

OLDER ADULT TASK FORCE – JUNE 27, 2022

COMMUNICATIONS

Distributed June 27, 2022		<u>ltem</u>
C1.	Presentation material titled: "York Region Community Paramedic Information Session"	1
C2	Presentation material titled: "Age Friendly Community Action Plan Proposed Implementation Approach The Balanced Scorecard"	2

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Communication : C 1 Older Adult Task force June 27, 2022 Agenda item # 1

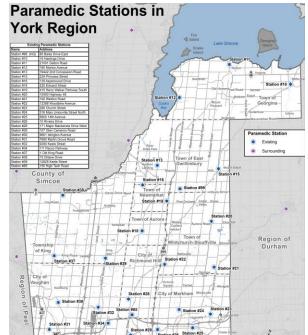
VAUGHAN - OLDER ADULT TASK FORCE

YORK REGION COMMUNITY PARAMEDIC INFORMATION SESSION



York Region Paramedic Services — By the numbers.





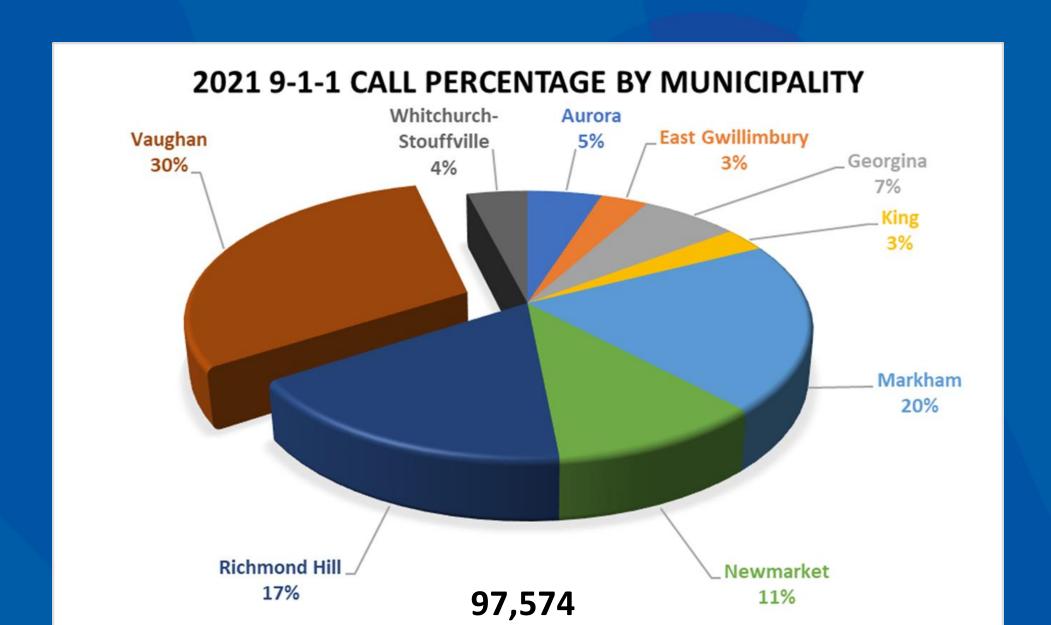






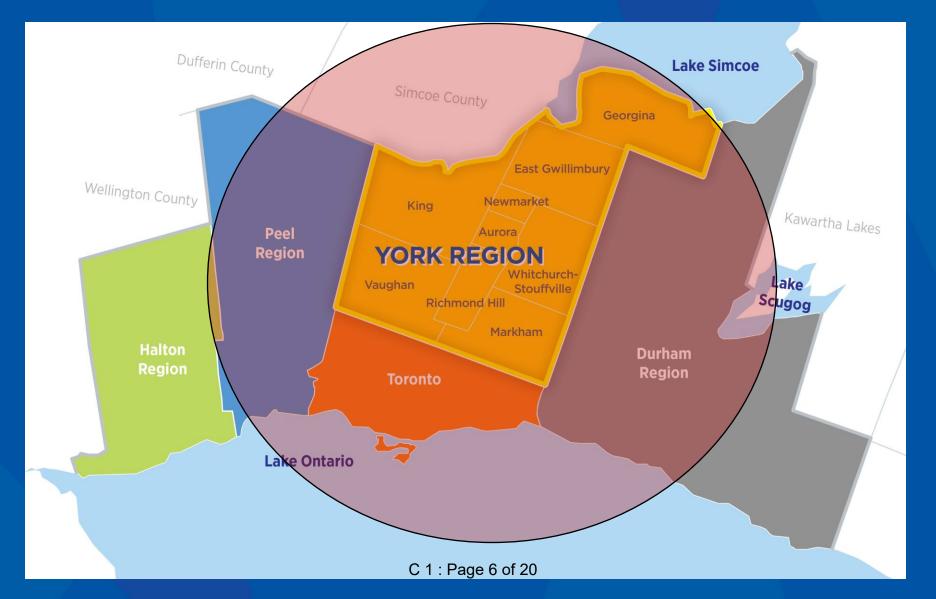


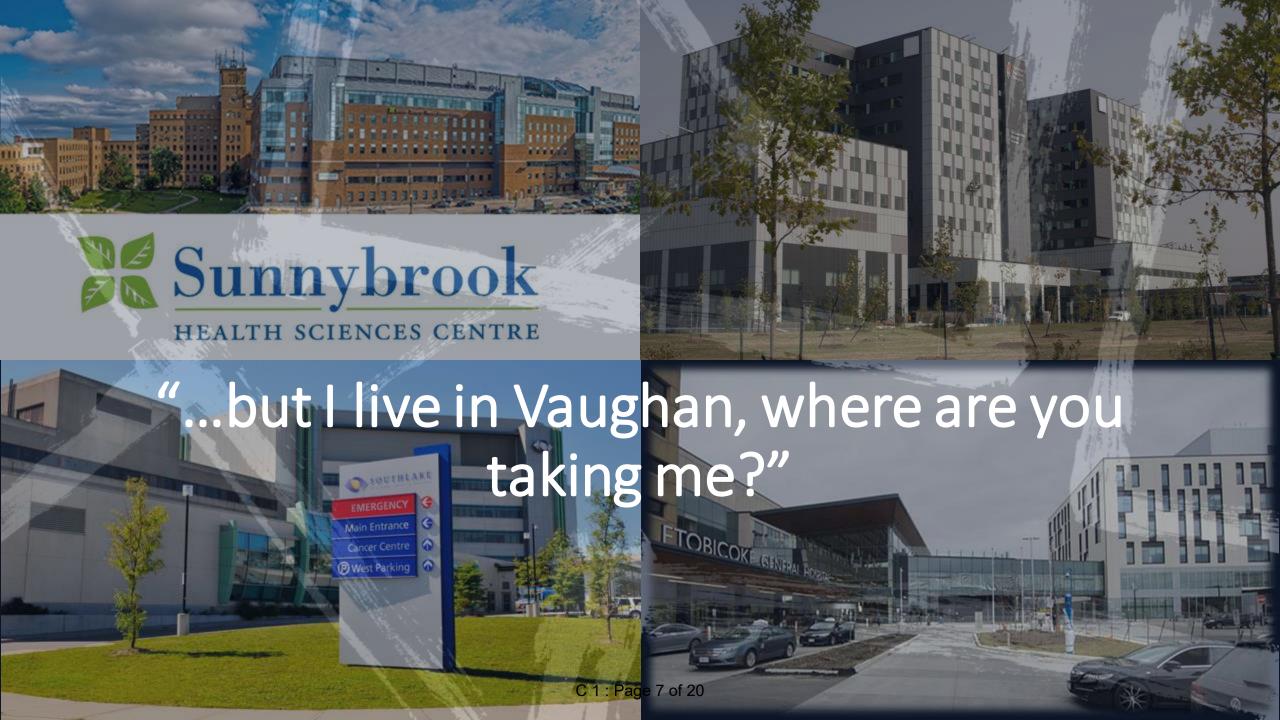
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Ambulance Service Operations — "I didn't know that."

Ambulance coverage — a seamless system.











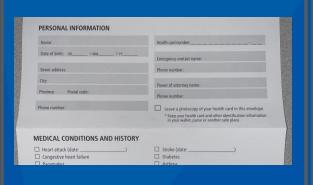




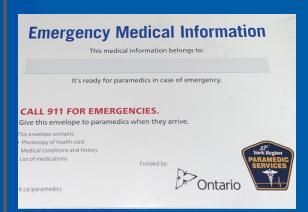
"I've called an ambulance, now what?"







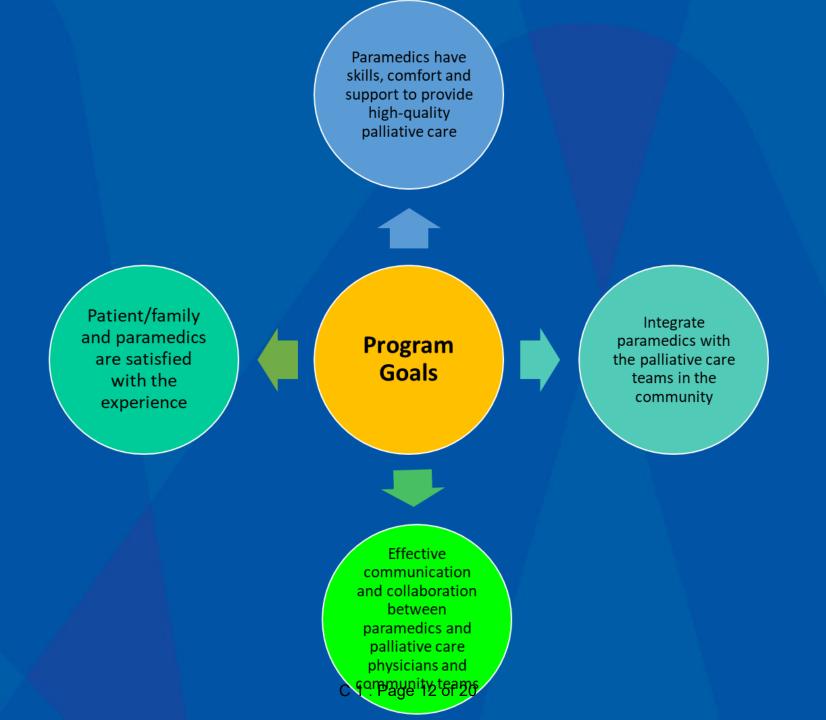




"I can't remember all of my medications?"

Providing care — like never before.







How do Community Paramedics Support the Community?



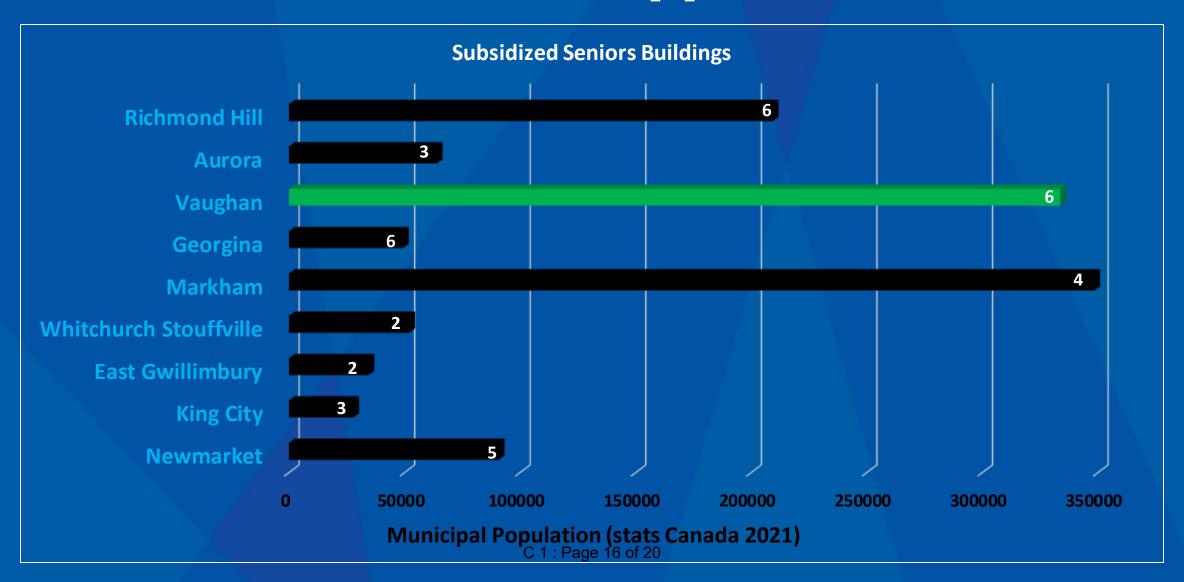






CP@clinic

Subsidized Seniors Support





Calls within Last 365 Days	Calls within Last 90 Days	Calls within Last 30 Days	Percentage of Calls in Last 30 Days
104	40	13	12.5
14	13	12	85.7
6	6	6	100
31	7	6	19.4
12	12	5	41.7

Frequent Clients







Paramedic Referral Program (PRP)

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SENIORS HOME SUPPORT

MEDICAL

Chronic Disease

(e.g. Chronic Obstructive Pulmonary Disease, Congestive Heart Failure, diabetes, etc.)

Polypharmacy

Fall risk/activities of daily living limitations

Recurrent emergency department visits/admissions

The patient meets criteria in two of three categories

COGNITIVE

Delirium or Dementia Mental health

SOCIAL

Lack of family/ caregiver Support Financial difficulties Social isolation

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THANK YOU



Communication: C-2
Older Adult Task Force
June 27, 2022
Agenda item # 2

City of Vaughan Age Friendly Community Action Plan Proposed Implementation Approach The Balanced Scorecard

GERRY O' CONNOR VICE-CHAIR OLDER ADULT TASK FORCE JUNE, 2022

KEY TASK FORCE IMPLEMENTATION OBJECTIVES

Following acceptance and endorsement of the "J" report:

- Implement all 28 report deliverables and recommendations
- Avoid selection and prioritization of some recommendations at expense of others
- Adopt an accepted implementation methodology that will track progress at agreed periodic intervals
- Report implementation progress at regular intervals to key stakeholders

WHAT IS THE BALANCED SCORECARD?

The balanced scorecard is a management system aimed at translating an organization's strategic goals into a set of organizational performance objectives that, in turn, are measured, monitored and changed if necessary to ensure that an organization's strategic goals are met.

WHAT IS THE BALANCED SCORECARD?

The concept of managing by "Balanced Scorecard" has been around since the 1990s. When developed as a component of strategic planning and management methods and practices, Balanced Scorecards can help align an organization behind a commonly shared view of success, and get people working on the right things and focusing on results. In a large organization, a scorecard is more than a way of keeping score, it is a methodology that relies on the integration of people, strategy, processes, and technology.

WHAT IS THE BALANCED SCORECARD?

Learning and growth includes training and knowledge resources.

Business processes reflect how well products and services meet customer needs. Customer perspectives indicate customer satisfaction levels. The financial perspective involves tracking financial data about enterprise performance, such as operating revenue and expenditure.

The Balanced Scorecard supports strategic planning and implementation by uniting the actions of all parts of an organization around a common understanding of its goals, and by facilitating the assessment and enhancement of strategy. Four questions should drive the actualization of strategic management goals:

- 1. What strategic outcomes are important for the organization to achieve?
- 2. What activities are needed to achieve them?
- 3. Are these activities being done?
- 4. Are we achieving the desired results?

Use of the Balanced Scorecard helps managers agree on, and then articulate, the strategic destination and transformation roadmap for their organization, and enables continuous monitoring of the activities required for their achievement. Over time, the benefits of the Balanced Scorecard approach then shifts from tracking performance of individual initiatives, to monitoring whether or not appropriate objectives have been set, and the extent to which the planned activities are working to achieve them.

Doing the Right Things Right

Using the Balanced Scorecard approach, strategic and operational performance measures are key reference data points, and those metrics can be used to better inform decision making at all levels of the organization. With such a strategy-based approach, accomplishments and results are the main focus.

THE BOTTOM LINE

Every government agency, no matter how big or small, needs a dashboard to give them a sense of direction, a gauge that lets employees, customers, and other stakeholders know where it's headed and how it's doing. The dashboard must be driven by the organization's mission, vision, goals and objectives (and the strategies devised to meet or exceed them). When designed and implemented effectively, the dashboard soon becomes a tool that can be relied upon by managers to identify successful and non-productive operational trends and/or gaps in available resources or business processes.



BALANCED SCORECARD DASHBOARD



What Balanced Scorecard Perspectives Should a Public Sector 12 of 24 Organization Use?



Customer and Stakeholder



Financial



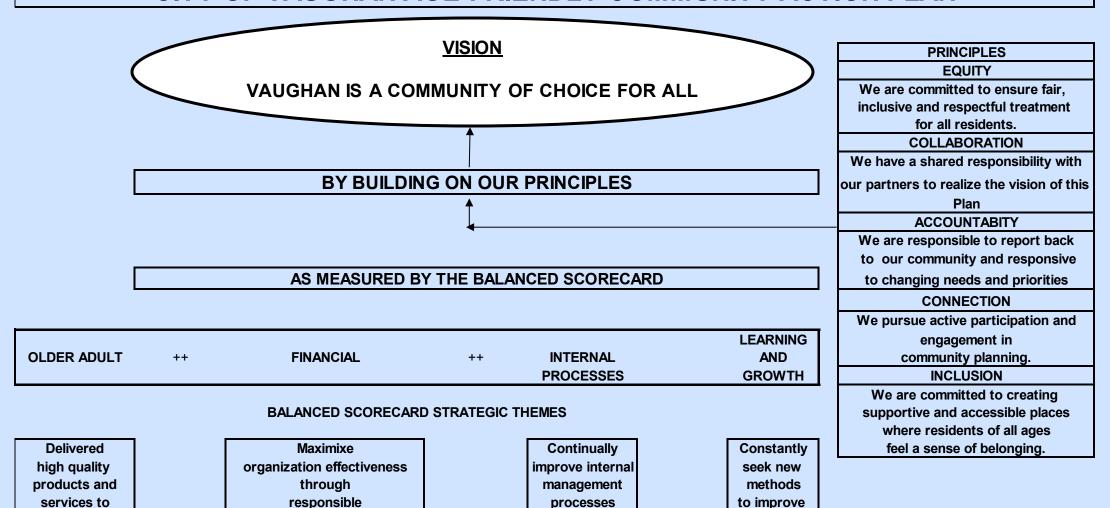
Internal Process



Organizational Capacity or Learning and Growth



CITY OF VAUGHAN AGE-FRIENDLY COMMUNITY ACTION PLAN



to optimize

program

performance

operational

performance

satisfy

Seniors'

needs

financial

management

REPORT ANALYSIS DELIVERABLES AND RECOMMENDATIONS

WORLD HEALTH ORGANIZATION -EIGHT AREAS OF AN AGE-FRIENDLY COMMUNITY					
	# DELIVERABLES		# RECOMMI	ENDATIONS	
				INTERNAL	LEARNING &
		OLDER ADULT	FINANCIAL	PROCESSES	GROWTH
OUTDOOR SPACES AND PUBLIC BUILDINGS	5	0	0	3	2
TRANSPORTATION	4	0	0	3	2
HOUSING	4	0	2	1	1
RESPECT AND SOCIAL INCLUSION	4	0	0	2	2
CIVIC PARTICIPATION AND EMPLOYMENT	3	0	0	2	1
COMMUNICATION AND INFORMATION	3	0	0	3	1
COMMUNITY SUPPORT AND HEALTH SERVICES	2	0	0	0	2
SOCIAL PARTICIPATION	3	0	0	1	2
TOTAL	28	0	2	15	13

ALIGNMENT: 4 BALANCED SCORECARD THEMES WITH WHO CATEGORIES

The following three charts categorize each of the 4 Balanced Scorecard themes with the 8 WHO Age-Friendly categories and highlight the "J" recommendations for each category.

BALANCED SCORECARD THEMES

- Older Adult
- Financial
- Internal Processes
- Learning & Growth

AGE FRIENDLY CATEGORIES

- Outdoor Spaces and Public Buildings
- Transportation
- Housing
- Respect & Social Inclusion
- Civic Participation and Employment
- Communication and Information
- Community Support and Health Services
- Social Participation

BALANCED SCORECARD - VAUGHAN AGE-FRIENDLY COMMUNITY ACTION PLAN - SUMMARY PAGE ONE C 2 : Page 16 of 24				
Column1	. Column2	. Column3	Column4 -	
STRATEGIC THEME	OUTDOOR SPACES AND PUBLIC BUILDINGS	TRANSPORTATION	HOUSING	
OLDER-ADULT				
			1. Explore opportunities for funding and community partnerships	
			to pilot a HomeShare program in Vaughan	
FINANCIAL			or process the control of the contro	
			2. Share information and promote funding options for home	
			adaptation, repair and modification programs	
	1. Through parks planning, continue to ensure that park and open space design incorporate	1. Continue efforts to enhance bus stop accessibility,	Support community partners in to promote and increase	
	spaces and amenities that are accessible and encourage physical activity, wellness,	equity, comfort and safety	in-home supports for seniors and people with disabilities	
	and recreational opportunities for all ages			
INTERNAL PROCESSES	2. Continue to make improvements to street lighting, pedestrian crossings and signal times,	2. Work with community partners to promote, and support		
	and overall community safety	opportunities to expand, alternative transportation		
		modes, such as ride-sharing, volunteer drivers, and		
	3. Expand opportunities to support the development of community gardens accessible	other options to increase access to amenities and services		
	to all ages and abilities	by residents with special needs including mobility impairments		
		3. Create greater awareness of all transportation options		
		across the city		
	1. Continue to explore opportunities to expand winter snow removal program for seniors.	1. Explore opportunities to provide a needs-based transit subside	1. In support of the City's Affordable Housing Strategy, establish	
		for low-income residents	policies and identify opportunities to provide a range of housing	
LEARNING AND GROWTH	2. Identify opportunities to create more walkable neighbourhoods		forms that meet the diverse and changing needs of	
			residents	

BALANCED SCORECARD - VAUGHAN AGE-FRIENDLY COMMUNITY ACTION PLAN - SUMMARY PAGE 2					
Column1 -	Column2	Column3	Column4		
STRATEGIC THEME	RESPECT AND SOCIAL INCLUSION	CIVIC PARTICIPATION AND EMPLOYMENT	COMMUNICATION AND INFORMATION		
OLDER-ADULT					
FINANCIAL					
	Celebrate the contributions of seniors and youth through a	1. Expand age-friendly awareness among local businesses	Expand digital access and literacy among residents and seniors		
	local art exhibition	11. Expand age-inentity awareness among local businesses	11. Expand digital access and literacy among residents and semiors		
	iocai ai c exilibition				
	2. Work with community partners to increase awareness	2. Engage with the Older Adult Task Force (OATF) as part of	2. Enhance online presence of community information		
INTERNAL PROCESSES	and share resources to combat ageism and elder abuse	City planning unit	and services		
			3. Continue efforts to ensure communication and promotional		
			materials create positive and inclusive images celebrating		
			the city's diversity		
	1. Work with local seniors' clubs to explore opportunities for	1. Explore and promote City and community volunteer			
	integrated programs and activities	and employment opportunities			
LEARNING AND GROWTH					
	2. Engage and partner with community organizations to identify				
	and develop programming opportunities that support the diverse				
	needs of residents and older adults				

BALANCED SCORECARD - VAUGHAN AGE-FRIENDLY COMMUNITY ACTION PLAN - SUMMARY PAGE 3ce 18 of 24 Columnal Columnal Columnal STRATEGIC THEME OLDER-ADULT FINANCIAL 1. Explore opportunities to develop a Community Hub. LEARNING AND GROWTH Health Team to further advocate for health services in Vaughan Page 18 of 24 Columnal Columnal Columnal Columnal 1. Work with community organizations to coordinate monthly "Coffee Connections" 1. Continue to explore options to expand recreational program delivery including more options for intergenerational programs, programs for people living with dementia, programs that meet the needs of diverse ethno-cultural groups, programs in other languages, and outdoor and virtual programming 2. Explore opportunities for additional training for . front-line staff to support seniors							
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			programming				
			2 Explore opportunities for additional training for				
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			mont into stair to support somois				

IMPLEMENTATION EXAMPLE - TRANSPORTATION

- The "J" report provided Transportation deliverables classified in the "Internal Process" and "Learning and Growth" themes
- No Transportation deliverables identified in the "Older Adult" and "Financial" themes
- As an example, the following Transportation "Internal Process" and "Learning and Growth" charts provide:
 - Assigned importance weighting
 - Specific "J" report deliverables
 - Specific "J" report recommendations
 - Person responsible and timeline for implementation of each recommendation
 - •
- Charts are updated on an agreed periodic basis (Monthly/Quarterly/Semi-Annual/Annual)

TRANSPORTATION

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STRATEGIC THEME - INTERNAL PROCESSES

Column1 -	Column2	Column3	Column4
IMPORTANCE	DELIVERABLE	ACTION STEPS	DELIVERED BY/DATE
		MUST BE SPECIFIC AND MEASURABLE	
	1. Continue efforts to enhance bus stop accessibility,	Action Item #1	Identify a specific person
	equity, comfort and safety	The City, through the Vaughan Transportation Plan (currently	responsible to complete
		underway) work with York Region to access existing transportation	specific action by a
		stops for accessibility and comfort (i.e. benches) and make	specific date.
IMPORTANCE		improvements, as appropriate. Importantly, consideration should	
WEIGHTING -		be given to ensure the location of transit stops should be equitable	
X %		across the city. Consideration should also be given to seating and	
		appropriate lighting at all bus stops.	
	2. Work with community partners to promote, and support	Action Item #2	
	opportunities to expand, alternative transportation	City to work with partners such as York Region Transit (Mobility	
	modes, such as ride-sharing, volunteer drivers, and	On-Request Paratransit), CHATS, Human Endeavour, and others to	As above
	other options to increase access to amenities and services	expand and promote alternative transportation options in the City.	
	by residents with special needs including mobility impairments	It is also recommended that the City advocate for programs to be	
		provided at low to no cost for individuals in need.	
	3. Create greater awareness of all transportation options	Action Item #3	
	across the city	The City should share information on all transportation options	
		available including information on transit schedules and stops	
		(i.e. links to York Region Transit, transportation fees, community	As above
		transportation and in-demand type transportation options, options	
		for cross-jurisdictional travel (i.e. PRESTO), contact information for	
		booking appointments and information on any criteria for service.	
		Action Item #4	
		The City should share information on the Regions myRide program	
		and further promote this service to residents and caregivers	As Above
		(including older adults(to support and encourage transit use	
		among residents , including older adults	

	TRANSPORTATION				
	STRATEG	IC THEME: LEARNING AND GROWTH			
Column1 _	Column2	Column3 -	Column4 v		
IMPORTANCE	DELIVERABLE	ACTION STEPS	DELIVERED BY/DATE		
		MUST BE SPECIFIC AND MEASURABLE			
		Action Item #1	Identify a specific person		
	1. Explore opportunities to provide	City of Vaughan to support York Region to purse a deeper	responsible to complete		
	a needs-based transit subsidy	transportation subsidy for residents in need (i.e. low-income)	specific action by a		
IMPORTANCE		across the city.	specific date.		
WEIGHTING -					
X %		Action Item #2			
		City of Vaughan to advocate for options for reduced or no-cost	As above		
		transportation passes for caregivers accompanying a person			
		in need.			

Questions?

Biographical Profile: Gerry O'Connor

- President, Blackrock Corporate Services, 2004 to present
- Assistant Vice-President, Business Development, Sun Life Financial, 1999-2003
- Director & Company Secretary, Canada Starch, 1995-97. Chairman, Pension Committee, 1987-97
- Past Director, The Toronto Region Board of Trade , Canada's largest Chamber of Commerce with more than 10,000 Members servicing 200,000 Professionals. Member, Pension, Audit and Governance Committees. 2007-2010.
- Past Chairman, Independent Review Committee, Fiera Capital ("IRC") and Member WisdomTree Canada IRC;
- Member, Canadian Executive Service Organization (CESO); Since 2004, completed more than 30 international volunteer assignments in the Philippines, Republic of Georgia, Russia, Siberia and Serbia
- Emigrated from Ireland to Canada, 1971; Woodbridge resident since 1989.

Biographical Profile: Gerry O'Connor (Continued)

AWARDS

- 2016 Volunteer Toronto Legacy Award for Volunteers
- 2018 Governor General of Canada Sovereign Medal for Volunteers
- 2020 Irish Person of the Year, Ireland-Canada Chamber of Commerce