

Consolidated 2021 Operating Budget Results Summary -							December 31, 2021			Attachment 2	
(in \$ Millions)	Revenues			Gross Expenditures			NET			% Spent	
	Budget	Actuals	Variance	Budget	Actuals	Variance	Budget	Actuals	Variance*		
<b>Public Works</b>											
Transportation & Fleet Management Services	(0.37)	(0.51)	0.14	29.45	27.70	1.75	29.08	27.19	1.89	93.5%	
Environmental Services	(1.88)	(1.88)	0.00	11.85	11.49	0.35	9.97	9.61	0.35	96.5%	
Parks, Forestry & Horticulture Operations	(0.33)	(0.64)	0.31	15.27	16.25	(0.98)	14.94	15.61	(0.67)	104.5%	
DCM Public Works	-	-	-	0.42	0.34	0.08	0.42	0.34	0.08	80.9%	
Sub Total	<b>(2.57)</b>	<b>(3.02)</b>	<b>0.45</b>	<b>56.98</b>	<b>55.78</b>	<b>1.20</b>	<b>54.41</b>	<b>52.76</b>	<b>1.65</b>	<b>97.0%</b>	
<b>Vaughan Fire and Rescue Service</b>											
Fire and Rescue Service	(0.88)	(0.80)	(0.08)	54.21	55.34	(1.13)	53.33	54.54	(1.21)	102.3%	
Emergency Planning	-	-	-	0.23	0.20	0.03	0.23	0.20	0.03	85.3%	
Sub Total	<b>(0.88)</b>	<b>(0.80)</b>	<b>(0.08)</b>	<b>54.44</b>	<b>55.53</b>	<b>(1.10)</b>	<b>53.56</b>	<b>54.74</b>	<b>(1.18)</b>	<b>102.2%</b>	
<b>Infrastructure Development</b>											
Infrastructure Delivery	(0.94)	(0.69)	(0.25)	2.65	1.70	0.94	1.71	1.01	0.69	59.3%	
Infrastructure Planning & Corp. Asset Mgmt.	(1.44)	(1.24)	(0.19)	2.96	2.25	0.71	1.52	1.00	0.51	66.1%	
Parks Infra. Planning & Development	(1.51)	(1.27)	(0.23)	2.78	2.48	0.30	1.27	1.20	0.07	94.5%	
Real Estate	(0.02)	(0.02)	0.01	0.75	0.63	0.12	0.73	0.61	0.13	82.8%	
Facilities Management	(1.70)	(1.10)	(0.60)	22.63	21.31	1.32	20.93	20.22	0.72	96.6%	
Program Management Office	(0.03)	(0.02)	(0.01)	0.72	0.69	0.02	0.69	0.67	0.02	97.6%	
DCM Infrastructure Development	-	-	-	0.64	0.60	0.04	0.64	0.60	0.04	93.3%	
Sub Total	<b>(5.62)</b>	<b>(4.35)</b>	<b>(1.28)</b>	<b>33.12</b>	<b>29.66</b>	<b>3.46</b>	<b>27.49</b>	<b>25.31</b>	<b>2.18</b>	<b>92.1%</b>	
<b>Community Services</b>											
Community Development & Events	(0.86)	(0.44)	(0.42)	2.00	1.49	0.51	1.14	1.05	0.09	91.8%	
By-Law, Compliance, Licensing & Permits	(5.99)	(5.17)	(0.82)	9.04	8.81	0.23	3.05	3.63	(0.59)	119.2%	
Recreation Services	(13.07)	(4.15)	(8.92)	18.13	12.67	5.47	5.07	8.52	(3.45)	168.1%	
Access Vaughan	-	(0.02)	0.02	1.42	1.46	(0.04)	1.42	1.43	(0.02)	101.1%	
DCM Office, Grants & Advisor Committees Commty. Serv.	-	-	-	0.68	0.59	0.09	0.68	0.59	0.09	87.4%	
Sub Total	<b>(19.92)</b>	<b>(9.79)</b>	<b>(10.13)</b>	<b>31.28</b>	<b>25.02</b>	<b>6.26</b>	<b>11.36</b>	<b>15.23</b>	<b>(3.87)</b>	<b>134.1%</b>	
<b>Planning &amp; Growth Management</b>											
Development Planning	(9.58)	(12.11)	2.53	6.01	8.29	(2.28)	(3.58)	(3.82)	0.25	106.9%	
Development Engineering	(8.08)	(5.32)	(2.75)	5.54	4.81	0.73	(2.53)	(0.51)	(2.02)	20.3%	
Policy Planning & Special Programs	(0.77)	(0.49)	(0.27)	5.19	4.62	0.57	4.42	4.12	0.30	93.3%	
Building Standards	(16.66)	(16.72)	0.06	10.32	13.02	(2.70)	(6.34)	(3.70)	(2.64)	58.4%	
DCM Planning & Growth Mgmt	(0.04)	(0.04)	(0.00)	1.04	0.96	0.07	1.00	0.93	0.07	92.6%	
Sub Total	<b>(35.13)</b>	<b>(34.69)</b>	<b>(0.44)</b>	<b>28.10</b>	<b>31.70</b>	<b>(3.60)</b>	<b>(7.03)</b>	<b>(2.99)</b>	<b>(4.04)</b>	<b>42.5%</b>	
<b>Corporate Services &amp; CFO</b>											
CFO Office	-	-	-	0.60	0.62	(0.02)	0.60	0.62	(0.02)	102.8%	
Financial Services	(1.25)	(1.24)	(0.01)	4.69	3.78	0.91	3.44	2.54	0.89	74.0%	
Financial Planning & Development Finance	(0.55)	(0.62)	0.07	3.91	3.93	(0.02)	3.36	3.32	0.04	98.7%	
Human Resources	-	(0.07)	0.07	3.62	3.50	0.12	3.62	3.43	0.20	94.6%	
Information Technology	(0.16)	(0.32)	0.16	14.20	14.55	(0.35)	14.04	14.23	(0.19)	101.3%	
Procurement Services	(0.18)	(0.14)	(0.04)	2.86	2.73	0.13	2.68	2.59	0.09	96.6%	
Sub Total	<b>(2.14)</b>	<b>(2.39)</b>	<b>0.25</b>	<b>29.89</b>	<b>29.12</b>	<b>0.77</b>	<b>27.74</b>	<b>26.73</b>	<b>1.02</b>	<b>96.3%</b>	
<b>Administrative Services &amp; City Solicitor</b>											
Legal Services	(0.34)	(0.40)	0.07	4.59	5.27	(0.68)	4.25	4.87	(0.62)	114.5%	
City Clerk	(3.24)	(1.07)	(2.17)	13.50	12.49	1.01	10.26	11.42	(1.16)	111.3%	
DCM & City Solicitor	-	-	-	0.61	0.63	(0.02)	0.61	0.63	(0.02)	103.0%	
Sub Total	<b>(3.58)</b>	<b>(1.48)</b>	<b>(2.10)</b>	<b>18.69</b>	<b>18.39</b>	<b>0.31</b>	<b>15.12</b>	<b>16.91</b>	<b>(1.79)</b>	<b>111.9%</b>	
<b>Other Offices</b>											
City Managers Office	-	-	-	0.64	1.09	(0.45)	0.64	1.09	(0.45)	169.4%	
Corporate & Strategic Communications	-	-	-	2.43	2.47	(0.05)	2.43	2.47	(0.05)	101.9%	
Economic & Cultural Development	(0.61)	(0.15)	(0.46)	2.53	1.97	0.57	1.93	1.82	0.11	94.3%	
Office of Transformation & Strategy	-	-	-	1.83	1.70	0.12	1.83	1.70	0.12	93.3%	
City Council	-	-	-	1.84	1.43	0.41	1.84	1.43	0.41	77.7%	
Internal Audit	-	-	-	1.03	0.96	0.07	1.03	0.96	0.07	92.9%	
Integrity Commissioner	-	-	-	0.53	0.39	0.14	0.53	0.39	0.14	73.5%	
Sub Total	<b>(0.61)</b>	<b>(0.15)</b>	<b>(0.46)</b>	<b>10.83</b>	<b>10.01</b>	<b>0.82</b>	<b>10.22</b>	<b>9.86</b>	<b>0.36</b>	<b>96.4%</b>	
<b>Vaughan Public Libraries</b>	<b>(0.40)</b>	<b>(0.21)</b>	<b>(0.19)</b>	<b>21.31</b>	<b>17.33</b>	<b>3.98</b>	<b>20.91</b>	<b>17.12</b>	<b>3.80</b>	<b>81.8%</b>	
<b>Total Operating Programs</b>	<b>(70.85)</b>	<b>(56.88)</b>	<b>(13.98)</b>	<b>284.6</b>	<b>272.5</b>	<b>12.1</b>	<b>213.79</b>	<b>215.66</b>	<b>(1.87)</b>	<b>100.9%</b>	
<b>Financial &amp; Non-Program Items**</b>											
PAYG Capital from taxation	-	-	-	3.66	3.66	-	3.66	3.66	-	100.0%	
Contingency	-	-	-	7.08	(0.03)	7.11	7.08	(0.03)	7.11	(0.4%)	
Reserve Contributions & Non-Program	-	-	-	15.57	32.71	(17.15)	15.57	32.71	(17.15)	210.1%	
Debt & Financial Charges	-	-	-	10.63	7.35	3.29	10.63	7.35	3.29	69.1%	
Corporate & Non-Program	-	-	-	(3.66)	0.57	(4.23)	(3.66)	0.57	(4.23)	(15.7%)	
Recoveries & Reserve Draws	(5.75)	(2.94)	(2.81)	-	-	-	(5.75)	(2.94)	(2.81)	51.1%	
Investments	(15.52)	(19.36)	3.84	-	-	-	(15.52)	(19.36)	3.84	124.7%	
Other Revenues**	(9.68)	(25.80)	16.11	-	-	-	(9.68)	(25.80)	16.11	266.4%	
Taxation & Supplemental	(216.12)	(217.68)	1.56	-	-	-	(216.12)	(217.68)	1.56	100.7%	
Sub Total	<b>(247.07)</b>	<b>(265.77)</b>	<b>18.70</b>	<b>33.29</b>	<b>44.27</b>	<b>(10.98)</b>	<b>(213.79)</b>	<b>(221.50)</b>	<b>7.72</b>	<b>103.6%</b>	
<b>Total Tax Levy Budget</b>	<b>(317.93)</b>	<b>(322.65)</b>	<b>4.72</b>	<b>317.93</b>	<b>316.81</b>	<b>1.12</b>	<b>-</b>	<b>(5.84)</b>	<b>5.84</b>		
<b>Water, Wastewater &amp; Stormwater</b>	<b>(169.00)</b>	<b>(178.03)</b>	<b>9.04</b>	<b>169.00</b>	<b>178.03</b>	<b>(9.04)</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Total Operating Budget (tax &amp; rate)</b>	<b>(486.92)</b>	<b>(500.68)</b>	<b>13.76</b>	<b>486.92</b>	<b>494.84</b>	<b>(7.92)</b>	<b>-</b>	<b>(5.84)</b>	<b>5.84</b>		

\* Numbers without brackets indicate an item is under-budget; brackets indicate over-budget net expenditures.

\*\* Includes PILMAT Other