

**CITY OF VAUGHAN**  
**REPORT NO. 5 OF THE**  
**EFFECTIVE GOVERNANCE AND OVERSIGHT TASK FORCE**

*For consideration by the Committee of the Whole  
of the City of Vaughan  
on November 3, 2020*

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The Effective Governance and Oversight Task Force met at 5:03 p.m., on September 23, 2020.

**ELECTRONIC PARTICIPATION**

Members Present: Councillor Tony Carella, Chair  
Councillor Alan Shefman  
Peter Badali  
Fausto Natarelli  
Mary Betty Padula  
Elliott Silverstein

Also Present: Todd Coles, City Clerk  
Kathy Kestides, Director, Transformation and Strategy  
Jim Harnum, City Manager  
Wendy Law, Deputy City Manager, Administrative Services &  
City Solicitor  
Kevin Shapiro, Internal Auditor  
Rose Magnifico, Council / Committee Administrator

The following items were dealt with:

**1. DISCUSSION WITH MARIO G. RACCO, FORMER COUNCILLOR**

The Effective Governance and Oversight Task Force advises Council:

- 1) That the comments by Mario G. Racco, in answer to the following 5 questions, were received:
  1. What constitutes governance and how do we define effective governance and oversight?
  2. Provide three example organizations of effective governance in action.

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3. How do we get there? How does an organization implement/operationalize effective governance?
4. What are the key elements or guiding principles required to operationalize effective governance?
5. Where are municipal governments falling short (or conversely, excelling) on their governance responsibilities?

**2. OUTSTANDING LIST DATED SEPTEMBER 23, 2020**

Councillor Carella, Chair, and Councillor Shefman, Vice-Chair, provided answers to the questions contained in the list that were previously submitted by Fausto Natarelli.

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The meeting stood adjourned at 5:59 pm due to loss of quorum.

Respectfully Submitted,

Councillor Tony Carella, Chair