM-7219-19 Transportation Monitoring and	1	564,440	681	563,759
	IM-7221-22 Innovative Transportation Pilo	1	590,476	3,248	587,228
	IM-7222-21 Infrastructure Systems Optimi	1	852,753	133,517	719,236
	IM-7224-21 John Lawrie Bridges by MTO on	1	9,915,299	6,456,975	3,458,324
	IM-7225-21 Engineering DC Costing / Poli	1	377,495	232,646	144,849
	IM-7227-22 Yonge/ Steeles Corridor Second	1	1,050,144	390	1,049,754
	LI-4522-15 Carrville BL11 - Consulting D	1	9,521,291	532,732	8,988,559
	PD-8115-21 Project Pre-Work,Survey&Geo I	1	299,834	56,611	243,223
	PD-8116-22 Gallanough Park Redevelopment	1	870,937	-	870,937
	PK-9581-22 Block 18 Freedom Trail Park-Tr	1	58,689	-	58,689
	PD-9582-22 2023-2026 Parks Infrastructure	1	339,220	-	339,220
	PD-9583-21 Off-Leash Dog Pks Strateg&Cons	1	1,239,946	23,565	1,216,381
	PD-9585-22 Sonoma Heights Park Artificial	1	1,989,000	-	1,989,000
	PK-6226-11 911 Emergency Signage Program	1	133,900	123,037	10,863
	PK-6287-18 Block 18 District Park Develo	1	6,454,516	247,705	6,206,811
	PK-6308-22 Block 40 Neighbourhood Park De	1	940,425	-	940,425
	PK-6310-22 Block 47 Neighbourhood Park De	1	153,583	-	153,583
	PK-6347-16 LP-N6 Block 12 Linear Park- D	1	154,407	67,333	87,074
	PK-6373-19 Vaughan Super Trail Developme	1	4,887,256	1,037,947	3,849,309
	PK-6395-13 UV1-N27 Neighborhood Park Dsg	1	1,674,408	1,162,735	511,673
	PK-6423-19 Glen Shields Park Redevelopme	1	2,247,718	1,726,382	521,336
	PK-6424-17 Block 61W Neighbourhood Park	1	834,000	402,537	431,463
	PK-6431-14 61E-N1-Park Design&Constructi	1	965,861	965,861	-
	PK-6438-17 Marco Park-Tennis Court Redev	1	13,039	13,039	-
	PK-6452-14 UV1-LP1-GreenwayDes&Construct	1	533,338	152,809	380,529
	PK-6456-18 Block 61W Neighbourhood Park	1	1,468,270	10,294	1,457,976
	PK-6457-21 Block 47 Neighbourhood Park D	1	70,500	-	70,500
	PK-6461-17 Marco Park-Playground Replace	1	576,122	569,522	6,600
	PK-6498-17 Block 59 District Park Develo	1	1,382,235	4,401	1,377,834
	PK-6528-18 MacMillan Farm Master	1	120,600	9,110	111,490
	PK-6538-16 Thornhill Green Park-Section	1	428,610	337,777	90,833
	PK-6547-22 Block 61W Greenway Development	1	404,069	-	404,069
	PK-6548-18 Block 55 Neighbourhood Park D	1	2,425,000	2,042,870	382,130
	PK-6554-20 Klein Mills Park-Block 55 Nei	1	196,810	4,186	192,624
	PK-6558-17 Father Ermanno Bulfon Park-Pl	1	450,000	314,532	135,468
	PK-6564-17 Sportsfield Improvements-Vari	1	80,194	79,194	1,000
	PK-6565-21 Block 40 Municipal Park Devel	1	660,864	-	660,864
	PK-6566-18 Playground Replacement Progra	1	860,000	547,552	312,448
	PK-6567-19 Block 31 Neighbourhood Park D	1	1,927,690	6,775	1,920,915
	PK-6572-19 Playground Surfacing Replacem	1	385,131	382,227	2,904
	PK-6573-20 Tennis Crt Reconst-various lo	1	2,676,544	1,030,021	1,646,523
	PK-6575-18 Block 61W Secord Park Develop	1	335,000	330,521	4,479
	PK-6579-20 Bktball Crt improv-various lo	1	472,560	117,475	355,085
	PK-6588-19 Playground Replacement Progra	1	3,863,033	1,393,007	2,470,026
	PK-6589-18 Vaughan Grove Sports Park Art	1	1,690,000	1,688,566	1,434
	PK-6597-18 Park Pathway Repair and Repla	1	400,000	214,029	185,971
	PK-6598-18 Keffer Marsh Pedestrian Bridg	1	175,000	160,264	14,736
	PK-6599-18 Block 37 Park Improvements	1	500,000	249,821	250,179
	PK-6602-19 Vaughan Super Trail Feasibili	1	810,807	191,757	619,050
	PK-6603-20 Block 18 Public Square Develo	1	932,974	3,828	929,146
	PK-6604-20 York Hill District Park Redev	1	4,975,670	270,439	4,705,231
	PK-6613-21 Park Pathway Repair and Repla	1	800,400	141,743	658,657
	PK-6636-19 North Maple Regional Park Dev	1	46,653,600	5,375,834	41,277,766
	PK-6637-19 Parkland Dedication Policy De	1	246,129	252,704	(6,575)
	PK-6642-21 ATMP Wheeled Sports Study	1	120,600	-	120,600
	PK-6643-20 Parks & Open Space Strategic	1	417,937	21,494	396,443
	PK-6644-21 Vaughan Mills Centre Parks Ma	1	111,111	-	111,111
	PK-6647-19 Woodbridge Highlands Open Spa	1	1,083,073	727,687	355,386
	PK-6648-19 Vaughan Mills Neighbourhood P	1	313,227	1,320	311,907
	PK-6649-19 Kipling Avenue Park Base Park	1	100,000	86,907	13,093
	PK-6650-21 Conley Park South Redevelopme	1	788,568	-	788,568
	PK-6651-19 Slope Stabilization Cherry Hi	1	624,520	425,206	199,314
	PK-6652-20 Concord Go Phase 1-Facility C	1	44,500	-	44,500
	PK-6653-20 Community Benefit Charge Stra	1	224,746	248	224,498
	PK-6655-20 Peer Review for Park and Open	1	300,000	-	300,000
	PK-6657-21 Block 31 Public Indoor Recrea	1	305,910	103,000	202,910
	PK-6660-21 PBMP Trail Observation Study	1	150,000	3,065	146,935
	PK-6664-21 VST Signage and Wayfinding St	1	220,000	2,258	217,742
	PM-9584-22 Program Management Framework	1	339,900	-	339,900
	PP-9576-21 Block 55/62 Kleinburg/Nashvil	1	73,369	-	73,369
	RL-0005-12 Land Acquisition Fees	1	1,686,230	767,797	918,433
	RL-0021-21 Parkland NW Steeles&Keele	1	1,617,892	1,617,324	568
	RL-0022-21 Blk59Land Acq for District PK	1	21,909,317	21,836,290	73,027
	RL-2561-22 Leasing Strategy for Community	1	206,206	-	206,206

Managing Portfolio/Office	Project # & Title	# of Projects	Total Project Budget	Total Project Actuals	Total Project Variance
Infrastructure Development	RP-2058-15 LED Streetlight Conversion	1	17,976,330	17,356,065	620,265
Infrastructure Development Total		317	1,050,821,602	456,536,481	594,285,126
Planning & Growth Management	BS-1006-15 Zoning Bylaw Review	1	1,962,991	1,703,139	259,853
	BS-1008-18 Modernization of sign Permit	1	200,000	173,170	26,830
	BS-1009-18 Mobility&Digital Transformati	1	260,000	234,238	25,762
	BS-1010-19 Office Re-Design	1	257,500	15,528	241,972
	BS-1011-19 Service Delivery Modernizatio	1	1,087,862	200,950	886,912
	BU-7220-19 DAAP Mapping and Update to DA	1	566,500	328,778	237,722
	BU-9571-20 Growth Management Strategy	1	309,000	-	309,000
	DE-7114-16 Portage Parkway - Hwy 400 to J	1	13,203,270	1,373,441	11,829,829
	DE-7146-15 VMC Maplecrete Road Watermain	1	323,200	-	323,200
	DE-7162-16 Apple Mill Road - Edgeley Blvd	1	355,400	-	355,400
	DE-7174-18 Applemill Road Extension, Mill	1	1,412,130	-	1,412,130
	DE-7186-18 VMC Transportation Master Plan	1	1,332,229	482,651	849,578
	DE-7192-18 VMC NE Quad - Portage Parkway	1	3,528,085	2,626,916	901,170
	DE-7197-18 VMC - Hydrogeological Desktop	1	187,364	364	187,000
	DE-7221-19 VMC NW Quad - Commerce Way (Hw	1	2,043,435	3,319	2,040,116
	DE-7222-19 VMC SW Quad - Interchange Way	1	5,192,329	6,348	5,185,981
	DE-7225-19 VMC Jane Street Enhanced Stree	1	3,939,237	412,969	3,526,268
	DE-7226-20 Exchange Ave. (Commerce Way to	1	4,137,409	2,684	4,134,725
	DE-7227-20 Millway Ave. (Interchange to E	1	1,959,193	-	1,959,193
	DE-7228-19 Jane Street Watermain Crossing	1	502,328	-	502,328
	DE-7240-19 VMC NW Quad - Applemill (Apple	1	3,212,775	3,466	3,209,309
	DE-7241-20 Commerce Street South - Highwa	1	254,006	-	254,006
	DE-7242-20 Edgeley Boulevard South - High	1	5,197,396	-	5,197,396
	DE-7293-19 VMC NW Quad - Applewood (Porta	1	10,041,785	8,309	10,033,476
	DP-9524-13 Highway 7 VMC Streetscape	1	1,963,134	1,186,387	776,747
	DP-9526-17 Yonge Street / Steeles Corrid	1	319,329	151,845	167,484
	DP-9527-13 VMC Black Creek Detailed Desig	1	371,607	3,581	368,026
	DP-9543-15 Centre Street Design and Cons	1	493,324	419,670	73,654
	DP-9552-18 VMC Signage and Wayfinding Str	1	363,487	258,110	105,377
	DP-9553-17 Plan Update - Implications of	1	243,080	196,595	46,485
	DP-9555-17 VMC - Consultation Services	1	309,000	49,111	259,889
	DP-9561-19 VMC Demonstration Plans/ Pilot	1	157,590	-	157,590
	DP-9564-18 Edgeley Pond Feature	1	135,000	-	135,000
	DP-9565-20 City-Wide Intensification Sta	1	506,336	110,350	395,986
	DP-9577-21 Promenade Mall Urban Design S	1	176,581	4,140	172,441
	DP-9581-20 Concord West Go Station Maste	1	81,582	8,338	73,244
	DP-9582-19 Update to the City-Wide Stree	1	242,347	12,928	229,419
	DP-9584-19 Islington Avenue Improvements	1	933,693	49,184	884,509
	DP-9585-21 Vaughan Healthcare Centre Pre	1	137,193	-	137,193
	DP-9586-19 Service Delivery Modernizatio	1	780,000	216,197	563,803
	DP-9589-19 Workspace Accommodation	1	103,550	1,771	101,778
	DP-9590-20 Major Mackenzie Drive Streets	1	458,231	27,128	431,103
	DP-9591-20 Heritage Vaughan Inventory Up	1	51,500	-	51,500
	DP-9595-21 Design Review Panel Administr	1	25,000	1,142	23,858
	DP-9596-22 Streamline Development Approva	1	1,000,000	-	1,000,000
	DT-7065-11 Millway Avenue Widening & Real	1	10,872,539	10,574,798	297,741
	ES-2521-15 Community Sustainability and E	1	75,925	66,651	9,274
	PK-6319-12 Vaughan Metropolitan Centre (V	1	248,000	-	248,000
	PK-6430-20 Block 30 VMC SmartCentres Urba	1	2,084,168	55,676	2,028,492
	PK-6536-16 VMC-Parks Development Plan and	1	262,032	132,387	129,645
	PK-6537-20 Block 23 VMC Expo City Park De	1	4,159,487	58,872	4,100,615
	PL-9023-11 Weston Road and Highway 7 Seco	1	806,200	504,049	302,151
	PL-9027-12 The Major Transit Station Area	1	291,069	78,576	212,493
	PL-9533-13 New Community Areas Secondary	1	741,600	571,752	169,848
	PL-9535-13 New Community Areas Secondary	1	1,127,900	678,969	448,931
	PL-9550-16 Official Plan Review	1	5,259,515	2,875,875	2,383,640
	PL-9551-16 Concord GO Centre Secondary Pl	1	771,750	420,318	351,432
	PL-9570-18 Promenade Mall Secondary Plan	1	515,000	309,121	205,879
	PL-9572-18 Greening Standards Study	1	200,250	96,974	103,276
	PL-9573-19 VMC Secondary Plan Review	1	679,753	293,602	386,151
	PL-9574-19 Sustainability Performance Met	1	46,350	-	46,350
	PL-9575-20 Sustainable Neighbourhood Acti	1	52,250	18,644	33,606
	PL-9576-20 Municipal Energy Plan Update	1	128,750	55,429	73,321
	RP-6776-18 Community Garden Program	1	50,000	10,897	39,103
	VM-9570-22 Block 29 VMC QuadReal Millway-	1	550,000	-	550,000
	VM-9572-21 Edgeley Pond and Park S.37 Enh	1	2,030,000	-	2,030,000
	VM-9574-22 Millway Avenue Linear Park Imp	1	75,600	-	75,600
	VM-9581-20 VMC On-street Paid Public Park	1	349,404	33,447	315,957
Planning & Growth Management Total		68	101,694,530	27,108,784	74,585,747
Public Libraries	LI-4550-21 Library Signage	1	144,000	-	144,000
	LI-4554-17 Resource Material, F&E, Comm/	1	1,160,000	907,716	252,284
	LI-4564-19 Library Technology Program	1	585,000	398,906	186,094
	LI-4570-19 Vaughan Hospital Library - No	1	545,250	402,467	142,783

Managing Portfolio/Office	Project # & Title	# of Projects	Total Project Budget	Total Project Actuals	Total Project Variance
Public Libraries	LI-9552-19 VPL Branch Feasibility Study	1	50,000	33,268	16,732
	LI-9553-19 Capital Resource Purchases	1	6,644,732	4,727,908	1,916,824
Public Libraries Total		6	9,128,982	6,470,265	2,658,717
Public Works	DE-7108-15 School Travel Planning Measur	1	116,251	34,900	81,351
	DT-7079-11 Inflow & Infiltration Reducti	1	257,500	-	257,500
	EN-1796-10 Traffic Calming 2010	1	290,177	159,969	130,208
	EN-1843-11 Traffic Signal Improvements	1	462,000	313,496	148,504
	EN-1990-14 RailwayCrossingSafety Assessm	1	50,407	407	50,000
	EV-2076-15 Sample Stations	1	154,500	-	154,500
	EV-2088-16 Force main – Condition Asses	1	350,000	-	350,000
	EV-2097-17 Additional Storage Yard Build	1	36,050	-	36,050
	EV-2120-19 Sediment Discharge infrastruc	1	51,500	-	51,500
	EV-2121-20 Wastewater Lift Stations capi	1	388,825	120,412	268,413
	EV-2127-19 Stormwater Pond cleanout - Av	1	2,457,674	2,239,073	218,600
	EV-2133-19 SCADA upgrades for newest Was	1	386,520	32,414	354,106
	EV-2134-19 Backflow Prevention Programmi	1	163,250	89,930	73,320
	EV-2140-19 Decommissioning of Maple Comm	1	103,000	-	103,000
	EV-2536-20 Smart Hydrant project	1	91,928	83,691	8,237
	EV-2537-20 Condition Assessment -Large d	1	168,150	68,417	99,733
	EV-2538-20 Relocation of West Bulk Water	1	217,335	124,487	92,848
	EV-2539-20 North Rivermede Pond (Pond 18	1	151,279	-	151,279
	EV-2540-20 Wildberry Pond (Pond 72B)	1	2,595,638	-	2,595,638
	EV-2541-20 Sunview Pond (Pond 72A)	1	1,584,136	-	1,584,136
	EV-2542-20 SCADA, weather, AVL, traffic	1	186,190	150,517	35,673
	EV-2543-20 2020 Pond Management	1	515,000	-	515,000
	EV-2544-20 Stormwater Pond cleanout - We	1	963,617	1,952	961,665
	EV-2546-20 Rehabilitation of Stormwater	1	6,000,000	-	6,000,000
	EV-7080-21 Non-Revenue Water Reduction P	1	710,684	86,117	624,567
	EV-7081-21 Inflow and Infiltration Reduc	1	307,632	-	307,632
	EV-7082-21 Infrastructure Improvement Pr	1	860,684	350,777	509,907
	EV-7083-22 Replacement of Out of Calibrat	1	2,060,000	-	2,060,000
	EV-7084-22 Additional Storage for CCTV	1	51,500	-	51,500
	EV-7085-22 Stormwater Rate Study	1	200,000	-	200,000
	FL-5141-10 Fleet - Equipment Replacement	1	154,500	91,741	62,759
	FL-5241-21 PW-WASTEWATER-Replace Unit #	1	45,345	-	45,345
	FL-5276-21 PKS- Additional loader and f	1	4,200	-	4,200
	FL-5291-20 Public Works - Roads - (3) Ad	1	50,099	-	50,099
	FL-5319-21 PKS-Replace Unit #1286 with	1	125,776	-	125,776
	FL-5326-18 PKS-Replace Unit #1446 with a	1	50,940	50,715	225
	FL-5360-18 PKS-Replace Unit #1843 with 1	1	168,000	114,523	53,477
	FL-5409-21 PKS-FORESTRY-Replace Unit #16	1	72,942	-	72,942
	FL-5425-18 PW-RDS-Replace Unit #1094 wit	1	430,000	512	429,488
	FL-5426-19 PW-RDS-Replace Unit #1373 wit	1	460,000	2,086	457,914
	FL-5427-18 PW-RDS-Replace Unit #1159 wit	1	418,000	1,092	416,908
	FL-5440-20 PKS- Additional salt supply s	1	24,000	-	24,000
	FL-5470-22 PW-WATER-Replace Unit #1575 wi	1	55,183	-	55,183
	FL-5502-20 PW-RDS- Additional Air Regene	1	530,353	-	530,353
	FL-5505-15 PW-RDS- AdditSmall Equi	1	31,120	978	30,142
	FL-5507-22 PW-RDS - 2 ton Utility truck b	1	20,962	-	20,962
	FL-5508-15 PW-RDS - Additional Hydraulic	1	20,962	-	20,962
	FL-5533-18 City Hall Parking Shuttle - P	1	51,500	-	51,500
	FL-5534-18 PKS-Additional Small Equipmen	1	25,750	2,672	23,078
	FL-5540-22 Replace #2183 AC40717-VAN 3/4	1	53,702	-	53,702
	FL-5562-20 Replace Unit #1344 - SWEEPER	1	461,176	-	461,176
	FL-5578-21 Replace #12520 7735XS-PICKUP	1	33,545	-	33,545
	FL-5581-21 Replace #2014 MOWER ZERO TURN	1	22,260	-	22,260
	FL-5582-21 Replace #1799 TRAILER ASPHALT	1	66,405	356	66,049
	FL-5594-18 Fleet Vehicle and Equipment S	1	51,500	1,159	50,341
	FL-5595-18 Fuel Management System	1	84,396	-	84,396
	FL-6784-20 PKS-Two 4x4 1/2-Ton Pickup Tr	1	105,800	-	105,800
	FL-9553-20 Fleet Management Software	1	195,700	-	195,700
	FL-9558-19 PKS - Replace Spreader Lely U	1	35,900	32,738	3,162
	FL-9564-19 Replace Unit #1899 Pick Up	1	50,470	50,043	427
	FL-9565-19 Replace Unit #1906 Pick-Up	1	50,470	50,043	427
	FL-9566-19 Replace Unit #1917 Pick Up	1	59,890	59,806	84
	FL-9567-19 Replace Unit #2032 Pick Up	1	48,410	-	48,410
	FL-9568-19 Replace Unit #2050 Pick Up	1	48,410	-	48,410
	FL-9569-19 Replace Unit #11000, #11002,	1	140,000	111,772	28,228
	FL-9572-21 Replace Unit #1876 Pick Up	1	48,894	-	48,894
	FL-9573-21 Replace Unit #1907, #1908, #1	1	21,395	-	21,395
	FL-9575-20 Vehicle for Tree Protection A	1	55,620	-	55,620
	FL-9576-20 Hydrant Maintenance Truck	1	154,500	-	154,500
	FL-9578-21 One Animal Services Purpose-B	1	141,625	-	141,625
	FL-9579-21 Traffic Signs for fulfillment	1	262,032	55,542	206,490
	FL-9581-21 Tactile Walking Plate	1	152,407	-	152,407

Managing Portfolio/Office	Project # & Title	# of Projects	Total Project Budget	Total Project Actuals	Total Project Variance
Public Works	FL-9582-21 Interlocking Program	1	244,813	106,624	138,189
	FL-9583-21 Truck Body/Brand refurbishmen	1	157,220	-	157,220
	FL-9584-21 Mid Mount Boom Mower Attachme	1	83,855	401	83,454
	FL-9585-21 2- Water Tank with Power wash	1	167,705	-	167,705
	FL-9586-21 PFHO - Replace Unit #8050 wit	1	120,372	89	120,283
	FL-9587-21 PFHO - Replace Unit #8058with	1	120,372	-	120,372
	FL-9588-21 PFHO - Replace Unit #8067with	1	120,372	-	120,372
	FL-9589-21 PFHO - Replace Unit #8068with	1	120,372	-	120,372
	FL-9590-21 Replace Unit #2010, #2011, #2	1	14,795	-	14,795
	FL-9591-21 Replace #1845 10 FOOT MOWER	1	96,092	-	96,092
	FL-9592-21 Replace #1846 MOWER ZERO TURN	1	22,257	-	22,257
	FL-9593-21 Replace #1349 TRACTOR SKID ST	1	99,346	-	99,346
	FL-9594-21 Replace #2314 TRAILER ASPHALT	1	66,405	356	66,049
	FL-9627-22 Skid Steers (2)	1	80,828	-	80,828
	FL-9628-22 PFHO - Vehicle for Net Zero Fo	1	38,790	-	38,790
	FL-9629-22 Vehicles for Parks & Horitcult	1	144,200	-	144,200
	FL-9630-22 PFHO - Sidewalk Tractors (2)	1	191,724	-	191,724
	FL-9632-22 PFHO - Vehicle for Urban Fores	1	38,790	-	38,790
	FL-9633-22 MoveSmart - Road Safety Progra	1	404,481	-	404,481
	FL-9635-22 MoveSmart Mobility Management	1	300,588	29,746	270,842
	FL-9637-22 MoveSmart - Data Management Pr	1	121,911	-	121,911
	FL-9638-22 MoveSmart - Sustainable Mobili	1	375,950	12,509	363,441
	FL-9642-21 New Vehc for Animal Serv-Off-I	1	424,875	-	424,875
	FL-9643-22 Replace Unit # 8055 TRACTOR S	1	186,135	-	186,135
	FL-9644-22 Replace Unit # 8057 TRACTOR S	1	186,135	-	186,135
	FL-9645-22 Replace Unit # 8059 TRACTOR S	1	186,135	-	186,135
	FL-9646-22 Replace Unit # 8060 TRACTOR S	1	186,135	-	186,135
	FL-9647-22 Replace Unit # 8063 TRACTOR S	1	186,135	-	186,135
	FL-9648-22 Replace Unit # 13517 DODGE -	1	71,896	-	71,896
	FL-9649-22 Replace Unit # 13518 DODGE -	1	71,896	-	71,896
	FL-9650-22 Replace 8 Units [Unit 15001 to	1	355,559	-	355,559
	FL-9725-22 Vehicles for Horticulture (Be	1	72,100	-	72,100
	FL-9726-22 Vehicle for Cemetery Services	1	51,500	-	51,500
	RD-9640-22 Curb and Sidewalk Repair & Rep	1	3,000,000	-	3,000,000
	RD-9641-22 Guiderail Revitalization Proje	1	257,500	-	257,500
	RP-1972-17 Public Works and Parks Operat	1	16,209,557	14,743,903	1,465,654
	RP-2013-15 Street Light Pole Replacement	1	1,780,702	913,198	867,504
	RP-2035-15 Curb and Sidewalk Repair & Re	1	15,224,449	14,906,970	317,479
	RP-6700-15 Tree Planting Program-Regular	1	7,406,818	5,862,296	1,544,522
	RP-6742-15 Park Benches-Variou Location	1	377,200	214,578	162,622
	RP-6746-15 Fence Repair & Replacement Pr	1	2,399,795	1,958,500	441,295
	RP-6753-17 CTS Mobile Handheld Program	1	305,174	155,174	150,000
	RP-6754-15 Parks Concrete Walkway Repair	1	2,106,216	1,150,428	955,788
	RP-6760-21 Pedestrian Connectivity Study	1	117,420	-	117,420
	RP-6762-16 Supplementary Tree Planting P	1	3,529,700	2,930,814	598,886
	RP-6763-17 Baseball Diamond Redevelopmen	1	438,560	40,112	398,448
	RP-6764-17 Beautification strategy - Enh	1	868,200	431,015	437,185
	RP-6767-18 Road Safety Program: Automate	1	56,650	5,241	51,409
	RP-6768-18 Traffic Control and Managemen	1	2,319,815	25,201	2,294,614
	RP-6769-18 Traffic Data Management Syste	1	67,980	58,905	9,075
	RP-6770-18 Road Safety Program: Neighbou	1	300,250	-	300,250
	RP-6772-18 Guiderail Maintenance Program	1	879,325	556,947	322,378
	RP-6775-18 Traffic Signs Reflectivity In	1	388,750	242,783	145,967
	RP-6777-19 Urban Forest Management Plan	1	203,000	-	203,000
	RP-6779-19 SOP for Winter Operations	1	194,969	93,440	101,529
	RP-6781-19 Street Light Utility Infrastr	1	300,000	12,761	287,239
	RP-6782-20 Street Light Utility Infrastr	1	309,000	58,580	250,420
	RP-6783-19 Traffic Management Strategy C	1	20,600	3,822	16,778
	RP-7136-20 Pavement Crack & Seal program	1	1,112,321	1,084,357	27,964
	RP-7137-20 Trail Signs Indicating Low/No	1	72,100	52,799	19,301
	RP-7138-21 Woodlot Entry Signs	1	138,890	-	138,890
	RP-7139-20 Fire Stations - Hatch Pavemen	1	159,600	27,251	132,349
	RP-7140-20 Automated Enforcement Technol	1	50,000	-	50,000
	RP-7140-21 Waste receptacle replacement	1	206,000	86,104	119,896
	RP-7141-21 Aerial Lift /Boom	1	62,888	356	62,532
	RP-7142-21 3 Madvac - litter vacuum	1	347,705	535	347,170
	RP-7144-21 Loader scale computers for tr	1	35,850	-	35,850
	RP-7145-22 Integrated Pest Management Pla	1	100,000	-	100,000
	RP-7146-22 Woodlot Fencing	1	51,500	-	51,500
	RP-7147-22 Wood Fibre Mulch	1	99,745	-	99,745
	RP-7150-22 Cemetery Services Advancement	1	199,490	-	199,490
	RP-7152-22 GPS Build Sports Field Liners	1	99,745	-	99,745
	RP-9633-22 Urban Forest Revitalization	1	1,366,500	110,309	1,256,191
	WW-2536-17 BULK WATER STNS(4)	1	194,744	147,945	46,799
	WW-2537-17 COV DISTR WATERMAIN COND ASSM	1	453,604	393,400	60,204

Managing Portfolio/Office	Project # & Title	# of Projects	Total Project Budget	Total Project Actuals	Total Project Variance
Public Works	WW-2538-17 COV RPLCMNT OF OUT OF CALIBRA	1	2,254,316	2,138,798	115,518
	WW-2543-17 SMART WATER METERING	1	967,672	877,380	90,292
Public Works Total		149	99,159,605	53,915,964	45,243,640
Transformation & Strategy	CM-2526-16 Service Excellence Strategic	1	420,723	94,648	326,075
	SP-0016-17 Strategy Update	1	206,000	67,888	138,112
	SP-2557-20 Corporate Performance Measure	1	400,000	219,597	180,403
	SP-2558-20 Community Engag&Ideas at Work	1	100,000	33,331	66,669
Transformation & Strategy Total		4	1,126,723	415,464	711,259
Vaughan Fire & Rescue Service	EP-0071-17 Primary and Alternate Emergen	1	197,110	174,267	22,843
	FR-3587-17 Replace 7955 Aerial 55 FT	1	1,257,057	1,210,699	46,358
	FR-3606-18 Station 76 Aerial Purchase	1	1,791,443	1,678,894	112,549
	FR-3607-19 Aerial 76 Equipment Purchase	1	60,000	-	60,000
	FR-3612-14 Fitness Equipment&Furniture	1	210,000	140,592	69,408
	FR-3618-18 Station #74 Equipment for Fir	1	125,000	89,104	35,896
	FR-3619-18 Engine #74 Equipment Purchase	1	120,000	103,968	16,032
	FR-3626-18 Station #74 Furniture and Equ	1	170,000	48,396	121,604
	FR-3634-19 SCBA replacement	1	1,442,000	1,405,518	36,482
	FR-3637-18 Replace Aerial 17M -7967	1	1,252,310	1,195,512	56,798
	FR-3642-17 Fire - CAD & MDT Replacments	1	176,600	9,631	166,969
	FR-3648-21 Replace Engine #7984	1	1,214,649	-	1,214,649
	FR-3649-21 Replace Engine #7985	1	1,214,649	-	1,214,649
	FR-3650-22 Replace Engine #7986	1	1,214,648	-	1,214,648
	FR-3652-19 Public Order Unit - VFRS	1	57,647	27,208	30,439
	FR-3654-19 Air Compressor and Fill Stati	1	83,850	74,612	9,238
	FR-3655-19 General Equipment - VFRS	1	667,691	155,353	512,338
	FR-3656-19 Washing and Drying Machines f	1	51,358	20,722	30,636
	FR-3661-20 HHR Passenger Vehicle #3 - HQ	1	52,406	46,177	6,229
	FR-3667-20 Ford Explorer (5 Yr) - Admini	1	52,406	46,763	5,643
	FR-3668-22 Ford Explorer (5 Yr) - Adminis	1	60,000	-	60,000
	FR-3686-21 Ford Explorer (4 yr) - Fire S	1	52,406	-	52,406
	FR-3689-20 Technical Rescue - Replacemen	1	376,994	132,794	244,200
	FR-3690-20 New Phone System	1	524,064	-	524,064
	FR-3691-20 NG 911. Text to 911	1	314,438	-	314,438
	FR-3694-21 Portable Radios	1	700,000	-	700,000
	FR-3709-22 Bunker Equipment, Gear, Unifor	1	89,091	-	89,091
	FR-3717-21 Replacing Defibrillators	1	120,000	66,663	53,337
	FR-3719-21 Consultant to Assess Fire Und	1	131,016	-	131,016
	FR-3721-22 Annual Hose Replacement	1	82,400	-	82,400
	FR-3722-22 Annual Bunker Gear Replacement	1	157,219	-	157,219
	FR-3723-22 Fire Rescue Tool Retrofit	1	35,000	-	35,000
Vaughan Fire & Rescue Service Total		32	14,053,452	6,626,873	7,426,579
Grand Total		624	1,349,902,384	597,286,360	752,616,029