



CITY OF VAUGHAN
REPORT NO. 8 OF THE
EFFECTIVE GOVERNANCE AND OVERSIGHT TASK FORCE

*For consideration by the Committee of the Whole
of the City of Vaughan
on January 19, 2021*

The Effective Governance and Oversight Task Force met at 5:05 p.m., on December 9, 2020.

ELECTRONIC PARTICIPATION

Members Present: Councillor Tony Carella, Chair
Councillor Alan Shefman
Peter Badali
Mary Betty Padula
Sam Florio
Justin Rangooni
Elliott Silverstein
Vito Totino

Guest Present: Clayton Harris

Also Present: Todd Coles, City Clerk
Kathy Kestides, Director, Transformation and Strategy
Jim Harnum, City Manager
Wendy Law, Deputy City Manager, Administrative Services
& City Solicitor
Kevin Shapiro, Internal Auditor
Michael Genova, Director, Corporate and Strategic
Communications
Rose Magnifico, Council / Committee Administrator

The following items were dealt with:

1. DISCUSSION WITH CLAYTON HARRIS, FORMER CITY MANAGER

The Effective Governance and Oversight Task Force advises Council:

- 1) That the comments by Clayton Harris, in answer to the following 5 questions, were received:

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OF THE CITY OF VAUGHAN ON JANUARY 19, 2021**

1. What constitutes governance and how do we define effective governance and oversight?
2. Provide three example organizations of effective governance in action.
3. How do we get there? How does an organization implement/operationalize effective governance?
4. What are the key elements or guiding principles required to operationalize effective governance?
5. Where are municipal governments falling short (or conversely, excelling) on their governance responsibilities?

2. DISCUSSION ON THE CITY MANAGER'S BY-LAW 012-2013

The Effective Governance and Oversight Task Force advises Council:

- 1) That the discussion regarding the City Manager's By-law was received.

3. OUTSTANDING LIST, DATED DECEMBER 9, 2020

The Effective Governance and Oversight Task Force advises Council:

- 1) That the comments regarding the Outstanding List, dated December 9, 2020, were received.

The outstanding list was reviewed. Councillor Carella, Chair, requested that members and staff provide their comments and recommendations regarding effective governance in writing.

4. DISCUSSION WITH JEFFREY ABRAMS, FORMER CITY CLERK AT THE INFORMAL MEETING OF NOVEMBER 25, 2020

The Effective Governance and Oversight Task Force advises Council:

- 1) That the comments by Jeffrey Abrams, at the informal meeting of November 25, 2020, in answer to the following 5 questions, were received:

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The meeting adjourned at 6:50 pm.

Respectfully Submitted,

Councillor Tony Carella, Chair